



Annual Report 2023-2024 年報

# New Milestones to Unlock Infinity

## 啟新里程 無遠弗屆







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# CORPORATE PROFILE

## 企业概况

### Vision

#### 愿景

**Cyberport, as Hong Kong's digital technology flagship and incubator for entrepreneurship, strives to inject new impetus into digital economy and smart city development through innovation and technology, and to connect enterprises to Mainland China and overseas markets.**  
数码港作为香港数码科技旗舰及创业培育基地，以创新科技为数字经济及智慧城市发展注入新动力，引领企业联通海内外市场。

Cyberport is Hong Kong's digital technology flagship and incubator for entrepreneurship with over 2,100 members including over 900 onsite and over 1,200 offsite start-ups and technology companies. It is managed by Hong Kong Cyberport Management Company Limited, wholly owned by the Hong Kong Special Administrative Region Government, and committed to the vision to inject new impetus into digital economy and smart city development through innovation and technology, and to connect enterprises to Mainland China and overseas markets. Cyberport strives to nurture a vibrant tech ecosystem by cultivating talents, promoting entrepreneurship among the youth, supporting start-ups, fostering technology industry development by promoting strategic collaboration with local, Mainland Chinese and international partners, and integrating new and traditional economies by accelerating digital transformation in public and private sectors.

数码港作为香港数码科技旗舰及创业培育基地，汇聚超过2,100间社群企业，包括超过900间驻园区及超过1,200间非驻园区的初创企业和科技公司，由香港特别行政区政府全资拥有的香港数码港管理有限公司管理。数码港的愿景是以创新科技为数字经济及智慧城市发展注入新动力，引领企业联通海内外市场。数码港透过培育创新科技人才、鼓励年轻人创业、扶植初创企业，致力创造蓬勃的创科生态圈；借着与本地、内地及国际策略伙伴合作，促进科技产业发展；同时加快公私营机构采用数码科技推行数码转型，推动新经济与传统经济融合。





# ANNUAL SUMMARY

## 年度概要

From seed funding to mentorship and incubation, from support for business expansion to connections with global networks of investors and partners, Cyberport provides holistic support to help entrepreneurs innovate and succeed. In the past year, Cyberport has made further progress in advancing the digital technology ecosystem, setting the stage for Cyberport start-ups to shine all over the world.

从提供种子资金到导师指导和创业培育，由支援业务扩展到连系全球的投资者和合作伙伴，数码港致力为创业家提供全方位支持，协助他们发挥创新潜能，成就非凡。过去一年，数码港在推动数码科技生态圈发展取得重大进展，为数码港初创企业搭建世界舞台，让他们大放异彩。

### Entrepreneurial Community 初创社群

Total Companies  
企业总数

2,000+

onsite/驻园区: 900+  
offsite/非驻园区: 1,100+

FinTech  
金融科技

430+

Digital Entertainment  
数码娱乐

170+

Smart Living  
智慧生活

~770

AI, Big Data & Robotics  
人工智能、大数据及机械人

300+

Non-local founders of  
onsite companies came from  
驻园区企业的非本地创办人来自

26

regions/countries  
个地区/国家

216 Female entrepreneurs supported by CCMF & CIP  
名女性企业家曾获CCMF及CIP支持

### Talent Cultivation 人才培育

CUPP participants (since launch)  
CUPP参与人数 (自计划开始)

533

GBA YEP entrepreneurship boot camp participants (since launch)  
GBA YEP创业营参加人数 (自计划开始)

Jobs provided at Cyberport Career Fair & Youth Internships  
“数码港互动招聘博览”提供职位及青年实习

Legends 标示

CUPP Cyberport University Partnership Programme  
数码港-大学合作伙伴计划

CCMF Cyberport Creative Micro Fund  
数码港创意微型基金

CIP Cyberport Incubation Programme  
数码港培育计划

CCMF grantees & CIP incubatees  
CCMF资助项目及CIP培育公司

227

~2,700  
2,200+

CASP Cyberport Accelerator Support Programme  
数码港加速器支援计划

MDSS Overseas/ Mainland Market Development Support Scheme  
海外及内地市场推广计划

CMF Cyberport Macro Fund  
数码港投资创业基金

GBA YEP Cyberport GBA Young Entrepreneurship Programme  
“数码港大湾区青年创业计划”

As at March 2024 截至2024年3月

### Start-ups Achievements 初创企业成就

(Accumulated Figures 累计数字)

Funds raised by Community Start-ups  
社群初创融资总额

HK\$40,554M  
(US\$5,199.23M)

Industry awards  
行业奖项

1,521

1 Listed Company 上市公司

CMF & Co-investment total amount  
CMF及共同投资总额

HK\$1,941M  
(US\$248.85M)

Intellectual property rights  
知识产权

523

Local and overseas accelerator admissions  
本地及海外加速器入选者

275

8 Unicorns 独角兽

animoca  
BRANDS

klook

TNG  
TNG Fintech Group

WeLab

ZA

CERTIK

多点DMALL

HASHKEY  
GROUP

1 Licensed Virtual Asset  
Trading Platform  
持牌虚拟资产交易平台

HASHKEY  
GROUP

2 Licensed Virtual Banks  
持牌虚拟银行

WeLab Bank ZA Bank

3 Licensed Virtual Insurers  
持牌虚拟保险机构

ZA Insure

OneDegree

bowtie

### Industry Development 产业发展

Jobs created by CIP incubatees & alumni  
CIP培育公司及毕业公司创造职位

1,441

Industry events supported by MDSS for non-local  
expansion (since launch)  
MDSS支持拓展非本地市场的业界活动 (自计划开始)

236

200+ Incubatees expanded to the Mainland and  
间培育公司拓展业务至内地及

30+ overseas markets  
个海外市场

Physical & virtual events/Participation  
实体及虚拟活动/参与人次

205/29,071

As at March 2024 截至2024年3月



## CHAIRMAN'S STATEMENT

### 主席的话



With unprecedented momentum in digital technology advancement, AI and Web3.0 ecosystems have unleashed the potential of emerging industries, driving development of innovation and technology (I&T), and digital economy. Cyberport spared no efforts in pooling resources for technology innovation from both local and international sources to enrich the local I&T ecosystem and nurtured start-ups and innovative entrepreneurs, leveraging their new quality productive forces to drive the digital upgrade of socio-economy and promote high-quality development. Capitalising on Hong Kong's unique position as a "super-connector" and "super-value-adder" connecting the Mainland and the world, Cyberport actively plays a bridging role in empowering local enterprises to embrace highly promising national and overseas markets, such as the Greater Bay Area and the "Belt and Road" countries.

数码科技展现出前所未有的发展势头，人工智能和Web3.0生态释放新兴产业的潜力，推动创新科技及数字经济的发展。数码港致力汇聚海内外科技创新资源，丰富本地创科生态系统，培育初创企业和创新企业家，并以其新质生产力，驱动社会经济数码升级，带动高质量发展。凭借香港作为联系内地及世界各地的“超级联系人”及“超级增值人”独特地位，数码港亦积极发挥桥梁角色，让本地企业投向大湾区、“一带一路”等极具潜力的海内外市场。

Simon Chan, BBS, JP  
Chairman

主席  
陈细明, BBS, JP

Driven by exponential advancements in AI, FinTech, Smart Living, and other digital technologies, innovation and technology (I&T) are fast becoming a cornerstone of Hong Kong's economic and social progress. The Hong Kong SAR Government has consistently advocated leveraging digital capabilities, maintaining its longstanding support for the growth of the digital economy. This steady support coupled with the quest for new quality productive forces, has fuelled an environment ripe for digital transformation and upgrade in Hong Kong.

The widespread embrace of digital technology has unleashed unprecedented momentum in 2023/24, propelling the development of innovation, technology, and the digital economy. Cyberport is fully committed to realising Hong Kong's long-term strategic goals as an international I&T hub. As the city's digital flagship and a springboard of I&T ambitions, we dedicate every effort to creating a new economic driver for Hong Kong through I&T.

We have worked relentlessly to nurture start-ups and innovative entrepreneurs, attract investment for start-ups, foster the development of a comprehensive I&T ecosystem, and drive the integration of new and traditional economies across sectors. This transformation is further empowered by the city's institutional advantages under "One Country, Two Systems", a robust rule of law, and its unique position as a "super-connector" and "super-value-adder" connecting Mainland China and the rest of the world, all within an internationalised, market-oriented business environment.

Cyberport remains steadfast in supporting the government's I&T strategies. From boosting Hong Kong's competitiveness with thriving AI and Web3.0 ecosystems to unleashing the potential of emergent technologies and new industries, Cyberport has been at the forefront of driving advancements. We have been actively catalysing financial innovation with FinTech and Green Finance, promoting sustainable growth with Smart Living and GreenTech, while also enabling innovators and entrepreneurs to create a better future through I&T, in Hong Kong, the Greater Bay Area (GBA), Mainland China, and beyond.

随着人工智能、金融科技、智慧生活等数码科技的迅猛发展，创新与科技（创科）正迅速成为香港经济及社会进步的基石。香港特区政府一直致力推动善用数码科技，长久支援数字经济增长。特区政府的持续支援，加上对发展新质生产力的决心，为香港数码转型及升级营造了成熟环境。

数码科技在2023/24年度得以广泛应用，展现出前所未有的发展势头，推动创新科技及数字经济的发展。数码港一直致力实现将香港打造成为国际创科中心的长远策略目标，作为香港数码科技的旗舰以及实现创科宏愿的平台，我们致力透过创科为香港缔造新经济增长动力。

我们坚持不懈地培育初创企业和创新企业家，为初创企业吸引投资，促进多元创科生态系统的发展，带动新经济和传统经济跨行业融合。在“一国两制”的优势、成熟的法治制度以及国际化、市场主导的营商环境中，香港凭借作为联系中国内地与世界各地的“超级联系人”及“超级增值人”的独特地位，在这场转型中，进一步得益。

数码港坚定不移地支持政府的创科策略。从以蓬勃发展的人工智能和Web3.0生态系统提升香港的竞争力，以至释放新兴科技和新兴产业的潜力，数码港始终走在推动科技进步的前沿。我们借助金融科技和绿色金融积极引领金融创新，以智慧生活和绿色科技带动可持续增长，让香港、大湾区、中国内地及其他地区的创新人才及企业家能够透过创科创造更美好的未来。



A ceremony was conducted to unveil a plaque awarding Cyberport as a "State-level Scientific and Technological Enterprise Incubator", officiated by Professor Zhang Guangjun, Vice Minister of the Ministry of Science and Technology; Professor Sun Dong, Secretary for Innovation, Technology and Industry, and witnessed by Dai Gang, Director-General to Department of International Cooperation of MOST (Office of Hong Kong, Macao and Taiwan Affairs) and Wu Cheng, Deputy Director-General of the Department of Education and Technology of the Liaison Office of the Central People's Government in the Hong Kong Special Administrative Region to recognise Cyberport's exceptional contributions in driving innovation and entrepreneurship in Hong Kong. 数码港举行“国家级科技企业孵化器”揭牌典礼，由国家科技部副部长张广军教授、创新科技及工业局局长孙东教授主礼，并获国家科技部国际合作司司长、港澳台办公室主任戴钢、中联办教育科技部副部长吴程等领导出席观礼，肯定数码港推动香港创新创业的卓越成就。

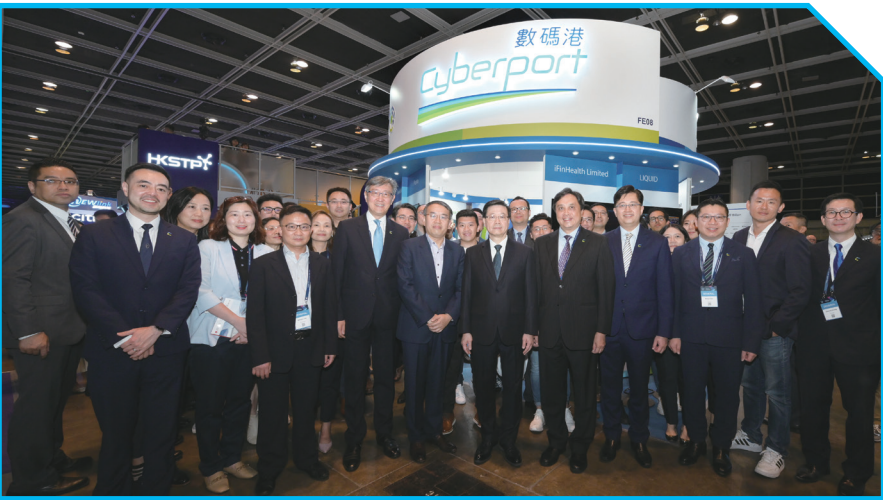


Strived Together to Achieve More

The Cyberport community continued to thrive in 2023/24. During the year, two start-ups, **CertiK**, a Web3.0 blockchain unicorn joined the Cyberport community, while **HashKey**, a licensed virtual asset trading platform, ascended to unicorn status, becoming our community's latest unicorn companies. The Cyberport community grew to over 2,100 companies, providing diverse solutions to meet the growing needs of various sectors, including FinTech, Smart Living and Smart City, Digital Entertainment, AI, Web3.0, and others. Leading FinTech start-ups continued to showcase Hong Kong's FinTech excellence abroad, with **WeLab** launching the second digital bank in Indonesia and **OneDegree** expanding its InsurTech to the UAE and Korea. As a recognition of these efforts, our community start-ups garnered 178 local and international industry awards.

Cyberport also launched the Government-commissioned **Cyberport Incubation Programme for Smart Living Start-ups** to promote Smart Living innovation, and the **Digital Transformation Support Pilot Programme** to expedite the digital transformation of SMEs in the food and beverage, as well as retail industries.

To solidify Hong Kong's international financial centre status, we supported the **HKMA's Project Ensemble** to promote asset tokenisation and wholesale Central Bank Digital Currency (CBDC). We also co-hosted the **Hong Kong Green FinTech Summit** to propel Hong Kong's GreenTech and Green Finance aspirations further.



John Lee, Chief Executive of the HKSAR Government, visited the Cyberport booth at the Hong Kong FinTech Week and interacted with Cyberport start-up teams and management. 香港特区政府行政长官李家超到访数码港于香港金融科技周展位，并与数码港一众初创及管理层交流。

Fundraising Efforts Rocketed to New Levels

Cyberport's community members successfully seized market opportunities and raised investments, showing both their global potential and the investment community's confidence in Hong Kong's start-ups.

During the year, Cyberport unicorns Klook and HashKey, along with community members such as Bowtie, Sleek, Rice Robotics, and Lendela, secured significant fundings to support business growth and expansion.

The **Cyberport Macro Fund** continued to provide strength and funding stability to start-ups. As of 31 March 2024, the fund has invested in 28 Cyberport start-ups, including joint investments, with a total financing amount of over HK\$1.9 billion (approximately US\$250 million) and a co-investment ratio of 1:9.

同心协力，再创佳绩

数码港社群在2023/24年度继续蓬勃发展。年内，Web3.0区块链独角兽**CertiK**加入数码港社群，持牌虚拟资产交易平台**HashKey**亦晋升为独角兽企业，这两间初创企业成为我们社群最新的独角兽公司。数码港社群企业已超过2,100间，为满足金融科技、智慧生活和智慧城市、数码娱乐、人工智能、Web3.0等行业日益增长的需求提供多元化解决方案。领先的金融科技初创企业持续向世界展示香港卓越的金融科技实力，其中**WeLab**在印尼推出第二间数字银行，**OneDegree**将其保险科技拓展到阿联酋和韩国。社群初创企业付出的努力亦获得认可，荣获178项本地及国际行业奖项。

数码港亦受特区政府委托推出“**数码港智慧生活初创培育计划**”，以促进智慧生活创新，并推出“**数码转型支援先导计划**”，以加快餐饮业及零售业中小企的数码转型。

为巩固香港的国际金融中心地位，我们支持**金管局“Ensemble项目”**促进资产代币化及批发层面央行数码货币。我们亦合办“**香港绿色金融科技论坛**”，进一步展现香港在绿色科技及绿色金融方面的抱负。

集资额再创新高

数码港社群成员成功把握市场机遇并筹集投资，彰显出全球发展潜力以及投资界对香港初创企业的信心。

年内，数码港独角兽Klook及HashKey，以及Bowtie、Sleek、Rice Robotics及Lendela等社群企业均获得丰富融资，用于支援业务增长及扩张。

“**数码港投资创业基金**”继续协助初创企业提升实力及资金稳定性。截至2024年3月31日，该基金已投资28间数码港初创企业，包括共同投资在内，投资总额超过19亿港元（约2.5亿美元），引资比率为1:9。

The Super-connector and Super-value-adder

Cyberport worked tirelessly to solidify its position as a premier launchpad for local and international start-ups to enter the Mainland market and go global, reinforcing Hong Kong's role as a global “super-connector” and “super-value-adder”. In 2023/24, we forged a series of strategic alliances with local, national, and global partners. These collaborations aim to unlock unprecedented opportunities for start-ups and tech companies while also enriching the I&T ecosystem, bolstering Hong Kong's capabilities in critical innovation domains, fostering economic resilience, and propelling digital economy growth. Additionally, these partnerships serve as a magnet for top-tier talent and enterprises, enhancing Hong Kong's appeal as a global innovation hub.

Recognising the pivotal role of AI and network infrastructure, Cyberport spearheaded high-impact initiatives. We pioneered an AI Industry Empowerment Centre in Hong Kong through Memoranda of Understanding (MoUs) with **Baidu**, while forging a partnership with **Huawei Cloud** to supercharge Hong Kong's AI and digital ecosystem. We joined forces with **Cisco** on an MoU to enhance Hong Kong's prowess in AI, cybersecurity, and future-ready network. Additionally, we launched a joint accelerator programme with **China Resources Research Institute** and formed a strategic alliance with Brinc.

“超级联系人”及“超级增值人”

数码港努力不懈，力求巩固其作为本地及国际初创企业“引进来、走出去”的首要平台，强化香港作为全球“超级连系人”及“超级增值人”的角色。于2023/24年度，我们与本地、国家及全球合作伙伴建立一系列策略联盟。该等合作旨在为初创企业和科技公司带来前所未有的机遇，同时丰富创科生态圈，增强香港在关键创新领域的的能力，促进经济复苏，并推动数字经济增长。此外，该等合作关系亦能吸引顶尖人才及企业，提升香港作为全球创新枢纽的吸引力。

数码港深知人工智能及网络基建的重要作用，率先推出具影响力的措施。我们透过与**百度**签署合作备忘录，率先在香港筹办人工智能产业赋能中心，同时与**华为云**建立合作关系，为香港的人工智能及数码生态系统注入新动力。我们与**思科**签署合作备忘录，共同加强香港在人工智能、网络安全及未来网络方面的实力。同时，我们与**华润研究院**推出联合加速器计划，并与Brinc组成策略联盟。



Cyberport signed a Memorandum of Understanding with Huawei Cloud to develop a collaborative framework for industry cloud innovation and technology industry chain to promote digitisation and facilitate the I&T ecosystem in Hong Kong. 数码港与华为云签署合作备忘录，为推动产业云创新和促进科技产业链发展协定下框架，共同推动香港创科生态圈发展及数字化。



Cyberport entered into a Memorandum of Understanding with CISCO to advance technologies such as AI, future-ready network, and cybersecurity, paving the way to drive innovations. 数码港和思科签署合作备忘录，携手提升先进技术，包括人工智能、未来网络及网络安全，驱动革命性创新。



Leveraging the vast potential of the GBA and Mainland China, Cyberport ramped up its initiatives to create opportunities for Hong Kong's start-ups. We signed an MoU with **Zhongguancun National Innovation Demonstration Zone Chaoyang District Park Management Committee** to accelerate Web3.0 ecosystem development in Beijing and Hong Kong. Our MoU with the **China Academy of Information and Communications Technology (CAICT)** led to the establishment of the **ASTRON Supernode (Hong Kong)**, driving digitalisation and green development across industries such as finance, supply chains, trade, ESG, healthcare, and cultural tourism. We also forged partnerships with the **Beijing International Big Data Exchange** to co-develop high-value data exchange systems to promote shared big data sector growth; and with **Hangzhou's Shangcheng District** to foster reciprocal Web3.0 efforts. Furthermore, we launched an Industry Acceleration Programme with **Lingang Group**, catalysing high-level science and technological cooperation between Hong Kong and Shanghai.

To strengthen Hong Kong's position as an international I&T hub, Cyberport expanded its global footprint. We established an MoU with King Abdulaziz City for Science and Technology (**KACST**), a leading national laboratory in Saudi Arabia, to promote cross-border collaboration. Our MoU with South Korea's **d-Camp** paves the way for enhanced innovation and collaboration with Korean start-ups, further diversifying our international network.

借助大湾区与中国内地拥有的巨大潜力，数码港采取有力举措，为香港初创企业创造机遇。我们与**中关村国家自主创新示范区朝阳园管理委员会**签署合作备忘录，以加速推动京港Web3.0生态圈发展。我们与**中国信息通信研究院（中国信通院）**签署合作备忘录，携手建立“星火·链网”国际超级节点（香港），助推金融、供应链、贸易、ESG、医疗及文旅等行业的数字化及绿色发展。我们亦与**北京国际大数据交易所**展开合作，共建高价值数据流通交易系统，助力大数据行业的共同增长；并与**杭州市上城区**建立合作伙伴关系，推动Web3.0的互惠发展。此外，我们与**临港集团**合作推出产业加速计划，促进香港与上海的高水平科技合作。

数码港着眼全球，积极发展对外业务，意在巩固香港的国际创科中心地位。我们与沙特阿拉伯领先的国家实验室阿卜杜勒阿齐兹国王科技城(**KACST**)签署了促进跨境合作的合作备忘录，而我们与韩国**d-Camp**签署的合作备忘录则为深化与韩国初创企业的创新及合作铺平了道路，进一步丰富了我们的国际网络。



Cyberport signed a Memorandum of Understanding with Korean Start-up Hub d-camp at Asian Financial Forum, to strengthen I&T exchange between Hong Kong and Korea and co-nurture start-ups from both places to shine. 数码港于亚洲金融论坛与韩国创科中心d-camp签署合作备忘录，强化香港及韩国的创科交流，共同培育两地初创企业成长。

### Delegations Forged Deeper Connections

Cyberport extended its outreach endeavors through delegations and visits, enabling us to foster international collaboration, exchange ideas, and build relationships. During 2023/24, Cyberport participated in an HKSAR delegation to ASEAN, led by the Chief Executive, and another to Saudi Arabia and the United Arab Emirates, led by Professor Sun Dong, Secretary for Innovation, Technology and Industry.

### 代表团建立更深厚的联系

数码港透过代表团与实地造访发展外展工作，旨在促进国际合作、创意交流以及建立关系。于2023/24年度，数码港参与由行政长官率领的香港特区代表团赴东盟国家访问，并作为香港特区代表团的一员，在创新科技及工业局局长孙东教授的率领下访问沙特阿拉伯及阿拉伯联合酋长国。



Chairman Simon Chan joined the HKSAR delegation to three ASEAN countries, and witnessed alongside Hon John Lee, Chief Executive of the HKSAR Government and fellow members of the delegation the MoU signing between WeLab, Cyberport unicorn enterprise and HSBC in Malaysia. 陈细明主席参与香港特区代表团访问东盟三国，并在马来西亚一站与香港特区行政长官李家超及其他代表团成员见证数码港独角兽企业WeLab与汇丰签订合作协议。

In Hong Kong, we hosted 246 visits by consul generals, executives, associations, conglomerates, and government departments, including from the GBA, Mainland, and overseas. We welcomed the UK Minister of State in Business and Trade and delegation, as well as a delegation led by the UAE's Minister of Economy. We also received Mainland delegations, including the Guangdong Provincial Department of Industry and Information Technology, Guangdong Provincial Development and Reform Commission, Guangdong Provincial Office of the Greater Bay Area, the Qianhai Administrative Bureau of Shenzhen Municipality, the Shenzhen Youth Federation, the Vice Mayor and the Bureau of Science and Technology of the Zhongshan Municipal Government, the Department of Science and Technology of Shandong Province, and the Beijing Youth Federation. Introducing them to Cyberport and exchanging insights, these visits offered valuable exposure and engagement opportunities for 160 community members, helping them build connections within the ecosystem.

香港方面，我们接待了来自大湾区、海内外总领事、高管、协会、企业集团和政府部门的246次来访。我们欢迎英国商业及贸易部国务大臣及代表团，以及阿联酋经济部长所率领的代表团来港访问，同时亦有接待内地代表团，包括广东省工业和信息化厅、广东省发展和改革委员会、广东省粤港澳大湾区办公室、深圳市前海管理局、深圳市青年联合会、中山市副市长及中山市科学技术局、山东省科技厅及北京市青年联合会。在访问期间，我们向来宾介绍数码港并交流见解，同时为160名社群成员提供宝贵的接触和参与机会，帮助他们在生态圈内建立联系。



The Ambassador of the United Arab Emirates in Beijing, H.E. Hussain bin Ibrahim Al Hammadi, led a delegation to visit Cyberport to learn about the local I&T ecosystem. 阿联酋驻华大使H.E. Hussain bin Ibrahim Al Hammadi率领代表团到访数码港，认识本地创科生态圈发展。



### Inspiring Events Enthused Stakeholders

We remained at the forefront, propagating I&T developments and spearheading sector growth. Cyberport organised and participated in over 50 international conferences and flagship events. These platforms allowed us to share thought-leadership with industry and the public, generate investment, adoption, and exposure opportunities for start-ups, and enhance industry, stakeholder, and public engagement.

Cyberport's **Digital Economy Summit (DES) 2024**, jointly organised with the HKSAR government, made a resounding return, invigorating and propelling Hong Kong's smart city development. The summit drew more than 4,000 in-person and virtual participants from 40 countries and regions and featured over 100 speakers from Mainland China, the United States, Germany, the Middle East, ASEAN, the Asia-Pacific region, and Hong Kong. Industry luminaries and business leaders provided invaluable insights on "Smarter Technovation for All: Forging a Sustainable Future", underscoring how smart city initiatives enhance the quality of urban life and create a sustainable environment.



Our annual **Cyberport Venture Capital Forum (CVCF) 2023**, themed "Venture Forward: Game Changing through Innovation", brought together more than 80 visionary venture experts, entrepreneurial pioneers, and influential experts to share insights and identify investment opportunities in emerging technologies such as Web3.0 and AI. The forum highlighted regional collaboration, particularly with the Middle East, ASEAN, and the GBA. It successfully facilitated over 300 fundraising meetings. In line with the government's emphasis on GreenTech, CVCF 2023 hosted a GreenTech and Sustainability Venture Day to explore investment opportunities in this emerging sector.

The **Digital Entertainment Leadership Forum (DEL F) 2023** was another flagship event that zeroed in on the transformative potential of Web3.0 and blockchain technology in digital entertainment, key Cyberport clusters. Under the banner "Power Up! When Entertainment Goes Beyond 3oundaries", the event drew a record-breaking attendance of more than 3,500, attending physically and online to hear 90 speakers unravel the ever-evolving landscape of digital entertainment experiences across arts, education, sports, and lifestyle, all within the context of Web3.0. As part of the festivities commemorating Cyberport's 20th anniversary and the Government's "Happy Hong Kong" campaign, DEL F 2023 also witnessed the Financial Secretary inaugurate Cyberport's Web3 Living Lab. This dedicated platform forms a cornerstone of promoting Web3.0, fostering business innovation, encouraging experimentation, and facilitating knowledge exchange.

### 创新活动启发同行者

我们始终站在推动科创发展的最前沿，引领行业增长。数码港举办及参与逾50场国际会议和旗舰活动。我们透过该平台与行业和公众分享洞见，为初创企业创造投资、应用和曝光机会，以及促进行业交流，提升持份者及公众参与度。

数码港与香港特区政府合办的“**2024数字经济峰会**”强势回归，焕发活力，推动香港智慧城市发展的步伐。是次峰会吸引了来自40个国家及地区超过4,000位参与者在线上及线下参与，其中包括逾100位来自中国内地、美国、德国、中东、东盟、亚太地区及香港的演讲嘉宾。业界知名人士和商界领袖就“智创无限 成就可持续未来”的主题分享了他们的真知灼见，强调智慧城市计划如何提升城市生活质量，缔造可持续发展的环境。

The Digital Economy Summit 2024 showcased a visionary hub of future technovation, forging a sustainable future together.  
2024数字经济峰会展示前瞻性未来创新枢纽，共创可持续未来。

我们一年一度的“**2023数码港创业投资论坛**”以“科技革新 领航创投未来”为主题，云集逾80位富有远见的创投专家、创业先锋和有影响力的专家，分享见解并探讨新兴科技（如Web3.0及人工智能）的投资机会。论坛重点讨论区域合作，特别是与中东、东盟及大湾区的合作，成功促成逾300场融资配对。为配合政府对绿色科技的重视，“2023数码港创业投资论坛”举办了“绿色科技及可持续创投日”，探索该新兴领域的投资机会。

另一项旗舰活动“**2023数码娱乐领袖论坛**”，重点关注Web3.0和区块链技术在数码港关键集群数码娱乐中的变革潜力。该活动以“娱乐Power UP! **Web3**新视界”为主题，吸引现场和线上逾3,500人参加，参加人数突破纪录，并有90名讲者齐聚一堂，剖析数码娱乐在Web3.0时代下的格局演变，分享数码娱乐如何为艺术、教育、运动和生活等领域带来全新体验。作为数码港成立二十周年纪念活动和特区政府“开心香港”活动的一部分，2023数码娱乐领袖论坛亦见证了财政司司长为数码港Web3 Living Lab（Web3生活体验馆）揭幕。该专用平台构成推广Web3.0、促进业务创新、鼓励实验和促进知识交流的基石。



Paul Chan Mo-po, Financial Secretary of the HKSAR Government, officiated the opening ceremony of the Web3 Living Lab.  
香港特区政府财政司司长陈茂波主持Web3 Living Lab（Web3生活体验馆）开幕礼。

Beyond signature events, Cyberport took part in high-profile industry events to demonstrate leadership, strengthen industry ties, and showcase start-ups. These engagement included **Hong Kong FinTech Week 2023**, **Asian Financial Forum 2024**, **Hong Kong Green Week**, and **Hong Kong Green FinTech Summit** in the FinTech space; as well as Smart Living events such as the **Learning and Teaching Expo 2023**, **Gerontech and Innovation Expo cum Summit 2023**, **InnoEx 2023**, **InnoCarnival 2023**, **Asia Summit on Global Health 2023**, **OGCIO STEM Solution Day 2023**, and **HKCSS x Cyberport SocTech IdeaXchange** and **HKCSS x SocTech Symposium**.

We also continued our support for **Digital Entertainment and Esports** by organising the **ABSG SportsTech Conference** during DEL F 2023 and supporting the **StartmeupHK Festival/GAME ON! 2023**. In addition to showcasing **Web3.0** technology at the FinTech Week, we took a deep dive into Web3.0 technology development and financial inclusion at the **8<sup>th</sup> Belt and Road Summit**, and launched the **Web3 Innovators Season** series of events.

### Technology Advances towards a Bright Future

With abundant opportunities ahead, buttressed by favourable policy support and a vibrant I&T ecosystem, Hong Kong is poised to capitalise on the immense potential of I&T and solidify its position as a leading regional and global I&T hub. Cyberport will continue to uphold its public missions and enrich Hong Kong's I&T ecosystem by cultivating innovative talent, fostering industry development, and promoting the integration of new and traditional economies.

Cyberport will continue its dedication to supporting national and Hong Kong SAR government's strategies, including spearheading the development of emerging technologies such as AI, Web3.0, blockchain, Green Finance, and GreenTech, as well as contributing to the development of the Northern Metropolis. We will commence a study on building a new I&T facility in **Lau Fau Shan** in support of the Northern Metropolis.

All of this will be reinforced by two of Cyberport's signature developments. Our **AI Supercomputing Centre** is expected to commence operations in 2024, further powering up the I&T sector with strategic technology infrastructure. The construction of **Cyberport 5**, designed to support the needs of the ever-expanding I&T community, is also progressing at full speed. These developments will enable us to make substantial contributions to Hong Kong's long-term prosperity and integration into national development.

### Acknowledging the Crucial Roles

I extend my sincere gratitude to the Board of Directors for their invaluable guidance. Their expertise has been crucial in steering Cyberport through challenges and opportunities. I would like to acknowledge the contributions of the immediate past CEO, Mr Peter Yan, and the Cyberport management, whom have been instrumental in our remarkable success and growth.

Equally deserving of recognition are our dedicated colleagues, whose professionalism, tireless efforts, and innovative spirit continue to drive Cyberport's public mission forward. Lastly, I extend my heartfelt appreciation to our partners and stakeholders for their continued trust and support, which are vital in our collective journey towards achieving new milestones and unlocking boundless possibilities.

除了旗舰活动外，数码港还参加了备受瞩目的业界活动，以展示领导力、加强行业联系并推广初创企业，其中包括金融科技领域的“**香港金融科技周2023**”、“**亚洲金融论坛2024**”、“**香港绿色周**”和“**香港绿色金融科技论坛**”；以及智慧生活活动，如“**学与教博览2023**”、“**乐龄科技博览暨高峰会2023**”、“**香港国际创科展2023**”、“**创新科技嘉年华2023**”、“**亚洲医疗健康高峰论坛2023**”、“**资料办STEM方案分享日2023**”，以及“**社联 x 数码港 — 社创及科技对话交流会**”及“**社联 x 社创及科技研讨会**”。

我们亦在“2023数码娱乐领袖论坛”期间举办了“**瑞腾国际体育科技专场**”，一如既往地支持**数码娱乐及电竞**，并支持“**StartmeupHK创业节／GAME ON! 2023**”。除了在金融科技周上展示**Web3.0**技术外，我们亦在“**第八届一带一路高峰论坛**”上深入探讨Web3.0技术发展及实现金融包容性，并推出“**Web3 Innovators Season**”系列活动。

### 科技成就光明未来

鉴于未来机遇众多，加上有利的政策扶持和充满活力的创科生态系统，香港定能充分发挥创科的巨大潜力，巩固其作为区域及全球领先创科中心的地位。数码港将持续秉承其对公众的使命，透过培育创新人才、促进产业发展、推动新经济与传统经济融合，丰富香港的创科生态系统。

数码港将继续致力于支持国家和香港特区政府策略，包括引领人工智能、Web3.0、区块链、绿色金融、绿色科技等新兴技术的发展，并为北部都会区的发展贡献力量。我们将会展开一项关于在**流浮山**新建创科设施的研究，以支援北部都会区的发展。

数码港的两个旗舰项目将巩固前述发展成果。其中一个为预计将于2024年开始营运的“**人工智能超算中心**”，该中心依托战略性科技基建，将进一步助力创科行业。另一个是当前全速建设中的“**数码港第五期**”，支援日益壮大的创科界产生的需求。在该等项目的推动下，我们将能够大力支持香港的长期繁荣并促进香港融入国家发展之大局。

### 感谢各方鼎力支持

我谨对董事局作出的宝贵指导致以诚挚的感谢。他们的专业知识对于引导数码港应对挑战及把握机遇至关重要。我亦衷心感谢上一任行政总裁任景信先生及数码港管理层的贡献，他们对数码港取得的瞩目成就及发展贡献了重大力量。

同样值得嘉奖的是我们忠诚勤勉的同事们，他们的专业精神、不懈努力及创新精神继续推动数码港实践公众使命。最后，我谨此衷心感谢我们的合作伙伴及持份者长期以来的信任及支持，这对于我们一同踏上征程实现新里程碑，以及开启无限可能起着至关重要的作用。



CHIEF EXECUTIVE OFFICER’S REPORT  
行政总裁报告



Generative AI is revolutionising the global socio-economic evolution and opening up new frontiers. As our country has advanced the innovation-driven development strategy, and the HKSAR Government augmented input for the I&T sector, Cyberport complemented the development strategies by steering our public missions. We supported high-calibre start-ups and gathered industry-leading enterprises, leveraging their competitive prowess in forefront technologies such as AI and big data, FinTech, Smart Living, Digital Entertainment, Web3.0, and Cybersecurity, to accelerate digital transformation of the traditional economy and extensive application of I&T to enhance building of the smart city, which benefited the general public with fruits of I&T efforts, leading Hong Kong to become an international I&T hub with the common good for all.

生成式人工智能革新全球社会经济的发展格局，开拓全新视野。随着国家推进以创新驱动发展的战略，香港特区政府加大对创科产业的投入，数码港积极配合发展策略，继续实践公众使命，扶植优质初创企业及汇聚行业领军企业，以其在人工智能及大数据、金融科技、智慧生活、数码娱乐、Web3.0、网络安全等前沿科技领域的实力优势，助力传统经济数码转型，并加快创科应用普及化，提升智慧城市建设，让创科成果惠及市民大众，推动香港发展成为全民共享的国际创科中心。

Dr Rocky Cheng  
Chief Executive Officer

行政总裁  
郑松岩博士

The tech industry experienced numerous profound transformations in 2023/24, with generative AI revolutionising the global landscape and unleashing new horizons. This was amplified by national strategies and local policies solidifying Hong Kong's strengths as an international innovation and technology (I&T) centre.

Unlock Infinity with New Milestones

Riding on two decades of solid foundation, Cyberport has seized opportunities arising from the ever-strengthening support from the HKSAR Government to drive its public missions forward, empowering more startups to innovate, particularly in AI, FinTech, Smart Living and Smart City, and Web3.0. We enabled young innovators through incubation, internships, and career opportunities, enhancing Hong Kong's I&T talent pool with comprehensive training programmes. We matched needs from society and enterprises with solutions, implementing government-commissioned proof-of-concept and subsidy schemes to help traditional economies benefit from start-up innovations. Leveraging Hong Kong's unique advantage, we attracted top talent and enterprises from the mainland and the world, enriching Hong Kong's I&T ecosystem and advancing its strategic goal of being a vibrant international I&T hub.

Cyberport Community Strode Ahead

In 2023/24, our community grew to over 2,000 companies, including one listed company and eight unicorns in FinTech, Smart Living/Smart City, Digital Entertainment, and Web3.0. Notably, CertiK and HashKey became the latest unicorns to call Cyberport home. Community members raised more than HK\$3.21 billion (US\$412 million) during the year, a remarkable achievement pushing cumulative funds to over HK\$40.5 billion (US\$5.2 billion). They also secured nearly 40 intellectual property rights. Community start-ups expanded to new markets in Mainland China and the Greater Bay Area (GBA), along with Australia, Singapore, Malaysia, India, Canada, and the United Kingdom.

Our community companies continued to garner acclaim at local, Mainland, and international industry awards, amassing more than 170 accolades during the year and bringing the cumulative total to over 1,500. These included securing nine titles, including four winner awards at the **Asia Pacific ICT Alliance (APICTA) Awards 2023**; claiming 28 successes at the **Hong Kong ICT Awards 2023**, including one grand and seven gold awards, and clinching 13 podium places at the **PropTech Excellence Awards 2024**. At the **ET Net Smart Living Partnership Awards 2023/24**, Cyberport community companies won a total of 18 awards, while our incubatees ITsci and Bridge AI earned Silver Medal Awards at the **International Exhibition of Inventions Geneva 2024**.

The Cyberport community's influence also extended beyond these platforms, with 12 start-ups recognised by the **2023 Deloitte Hong Kong Technology Fast 50 & Rising Star Awards**, including two "Outstanding Female Entrepreneur" titles.

于2023/24年度，科技产业经历了诸多深刻的变革，其中生成式人工智能技术引领了全球科技的革新，并开拓新视野。国家战略及本地政策更进一步巩固了香港作为国际创科中心的优势。

以新机遇释放无限可能

凭借二十年来的坚实基础，数码港紧抓香港特区政府日益增强的支持所带来的机遇，推动实践其公众使命，赋能更多初创企业创新，尤其是在人工智能、金融科技、智慧生活及智慧城市，及Web3.0领域上。我们透过培育、实习及就业机会支持年轻创新者，通过提供全面培训计划，壮大香港创科人才库。我们将社会和企业需求与解决方案配对应起来，实施政府委托的概念验证测试资助计划，助力传统经济分享初创企业创新成果。凭借香港的独特优势，我们吸引来自内地及国际的顶尖人才及企业，丰富香港的创科生态圈，并助力其实现成为蓬勃发展的国际创科中心的战略目标。

数码港社群迈步向前

于2023/24年度，数码港社群企业突破2,000间，当中包括1间上市公司及8间独角兽企业，涵盖金融科技、智慧生活／智慧城市、数码娱乐及Web3.0。值得注意的是，CertiK及HashKey成为数码港新晋独角兽。社群成员融资成绩斐然，年内获得逾32.1亿港元（4.12亿美元）的融资，使累计融资额增至逾405亿港元（52亿美元），亦获得近40项知识产权。社群初创企业业务拓展至新市场，包括中国内地及大湾区，以及澳洲、新加坡、马来西亚、印度、加拿大及英国。

我们的社群企业继续在本地、内地及国际行业奖项中屡获殊荣，年内累计获授逾170个奖项，累计获授超过1,500个奖项。其中包括，于“**2023亚太资讯及通讯科技大奖**”夺得九个奖项，包括四个大奖；于“**2023香港资讯及通讯科技奖**”荣获28个奖项，包括一个大奖及七个金奖；以及于“**PropTech Excellence Awards 2024**”夺得13个奖项。于《**经济通**》“**2023/24智慧生活伙伴大奖**”中，数码港社群企业囊括18个奖项，同时，我们的培育公司ITsci及Bridge AI亦于“**2024日内瓦国际发明展**”摘得银奖。

数码港社群的影响力亦远不止这些平台，其中12间初创企业获授“**2023德勤香港高科技高成长50强及明日之星**”殊荣，包括两个“杰出女性创业者”奖。



At the ET Net Smart Living Partnership Awards 2023/24, Cyberport community companies won a total of 18 awards. 于《经济通》“2023/24智慧生活伙伴大奖”中，数码港社群企业囊括18个奖项。



Emerging Spheres Manifested Strong Promise

AI and Web3.0 are shaping the future, and as highlighted in the Government’s Policy Address and Budget, are crucial to Hong Kong’s growth.

Hong Kong’s AI development is set to accelerate with Cyberport’s **AI Supercomputing Centre (AISC)** coming into operation in late 2024, while the Government has allocated HK\$3 billion to support local universities, R&D centres and AI-related enterprises etc. in leveraging the computing power of AISC, thereby significantly enhancing Hong Kong’s R&D capabilities across sectors such as HealthTech, data science, advanced manufacturing, and new energy technology. The AISC will also provide a robust foundation for cutting-edge technologies like generative AI and large language model (LLM) construction. Meanwhile, Cyberport strives to build a comprehensive ecosystem, spanning computing infrastructure, fundamental/vertical/specialised large model development, and introducing system integrators. Currently, Cyberport gathers over 300 start-ups specialising in AI, big data and robotics, and recently signed collaboration agreements with leading companies such as iFlytek, Cisco, Baidu, Huawei, and Biren Technology, to holistically build an AI technology and industry development ecosystem.



Cyberport signed a Memorandum of Understanding with Cisco to collaborate on enhancing AI capabilities in Hong Kong. 数码港与思科签署合作备忘录，携手提升香港人工智能实力。



Cyberport signed a Memorandum of Understanding with the China Academy of Information and Communications Technology (CAICT) to collaborate on the establishment of the ASTRON Supernode (Hong Kong) and to promote the advancement of digital infrastructure in the city. 数码港与中国信息通信研究院（“中国信通院”）就合作推动在香港建设“星火·链网”国际超级节点（香港）签署合作备忘录，携手促进香港数字基础设施建设。



iFLYTEK Co., Ltd., a leading listed company specialising in AI, along with its subsidiary Xunfei Healthcare Technology Co., Ltd., signed a landing agreement with Cyberport. The iFLYTEK group will establish its international headquarters at Cyberport. 人工智能上市企业科大讯飞股份有限公司及旗下子公司讯飞医疗科技股份有限公司与数码港签署入驻园区协议，科大讯飞集团将落户数码港及成立国际总部。

新兴领域前景光明

人工智能及Web3.0正在塑造未来，而特区政府施政报告和财政预算案亦强调其对香港的发展至关重要。

随着数码港**人工智能超算中心**将于2024年底投入营运，香港人工智能产业将迎来加速发展，同时政府已拨款30亿港元支援本地大学、研发中心及人工智能相关企业等利用人工智能超算中心的算力，从而大幅提升香港在健康科技、数据科学、先进制造与新能源科技等方面的研发能力。人工智能超算中心亦将为生成式人工智能及大型语言模型构建等尖端技术奠定坚实基础。同时，数码港致力打造综合生态系统，涵盖算力基础设施、基础／垂直／专业大型模型开发等，并引入系统集成商。目前，数码港汇聚逾300间专注人工智能、大数据及机械人技术领域的初创企业，并于近期与科大讯飞、思科、百度、华为及壁仞科技等领军企业签署合作协议，以全面打造人工智能技术及产业发展生态系统。

Cyberport’s Web3.0 community has become a powerhouse with over 270 companies, forming the largest Web3.0 community in Hong Kong. The **Web3 Hub@Cyberport** initiative attracted Web3.0 companies to the city, from Mainland China and 19 other countries. We welcomed around 130 Web3.0 companies into the Cyberport Incubation Programme and launched the **Web3.0 Internship Programme 2024**, drawing local, Mainland, and overseas university students to intern at Hong Kong’s Web3.0 companies. In 2024, we partnered with Draper University in Silicon Valley to incorporate Web3.0 elements for the first time in the **Cyberport University Partnership Programme**, empowering students to pursue Web3.0 aspirations. The newly established **Web3 Academy** provides training and seminars to over 3,500 participants, including founders, developers, entrepreneurs, companies, and university students. To accelerate industry development, we organised and supported over 30 Web3.0 events since May 2023 and launched the **Web3 Proof-of-Concept Subsidy Scheme**, awarding HK\$150,000 grants to 45 projects. The **Web3 Living Lab** has attracted over 7,600 visitors since its launch.

Key Technology Clusters Sustained Robust Growth

Smart Living/Smart City

The widespread embrace of Smart Living/Smart City technologies and the Government’s promotion of Hong Kong’s digital transformation and smart city development, have significantly broadened the playing field. Cyberport’s Smart Living/Smart City cluster now comprises approximately 770 companies, specialising in an ever-expanding spectrum of solutions, from EdTech, HealthTech, GeronTech, PropTech, to social technology (SocTech), and more. In particular, Cyberport was allocated HK\$265 million in the Government funding to launch the **Cyberport Incubation Programme for Smart Living Start-ups**. This initiative aims to nurture an average of 90 Smart Living start-ups annually over the next 5 years, driving Hong Kong’s smart city development. During the year, the Programme admitted 40 start-ups.

Additionally, in 2023/24, Cyberport unveiled the **Smart-Space PropTech in Fanling**, a co-working space developed with the Hong Kong Housing Society in the Northern Metropolis.

Community start-ups’ EdTech solutions are increasingly sought after to enhance learning and teaching. To drive engagement and adoption, Cyberport hosted the **Knowing More About IT and IT Innovation Lab in Schools**, and participated in the **Learning and Teaching Expo 2023** to outreach with educators and parents. Supporting the Government’s **STEAM** education drive, we partnered with the Education Bureau to launch a new edition of the **Professional Development Programme on Innovation and Technology for STEAM Co-ordinators of Schools**. We also kicked off a **Student Mentorship Programme on Innovation and Technology** to inspire STEAM innovation among students.

Global sustainability push and government initiatives have catalysed GreenTech innovation. Cyberport hosted a **GreenTech and Sustainability Venture Day** during the **Cyberport Venture Capital Forum 2023** to spotlight GreenTech investment opportunities. We also organised the “Harnessing PropTech, ESG, and FinTech for a Greener Future” seminar at **Hong Kong Green Week**, and co-hosted **ZERO 2 LIVE LOCAL 2024** with Negawatt, a smart building start-up, to accelerate GreenTech cluster development at the Cyberport Career Fair 2024.

数码港构建全港最大Web3.0社群，汇聚了超过270间Web3.0相关企业。“**数码港Web3基地**”计划吸引了来自中国内地及其他19个国家的Web3.0公司入驻香港。我们欢迎约130间Web3.0公司加入“数码港培育计划”，并推出“**数码港Web3.0实习计划2024**”，吸引本地、内地和海外大学生到香港的Web3.0公司实习。2024年，我们伙拍位于矽谷的德雷珀大学(Draper University)，为“**数码港·大学合作伙伴计划**”首次加入Web3.0元素，旨在鼓励学生追寻Web3.0梦想。新成立的“**Web3学院**”为超过3,500名参与者提供培训和研讨会，其中包括创办人、开发者、企业家、公司及大学生。为加速产业发展，我们自2023年5月起举办并支援逾30场Web3.0活动，并推出“**Web3概念验证测试资助计划**”，为45个项目提供150,000港元的资助。自**Web3 Living Lab (Web3生活体验馆)**推出以来，已吸引超过7,600名访客。

重点科技集群保持稳健增长

智慧生活／智慧城市

智慧生活／智慧城市技术的广泛普及，以及特区政府推动香港数码转型和智慧城市发展，极大拓宽了发展空间。数码港的智慧生活／智慧城市集群目前由约770间公司组成，专注日益多元化的解决方案，涵盖教育科技、健康科技、乐龄科技、房地产科技，以及社创科技等。具体而言，数码港获得政府2.65亿港元的拨款，推行“**数码港智慧生活初创培育计划**”，致力在未来五年内平均每年培育90间智慧生活初创企业，推动香港智慧城市的发展，于本年度该计划已取录约40间企业。

此外，于2023/24年度，数码港在北部都会区与香港房屋协会携手推出**房地产科技共享工作室Smart-Space PropTech**。

将社群初创企业的教育科技解决方案应用于优化学习和教学成效正逐渐成为趋势。为提升参与度和接受度，数码港推出“**奇趣IT识多啲**”及“**学校IT创新实验室**”计划，并参与“**学与教博览2023**”，与教育从业员和家长建立联系。为支援政府推动“**STEAM**”教育，我们与教育局合作推出新版“**学校STEAM统筹人员创新科技专业培训课程**”，亦启动“**创新科技学生师友计划**”，以激发学生的STEAM创新思维。

全球可持续发展趋势和政府计划推动绿色科技创新。数码港在“**2023数码港创业投资论坛**”期间举办“**绿色科技及可持续创投日**”，以探讨绿色科技投资机会。我们亦于“**香港绿色周**”期间举办“以房地产科技、ESG和金融科技打造绿色未来”研讨会，并与智慧建筑初创企业库瓦(Negawatt)合办“**ZERO2零活易Live Local 2024**”，以于“数码港互动招聘博览2024”期间加速绿色科技集群的发展。



SocTech, HealthTech, and GeronTech are making waves, so Cyberport teamed up with the Hong Kong Council of Social Service to host the **SocTech IdeaXchange** and **SocTech Symposium**, driving social welfare digital transformation. We showcased our community's HealthTech innovations at the **Asia Summit on Global Health 2023**, and GeronTech solutions at the **GeronTech and Innovation Expo cum Summit**.

#### FinTech

Cyberport's FinTech start-up community has remained the largest in Hong Kong, with over 430 companies injecting new impetus in Hong Kong's financial innovation. In response to the government's call to establish Hong Kong as an international GreenTech and Green Finance (GreenFi) centre, Cyberport co-hosted the inaugural **Hong Kong Green FinTech Summit** during Hong Kong Green Week. Developed by the Financial Services and the Treasury Bureau (FSTB), Cyberport, and Invest Hong Kong, the **Prototype Hong Kong Green FinTech Map** was unveiled at Cyberport. Serving as a one-stop directory of Hong Kong's Green FinTech enterprises, the map features over 50 companies, including over 20 from Cyberport, helping corporations and financial firms identify sustainable FinTech solutions.

Cyberport intensified efforts to expand Hong Kong's FinTech adoption and talent pool. Riding on the success of **Fintech Proof-of-Concept Subsidy Scheme**, Cyberport was commissioned by the FSTB to roll out **Green and Sustainable FinTech Proof-of-Concept Funding Support Scheme** to promote innovation in Green FinTech. Our **FinTech Supervisory Sandbox 3.1** facilitated testing of FinTech applications and the adoption of FinTech solutions by financial institutions, while our **Leading Fintech Ventures** programme in collaboration with Hong Kong University nurtured FinTech-minded professionals.

In collaboration with Hong Kong Monetary Authority, we organised the **4th Anti-Money Laundering Regtech Lab** to highlight RegTech applications in combating digital fraud and financial crime; and the **"InsureTech Connect Asia Roadshow – Hong Kong"** to share InsurTech developments with entrepreneurs, investors, and industry leaders. We supported **HKMA's Project Ensemble** to promote asset tokenisation and wholesale Central Bank Digital Currency, crucial for Hong Kong's leadership as an international financial centre.

#### Digital Entertainment and Esports

Cyberport remains a fervent supporter of Digital Entertainment, championing its potential for youth and the creative sectors.

Web3.0 is unlocking possibilities in Digital Entertainment. Our **Digital Entertainment Leadership Forum (DELf) 2023** drew over 3,500 attendees and over 90 speakers with the theme "Power Up! When Entertainment Goes Beyond 3oundaries". The event achieved over 270,000 online views and garnered a record-breaking 800+ items of media coverage from more than 35 outlets. During DELF 2023, Paul Chan Mo-po, the Financial Secretary, also officiated the opening of the Web3 Living Lab.

随着社创科技、健康科技及乐龄科技成为发展趋势，数码港与香港社会服务联会合作举办“**社创及科技对话交流会**”以及“**社创及科技研讨会**”，推动社会福利界的数码转型。我们于“**亚洲医疗健康高峰论坛2023**”上展示了社群的健康科技创新成果，并于“**乐龄科技博览暨高峰会**”上展示了乐龄科技解决方案。

#### 金融科技

数码港拥有香港最大的金融科技社群，汇聚逾430间公司，为香港金融创新注入新动力。为响应政府将香港打造为国际绿色科技及绿色金融中心的号召，数码港于“香港绿色周”期间合办首届“**香港绿色金融科技论坛**”。而由财经事务及库务局（财库局）、数码港及投资推广署合作编制的“**香港绿色金融科技地图**”原型，亦于数码港发布。该地图作为香港绿色金融科技企业的一站式名录，收录逾50间公司，当中包括超过20间数码港社群企业，旨在帮助企业 and 金融公司物色可持续发展的金融科技解决方案。

数码港加大力度推动香港金融科技的应用并扩大人才库。继“**拍住上**”**金融科技概念验证测试资助计划**的成功推行后，数码港受财库局委托推出“**绿色和可持续金融科技概念验证测试资助计划**”，促进绿色金融创新。我们的“**金融科技监管沙盒3.1**”促进金融科技应用测试，鼓励金融机构采用金融科技解决方案，而我们与香港大学合办的“**金融科技创业课程**”则培育具备金融科技思维的专才。

我们与香港金融管理局合作，举办“**第四次反洗钱合规科技实验室**”，重点关注监管科技在打击数码诈骗及金融犯罪方面的应用；及“**InsureTech Connect Asia Roadshow—Hong Kong**”，与企业家、投资者及业界领袖分享保险科技发展资讯。我们支援**金管局“Ensemble项目”**，促进资产代币化和批发层面央行数码货币，这对于香港作为国际金融中心的领导地位至关重要。

#### 数码娱乐及电竞

数码港继续鼎力支援数码娱乐行业，激发年轻人及创意产业的潜力。

Web3.0不断激发数码娱乐的发展潜力。我们举办以“娱乐Power UP! **Web3**新视界”为主题的“**2023数码娱乐领袖论坛**”，吸引逾3,500位参与者及90位讲者。此次活动获得超过270,000次线上观看，并获得破纪录的逾35间媒体的800多篇报导。于“2023数码娱乐领袖论坛”期间，亦获得财政司司长陈茂波主持了Web3 Living Lab (Web3生活体验馆)的开幕礼。

#### Digital Transformation Injected New Impetus into Digital Economy

Funded by the HKSAR Government with HK\$500 million, our **Digital Transformation Support Pilot Programme** assists SMEs in adopting ready-to-use basic digital technology solutions. This initiative will accelerate their digitalisation, improve operational efficiency, expand their customer base, and strengthen the competitiveness of SMEs. Additionally, it will drive the overall development of Hong Kong's digital economy.

#### Strategic Enterprises' Landing and Partnerships Strengthened Momentum for I&T Growth

Recently, Cyberport has actively attracted leading technology enterprises to land on campus, including iFlytek, Biren Technology and CertiK, strengthening Hong Kong's I&T development with forefront technology and R&D outcomes, as well as the local digital economy with economic output. In 2024, Cyberport further expanded its overseas networks and concluded collaboration agreements with the Saudi Arabian national technology park KACST and the South Korean Start-up Hub d-camp. Through over 30 non-local delegation visits to Cyberport and outbound visits to overseas markets including the Middle East and ASEAN countries, Cyberport connected Hong Kong start-ups to emerging markets, paving their way for successful expansions. For notable instances, OneDegree secured Series B investment from the Dubai Insurance Company to offer digital asset insurance in the United Arab Emirates (UAE), and Animoca Brands signed an MoU with KACST to facilitate the entry of companies and institutions into the Web3 system and enhance Web3 applications in Saudi Arabia.

Cyberport also continued to advance the Mainland networks, and has deepened its cooperation with the Qianhai Authority, and established partnerships with the China Academy of Information and Communications Technology, Huawei, Baidu, Ant Group, Zhongguancun in Beijing, Beijing International Big Data Exchange, Grand Union of Innovation Service Platform (Anhui Province) Co., Ltd., Hong Kong Alumni Association of Beijing Universities, the People's Government of Shangcheng District of Hangzhou, etc, laying the groundwork for attracting more Mainland enterprises to land in Hong Kong.

#### 数码转型为数字经济注入新动力

我们获香港特区政府拨款5亿港元推行“**数码转型支援先导计划**”，协助中小企业应用现成的基础数码科技方案，加速数码化，提升营运效率及扩阔客源，加强中小企的竞争力，推动香港整体数字经济的发展。

#### 重点企业落户与合作伙伴关系增强创新科技发展势头

近年来，数码港积极延揽科技领军企业落户，包括科大讯飞、壁仞科技及CertiK，透过前沿科技与研发成果加强香港的创新科技发展，以经济产出带动本地数字经济增长。2024年，数码港进一步拓展其海外网络，与沙特阿拉伯国家级科技城KACST及韩国创科中心d-camp签署合作协议。数码港透过接待逾30个外地代表团来访，以及外访包括中东及东盟国家在内的海外市场，连接香港初创企业与新兴市场，为香港初创企业成功拓展业务铺平道路。值得注意的实例如，OneDegree获得迪拜保险公司的B轮投资，在阿拉伯联合酋长国（阿联酋）提供数字资产保险；Animoca Brands与KACST签署合作备忘录，旨在促进公司及机构进入Web3系统，增强沙特阿拉伯的Web3应用。

数码港亦继续强化内地伙伴网络，包括深化与前海管理局的合作，并已与中国信息通信研究院、华为、百度、蚂蚁集团、北京中关村、北京国际大数据交易所、科大矽谷服务平台（安徽）有限公司、香港北京高校校友联盟、杭州市上城区人民政府等建立合作伙伴关系，为吸引更多内地企业落户香港奠定基础。



Cyberport has deepened its cooperation with the Qianhai Authority. 数码港已深化与前海管理局的合作。

Cyberport signed a Memorandum of Understanding with Grand Union of Innovation Service Platform (Anhui Province) Co., Ltd. to establish a strategic partnership aimed at promoting project collaboration and talent exchanges. 数码港与科大矽谷服务平台（安徽）有限公司签署合作备忘录，建立战略合作关系，促进双方在项目合作互推、人才交流等方面的合作。



## Entrepreneurship Thrived in Supportive Ecosystem

Cyberport is spearheading Hong Kong's I&T development. Our entrepreneurship programmes, continued to support entrepreneurs in varied stages to realise innovative dreams and ambitious ventures.

During the year, the **Cyberport Creative Micro Fund (CCMF)**, a key programme for early-stage start-ups, provided HK\$9.8 million to enable 98 teams, helping them turn ideas into prototypes. Our **Cyberport Incubation Programme (CIP)**, another long-running initiative, admitted 129 start-ups, thereby accelerating their growth. Meanwhile, the **Cyberport Accelerator Support Programme (CASP)** subsidised 16 start-ups to catalyse their growth through global accelerator programmes. Through a record-breaking 230 and more projects supported by the **Overseas/Mainland Market Development Support Scheme (MDSS)**, start-ups were empowered to make their mark on the overseas and Mainland markets.

Cyberport's strategic partnership networks continued to provide robust support to start-ups. The **Cyberport Enterprise Network (CEN)**, consisting of 110 partner corporations and organisations, actively connects high-potential start-ups with large institutions to foster business partnership and facilitate matching solutions. CEN organised over 250 business matching sessions and events, engaging more than 300 start-ups – almost doubling last year's number. These efforts facilitated adoption and collaboration between Cyberport start-ups and established enterprises and institutions, including Hang Seng Bank commissioning Moonland Metaverse to develop a metaverse business banking centre; the Cyber Security and Technology Crime Bureau of Hong Kong Police Force partnering with Cyberbay for a bug hunting campaign to raise enterprises' awareness and capability in cybersecurity; and Negawatt Utility's being backed by Catalyst, UAE start-up technology accelerator in Series A funding to support its landing in Masdar City Free Zone of the UAE market.

We welcomed over 30 members to the **Cyberport Investors Network (CIN)**, now totalling more than 200 investors, including venture capital firms, family offices, as well as private equity and corporate venture capital firms worldwide. These investors share an appetite for high-quality tech ventures and are dedicated to enhancing Cyberport start-ups' fundraising and deal-making capabilities. As of September 2024, the network has cumulatively invested HK\$2.597 billion (US\$333 million) in Cyberport community companies. With Web3.0 piquing investor interest, we launched the **Web3.0 Investors Circle**, creating an exclusive network for Web3.0 investors and a reliable funding source for Web3.0 start-ups.

## 支援生态系统 助力创业蓬勃发展

数码港正引领香港的创科发展。我们的创业计划继续助力在不同阶段的创业家实现创新梦想及宏伟的事业。

年内，“**数码港创意微型基金**”，一个针对早期初创企业的关键计划，提供980万港元资助了98个团队，协助其将创新概念付诸实践，转化为产品雏型。我们的另一项长期计划“**数码港培育计划**”取录129间初创企业，借此加快其发展。与此同时，“**数码港加速器支援计划**”向16间初创企业提供资助，透过全球加速器计划加快其发展。透过“**海外及内地市场推广计划**”获支援的项目超过230个，达到历史新高，助力初创企业在海外及内地市场大展拳脚。

数码港的战略合作伙伴网络持续为初创企业提供强劲支援。“**数码港企业网络**”拥有110间合作伙伴企业及机构，积极联系具潜力的初创企业及大型企业，以培育商业伙伴关系及创新解决方案。“数码港企业网络”已组织超过250场业务配对环节和活动，吸引超过300间初创企业参加，较去年近乎增加了一倍。该等举措促进了数码港初创企业与成熟企业及机构之间的应用及协作，例如，恒生银行委托Moonland Metaverse开发元宇宙商务理财中心；香港警务处网络安全及科技罪案调查科与Cyberbay携手举办“狩网运动”，提升企业的网络安全意识及能力；Negawatt Utility获得阿联酋科技初创加速器Catalyst的A轮融资支援，以助力其于阿联酋马斯达尔城自由贸易区落户，进一步拓展阿联酋市场。

我们欢迎超过30名成员加入“**数码港投资者网络**”，目前投资者总数逾200名，其中包括全球各地的创投公司、家族投资办公室、私募股权公司及企业创投公司。该批投资者对于优质科技企业有着共同偏好，并致力增强数码港初创企业的集资及促成交易能力。截至2024年9月，该网络已累计向数码港社群企业投资25.97亿港元（3.33亿美元）。随着Web3.0激起投资者的兴趣，我们推出“**Web3.0投资圈**”，为Web3.0领域创建了专属的投资者网络，并为该领域的初创企业建立可靠的融资渠道。



Cyberport and Hang Seng Bank have expanded the partnership established through the Memorandum of Understanding in 2021. This expanded collaboration focuses on the Index Innovation Lab, SME digital transformation, green finance and technology, and nurturing I&T talents. The renewed partnership aims to facilitate the development of I&T in Hong Kong. 数码港与恒生银行扩大2021年合作备忘录的合作范畴，聚焦指数创新实验室、中小企业数码转型、绿色金融与科技以及创科人才培育，旨在推动香港整体创新科技的发展。

The **Cyberport Technology Network (CTN)** continues to empower start-ups with cutting-edge technology from leading global technology companies. Members provide comprehensive technical training and preferential offers to community companies, including free cloud service credits, enhancing solutions and product development. In 2023/24, over 160 start-ups joined Google's Igniting Start-ups & Fintech Program, and more than 50 received cloud credits and training from Amazon Web Services' (AWS) Startup Cloud Package. Cyberport also launched new initiatives with CTN members, including partnerships with Huawei Cloud, Baidu, etc., to strengthen support for start-ups in AI, cybersecurity, and cloud computing.

To meet the needs of maturing start-ups, the **Cyberport Professional Services Network (CPN)**, comprising more than 50 full-service consultancy and specialised consultancy firms, offers comprehensive advice and services. CPN hosted one-on-one service clinics to help start-ups improve pitching, investment strategies, business plans, overseas expansion, marketing, and branding; providing offshore hiring training and organising a "Secure by Design Workshop" to enhance cybersecurity understanding, benefitting 50 community companies.

## Young Talents Shaping an Infinite Future

Hong Kong's long-term prosperity hinges on the empowerment of young people. I&T is essential, and Cyberport stepped up its efforts to boost proficiency and encourage youth to join the sector.

We welcomed the Education University of Hong Kong as a co-organising university of the **Cyberport University Partnership Programme 2023**, enabling more university students to pursue their FinTech ambitions. Responding to the growing interest for GBA experiences, we expanded the **Cyberport Greater Bay Area Young Entrepreneurship Programme 2023** bootcamp beyond Shenzhen and Guangzhou, receiving an unprecedented number of applications and female entrepreneurs. We also launched the **GBA Fintech Two-way Internship Scheme for Post-secondary Students**, commissioned by the FSTB, to spark interest in FinTech careers and extend Hong Kong's talent pipeline.

Our **Youth Start-up Internship Programme 2024**, in collaboration with the Home and Youth Affairs Bureau, saw its third edition, offering 100 internships with increased salary subsidies. One-year traineeship opportunities were provided to first-time jobseekers through a new edition of **JC PROcruit C**, while the **Cyberport Career Fair 2024** connected over 2,300 participants to more than 2,000 I&T vacancies. The **STEM+E Competition 2023** challenged students to address social concerns through innovative solutions.

## Looking Forward to Exciting Horizons

As we forge ahead on our pivotal missions, I must thank the HKSAR Government, Board of Directors, partners, fellow colleagues and supporters for invaluable guidance, unwavering dedication, and exceptional ingenuity, allowing us to achieve significant milestones and to unlock new possibilities. Together, we will push for a brighter future for all.

Your support will be instrumental for Cyberport and Hong Kong to take the next significant leap in I&T. Our mission is to wholeheartedly support strategies to integrate the city into the country's high-quality development. With the Cyberport expansion project progressing steadily, and the AI Supercomputing Centre set to unleash tremendous potential for Hong Kong's I&T and R&D sectors, we are propelling the city's digital economy, enhancing our technological capabilities, and becoming a leading innovation and technology hub. As the future holds great promise, let's strongly move forward together.

“**数码港科技网络**”继续利用全球领先科技企业的前沿技术，为初创企业赋能。网络成员为社群企业提供全面的技术培训及优惠待遇（包括免费云服务使用额），以改善解决方案及加快产品开发。于2023/24年度，超过160间初创企业加入谷歌的“初创与金融科技燃亮计划”，超过50间初创企业在“亚马逊网络服务”推出的云计划中获得云积分及培训。数码港亦与“数码港科技网络”成员携手推出新计划，包括与华为云、百度等建立合作伙伴关系，以加强对人工智能、网络安全及云计算领域初创企业的支援。

为满足成熟初创企业的需求，涵盖逾50间全方位服务顾问及专业服务顾问公司的“**数码港专业服务网络**”致力提供全面的建议及服务。“数码港专业服务网络”提供一对一的“初创诊所”服务，帮助初创企业提升推广、投资策略、商业计划、海外扩张、营销及品牌宣传能力；提供海外招聘培训及举办“Secure by Design Workshop”，以提升对网络安全的认知，惠及50间社群企业。

## 青年人才塑造无限未来

香港的长远繁荣有赖于对青年人的赋能。创科的重要性不言而喻，数码港正努力提升其创科实力，并鼓励青年人才投身于此。

我们欢迎香港教育大学成为“**数码港·大学合作伙伴计划2023**”的合办大学，让更多大学生能够追求他们的金融科技抱负。鉴于市场对大湾区经验的兴趣日渐浓厚，我们将**2023年度“数码港大湾区青年创业计划”**创业营扩展至深圳及广州以外的地区，申请规模及女性创业者人数均打破记录。我们亦受财库局委托，推出“**湾区专上学生金融科技双向实习计划**”，以激发学生金融科技事业的兴趣，并壮大香港的人才库。

我们与民政及青年事务局第三次携手合办“**青年初创实习计划2024**”，提供100个实习机会并增加薪酬资助。新一期的“**赛马会专业创未来计划**”为首次求职者提供为期一年的见习机会，同时“**数码港互动招聘博览2024**”吸引逾2,300人次参与并提供超过2,000个创科职位空缺。“**STEM+E比赛2023**”要求学生设计创新方案解决社会关切议题。

## 精彩纷呈 未来可期

我们前行之路任重道远，谨此感谢香港特区政府、董事局、合作伙伴、一众同事及支持者们宝贵的指导、坚定的奉献及非凡的智慧让我们可以达成重要里程碑，并开启新的可能性。我们将齐心协力，众志成城，共同缔造更美好的未来。

数码港及香港在创科领域再次实现重大飞跃，离不开各位的鼎力支援。我们的使命是全心全意支援香港融入国家的高质量发展战略。随着数码港扩建项目稳步推进，人工智能超算中心将为香港创科及研发领域释放巨大潜力，我们正致力推动香港数字经济发展，提升我们的创科实力，成为领先的创科枢纽。未来可期，让我们一同坚定前行。



BOARD OF DIRECTORS  
董事局

Mr Simon CHAN Sai-ming, BBS, JP  
陈细明先生BBS JP

Chairman of Hong Kong Cyberport Management  
Company Limited  
香港数码港管理有限公司董事局主席



Mr Simon Chan has 40 years' experience in banking, finance and information technology industries. He has served in many different positions in these sectors, having assumed the positions of the Vice Chairman, the Executive Director, the Chief Executive and other senior roles in Nanyang Commercial Bank, Limited and Bank of China (Hong Kong) Limited. He has also served as the directors of Nanyang Commercial Bank (China), Limited, Cinda Financial Holdings Company Limited, Hong Kong Interbank Clearing Limited ("HKICL"), HKICL Services Limited, and Hong Kong Trade Finance Platform Company Limited. Mr Chan has also actively participated in relevant professional bodies and commercial organisations, as a long-serving member of the Hong Kong Chinese Enterprises Association, the Chinese General Chamber of Commerce, Hong Kong, and the Hong Kong General Chamber of Commerce. Mr Chan has garnered extensive experience from his exposure to a wide range of areas, including information technology, corporate governance, organisational reform, risk management, group operations and IT security, for both long-term strategic development and project implementation.

Riding on his rich experience and professional knowledge, Mr Chan has been appointed and elected to senior roles in various public organisations and industry entities over the years. He is appointed by the HKSAR Government as the Chairman of Hong Kong Internet Registration Corporation Limited, a Member of the Committee on Innovation, Technology and Industry Development, a Member of the Steering Committee of the Research, Academic and Industry Sectors One-plus Scheme, a Member of the Banking Industry Training Advisory Committee of the Education Bureau, and a Member of the Finance Committee of the Housing Authority, and also serves as the Vice-President of the Council for the Promotion of Guangdong-Hong Kong-Macao Cooperation, a Member of Hong Kong Trade Development Council Belt and Road and Greater Bay Area Committee, the Chairman of the Banking & Finance Training Board of the Vocational Training Council of Hong Kong, and more. He is the past President of Information Systems Audit and Control Association China Hong Kong Chapter, and is the Vice-chairman of Hong Kong Information Technology Joint Council Limited. He also serves as an advisor of Our Hong Kong Foundation.

Mr Chan graduated from the Chinese University of Hong Kong with a Bachelor's degree in Social Science, and obtained a Master's degree in Science from the University of Ulster and a Master's degree in Commerce in Accounting from the University of New South Wales. He is also a Certified Information Systems Auditor and a Certified Internal Auditor.

陈细明先生在银行、金融及资讯科技行业具有四十年的经验，多年来于有关行业出任不同职位，包括南洋商业银行有限公司的副董事长、执行董事、行政总裁，以及出任该行及中国银行（香港）有限公司多个高级职位。陈先生多年来亦担任多间公司董事，以及积极参与不同专业团体及商界组织，包括担任南洋商业银行（中国）有限公司、信达金融控股有限公司、香港银行同业结算有限公司、香港银行同业结算服务有限公司及香港贸易融资平台有限公司的董事，以及长年出任香港中国企业协会、香港中华总商会和香港总商会的会员。陈先生工作范畴广泛，包括资讯科技、公司管治、组织变革、风险管理、集团营运及资讯科技安全，兼顾长期策略发展及计划落实的考量，累积丰富经验。

凭借多年经验及专业知识，陈先生获委任及推选担任多个公共机构及业界组织要职，包括获香港特区政府委任为香港互联网注册管理有限公司主席、创新科技与产业发展委员会委员、“产学研1+计划”督导委员会委员、教育局银行业培训咨询委员会委员及房屋委员会财务小组委员会委员，并担任广东省粤港澳合作促进会副会长、香港贸易发展局“一带一路”及“大湾区”委员会委员、香港职业训练局银行及金融业训练委员会主席等。陈先生亦为国际信息系统审计协会中国香港分会前会长、香港资讯科技联会副会长，以及团结香港基金顾问。

陈先生早年毕业于香港中文大学，获社会科学学士学位，及后获英国欧斯特大学颁发科学硕士学位及澳洲新南威尔士大学颁发会计硕士学位，亦为注册信息系统审计师及注册内部审计师。

Mr Nicholas CHAN Hiu-fung,  
BBS, MH, JP, Hon Fellow (HKUST)  
陈晓峰律师BBS MH JP荣誉院士  
（香港科技大学）

Partner, Squire Patton Boggs  
翰宇国际律师事务所合伙人

Appointed on 1 April 2024  
于2024年4月1日获委任



Mr Nick Chan, an experienced lawyer and lawmaker with computer science background, is a partner of international law firm Squire Patton Boggs. He is an elected and serving member of the National People's Congress of the People's Republic of China. He also serves on the Chief Executive's Policy Unit Expert Group, Communications Authority, Competition Commission, Committee on Innovation, Technology and Industry Development, and chairs the Innovation and Technology Venture Fund Advisory Committee.

Mr Chan is the director leading the operations of AALCO Hong Kong Regional Arbitration Centre which is established by international laws and operates under the auspices of the Asian-African Legal Consultative Organization (AALCO) which has 48 countries as member states. He also serves as Council Member of CUHK, Court Member of HKUST, hospital governing committee member of two hospitals, and teaches Law and Technology from time to time.

全国人大代表陈晓峰律师是一位拥有电脑科学背景及资深的律师和立法者，是国际律师事务所Squire Patton Boggs的合伙人。陈律师是特首政策组专家组、通讯事务管理局、竞争事务委员会、创新科技与产业发展委员会委员的成员，以及创科创投基金咨询委员会主席。

陈律师是亚非法协香港区域仲裁中心的主任，负责该中心的运作。亚非法协香港区域仲裁中心是根据国际法成立，由48个成员国组成的跨政府组织，亚洲－非洲法律协商组织（亚非法协）支持下运作。陈律师亦担任香港中文大学校董会成员、香港科技大学顾问委员会成员、两间医院的医院管治委员会成员，并不时教授法律和科技。

Professor  
Christopher CHAO Yu-hang  
赵汝恒教授

Vice President (Research and Innovation),  
Chair Professor of Thermal and  
Environmental Engineering and  
the Director of Policy Research  
Centre for Innovation and  
Technology of The Hong Kong  
Polytechnic University  
香港理工大学副校长（研究及创新）、  
热能及环境工程讲座教授和  
科技及创新政策研究中心主任



Professor Christopher Chao is Vice President (Research and Innovation), Chair Professor of Thermal and Environmental Engineering and the Director of Policy Research Centre for Innovation and Technology of The Hong Kong Polytechnic University. He oversees the planning and development of research, innovation and strategic research areas. As an accomplished scholar in thermal and environmental engineering, Professor Chao has published extensively in leading journals. He actively contributes to the professional community and the Government, and is keen to promote entrepreneurship and technology transfer.

Professor Chao received his BSc (Eng) degree in Mechanical Engineering (First Class) from The University of Hong Kong, and obtained his MS and PhD degrees in Mechanical Engineering from the University of California, Berkeley. He was Dean of the Faculty of Engineering and Chair Professor of Mechanical Engineering at The University of Hong Kong prior to joining The Hong Kong Polytechnic University in September 2021.

赵汝恒教授为香港理工大学副校长（研究及创新）、热能及环境工程讲座教授，以及理大科技及创新政策研究中心主任，主管大学在研究与创新方面的策划和发展，并领导具策略性的科研发展。作为优秀的热能与环境工程学者，赵教授在主要期刊上发表了多篇论文。他亦一直为工程业界和香港特别行政区政府作出积极贡献，并致力参与及推广创业及技术转移。

赵教授以一级荣誉成绩取得香港大学机械工程学士学位，并取得加州大学柏克莱分校机械工程硕士和博士学位。赵教授曾出任香港大学工程学院院长及机械工程学讲座教授，直至2021年9月加入香港理工大学。



**Ms Ivy CHEUNG Wing-han**  
**张颖娴女士**

Senior Partner, KPMG Hong Kong  
毕马威香港区首席合伙人



Ms Ivy Cheung is the Senior Partner with KPMG, Hong Kong. She has been serving a portfolio of clients in the government, property, infrastructure and telecommunication sectors and has extensive experience in advising companies listed on Hong Kong and overseas stock exchanges.

Ms Cheung was the Past President of the Hong Kong Institute of Certified Public Accountants. She currently serves as member of various public service committees, including the Standing Commission on Civil Service Salaries and Conditions of Service, the Standing Committee on Company Law Reform, the Consumer Council and the Transport Advisory Committee. She is also an Honorary Advisor, a member of the Advisory Committee and the Inspection Committee of the Accounting and Financial Reporting Council. Ms Cheung is a board member of the Hong Kong Genome Institute and the Insurance Authority.

张颖娴女士为毕马威香港区首席合伙人。她主要为公营机构、房地产及基建企业和电讯行业的客户提供服务。她累积了丰富的行业经验，曾多次协助企业在香港和海外证券交易所上市。

张女士为香港会计师公会前会长，目前于多个公共服务委员会担任委员，其中包括公务员薪俸及服务条件常务委员会、公司法改革常务委员会、消费者委员会及交通咨询委员会。她亦为会计及财务汇报局名誉顾问及其咨询委员会和查察委员会委员。此外，张女士亦于香港基因组中心及保险业监管局担任董事。

**Dr Jack KONG Jianping**  
**孔剑平博士**

Chairman of the Board and  
Chief Executive Officer of Nano Labs  
毫微科技董事会主席和首席执行官



Dr Kong Jianping is Nano Labs' (Nasdaq: NA) chairman of the board of directors and chief executive officer. He has approximately 13 years of experience in business and corporate management and over 10 years of experience in the blockchain industry. He also served as a co-chairman of the board of directors of Canaan Inc. (Nasdaq: CAN), a leading provider of supercomputing solutions. Dr Kong has obtained a master's degree from Tsinghua University and a doctoral degree from Temple University. At the same time, he also serves as a member of the Task Force on Promoting Web3 Development of the Hong Kong Special Administrative Region Government, Vice Chairman of the Zhejiang Semiconductor Industry Association, and the Vice Chairman of the Zhejiang Metaverse Industry Association.

孔剑平博士是毫微科技（纳斯达克代码：NA）的董事会主席和首席执行官。他在商业和公司管理方面已拥有大约13年的经验，并且在区块链行业拥有超过10年的经验。他还曾担任领先的超级计算解决方案供应商嘉楠科技（纳斯达克代码：CAN）的董事会联合主席。孔博士曾取得清华大学硕士学位和天普大学博士学位。同时还担任香港特区政府第三代互联网发展专责小组成员、浙江省半导体行业协会副理事长单位、浙江省元宇宙产业协会副会长单位。

**Hon LAU Kwok-fan, MH JP**  
**刘国勋先生MH JP**

Legislative Council Member of the HKSAR  
香港特别行政区立法会议员



Hon Lau Kwok-fan is one of the members of Legislative Council of the HKSAR with extensive practical experience in serving the community and public, especially the knowledge of land planning and development matters. He participates in various government consulting platforms. He serves as the Chairman of the Legislative Council Panel on Environmental Affairs, Chairman of the Subcommittee on Matters Relating to the Development of the Northern Metropolis and a member of Advisory Committee on the Northern Metropolis (ACNM). He was also served as Deputy Chairman of the Panel on Development of the Legislative Council and a member of the Betting and Lotteries Commission, Commission on Youth, Commission on Sustainable Development. Hon Lau serves as consultant in several companies, including Principal Consultant of China Road and Bridge (H.K.) Ltd and Hong Kong Affairs Strategy Consultant of China Resources Land Limited.

Hon Lau graduated from The Chinese University of Hong Kong with a MA in Sociology. He is also one of the Council Members of The Chinese University of Hong Kong. As a member of the Chinese People's Political Consultative Conference in both Beijing and Jiangmen, he is keen on facilitating communication and co-development between Hong Kong and Mainland China.

刘国勋先生为现任香港特别行政区立法会议员，具有丰富的社区服务及公共事务经验，熟悉土地规划及发展事务，参与多个政府咨询平台，包括担任立法会环境事务委员会主席、北部都会区发展事宜小组委员会主席及北部都会区咨询委员会委员；亦曾担任立法会发展事务委员会副主席、博彩及奖券事务委员会、青年事务委员会、可持续发展委员会委员。同时，刘先生为多间企业担任顾问，包括中国路桥（香港）有限公司首席顾问及华润置地有限公司香港事务战略顾问。

刘先生于香港中文大学取得社会学硕士学位，现为香港中文大学校董会成员。刘先生亦是北京市和江门市政协委员，致力于促进香港与内地的交流和共同发展。

**Dr Michael LEUNG Kin-man, MH**  
**梁建文博士MH**

Chief Executive Officer of BOA  
International Financial Group  
亚银国际金融集团行政总裁



Dr Michael Leung is the CEO of BOA International Financial Group with experience in banking operations and IT. He was previously the CIO and COO of China CITIC Bank International, Deputy CEO of Bank of America cum China Construction Bank (Asia), and a senior manager at Standard Chartered Bank.

In addition to his engagements at Cyberport, Dr Leung is a member of the Banking & Finance Training Board of the Vocational Training Council, Professional Standard & Examination Board of the Institute of Bankers ("HKIB") and founding chair of its FinTech Committee. He is an Adjunct Professor and Chair of the Information Systems Departmental Advisory Committee of The City University of Hong Kong ("CityU"), member of the several advisory committees at The University of Hong Kong, the Chinese University of Hong Kong ("CUHK"), the Hong Kong University of Science and Technology ("HKUST") and the Hong Kong Baptist University ("HKBU").

Previously Dr Leung served as the president of the Hong Kong Computer Society, member of Executive Committee of HKIB, chairman of the Down Syndrome Association, as well as a member of the Research Assessment Exercise 2020 Business & Economics Panel of the University Grants Committee, among others.

Dr Leung received the Engineering Faculty's Distinguished Alumni Award from CUHK and completed his Master's degree in the Netherlands on a Philips Scholarship. He holds a Graduate Diploma in Bank Management from the University of Virginia, and Doctor of Business Administration from CityU.

梁建文博士为亚银国际金融集团行政总裁，具有丰富银行业资讯科技及运营经验。梁博士曾担任中信银行国际的首席信息官和运营官，美国银行及中国建设银行（亚洲）的副总裁，渣打银行高级经理。

除了在数码港的工作外，梁博士也是职业训练局银行及金融业训练委员会、香港银行学会（银行学会）专业标准及考试委员会的成员及其金融科技委员会的创会主席。他是香港城市大学客座教授及资讯系统学系咨询委员会主席，香港大学、香港中文大学、香港科技大学和香港浸会大学多个咨询委员会的成员。

梁博士先前曾任香港电脑学会会长、银行学会执行委员会委员、唐氏综合症协会主席，以及大学教育资助委员会RAE2020商业和经济小组成员等。

梁博士获香港中文大学授予工程学院杰出校友奖，并获得飞利浦奖学金在荷兰完成硕士课程。他持有佛吉尼亚大学银行管理研究生文凭及城市大学工商管理博士学位。



**Ms Erica MA Yun**  
**马殷女士**

Managing Partner of CoCoon Ignite Ventures and Co-founder of CoCoon and The CoCoon Foundation  
科控资本执行合伙人，浩观联合创始人及浩观基金联合创始人



Ms Erica Ma is the Managing Partner of CoCoon Ignite Ventures and Co-founder of CoCoon and The CoCoon Foundation. She focuses on investing in the pioneers of our future and building a global home for entrepreneurs.

She spent her early career in Silicon Valley before returning to Hong Kong to build and operate CoCoon. Her work at CoCoon evolved to cover community, education and investments within an ecosystem for founders, students, investors, engineers, designers and corporate innovators. She is always looking for ideas and people who can turn them into reality. The CoCoon Foundation brings entrepreneurship education to over 30,000 local secondary school students and teachers.

Ms Ma also serves as an advisor of Our Hong Kong Foundation, a member of the Museum Advisory Committee, a member of the Public Libraries Advisory Committee and a member of the Advisory Council of the Stanford Bing Overseas Studies Program.

Ms Ma received a Bachelor's degree in Communication and a Master's degree in Psychology from Stanford University.

马殷女士是科控资本的执行合伙人，以及浩观和浩观基金的联合创始人。她创建了一个全方位支持创业者的初创基地 — 浩观，积极促进本地初创企业的发展。

马女士的职业生涯始于美国矽谷，随后回到香港创立了浩观。浩观汇聚了创办人、学生、投资者、工程师、设计师和企业创新者，组成了一个资源丰富的生态系统，其运营案例涵盖社群、教育和投资。马女士致力于发掘具潜力的创业者，培育拥有创新思维和执行力的年轻人。浩观基金迄今已为超过30,000名本地中学生和教师提供了创业教育。

马女士亦担任团结香港基金顾问、博物馆咨询委员会成员、公共图书馆咨询委员会成员及史丹福Bing海外留学计划咨询委员会成员。

马女士毕业于美国史丹福大学，拥有传播学学士学位及心理学硕士学位。

**Mr Eddie MAK Tak-wai, JP**  
**麦德伟先生JP**

Permanent Secretary for Innovation, Technology and Industry  
创新科技及工业局常任秘书长



Mr Eddie Mak is the Permanent Secretary for Innovation, Technology and Industry of the Government of the Hong Kong Special Administrative Region.

Mr Mak joined the Administrative Service in 1991 and has served in various policy bureaux and departments, including the former Information Technology and Broadcasting Bureau, the Civil Service Bureau, the Hong Kong Economic and Trade Office, Washington and the Post Office. He was Deputy Secretary for the Civil Service from August 2012 to July 2018, Hong Kong Commissioner for Economic and Trade Affairs, USA from July 2018 to September 2021, and served as Director, Celebrations Coordination Office from January to June 2022.

Mr Mak holds a bachelor's degree in Electrical and Electronics Engineering from The University of Hong Kong. He was a Freeman Fellowship recipient at the George Washington University in 2001-2002 and was awarded a master's degree in international policy and practice by the university.

麦德伟先生为香港特别行政区政府创新科技及工业局常任秘书长。

麦先生于1991年加入政务职系，曾在多个决策局及部门服务，包括前资讯科技及广播局、公务员事务局、香港驻华盛顿经济贸易办事处及邮政署。他于2012年8月至2018年7月出任公务员事务局副局长，于2018年7月至2021年9月出任香港驻美国总经济贸易专员，并于2022年1月至6月出任庆典统筹办公室主任。

麦先生于香港大学取得电机电子工程学士学位。他于2001至2002年获乔治华盛顿大学颁授Freeman Fellowship奖学金及国际政策暨实践硕士学位。

**Mr Victor NG Chi-keung,**  
**BBS, MH**  
**伍志强先生BBS MH**



Mr Victor Ng worked at Deloitte Touche Tohmatsu for 26 years. He was admitted to the partnership in 1996 and retired early in May 2010 holding the position of deputy managing partner for its national audit function in China.

Mr Ng is currently a Director of Logistics and Supply Chain MultiTech R&D Centre Limited and Chairman of its Finance and Administration Committee. He served as council member of the Hong Kong Productivity Council ("HKPC") from 2006 to 2016, Chairman of the Audit Committee of HKPC from late 2005 to 2010, Deputy Chairman of HKPC and Chairman of the Finance and Administration Committee of HKPC from 2011 to 2016. He also served as a Director of Nano and Advanced Materials Institute Limited from July 2012 to the end of 2018.

Mr Ng holds a Bachelor's degree in Social Sciences from The University of Hong Kong, an Executive Master Degree in Business Administration and a Master of Arts in Comparative and Public History from The Chinese University of Hong Kong. He is a past president of the Association of Chartered Certified Accountants ("ACCA") in Hong Kong and currently a fellow member of the Hong Kong Institute of Certified Public Accountants as well as a lifetime member of ACCA.

伍志强先生曾任职于德勤会计师事务所26年，并于1996年晋升为合伙人。他于2010年5月退休前，曾担任审计副管理合伙人，负责管理德勤中国事务所的审计运作。

伍先生现为物流及供应链多元技术研发中心董事，以及其财务及行政委员会主席。他曾于2006至2016年担任香港生产力促进局理事会成员，并于2005年尾至2010年间担任其审计委员会主席，以及于2011至2016年间出任其副主席和财务及行政委员会主席。伍先生于2012年7月至2018年年底曾担任纳米及先进材料研究院有限公司的董事局成员。

伍先生持有香港大学社会科学学士学位、香港中文大学行政人员工商管理硕士学位及比较及公众史学文学硕士。他亦曾担任香港特许公认会计师公会会长。他现为香港会计师公会资深会员及特许公认会计师公会终身会员。

**Ir Dr PANG Yat-bond,**  
**Derrick, JP**  
**彭一邦博士工程师JP**

Chief Executive Officer of Asia Allied Infrastructure Holdings Limited  
亚洲联合基建控股有限公司之行政总裁



Ir Dr Pang Yat Bond, Derrick, JP serves as the Chief Executive Officer of Asia Allied Infrastructure Holdings Limited, a conglomerate with diversified businesses. At the same time, he holds a number of important public offices, including a member of the Henan Provincial Committee of the Chinese People's Political Consultative Conference, a council member of the Hong Kong Polytechnic University, a non-executive director of the Insurance Authority, and a member of the Aviation Development and Three-runway System Advisory Committee.

Ir Dr Pang has over 24 years of geotechnical design and construction experience in the United States and Hong Kong. Ir Dr Pang received a Doctor of Philosophy in Civil Engineering from the Hong Kong University of Science and Technology. He is a member of the Institution of Civil Engineers, the United Kingdom and the Hong Kong Institution of Engineers and a Registered Professional Engineer in the State of California, United States.

彭一邦博士工程师太平绅士为亚洲联合基建控股有限公司之行政总裁，管理集团的多元化业务，同时身兼多项重要公职，包括中国人民政治协商会议河南省委员会委员、香港理工大学校董会成员、保险业监管局非执行董事及航空发展与机场三跑道系统咨询委员会成员。

彭博士工程师于美国及香港积逾24年土力工程设计及建筑经验，彭博士工程师拥有香港科技大学土木工程哲学博士，同时为英国土木工程师学会及香港工程师学会会员，亦为美国加州注册专业工程师。



**Dr Charleston SIN Chiu-shun**  
**冼超舜博士**

Executive Director of mCommerce Online  
mCommerce Online执行董事



Dr Charleston Sin is Executive Director of mCommerce Online, an AI development and service company, and Co-founder of Peach Bioverse, a digital health start-up, and a Founding Member of Kapok Capital, a deeptech investment company.

Dr Sin spent the last five years as the Executive Director of Massachusetts Institute of Technology (“MIT”) Hong Kong Innovation Node. Prior to joining MIT, Dr Sin held executive positions in research and development, product management, and sales and marketing at VMware, Cisco Systems, and Nortel Networks in the United States, Canada, Asia Pacific, and Greater China.

He is Professor of Practice in the Faculty of Business at the Hong Kong Polytechnic University, and Adjunct Associate Professor of the University of Hong Kong.

冼超舜博士是AI开发和服务公司mCommerce Online的执行董事，数字健康新创公司桃生元的共同创办人，深科技投资公司木棉花资本创始合伙人。

冼博士在过去五年一直担任麻省理工学院香港创新中心的执行董事。在加入麻省理工学院之前，冼博士曾在美国、加拿大、亚太地区和大中华区的威睿公司、思科系统公司和北电网路公司担任研发、产品管理、销售和行销方面的管理职位。

他是香港理工大学商学院实务教授和香港大学兼任副教授。

**Mr Patrick TSANG On-yip, BBS**  
**曾安业先生BBS**

CEO and Director of  
Chow Tai Fook Enterprises  
周大福企业行政总裁兼董事



Appointed on 1 April 2024  
于2024年4月1日获委任

Mr Patrick Tsang, BBS, is the CEO and Director of Chow Tai Fook Enterprises, the flagship private investment holding company of the Cheng family. With over 25 years of international capital markets experience, he was previously Managing Director in a leading investment bank, overseeing Asia’s fixed income capital markets. Mr Tsang holds directorships in six companies listed on the Main Board of Hong Kong Stock Exchange, including i-CABLE Communications Limited, Giordano International Limited and UMP Healthcare Holdings Limited. He is actively engaged in public and charity services, serving as a Member of the Youth Development Commission, Vice Chairman of the Employers’ Federation of Hong Kong, and an advisor of Our Hong Kong Foundation. He is also the Governor of the Chow Tai Fook Charity Foundation and the Founder and Director of CTFE Social Solutions. Mr Tsang graduated with a Bachelor of Arts degree in Economics from Columbia University.

曾安业先生为香港资深投资银行家及企业家，目前担任郑氏家族私人投资旗舰周大福企业行政总裁兼董事。曾先生于国际资本市场拥有逾25年经验，此前曾在一家全球领先的跨国投资银行担任董事总经理，主管亚洲固定收益资本市场业务。曾先生亦担任六家香港联交所主板上市公司董事，包括有线宽频通讯有限公司副主席兼执行董事、佐丹奴国际有限公司主席兼非执行董事、联合医务集团有限公司执行董事等。曾先生热心社会公益事务，现为青年发展委员会委员、雇主联合会副主席、团结香港基金顾问、周大福慈善基金理事、周大福企业社会方案创办人兼董事。曾先生持有美国纽约哥伦比亚大学经济学学士学位。

**Dr Maggie TSOI Tsz-shan**  
**蔡芷珊博士**

Executive Director of Kenta Group  
健大集团执行董事



Dr Maggie Tsoi, the Executive Director of Kenta Group, is an active participant in the tool industry in Hong Kong. Dr Tsoi is committed to promoting local industrial and smart manufacturing development. She undertakes different leadership roles across various associations and sectors, and is a member of Innovation and Technology Fund Research Projects Assessment Panel, Vocational Training Council Advanced Manufacturing Training Board, Qualifications Framework Training Advisory Committees and HKTDC Industry Advisory Committees.

Dr Tsoi received the Golden Bauhinia Women Entrepreneur Award and an Honorary Fellowship from The Professional Validation Council of Hong Kong Industries in 2020, and the Young Industrialist Award from FHKI in 2021.

Dr Tsoi holds a Master’s degree in International Business from University of Melbourne, and completed engineering Doctorate’s degree at The Hong Kong Polytechnic University.

蔡芷珊博士为健大集团执行董事，亦是香港模具业界的重要骨干。她在推动本地工业及智慧制造发展方面不遗余力。她同时亦为多个行业协会及咨询委员会服务，例如创新及科技基金研究项目评审委员会、职业训练局先进制造业训练委员会、资历架构行业培训咨询委员会及香港贸易发展局咨询委员会等。

蔡博士于2020年获颁“金紫荆女企业家奖”及“香港工业专业评审局工商院士”，更于2021年荣获“香港青年工业家奖”。

蔡博士在墨尔本大学取得国际商业硕士学位，并于香港理工大学完成工程博士学位。

**Mr Ken WONG Kin-hang**  
**黄建恒先生**

President, Solutions and Services Group, Lenovo  
联想方案与服务业务集团总裁  
Executive Vice President, Lenovo Group  
联想集团执行副总裁



Appointed on 1 April 2024  
于2024年4月1日获委任

Mr Ken Wong is the Executive Vice President and President of Lenovo Solutions & Services Group. In this role, he spearheads the company’s transformation from the world’s largest PC company into a global leader in IT solutions and services, leading the company’s business worldwide in smart verticals, attached services, managed services and “as a service” offerings under the TruScale™ brand including Device as a Service.

Mr Wong also served as the President of Lenovo Asia Pacific, Chairman of NEC Lenovo Japan Group and Chairman of Fujitsu Client Computing Limited. He is actively involved in the IT industry in Hong Kong, where’s based, he is the Vice President of the Hong Kong Computer Society and holds Director roles in the Hong Kong Chinese Enterprises Association, and the Innovation and Technology Training Board of the Hong Kong Vocational Training Council.

Mr Wong graduated from The University of Hong Kong with a Bachelor of Engineering in computer science and also holds an Executive MBA jointly awarded by The University of Hong Kong, Columbia University and the London Business School.

黄建恒先生是联想集团执行副总裁及联想方案与服务业务集团总裁，负责领导联想的行业智能、附加服务、托管服务和“即服务”产品（包括DaaS和Truscale™）领域的全球业务。

黄建恒先生曾任联想亚太地区总裁、NEC联想日本集团董事长、富士通客户计算有限公司董事长，目前仍担任该公司董事会成员。他也积极参与香港的IT产业活动，并担任香港电脑学会副会长、香港中国企业协会的会董、香港职业训练局创新及科技训练委员会委员。

黄建恒先生毕业于香港大学，获得电脑科学专业工学学士学位，并同时拥有香港大学、哥伦比亚大学和伦敦商学院共同授予的高级工商管理硕士学位。



**Professor**  
**Eric YEUNG Chuen-sing, JP**  
**杨全盛教授JP**

Founding President of the Esports Association of Hong Kong, China  
中国香港电竞总会创会会长  
Co-founder and CEO of Skyzer VC Group  
天旭科技投资集团联合创始人暨行政总裁



Professor Eric Yeung is Co-founder & CEO of Skyzer VC Group and active in the innovation and technology industry. He is also the Founding President of the Esports Association Hong Kong, China, the Founder and Honorary President of the Smart City Consortium, Executive Vice President of the Hong Kong General Chamber of Small and Medium Business, and Digital Economy Development Committee member.

With regard to youth development, Professor Yeung advocates the contribution by youth to society. He disseminates positive information to the public with a view to shaping a harmonious society with innovative technology. In 2010, Professor Yeung was selected as the 4th Young Leader of the Junior Chamber International Harbour.

Professor Yeung is also the council member of The Education University of Hong Kong, an Honorary Associate Professor of the Lee Shau Kee School of Business and Administration of the Hong Kong Metropolitan University, a Part-time Senior Lecturer of Hong Kong Shue Yan University, and Adjunct Professor of CityU Academy of Innovation.

杨全盛教授为天旭科技投资集团联合创始人暨行政总裁，积极参与创新科技界的事务。他同时担任香港电竞总会的创会会长，香港智慧城市联盟的创办人及荣誉会长，以及香港中小型企业总商会常务副会长和数字化经济发展委员会的成员等职位。

杨教授非常重视青少年的全人发展，致力于透过推广创新科技向社会宣扬正面信息，并鼓励青少年积极贡献社会。他于2010年更获国际海港青年商会选为第四届青年领袖。

杨教授同时是香港教育大学校董会的成员，香港都会大学李兆基商业管理学院的荣誉副教授，以及香港树仁大学的兼职高级讲师和城大创新学院的特约教授。

## RETIRED BOARD MEMBERS

### 已退任董事局成员

**Professor**  
**Karen CHAN Ka-yin, JP**  
**陈嘉贤教授JP**

Executive Director of German Pool Group Company Limited  
德国宝集团有限公司执行董事

Retired on 31 March 2024  
于2024年3月31日退任



Prof Karen Chan Ka-yin, JP is the Executive Director of German Pool Group Company Ltd and the Founder and Cheongsam Designer of cultural fashion brand SPARKLE COLLECTION. She also serves wholeheartedly in many public service roles, and is currently the Deputy Chairman of the Federation of Hong Kong Industries ("FHKI"), Vice Chairman of the Q-Mark Council, Member of the Young Entrepreneur Committee of the HKBU Foundation, Member of the Board of Governors of the Hong Kong Philharmonic Orchestra Society Ltd., Member of the Personal Data (Privacy) Advisory Committee, President of the Southern District Association of Hong Kong Girl Guides, Member of the Board of Governors of the Technological and Higher Education Institute of Hong Kong, and Adjunct Professor of the Hang Seng University of Hong Kong.

Prof Chan's accolades include FHKI Young Industrialist Award (2009), APEC Young Women Innovator Award (2013), Ten Outstanding Young Persons Award (2014), HKWPEA Outstanding Women Professionals and Entrepreneurs Award (2017), JESSICA Most Successful Women Award (2020), APCIA Hong Kong Cultural & Creative Industries Award (2021), GBA Outstanding Young Entrepreneurs Award – Cultural and Creative and Golden Bauhinia Women Entrepreneur Award – Art & Culture (2022), HKDA Brand Design Awards and HKET Excellence Awards – Excellence in Leading Fashion and Cultural Enterprise (2023), HKCHC Linking Innovation To Creative Industries Award – Culture and Art (2024).

陈嘉贤教授JP现为德国宝集团执行董事及文创时尚品牌SPARKLE COLLECTION品牌创办人兼长衫设计师。陈教授对公共服务不遗余力，担任多项公职，包括香港工业总会理事会副主席、香港优质标志局副局长、香港浸会大学基金青年企业家委员会委员、香港管弦协会有限公司董事局成员、个人资料（私隐）咨询委员会委员、香港女童军南区分会会长、香港高等教育科技学院董会成员及香港恒生大学客席教授等职位。

陈教授的成就得到各界肯定，所获奖项包括2009年香港青年工业家奖、2013年APEC年青创新妇女奖、2014年当选十大杰出青年、2017年女工商专联杰出女企业家大奖、2020年旭茉JESSICA成功女性大奖、2021年APCIA香港文化创意产业大奖、2022年获选粤港澳大湾区杰出青年企业家及荣获金紫荆女企业家－创意艺术企业家奖、2023年获选香港设计师协会最佳设计品牌大奖及荣获香港经济日报领先时尚文化企业大奖、2024年创意产业创新年度艺术与文化大奖等。

**Mr Hendrick SIN, MH**  
**冼汉迪先生MH**

Co-founder and the Vice Chairman of CMGE Technology Group Limited  
中手游科技集团有限公司的共同创始人及副董事长

Retired on 31 March 2024  
于2024年3月31日退任



Mr Hendrick Sin is a co-founder and the Vice Chairman of CMGE Technology Group Limited, the largest IP-oriented mobile game publisher in China. He is also the founding and managing partner of China Prosperity Capital Fund, a leading venture capital investment company with a primary focus on technology investment.

Mr Sin is a Hong Kong's Deputy to the 14th National People's Congress and Member of Election Committee (Technology and Innovation Subsector). He is also the President of the Internet Professional Association and Member of Research Grants Council. He was awarded the Young Industrialist Award of Hong Kong of 2018 by the Federation of Hong Kong Industries, the Medal of Honour by the Government in 2021 and the InnoStars Award 2021 by Our Hong Kong Foundation.

Mr Sin received a Master's degree in Engineering-Economic Systems and Operations Research from Stanford University. He also holds three Bachelor of Science degrees in Computer Science/Mathematics, Economics and Industrial Management (with college honors) from Carnegie Mellon University.

冼汉迪先生为中手游科技集团有限公司的共同创始人及副董事长。中手游是中国移动IP游戏最大的发行商。冼先生同时是专注投资于科技行业的创投基金国宏嘉信资本的创始管理合伙人。

冼先生为第十四届港区全国人大代表、香港特区选举委员会委员（科技创新界）、香港互联网专业协会会长及香港研究资助局委员。冼先生曾获香港工业总会颁发2018年香港青年工业家奖，于2021年获香港特别行政区政府颁发荣誉勋章及获团结香港基金颁发2021年度香港创新领军人物大奖。

冼先生拥有史丹福大学的工程经济系统和运筹学硕士学位，以及卡内基梅隆大学电脑科学／数学、经济及工商管理三个理学学士学位（荣誉毕业）。



# CORPORATE INFORMATION

## 公司资料

### Registered Office

Hong Kong Cyberport Management Company Limited  
Level 6, Cyberport 2  
100 Cyberport Road, Hong Kong  
Tel: (852) 3166 3800  
Fax: (852) 3166 3118  
Email: enquiry@cyberport.hk  
Website: www.cyberport.hk

### Auditor

Ernst & Young

### Solicitors

Mayer Brown  
Iu, Lai & Li  
King & Wood Mallesons

### Principal Bankers

Standard Chartered Bank (Hong Kong) Limited  
The Hongkong & Shanghai Banking Corporation Limited  
Bank of China (Hong Kong) Limited  
Mizuho Bank Limited

### BOARD OF DIRECTORS

The list of directors was set out in page 102 of the Annual Report under the Report of the Directors.

### BOARD COMMITTEES

#### Audit Committee

Ms CHEUNG Wing-han (Chairperson)  
Mr CHAN Hiu-fung Nicholas BBS MH JP  
Dr LEUNG Kin-man MH  
Ms MA Erica Yun  
Mr MAK Tak-wai JP

#### Construction and Facilities Committee

Ir Dr PANG Yat-bond Derrick JP (Chairman)  
Mr CHAN Hiu-fung Nicholas BBS MH JP  
Professor CHAO Yu-hang  
Hon LAU Kwok-fan MH JP  
Mr MAK Tak-wai JP  
Dr TSOI Tsz-shan

### 注册办事处

香港数码港管理有限公司  
香港数码港道100号  
数码港二座6楼  
电话：(852) 3166 3800  
传真：(852) 3166 3118  
电邮：enquiry@cyberport.hk  
网址：www.cyberport.hk

### 核数师

安永会计师事务所

### 律师

孖士打律师行  
姚黎李律师行  
金杜律师行

### 主要往来银行

渣打银行（香港）有限公司  
香港上海汇丰银行有限公司  
中国银行（香港）有限公司  
瑞穗银行

### 董事局

董事名单载于本年报第102页的董事局报告内。

### 董事委员会

#### 审计委员会

张颖娴女士（主席）  
陈晓峰律师BBS MH JP  
梁建文博士MH  
马殷女士  
麦德伟先生JP

#### 建设及设施委员会

彭一邦博士工程师JP（主席）  
陈晓峰律师BBS MH JP  
赵汝恒教授  
刘国勋先生MH JP  
麦德伟先生JP  
蔡芷珊博士

### Entrepreneurship Committee

Dr SIN Chiu-shun Charleston (Chairman)  
Professor CHAO Yu-hang  
Dr KONG Jianping  
Hon LAU Kwok-fan MH JP  
Ms MA Erica Yun  
Mr MAK Tak-wai JP  
Mr WONG Kin-hang  
Professor YEUNG Chuen-sing JP

### Finance and Administration Committee

Mr NG Chi-keung BBS MH (Chairman)  
Ms CHEUNG Wing-han  
Dr LEUNG Kin-man MH  
Mr MAK Tak-wai JP  
Ir Dr PANG Yat-bond Derrick JP  
Mr TSANG On-yip BBS  
Professor YEUNG Chuen-sing JP

### Macro Fund Investment Committee

Ms MA Erica Yun (Chairperson)  
Dr KONG Jianping  
Mr NG Chi-keung BBS MH  
Mr TSANG On-yip BBS  
Mr WONG Kin-hang  
Miss Cheryl CHOW Ho-kiu JP (Government representative)

### Remuneration and People Committee

Mr CHAN Sai-ming BBS JP (Chairman)  
Ms CHEUNG Wing-han  
Mr MAK Tak-wai JP  
Mr NG Chi-keung BBS MH  
Dr SIN Chiu-shun Charleston  
Professor YEUNG Chuen-sing JP

### 企业发展委员会

冼超舜博士（主席）  
赵汝恒教授  
孔剑平博士  
刘国勋先生MH JP  
马殷女士  
麦德伟先生JP  
黄建恒先生  
杨全盛教授JP

### 财务及行政委员会

伍志强先生BBS MH（主席）  
张颖娴女士  
梁建文博士MH  
麦德伟先生JP  
彭一邦博士工程师JP  
曾安业先生BBS  
杨全盛教授JP

### 数码港投资创业基金委员会

马殷女士（主席）  
孔剑平博士  
伍志强先生BBS MH  
曾安业先生BBS  
黄建恒先生  
周可乔女士JP（政府代表）

### 薪酬及人员委员会

陈细明先生BBS JP（主席）  
张颖娴女士  
麦德伟先生JP  
伍志强先生BBS MH  
冼超舜博士  
杨全盛教授JP



# MANAGEMENT TEAM

## 管理团队



1 Head of ICT  
资讯与通讯科技总监  
**Fred Suk**  
粟发春

2 Chief Public Mission Officer  
首席公众使命官  
**Eric Chan**  
陈思源

3 Head of Campus Management  
设施及园区管理总监  
**Vivian Tam**  
谈慧玲

4 Head of FinTech  
金融科技总监  
**Victor Yim**  
严涤宇

5 Chief Investment Officer  
首席投资官  
**Johnny Chan**  
陈觉忠

6 Chief Operating Officer  
首席营运官  
**Howard Cheng**  
郑希颖

7 Head of Engineering Services  
技术工程总监  
**Eddie Lock**  
乐鸿基

8 Project Director  
首席项目总监  
**Will Yu**  
余达彰

9 Chief Corporate Development Officer  
首席企业发展官  
**Georgina Chu**  
朱美恩

10 Head of Human Resources  
人力资源总监  
**Billy Chu**  
朱逸升

11 Head of Entrepreneurship  
创业家总监  
**Alice So**  
苏雅丽

12 Chief Financial Officer  
首席财务官  
**Edmond Lau**  
刘业民

13 Head of Finance & Governance  
财务及管治总监  
**Rays Fong**  
方秀恩

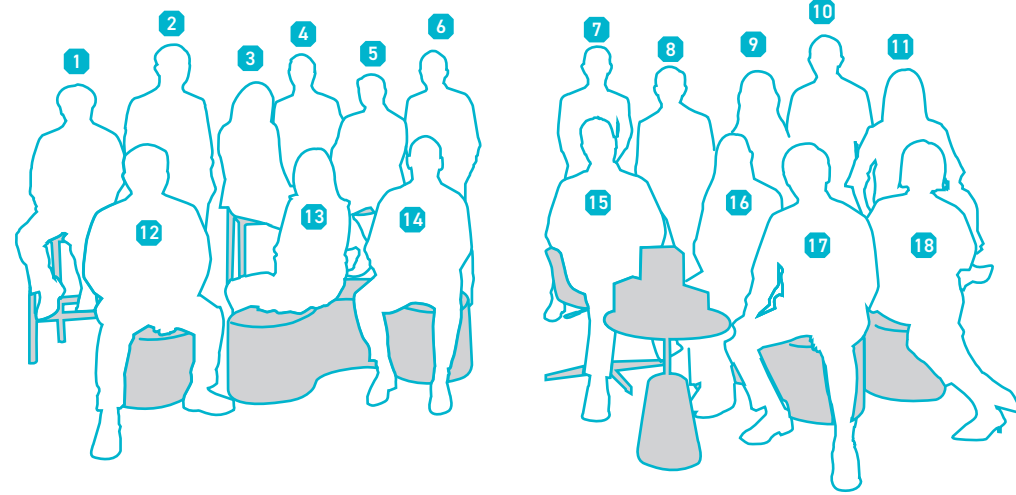
14 General Manager of Le Meridien  
Hong Kong, Cyberport  
香港数码港艾美酒店总经理  
**Pierre-Antoine Penicaud**  
潘沛仁

15 Chief Executive Officer  
行政总裁  
**Rocky Cheng**  
郑松岩

16 Head of Marketing  
企业市场总监  
**Rebecca So**  
苏碧琪

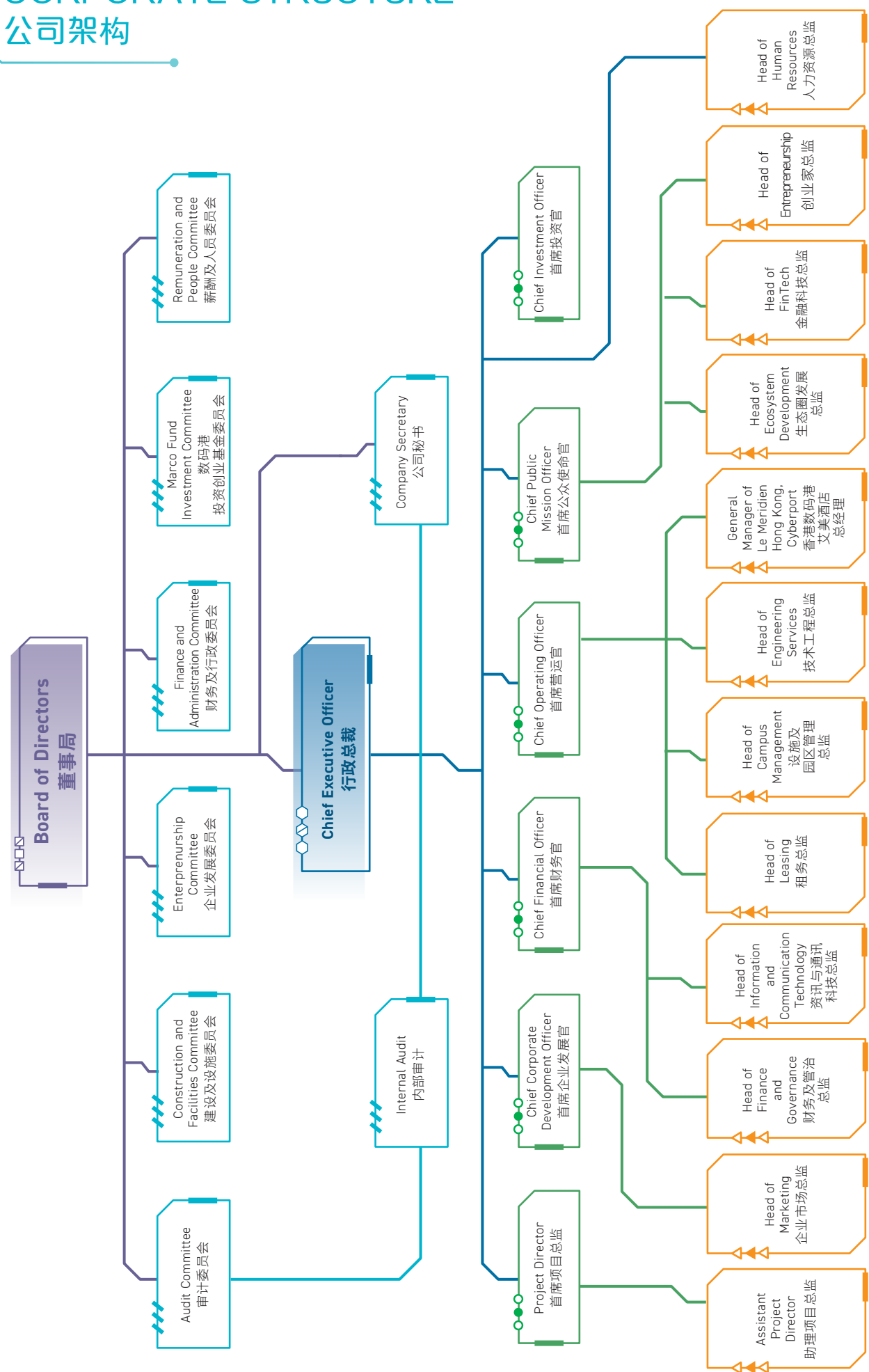
17 Head of Ecosystem  
Development  
生态圈发展总监  
**Henry Li**  
李润龙

18 Head of Leasing  
租务总监  
**Ingrid Kwok**  
郭良颖





CORPORATE STRUCTURE  
公司架构



TALENT  
CULTIVATION  
AND  
DEVELOPMENT  
人才培育与发展



Innovative minds propel Hong Kong's long-term prosperity. They fuel the I&T sector's vitality, unlock transformative potential, ultimately boosting the Hong Kong economy. In 2023/24, Cyberport's unceasing efforts to nurture I&T talent surged ahead. While continuing to provide holistic, tailored support to budding I&T ambitions, Cyberport expanded its talent cultivation initiatives, enabling the young and entrepreneurial to explore the frontiers of I&T and shape the city's digital future.

创新思维是推动香港长远繁荣的动力，不仅为创科行业注入活力，更释放了变革潜力，最终带动香港经济的蓬勃发展。于2023/24年度，数码港不遗余力地培育创科人才，锐意进取。在继续为科创企业提供全方位和针对性支援的同时，数码港也扩大了人才培养计划，让年轻人和创业家探索创科前沿，共同塑造香港的数码未来。



Last year, to mark Cyberport's 20th anniversary with the number of community companies exceeding 2,000, a celebration ceremony was held to showcase Cyberport's achievements over the past two decades and to celebrate the graduation of start-ups from the Cyberport Entrepreneurship Programmes, namely **Cyberport Incubation Programme (CIP)** and **Cyberport Creative Micro Fund (CCMF)**, adding vitality to the I&T community. 数码港在去年迎来成立二十周年的重要里程碑，社群企业突破2,000间，数码港举行庆祝仪式，展示过去二十年的丰硕成果，并举行新一届数码港创业计划毕业礼，庆祝初创企业从数码港初创培育计划毕业，包括“数码港培育计划”及“数码港创意微型基金”，为创科社群增添活力。

Entrepreneurial Journey with Cyberport

与数码港同行创业之路

CUPP

“数码港·大学合作伙伴计划”

- This FinTech focused entrepreneurship programme offers students nominated by co-organising university partners an opportunity to participate in an overseas entrepreneurship boot camp. Winning teams will receive a HK\$100,000 grant from CCMF
- 计划以金融科技为主题，为由合办大学提名的学生提供参与海外创业训练营的机会。脱颖而出的队伍可获得“数码港创意微型基金”10万港元的种子基金

CASP

“数码港加速器支援计划”

- Prepares incubatees and alumni for scale-up journey and provides up to HK\$300,000 subsidy to join renowned accelerators
- 为现届及已毕业的数码港培育公司提供扩展规模的支持，并提供最高达30万港元的资助以加入知名的加速器计划

CMF

“数码港投资创业基金”

- An investment fund which targets to co-invest with other private investors into high-potential Cyberport start-ups
- A total size of HK\$400 million (US\$51.28 million)
- 一个投资基金，旨在与其他私人投资者共同投资具高潜力的数码港初创企业
- 基金规模达4亿港元 (5,128万美元)



CCMF

“数码港创意微型基金”

- Supports development of innovative prototypes or early-stage start-ups
- A HK\$100,000 grant will be provided to teams for a 6-month period
- 支援开发创新产品雏型或早期初创企业的发展
- 队伍可获得10万港元的基金资助，为期6个月

CIP

“数码港培育计划”

- Supports entrepreneurs and start-ups with resources and mentorship through the programme
- Provides HK\$500,000 in financial support
- Rent-free working space for onsite incubatees at Cyberport
- 透过培育计划为创业家及初创企业提供资源及创业指导
- 提供50万港元的财务资助
- 驻场的培育公司可享免租工作间

MDSS

“海外及内地市场推广计划”

- Prepares incubatees and alumni for the GBA and international market expansion and getting up to HK\$200,000 funding support to join trade shows and exhibitions
- 为现届及已毕业的数码港培育公司拓展大湾区和国际市场作准备，并提供最高达20万港元的资助以参加各类贸易会和展览

Flagship Programmes Blaze a Trail

During the year, Cyberport's comprehensive flagship talent cultivation programmes continued to engage, empower, and inspire. The **Cyberport University Partnership Programme 2023 (CUPP)**, organised by the Cyberport Academy, celebrated its eighth year of nurturing university students' FinTech aspirations. CUPP 2023 brought together 66 students, nominated by nine co-organising universities, forming 20 teams. In addition to receiving professional FinTech and entrepreneurial training, CUPPers attended a five-day entrepreneurship bootcamp from the University of Cambridge Judge Business School in the UK, immersing themselves in FinTech commercialisation while honing essential skills. The 10 teams with the most promising business proposals were each granted HK\$100,000 from the Cyberport Creative Micro Fund to turn vision into reality.

To broaden the programme, CUPP 2023 welcomed the Education University of Hong Kong as a co-organising university, further bolstered by Hong Kong Monetary Authority sponsorship, with additional support from the Insurance Authority, Securities and Futures Commission, and other partners.

各项旗舰计划引领新风尚

年内，数码港各项旗舰人才培育计划不断吸引、赋能及激励人才。由数码港学院主办的“**数码港·大学合作伙伴计划2023**”迎来第八届，致力培养大学生对金融科技的志向。今届计划汇集了66名学生，他们由9所合办大学提名，并组成20支队伍。除了接受专业的金融科技及创业培训外，学员们更远赴英国参加剑桥大学贾吉商学院为期5日的创业训练营，深入体验金融科技商业化并磨练关键技能。其中，提出最具潜力商业方案的10强队伍均会获得10万港元的“数码港创意微型基金”资助，以将愿景变为现实。

为进一步拓展计划，“数码港·大学合作伙伴计划2023”迎来香港教育大学成为合办大学，今届计划更获得香港金融管理局荣誉赞助，亦获保险业监管局、证券及期货事务监察委员会等业界伙伴的全力支持。



The teams selected for **CUPP 2023** headed to Cambridge Judge Business School at the University of Cambridge in the UK to receive comprehensive training on FinTech, entrepreneurship, regulatory trends, pitch skills, and more, mastering the commercialisation of their FinTech innovations. 入选“**数码港·大学合作伙伴计划2023**”的队伍远赴英国顶级商学院剑桥大学贾吉商学院，接受包括金融科技、创业、监管趋势、提案技巧等全面培训，学习把金融科技创新意念转化为商业成果。

Launching Innovators to Achieve Their Dreams

The **Cyberport Creative Micro Fund (CCMF)** serves as an important launchpad for budding innovators, enabling early ventures to progress from ideas to prototypes. In 2023/24, CCMF awarded HK\$9.8 million to 98 teams, comprising 78 projects from the **CCMF Professional and Hong Kong Young Entrepreneur Programmes**, and 20 projects from the **Cyberport Greater Bay Area Young Entrepreneurship Programme (GBA YEP)** and **CUPP**. Apart from seed funding, grantees received training, mentorship, business advice, and a vibrant network of start-ups to help them kickstart their entrepreneurial journeys.

助创新者成就梦想

“**数码港创意微型基金**”为青年创新者提供重要的启动平台，助力初创企业将意念付诸实践，转化为产品雏型。于2023/24年度，“数码港创意微型基金”提供980万港元资助98个团队，包括78个“**数码港创意微型基金－专业计划及香港青年创业计划**”项目、20个“**数码港大湾区青年创业计划**”及“**数码港·大学合作伙伴计划**”项目。除了种子基金外，获资助者更可获得培训、导师指导、商业建议及享受充满活力的初创企业网络，助他们顺利开启创业之旅。



Greater Bay Area (GBA) prospects have fuelled youth enthusiasm for cross-city collaboration. The **GBA YEP 2023** received a record-breaking 424 applications from students at approximately 50 universities and higher education institutions in Hong Kong, Macao, and Guangdong. Notably, 45% of applicants were female, reflecting the growing number of female entrepreneurs aspiring to excel in the I&T industry. The 168 shortlisted participants joined the entrepreneurship bootcamp at Sanshan Science and Technology Innovation Center in Foshan, which enabled them to hone their entrepreneurial skills while gaining further knowledge about the GBA's dynamic business landscape, investment ecosystems, and market opportunities. The programme culminated with the top 10 cross-regional teams bringing their innovative projects to life, each supported by CCMF's HK\$100,000 grant, realising their medical technology, AI, Web3.0, and Smart Living dreams alongside peers from other GBA cities.



This year's "Cyberport GBA Young Entrepreneurship Programme" attracted students of around 50 universities and higher education institutions in the GBA and 168 students were selected to participate in the entrepreneurship boot camp at Sanshan Science and Technology Innovation Center in Foshan. This year's entrepreneurship boot camp covered innovative I&T topics such as FinTech, Web3.0, Art Tech, sustainable development, opportunities in digital asset and compliance issues. 本年度“数码港大湾区青年创业计划”吸引来自粤港澳三地约50所大学及高等院校的学生报名，并选出168人参加在佛山三山科创中心举办的创业营。今年创业营内容创新，创科课题涵盖金融科技、Web3.0、艺术科技与创新、持续发展项目要素、数字资产机遇及合规等。

Start-ups seeking advanced incubation support have long favoured the **Cyberport Incubation Programme (CIP)**. In 2023/24, the programme welcomed 88 start-ups, including 21 that progressed from CCMF, and provided them with funding and comprehensive entrepreneurial support. Following the government's HK\$265 million endowment, Cyberport established the **Cyberport Incubation Programme for Smart Living Start-up (CIP-SLS)** to encourage the examination, exploration, and introduction of Smart Living solutions and services to improve citizens' daily lives. The initiative aims to cultivate 450 Smart Living-related incubatees over the next five years and catalyse Hong Kong's smart city development. Both the CIP and CIP-SLS offer eligible incubatees up to HK\$500,000 in financial subsidies, complemented by professional support services, mentorship, marketing assistance, and business matching opportunities to bolster their growth. The inaugural intake of CIP-SLS in December 2023 admitted 22 start-ups specialising in an assortment of technologies, including EnvironTech, RetailTech/E-commerce, MarTech, EdTech, Robotics/IoT, HealthTech, and Smart Mobility.

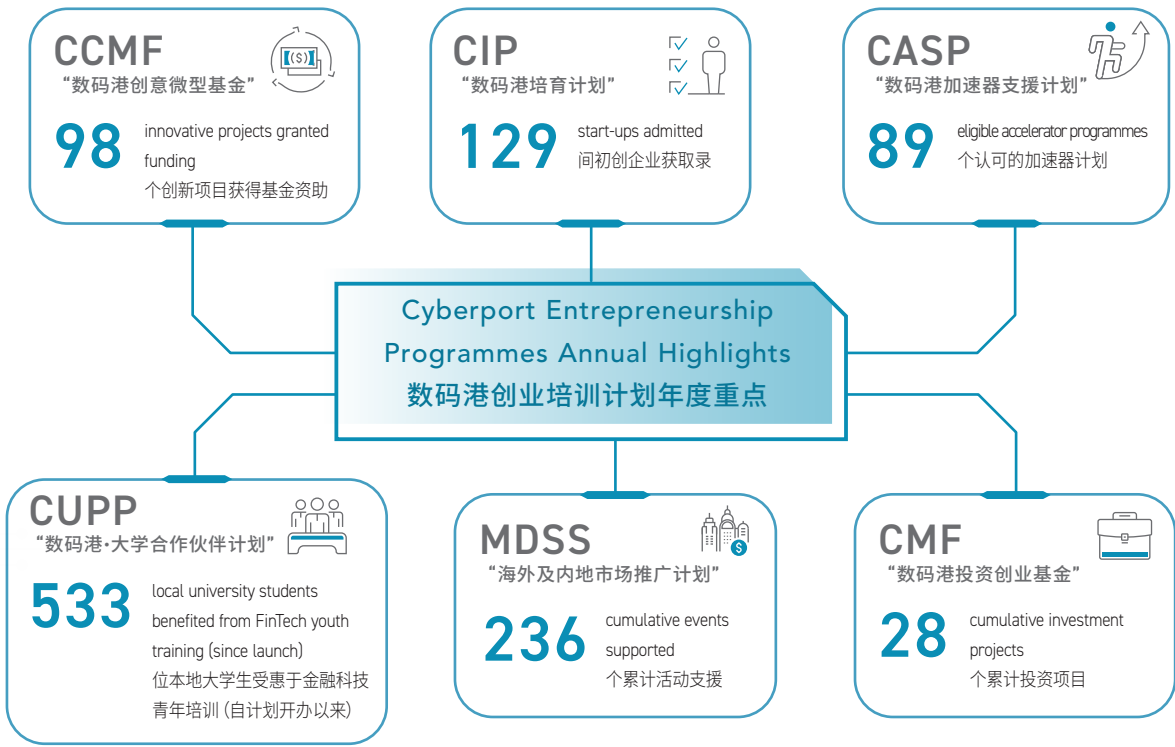
In 2023/24, 16 start-ups joined accelerator programmes, with financial assistance of HK\$1.42 million provided through the **Cyberport Accelerator Support Programme**.

大湾区的发展前景激发了年轻人对跨城合作的热情。2023年度“数码港大湾区青年创业计划”共收到来自香港、澳门和广东约50所大学和高等教育机构学生的424份申请，为历年新高。值得注意的是，45%的申请者为女性，反映在科技创业领域有志成为企业家的女性越来越多。168名入选的参与者参加在佛山三山科创中心举办的创业训练营，让他们能在磨炼其创业技能的同时进一步了解大湾区充满活力的商业格局、投资生态系统及市场机遇。该计划让前10名跨区域队伍成功将其创新项目付诸实践，每队均获得“数码港创意微型基金”提供的10万港元资助，以与来自大湾区其他城市的同业企业一同实现其医疗技术、人工智能、Web3.0及智慧生活的梦想。



一直以来，寻求优质培育支援的初创企业都青睐“**数码港培育计划**”。于2023/24年度，该计划共迎来88间初创企业，其中21间曾获得“数码港创意微型基金”资助，该计划为该企业提供了资金及全方位的创业支援。获政府拨款2.65亿港元后，数码港设立“**数码港智慧生活初创培育计划**”，以鼓励企业研究、探索及引进智慧生活解决方案及服务，以提升市民日常生活质量。该计划旨在于未来五年内培养450间与智慧生活相关的培育公司，推动香港智慧城市的发展。“数码港培育计划”及“数码港智慧生活初创培育计划”均为合资格培育公司提供高达50万港元的财务资助，并辅以专业支援服务、创业指导、营销援助及业务配对机会，以促进其发展。于2023年12月，“数码港智慧生活初创培育计划”首次录取22间专注各种技术的初创企业，包括环境科技、零售科技／电子商贸、营销科技、教育科技、机械人／物联网、健康科技和智慧出行。

于2023/24年度，共有16间初创企业加入加速器计划，并透过“**数码港加速器支援计划**”获得142万港元的财务资助。



### Youth Grasp Their Ambitions with Cyberport

Empowering young people to meet aspirations, tackle challenges, and discover opportunities through I&T are integral to the government's youth development strategy. In recognition of the younger generation's need for firsthand insights and tangible experiences, Cyberport provided a variety of programmes to flex their talents in I&T.

Cyberport and the Home and Youth Affairs Bureau worked together to organise the **Youth Start-up Internship Programme (YSIP)** for the third time, building on the success of the previous two editions. YSIP 2024 offered 100 three-to-six-month internship positions on a full-time, part-time, or mixed-mode basis, resulting in over 5,000 job applications by the end of March. Beyond gaining hands-on work experience at start-ups, participants learnt about the ecosystems and career prospects for start-ups in the GBA through a four-day visit to Shenzhen, Zhuhai, Foshan, and Dongguan in summer.

### 数码港助力青年实现抱负

透过创科助青年人实现抱负、迎接挑战及发掘机遇是政府青年发展策略的重要一环。有见年青人需要亲身体验及累积实战经验，数码港提供了多项计划，以使他们能在创科领域一展所长。

数码港与民政及青年事务局在前两届取得成功的基础上，第三度携手合办“**青年初创实习计划**”。2024年青年初创实习计划提供100个为期3至6个月的全职、兼职或混合形式的实习岗位，截至3月底，已接获超过5,000份求职申请。除在初创企业获得实践经验外，参与者亦在夏季前往深圳、珠海、佛山及东莞，进行为期四日的实地考察，了解大湾区初创企业生态系统及就业前景。



Youth Start-up Internship Programme matches Cyberport start-ups with local students interested in accessing the Innovation and Technology industry and provides internship opportunities for young people, as well as enabling Cyberport start-ups to discover youths with potential, hence expanding Hong Kong's I&T talent pool. "青年初创实习计划"配对数码港社群初创以及本地学生，为有志投身创科行业的学生提供实习机会，并为数码港社群初创发掘具潜质的青年，壮大创科人才库。



To encourage young talent to forge careers in I&T sector, we recruited over 100 participants for **JC PROcruit C**, created and funded by The Hong Kong Jockey Club Charities Trust. Cyberport served as an industry convenor in “Technology for Good”, offering first-time jobseekers one-year traineeships at community companies. The programme allows participants to demonstrate talent and innovation and explore their career pathway, while also helping start-ups identify I&T talent.

Cyberport supported the JC PROcruit C trainees’ development by providing them with on-the-job training and industry specific activities to further enhance their professional knowledge and build up their social network. 数码港为“赛马会专业创未来计划”的见习生提供在职培训和参与业界活动的机会，让他们在累积工作经验之余，学习到更多实用技能与知识，并拓展人际网络。



STEAM for Social Good

Aligning with the government’s drive to promote STEAM education, Cyberport provided innovative platforms for students to express their creativity, apply knowledge, and cultivate entrepreneurial spirit for social good. The newly launched **Student Mentorship Programme on Innovation and Technology**, organised in partnership with the Education Bureau, enabled students from 10 secondary schools and five primary schools, chosen from a competitive pool of over 100, to create models, prototypes, or software with the expert guidance of Cyberport start-ups. The initiative vividly showcased the potential of I&T and youth ingenuity for social innovation. Standout projects included an app connecting senior citizens to improve mental well-being; an innovative solution enhancing bus-riding for visually impaired individuals; and an AI-powered system for the Drainage Services Department to monitor drains and pinpoint blockage.



“Student Mentorship Programme on Innovation and Technology” – Students explore the theme of “Innovative Technologies and Ideas for Better Living”, crafting solutions using STEAM knowledge. They receive guidance from the paired Cyberport start-ups, enhancing their comprehension of Innovation and Technology development and nurturing an entrepreneurial mindset. “创新科技学生师友计划”：学生们以“生活中的创新科技和意念”为主题，运用STEAM相关知识，设计出具针对性的解决方案，并在配对的数码港初创企业指导下完善作品，深化他们对创新科技发展的理解并培养企业家精神。

为鼓励青年人才投身创科事业，我们招募了逾100名参与者，参加由香港赛马会慈善信托基金策动及捐助的“赛马会专业创未来计划”。数码港担任计划“创科·有心”的行业统筹，为首次求职者提供为期一年的社群企业见习职位。该计划可让参与者展示自身才华及创新能力并探索职涯发展方向，同时亦帮助初创企业发掘创科人才。

STEAM造福社会

为配合香港特区政府致力推动STEAM教育，数码港为学生提供创新平台，展现他们的创造力，应用知识，培养企业家精神，造福社会。由教育局及数码港新推出的“创新科技学生师友计划”，从一百多个中小学的STEAM专案作品中，遴选10间中学及5间小学的学生队伍。在数码港初创企业的专业指导下，学生把专案制作成模型、原型或软件程式。该活动生动地展示了创科的潜力及年青人在社会创新方面的睿智。杰出专案包括让银发族结识朋友，以改善心理健康的应用程式；便利视障人士乘搭巴士的创新解决方案；以及可供渠务署使用的人工智能系统，用于监控渠务及找出淤塞黑点。



Driving EdTech adoption and STEAM education, we joined hands with the Education Bureau to organise the **Professional Development Programme on Innovation and Technology for STEAM Co-ordinators of Schools**. The first edition, running from September 2022 to August 2023, delivered 10 lessons to over 430 primary and secondary STEAM coordinators, covering topics such as generative AI, big data, robotics, drone coding, GreenTech, GeronTech, and the metaverse. These sessions informed and inspired educators about the latest development in I&T, propelling STEAM and I&T education in primary and secondary schools. In November 2023, Cyberport and the Education Bureau renewed the series for another year to benefit more educators.

The **STEM+E Competition 2023**, jointly organised by the STEM+E Consortium, Cyberport and HKSTP following the past editions, challenged over 400 students from more than 70 secondary schools to develop solutions for “Green Management” and “Well-Being and Safety”. The 2023 programme also invited students from the Shanghai Foreign Language School Affiliated to SISU and Torch Hi-Tech Industry Development Zone No. 1 Middle School in Zhongshan to exchange ideas, fostering cross-regional bonds and paving the way for further connections across the border.



Through STEM+E Competition 2023, students gained insight into the application of innovative technologies to deal with social issues. They also worked as a team to transform creative ideas into practical tech-based business proposals. 通过“STEM+E比赛2023”，学生能了解如何应用科技解决社会问题，并在团队合作下将概念转化为实际的科技商业计划。



为推动教育科技应用及STEAM教育发展，我们与教育局携手共建“学校STEAM统筹人员创新科技专业培训课程”。第一期自2022年9月至2023年8月期间举行，为逾430名中小学STEAM统筹人员提供10节课堂，内容涵盖生成式人工智能、大数据、机械人、无人机编码、绿色科技、乐龄科技及元宇宙等主题。该等课程使教育工作者了解创新科技的最新发展，并从中受到启发，推动中小学STEAM及创新科技教育的发展。2023年11月，数码港再度与教育局合作，推出该项目的第二期课程，藉以惠及更多教育工作者。

在过往的合作基础上，STEM+E Consortium、数码港及香港科技园公司合办“STEM+E比赛2023”，活动吸引来自70多所中学逾400名学生参与比赛，为“绿色管理”及“身心健康及安全”两大议题制定解决方案。比赛邀请了上海外国语大学附属外国语学校及中山火炬高技术产业开发区第一中学参加，让香港学生与内地学生合作交流，促进区域联系，为未来进一步的跨境交流奠下基础。

Career Opportunities Skyrocket Upwards

Bridging I&T talents with the industry is critical for Hong Kong’s evolution into a digital economy. The annual **Cyberport Career Fair (CCF)** brings together companies seeking I&T talents and candidates building their careers. Themed on “Redefine the Future of Tech Jobs in the Era of AI”, the CCF 2024 showcased more than 2,000 job openings from over 200 Cyberport community start-ups, government departments, public organisations, and enterprises of all sizes. The fair attracted more than 2,300 on-site participants and over 35,000 online views.

职业机会大增

为创科业界及人才搭建桥梁，对香港数字经济发展十分重要。“数码港互动招聘博览”是每年盛事，汇聚寻求创科人才的企业及有意投身创科事业的求职者。“数码港互动招聘博览2024”以“在人工智能时代重新定义未来的创科职涯”为主题，透过线上线下并行模式，与超过200间数码港社群初创、政府部门、公营机构及大小企业合作，提供逾2,000个职位空缺，吸引超过2,300名求职者入场，网上浏览量达到35,000次。



In partnership with TechJobAsia, a Cyberport community start-up that provided on-site CV Clinic services, CCF 2024 introduced an AI-driven online service for the first time. This service enabled jobseekers to create compelling resumes and receive tailored job-matching support. To further expedite their job searches, we established dedicated web pages on recruitment websites “TechJobAsia” and “eFinancialCareers”. We also collaborated with Datality Lab, another community start-up, to help jobseekers analyse their interview performance with an AI-powered interview tool.



This year, Cyberport Career Fair provided a one-stop recruitment service for the first time, incorporating AI-driven resume preparation, analysis of interview performance, and job-matching support to address the challenges faced by job seekers. The aim is to better prepare job seekers for their future careers in innovation and technology.  
本年度“数码港互动招聘博览”首次提供一站式求职服务，包括通过AI技术提供履历准备、面试表现分析及职位匹配，旨在解决求职过程痛点，帮助求职者投入未来的创新科技领域。

数码港与社群初创企业桥见科技(TechJobAsia)合作，在“数码港互动招聘博览2024”现场提供CV诊所服务，并首次推出人工智能驱动的线上服务。这项服务为求职者打造更亮眼的履历表，并提供量身定制的职位配对支援。为进一步方便求职者寻找工作，我们在招聘网站“TechJobAsia”及“eFinancialCareers”设立专页。数码港亦伙拍社群初创德立数据(Datality Lab)，提供人工智能面试分析服务，为求职者评估面试表现。



**Sum Wong 黄卓琛**  
Co-founder and CEO  
联合创始人兼执行长

EventX's event management software enables users to create localised event experience, automate workflow for the events and collect leads while attending any events.  
EventX的活动管理软件允许用户创建本地化的活动体验，自动化活动工作流程，并在举办任何活动时收集潜在客户。

- 💡 - Awarded Gen.T List 2022 – Sum Wong  
2022年Gen.T榜单获奖者 – 黄卓琛
- 💡 - Fund raised: Feb 2022 – Total HK\$140.4 million (US\$18 million) for Series B  
融资情况：2022年2月完成1.404亿港元（1,800万美元）B轮融资
- 💡 - Over 6,000 corporate events in 102 countries achieved their success using EventX product  
已在102个国家成功举办超过6,000场使用EventX产品的企业活动
- 💡 - Some of their clients are Apple, Yahoo, Alibaba, InvestHK, WebSummit, and TEDx.  
A co-founder of EventX was named by Forbes on its Enterprise Technology's 30 Under 30 in Asia.  
客户包括苹果、雅虎、阿里巴巴、投资推广署、WebSummit和TEDx等。EventX的一位联合创始人被福布斯列入“亚洲企业科技30 Under 30”榜单。

**Cyberport Incubated Company – EventX**  
数码港培育企业 – EventX

**EVENTX**

**From the Founder:**  
创办人表示：

Cyberport has helped us a lot along the journey of growth. Starting from supporting us to kickstart the project with office space and grant, pilot test our product and in later stage providing us opportunity to connect with the world and fund raising activities, Cyberport has continued to show support and incubated us to become a more mature venture.

我们得以发展壮大，数码港实在功不可没。数码港从为我们提供办公空间及资金，支援我们启动项目、产品测试，到后期为我们提供与世界接轨及融资的机会，始终如一地为我们提供支援，将我们培育成更成熟的企业。

## R&D Talent Cultivated to Next Level

Cyberport attaches great importance to enriching Hong Kong's R&D talent pool by attracting global expertise. A robust pipeline of skilled researchers and innovators is crucial for driving tech breakthroughs and sustaining long-term I&T growth. **The Stanford Global Engineering Internship Programme**, an 8-to-12-week initiative supported by Cyberport, enabled six students from the Stanford School of Engineering to intern at Cyberport community companies. In addition to equipping participants with invaluable knowledge and hands-on experience in software engineering, product R&D, project management, and bioengineering, the programme immersed them in real world experience, allowing them to build professional networks and better understand Hong Kong's vibrant I&T landscape.

Cyberport also continued to support the Innovation and Technology Commission by managing its “Research Talent Hub” funding scheme. This initiative enables organisations and companies undertaking R&D projects funded by the Innovation and Technology Fund to engage researchers for tech R&D. Simultaneously, it encourages talented individuals to pursue long-term careers in innovation and scientific research. Since 2020, the scheme has engaged 234 researchers with Cyberport community start-ups.

## Technology Upskilling Offers Critical Economic Role

Ensuring that professionals and I&T practitioners keep pace with the latest technological developments is vital for Hong Kong's digital economy success. The **Cyberport Academy** remained a hub for structured training programmes, cultivating mindsets and skillsets required for the evolving digital landscape. Since its inception in 2020, the Cyberport Academy has nurtured over 12,800 participants. In 2023/24, the academy hosted a number of workshops designed for start-ups to strengthen their entrepreneurial and technical skills. These included helping them prepare for fundraising and overseas expansion, managing intellectual property, unlocking the opportunities of Web3 entrepreneurship, as well as harnessing spatial data, SaaS, and generative AI.

## Looking Forward to the Action

With emerging technologies such as AI and Web3.0 rapidly transforming industries and increasing demand for diverse I&T capabilities, Cyberport is wholly committed to growing Hong Kong's talent pipeline. Following the HKSAR Government's allocation of HK\$50 million to foster the Web3.0 ecosystem and nurture talent in this transformative domain, CUPP 2024 will expand its focus to Web3.0 in 2024/25. This includes a visit to Draper University in Silicon Valley for an entrepreneurship bootcamp focused on Web3.0 and FinTech. The programme will also extend its network of co-organizing universities, thereby enhancing its reach and impact.

Cyberport will continue to play a pivotal role in strengthening Hong Kong as an international I&T hub, in line with government and national initiatives to cultivate new productive forces and integrate the city into the GBA, as well as the country's overall development.

## 将研发人才培养至更高水平

数码港非常重视吸引全球专业人才，以壮大香港科研人才库。拥有技术娴熟的研究人员及创新者的强大队伍，对于推动技术突破及维持长期创新科技发展至关重要。“**史丹福环球工程系实习生计划**”为数码港举办的一项为期8至12周的计划，安排了史丹福大学工程学院的六名学生到数码港社群企业实习，让他们得到软件工程、产品研发、项目管理及生物工程等相关宝贵知识和实践经验。该计划亦使参与学生置身于实际的工作环境中学习，从而建立专业网络，更充分了解香港充满活力的科创环境。

数码港亦继续支持创新科技署的“研究人才库”资助计划。该计划助力获得“创新及科技基金”资助研发项目的组织及公司，聘用研发人员开展科研工作。同时，该计划亦鼓励科技人才以创新及科研作为生涯跑道。自2020年起，数码港社群初创企业已透过该计划的资助，聘请了234名研发人员。

## 以科技提升技能 发挥重要经济作用

确保专业人士及创科从业员紧跟最新科技发展的步伐，对香港数字经济的成功至关重要。“**数码港学院**”是提供系统化创科课程的培训枢纽，为不断发展的数码环境培育具创新思维模式及技能的人才。数码港学院自2020年成立以来，已培育超过12,800名学员。于2023/24年度，学院举办了一系列研讨会，加强初创企业的技能，包括协助企业为融资、海外扩张、管理知识产权、发掘Web3创业机遇，以及利用空间数据、SaaS及生成式人工智能等作好准备。

## 行动展望

随着人工智能及Web3.0等新兴科技迅速改变各行各业，以及对多元化创科能力的需求日益增加，数码港致力壮大香港的人才库。随着香港特区政府拨款5,000万港元推动Web3.0生态圈建设，并培育该领域的人才，在2024/25年度，“数码港·大学合作伙伴计划2024”将其重点扩展至Web3.0，其中包括远赴美国矽谷德雷珀大学参加Web3.0及金融科技的创业训练营。该计划亦将扩大合办大学名单，以进一步扩大其网络及影响力。

数码港将继续发挥关键作用，加强香港作为国际创科中心的地位，配合政府及国家发展新质生产力的策略需要，推进香港融入大湾区以及国家整体发展大局。



## INDUSTRY DEVELOPMENT 产业发展

A digital renaissance is taking place, and I&T is proving to be a catalyst for economic rejuvenation and high-quality development. With expanding prospects, Cyberport is at the heart of igniting start-ups and innovative entrepreneurs, broadening their horizons, and amplifying their impact. Aspirations spanning FinTech, Smart Living and Smart City and Digital Entertainment to Web3.0, AI, and Cybersecurity are all flourishing, and Cyberport is placed to deliver the next game-changer. To succeed, we have doubled development efforts and support for start-ups to be comprehensive and effective in this rapidly evolving landscape.

### Digital Economy Summit Forging a Sustainable Future

Cyberport strives to inform, inspire, and empower the public about the latest trends and possibilities in I&T, encouraging individuals and businesses alike to harness its limitless potential. At the annual **Digital Economy Summit (DES) 2024**, jointly organised with the Innovation, Technology and Industry Bureau and Digital Policy Office (formerly known as OGCI0), we highlighted the theme "Smarter Technovation for All: Forging a Sustainable Future". The two-day summit brought together more than 100 luminaries from I&T, business, industry, academia, and government, and explored how I&T can reshape the urban landscape and digital economy while enhancing sustainability, connectivity, and resilience. **DES 2024** welcomed over 4,000 in-person and virtual participants from nearly 40 countries and regions. For the first time, the summit also welcomed guided tours of secondary and higher education students to stimulate the next generation's interest in the digital economy and ultimately strengthen Hong Kong's pool of innovation and technology talents.

### 数字经济峰会成就可持续未来

数码港致力于向公众传达及启发创新科技的最新趋势及可能性，同时鼓励个人及企业发挥其在创新科技方面的无限潜能。在与创新科技及工业局及数字政策办公室（前称资科办）联合举办的“**2024数字经济峰会**”上，我们以“智创无限 成就可持续未来”为主题。为期两日的峰会汇聚了来自创新科技、商业、业界、学术界及政府的逾100名精英领袖，从可持续性、连结性和韧性等角度，探索尖端科技和创新应用如何重塑城市面貌和现代数字经济。“**2024数字经济峰会**”迎来了来自近40个国家和地区，逾4,000人次于现场和线上参与。峰会更是首次开放予中学及大专院校生以导赏团形式参与，以激发下一代对数字经济的兴趣，长远壮大香港创科人才库。



The two-day Digital Economy Summit 2024 brought together more than 100 luminaries from I&T, business, industry, academia, and government to explore how I&T can reshape the urban landscape and digital economy while enhancing sustainability, connectivity, and resilience. 为期两日的“2024数字经济峰会”汇聚了来自创新科技、商业、业界、学术界及政府的逾100名精英领袖，从可持续性、连结性和韧性等角度，探索尖端科技和创新应用如何重塑城市面貌和现代数字经济。





## Entrepreneurial Support Ignites Great Change

Cyberport's strategic partnership networks are ready and robust. The **Cyberport Professional Services Network (CPN)**, comprising more than 50 full-service and specialised consultancy firms, remained a crucial resource for bolstering business strategies and accelerating development. The **Cyberport Technology Network (CTN)** welcomed eight new partners in 2023/24, increasing the network's ability to bolster start-ups' prowess through training, events, and affordable access to resources. New CTN member Ant Group offered Web3.0 start-ups advanced blockchain products and dedicated sandbox environments. Huawei Cloud and Baidu, among other new members, provided AI, Web3.0 support, respectively, to propel Hong Kong's digital economy and strengthen its digital infrastructure. Amazon Web Services (AWS) continued its strong support, offering cloud credits to more than 50 start-ups and hosting workshops and training sessions. Google's Igniting Start-ups & Fintech Program benefitted over 160 start-ups, with more than 50 receiving Google Cloud credits to accelerate their growth.

### Key Clusters Deliver Excitement and Massive Potential

Key clusters of FinTech, Smart Living/Smart City, and Digital Entertainment continue to invigorate Hong Kong's I&T ecosystem, catalysing the city's digital transformation and industry diversification. Simultaneously, our technology clusters of AI, Web3.0, and cybersecurity pushed the boundaries of technological advancement, paving the way for breakthroughs.

### FinTech Sparks the Future Ahead

The Cyberport community is the largest FinTech hub in the city, with over 430 companies, including the three unicorns, licensed virtual banks, licensed virtual insurers, and licensed virtual asset trading platforms. It consistently fosters diverse innovations, reinforcing the city's position as an international financial centre, empowering existing businesses, and accelerating the digital economy.

Companies impressed locally and internationally while also tapping into the Belt and Road markets. In 2023/24, WeLab, a licensed virtual bank, launched Bank Saqu in Indonesia, marking its second digital bank in Asia. OneDegree, a licensed virtual insurer, partnered with Dubai Insurance Company to launch digital asset insurance products in the UAE; SleekFlow debuted its WhatsApp RetailTech in the UAE through the L'Occitane Accelerator; and FCC Analytics won the Expand North Star Dubai Hong Kong Roadshow, gaining exposure at GITEX Global, the world's largest tech and start-up show.

### Green FinTech and GreenFi on the Rise

In line with government promotion of **Green FinTech** and **Green Finance (GreenFi)**, Cyberport organised the **Hong Kong Green FinTech Summit** with Finoverse and the World Green Organisation during Hong Kong Green Week. The summit was attended by over 500 participants and more than 30 financial experts, exploring AI and Web3.0 in Green FinTech and spurring GreenTech and GreenFi collaboration. Furthermore, in March 2024, Cyberport organised the "Harnessing PropTech, ESG, and FinTech for a Greener Future" seminar, highlighting the immense potential of ESG data and FinTech solutions. The seminar explored how to enhance ESG goals and build a greener future through FinTech and PropTech.

Asset tokenisation and Central Bank Digital Currency (CBDC) are hot topics. We encouraged start-ups to participate in the Hong Kong Monetary Authority's (HKMA) **Project Ensemble** and wCBDC Sandbox, contributing to next-generation financial market infrastructure development. Additionally, Cyberport facilitated two community members' participation in Hang Seng Bank's "Real-life Simulations of Hypothetical e-HKD Use Cases", providing e-HKD and CBDC use cases and real-life implementation.



## 创业支援激发巨大变革

数码港的战略合作伙伴网络已构建完善且运作顺畅。**"数码港专业服务网络"**由超过50间提供全方位服务的专业顾问公司组成，一直为企业提供支援业务策略及加速发展的重要资源。**"数码港科技网络"**于2023/24年度迎来了八个新合作伙伴，透过培训、活动及可负担的资源获取途径，增强了该网络提升初创企业实力的能力。新晋"数码港科技网络"成员蚂蚁集团为Web3.0初创企业提供先进的区块链产品及专用沙盒环境。此外，华为云及百度等新成员，则分别提供人工智能、Web3.0等服务支援，以推动香港的数字经济发展及加强其数字基础设施。"亚马逊网络服务"继续提供强有力的支援，为逾50间初创企业提供云积分，并举办研讨会及培训课程。谷歌的"初创与金融科技燃亮计划"惠及160多间初创企业，其中逾50间获得Google Cloud使用额，以加速其发展。

### 重点集群带来活力和巨大潜力

金融科技、智慧生活／智慧城市及数码娱乐等重点集群继续为本港创科生态圈注入活力，推动香港数码转型及产业多元化。同时，我们的人工智能、Web3.0及网络安全等科技集群不断拓展科技前沿，推动了各种突破性创新实现。

### 金融科技引领新时代

数码港拥有香港最大的金融科技社群，汇聚超过430间公司，当中包括3间独角兽企业及持牌虚拟银行、持牌虚拟保险机构及持牌虚拟资产交易的平台。其不断进行各种创新，从而巩固香港作为国际金融中心的地位，为现有企业赋能，并加速数字经济的发展。

这些公司在本地及国际市场均取得卓越成绩，并开拓"一带一路"市场。于2023/24年度，持牌虚拟银行WeLab在印尼推出了Bank Saqu，这是其在亚洲的第二间数码银行。持牌虚拟保险公司OneDegree，与迪拜保险公司合作，在阿联酋推出数字资产保险产品；SleekFlow透过L'Occitane Accelerator在阿联酋推出WhatsApp RetailTech；及FCC Analytics勇夺迪拜Expand North Star香港站比赛冠军，并在全球最大的科技和创业盛会GITEX Global上获得了曝光机会。

### 绿色金融科技与绿色金融崛起

为配合政府推动发展**绿色金融科技与绿色金融**，数码港于"香港绿色周"期间联同Finoverse及世界绿色组织合办**"香港绿色金融科技论坛"**。论坛汇聚超过500名参与者及逾30名金融界专家，探讨如何结合人工智能、Web3.0技术及绿色金融科技。此外，于2024年3月，数码港主办了"以房地产科技、ESG和金融科技打造绿色未来"研讨会，展示ESG数据与金融科技解决方案的巨大潜力，并与业界探讨如何以金融科技及房地产科技，为ESG目标增值及打造绿色未来。

资产代币化及央行数码货币均为热门话题。我们鼓励初创企业参与香港金融管理局（金管局）的**"Ensemble项目"**及wCBDC沙盒，为下一代金融市场基础设施的发展做出贡献。此外，数码港还协助两间社群成员公司参与恒生银行的"假设性的数码港元实境模拟测试"，提供数码港元及央行数码货币用例及实践。



Cyberport co-hosted the first Hong Kong Green FinTech Summit. 数码港联合举办首届"香港绿色金融科技论坛"。

## Students Gain Inspiration to Realise Dreams

Empowering students is essential to the success of Hong Kong. Cyberport has been commissioned by the Financial Services and the Treasury Bureau (FSTB) to launch the **GBA Fintech Two-Way Internship Scheme for Post-Secondary Students**. More than 30 FinTech companies in Hong Kong, Guangzhou, Shenzhen, and Zhuhai offered over 150 two-to-six-month, full-time internships to post-secondary students, spanning virtual banking, virtual insurance, RegTech, WealthTech, CreditTech, and payment tech. Hong Kong students could intern in the GBA; along with Mainland students in Hong Kong.

### Mentorship Vital for FinTech

The **FinTech Innovation Lab Asia-Pacific 2023** has been co-hosted by Accenture and Cyberport for ten consecutive years, offering premium mentorship and unparalleled access to senior industry executives. Five Cyberport companies were among the 10 finalists, reflecting the excellence of the community's FinTech innovations.

### Collaboration Offers Real World Solutions

Cyberport is constantly broadening FinTech applications. In 2023/24, we co-hosted the **Anti-Money Laundering Regtech Lab** with the HKMA for the fourth edition to combat digital fraud and financial crime. We partnered with Friends of the Earth (HK) and the Financial Services Development Council to host **Earth Forum 2023**, examining sustainable finance and FinTech for ESG.

Additionally, Cyberport partnered with Ant Group, a Cyberport Technology Network (CTN) member, to provide fintech training programme to Cyberport community members through the **"10x1000 Tech For Inclusion"** programme.



The fourth Anti-Money Laundering Regtech Lab event. 第四次"反洗钱合规科技实验室"活动。

### Taking a Strong Position in Thought Leadership

At the eighth **Belt and Road Summit**, Cyberport hosted a breakout session and two panel discussions on the role of digital technology in GBA and Belt and Road development, financial inclusion, and Web3.0. Cyberport has served as the FinTech Partner of the internationally acclaimed **Asian Financial Forum (AFF)** for the eighth consecutive year. We also led community members to showcase breakthrough innovations at the eighth **Hong Kong FinTech Week**, displaying solutions on CBDC, Web3.0, open banking, RegTech, tokenisation of real-world assets, Green FinTech, InsurTech, and WealthTech. In addition, Cyberport participated in InsureTech Connect Asia Roadshow and Insurtech Insights Asia 2023, sharing the latest with entrepreneurs, investors, and industry leaders. Collaborating with Mainland government agencies, Cyberport co-organised the "Shenzhen International Fintech Competition 2022 - Xiangmihu Fintech Innovation and Entrepreneurship Competition: CEO Acceleration Camp".



Cyberport participated for the sixth consecutive year in the Belt and Road Summit, organised by the Hong Kong SAR Government and the Hong Kong Trade Development Council. It continued to serve as a breakout session partner and a supporting organization. 数码港连续第六年参与由香港特别行政区政府和香港贸易发展局合办的"一带一路高峰论坛"，并再次担任专题分组论坛合作伙伴及支持机构。

## 启迪学生实现梦想

赋能学生对于香港的成功至关重要。数码港获财经事务及库务局（财库局）委托进行**"湾区专上学生金融科技双向实习计划"**。香港、广州、深圳及珠海超过30间金融科技公司为专上学生提供逾150个为期两个月至六个月的全职实习机会，涵盖虚拟银行、虚拟保险公司、监管及合规科技、财富管理科技、信贷科技及支付科技等领域。香港学生可于大湾区实习，大湾区内地学生可于香港实习。

### 启导对金融科技至关重要

数码港与埃森哲连续十年合办的**"亚太金融科技创新实验室计划2023"**，为金融科技企业提供优质指导及接触业界领袖的绝好途径。十间入围企业中有五间为数码港企业，反映了数码港社群在金融科技创新的卓越表现。

### 合作带来真实场景解决方案

数码港不断扩大金融科技应用。于2023/24年度，我们与金管局合办第四次**"反洗钱合规科技实验室"**，以打击数码诈骗及金融罪行。我们与香港地球之友及香港金融发展局联合主办**"地球日论坛2023"**，讨论可持续金融和金融科技在ESG中的应用。

此外，与"数码港科技网络"成员蚂蚁集团合作，通过**"10x1000"科技普惠计划**，向数码港社群成员提供金融科技培训课程。

### 思想赋能 引领变革

在第八届**"一带一路高峰论坛"**上，数码港就数字技术于大湾区及一带一路的发展、金融包容性及Web3.0主持分组论坛及两个小组讨论。数码港连续第八年担任国际盛事**"亚洲金融论坛"**的金融科技合作伙伴。我们亦带领社群成员于第八届**"香港金融科技周"**上展示了有关央行数码货币、Web3.0、开放银行、监管科技、现实世界资产代币化、绿色金融科技、保险科技及财富科技解决方案等突破性创新。此外，数码港参加了InsureTech Connect Asia Roadshow及2023亚洲保险科技洞察大会，与众企业家、投资者及业界领袖分享最新资讯。透过与内地政府机关合作，数码港承办"2022深圳国际金融科技大赛—香蜜湖金融科技创新创业大赛CEO加速营"。



As Hong Kong's largest FinTech community, Cyberport has served as the FinTech Partner of the internationally acclaimed Asian Financial Forum for the eighth consecutive year. 作为香港最大金融科技集群，数码港连续第八年担任国际盛事亚洲金融论坛的金融科技合作伙伴。



### Getting Smart Together

Cyberport's Smart Living cluster now has approximately 770 members, including two unicorns. They are specialising in EdTech, HealthTech, GeronTech, and an expanding variety of Smart Living subclusters, such as GreenTech and PropTech. Start-ups are continuously achieving notable successes both at home and abroad. In 2023/24, **Rice Robotics** secured approximately HK\$54 million (US\$7 million) to expand its Hong Kong plant and establish a stronger presence in Japan. **Wada Bento** entered the Japanese market with its signature bento vending machines, debuting in Osaka.

### GreenTech Provides Glimpse into Future

During the year, the world's green transition has catalysed a surge of GreenTech start-ups, with around 60 being part of the Cyberport community, offering a range of practical technologies that promote green living and sustainable development. These help citizens reduce waste, carbon, and plastic use while promoting recycling; empower smart EV charging; and drive the circular economy.

To highlight GreenTech's potential in enhancing sustainability and accelerate growth, Cyberport organised the **GreenTech and Sustainability Venture Day** on the second day of the **Cyberport Venture Capital Forum 2023 (CVCF)**, in collaboration with Friends of the Earth (HK), the Hong Kong Green Finance Association, MIT Hong Kong Innovation Node, and GIS Academy.



During the two-day "Cyberport Venture Capital Forum 2023", the spotlight event "GreenTech and Sustainability Venture Day" was held. It served as a centrepiece of the International GreenTech Week, unlocking the potential of green technology. 一连两日的"2023数码港创业投资论坛"举行期间，特设"绿色科技及可持续创投日"，为国际绿色科技周的焦点活动，充分发挥绿色科技潜力。

GreenTech and Sustainability Venture Day.  
绿色科技及可持续创投日。

Cyberport actively participated in the **Hong Kong Green Week** organised by the HKSAR Government to showcase ESG data, blockchain, and AI applications, while co-hosting seminars on "Green FinTech: Catalyst for scaling sustainable finance" and "Harnessing PropTech, ESG, and FinTech for a Greener Future". Additionally, we co-organised **ZERO 2 LIVE LOCAL 2024** with our incubation company Negawatt to promote ESG and sustainability, and drive GreenTech cluster growth, during the Cyberport Career Fair 2024.



Cyberport actively participated in Hong Kong Green Week.  
数码港积极参与"香港绿色周"。

### 共创智慧家园

数码港的智慧生活集群目前约有770名成员，其中包括两间独角兽公司。他们专注教育科技、健康科技、乐龄科技等广泛的智慧生活子板块（如绿色科技及房地产科技）。在境内外，初创企业不断取得令人瞩目的成就。于2023/24年度，"**Rice Robotics**"获得约5,400万港元（700万美元）融资，用于扩建其香港工厂，并加强日本业务。"**Wada Bento**"以其标志性的便当自动贩卖机进入日本市场，在大阪首次亮相。

### 绿色科技窥见未来

全球绿色转型催生众多绿色科技初创企业，年内数码港社群汇聚了约60间绿色科技初创企业，可提供一系列促进绿色生活及可持续发展的实用技术。该技术有助市民实践减废、低碳及走塑，同时促进回收利用；为电动汽车提供智能充电服务；以及推动循环经济。

为突显绿色科技在增强可持续发展及促进增长方面的潜力，数码港于"**2023数码港创业投资论坛**"次日举办"**绿色科技及可持续创投日**"并邀请了香港地球之友、香港绿色金融协会、麻省理工香港创新中心及GIS学院为合作伙伴。



### PropTech Builds an Upbeat Direction to Follow

Hong Kong's Smart City development is driving innovation and efficiency. Cyberport opened **Smart-Space PropTech** in the Northern Metropolis in July 2023, an 8,000-square-foot co-working space, developed with the Hong Kong Housing Society (HKHS), the first in Hong Kong dedicated to PropTech. HKHS will provide funding support to the start-ups and also mentorship by professional staff on knowledge and experience about housing development and management. The start-ups can also conduct field trials at HKHS's rental estates and commercial buildings for PoC. Cyberport will provide entrepreneurial guidance and organise activities to inspire start-ups to develop and implement PropTech-related innovative tech products and solutions. In 2023/24, 18 companies, specialising in smart building, property management, smart homes, construction technology, green tech, and other smart living technologies, have joined the co-working space.



Hong Kong's First PropTech Co-working Space, Smart-Space PropTech, commenced operations.  
香港首个房地产科技共享工作室Smart-Space PropTech开始启用。

Cyberport also signed a Memorandum of Understanding (MoU) with the Hong Kong PropTech Association (HKPTA) to accelerate construction and urban technology, promoting industry and talent growth.

### EdTech Innovates for a Brighter Future

With the government's promotion of STEAM education, demand for innovative solutions from over 180 EdTech start-ups of Cyberport Community is booming. To offer a broader stage for growth and potential clients, Cyberport hosted a STEAM solution day with the Digital Policy Office (DPO, formerly the Office of the Government Chief Information Officer). The event showcased 26 community members' STEAM projects to some 100 primary and secondary school practitioners.



Cyberport co-organised "STEAM Solution Sharing Day" with OGCI0.  
数码港与资料办合办"STEAM方案分享日"。

At the **Learning and Teaching Expo 2023**, an event presented by Hong Kong Education City and supported by the Education Bureau, Cyberport collaborated with its 28 EdTech community start-ups to participate. They showcased diverse EdTech solutions for the education sector through the pavilion and various EdTech seminars, including AI applications and learning solutions for children with special educational needs.

### 房地产科技构建积极向上的方向指引

香港的智慧城市发展正推动创新与效率。于2023年7月，数码港在北部都会区与香港房屋协会（房协）成立一个八千平方呎的共享工作室"**Smart-Space PropTech**"，为香港首个专注房地产科技的共享工作室。房协会为初创企业提供开发资助、安排专业人员分享房屋发展及管理的知识和经验。初创企业亦可用于房协辖下的出租屋邨及商厦作实地测试，实践概念。数码港亦会提供创业指导及举办活动，启发初创企业开发与实践与房地产科技相关的创新科技产品及解决方案。于2023/24年度，18间公司已进驻该共享工作室，该等公司主要专注智慧大厦、物业管理、智能家居、建筑科技、绿色科技等智慧生活技术。

数码港亦与香港房地产科技协会签署合作备忘录，加快建筑和都市化科技步伐，推动行业 and 人才发展。

### 教育科技助力更光明的未来

随着政府推广STEAM教育，数码港逾180间教育科技初创企业的创新解决方案迎来需求迅速增长。为企业成长和接触更多潜在客户提供更广阔舞台，数码港与数字政策办公室（前称政府资讯科技总监办公室）举办STEAM解决方案日。前述活动向约100名中小学教育工作者展示了26名社群成员的STEAM教育方案。

由香港教育城呈献，并获教育局支持的"**学与教博览2023**"举行期间，数码港联同28间数码港社群教育科技初创企业，透过展位及多场教育科技研讨会，向教育界展示多元化教育科技方案，包括探讨人工智能应用与特殊学习需要学童学习方案等。





Cyberport collaborated with its 28 EdTech community start-ups to participate in the Learning and Teaching Expo 2023. They showcased diverse EdTech solutions for the education sector through the pavilion and various EdTech seminars. 数码港联同28间数码港社群教育科技初创企业参与“学与教博览2023”，透过展位及多场教育科技研讨会，向教育界展示多元化教育科技方案。

### SocTech Bolsters Social Maturity

Cyberport partnered with the Hong Kong Council of Social Service (HKCSS) to host the **HKCSS x Cyberport SocTech IdeaXchange** and **HKCSS x SocTech Symposium**, featuring 26 community companies. These events encouraged industry exchange among more than 250 professionals from the I&T and social welfare sectors, a boost for social welfare innovation.

Cyberport also organised a **Cyberport Technology Solutions Matching Day** with the Sham Shui Po District Office and District Council, enabling 20 community start-ups to demonstrate health, food, home, and mobility technologies to around 300 members of local social welfare organisations, community service centres, and SMEs.

To accelerate ecosystem growth, Cyberport actively participated in industry events to showcase start-ups, facilitate knowledge exchange, and foster collaboration. We showcased HealthTech start-ups at the **Asia Summit on Global Health 2023**, GeronTech solutions at the **Gerontech and Innovation Expo cum Summit**, and GreenTech at the **InnoCarnival 2023**. Community companies had a significant presence at the inaugural **InnoEX 2023**, where they impressed visitors with innovations.

### Digital Entertainment the Lynchpin of Modern Living

Life is frequently pinned to digital entertainment. In 2023/24, Cyberport's Digital Entertainment cluster has grown to more than 170 companies. The annual **Digital Entertainment Leadership Forum (DEL F) 2023**, held in August 2023, continued to explore the frontiers of entertainment and esports in the era of Web3.0, with the theme “Power Up! When Entertainment Goes Beyond 3oundaries”. More than 3,500 attendees turned up to gain insights, intelligence, and inspiration from 90 speakers on how Web3.0 is shaping digital entertainment experiences in arts, education, sports, and life. The event attracted over 270,000 online views from some 30 countries and regions, along with a record-breaking 800-plus pieces of media coverage from more than 35 outlets. DELF 2023 also featured four immersive experience zones – Artainment, Edutainment, Sportainment, and LOHAS – showing how Web3.0 and AI can be applied in digitainment contexts.

DEL F 2023 saw the Financial Secretary officiate the opening of the **Web3 Living Lab**, a hub for showcasing Web3.0 innovations. Cyberport also hosted the **ABS G SportsTech Conference**, gathering 50 leaders from key Mainland and overseas sports enterprises and organisations to catalyse Hong Kong's Sports Tech development. The event also offered a stage for the Dutch Consul General to inaugurate a Sino-Dutch Sports Tech Hub collaboration with ABSG, establishing an international professional business platform for the industry.

### 社创科技提升社会成熟度

数码港与香港社会服务联会（社联）合办“**社联 x 数码港 — 社创及科技对话交流会**”和“**社联 x 社创及科技研讨会**”，吸引26间社群企业参与。该等活动促进逾250名来自创科及社会福利界的专业人士进行行业交流，推动社会福利创新。

数码港亦与深水埗民政事务处及深水埗区议会主办“**数码科技方案配对日**”，20间社群初创企业向地方社会福利机构、社区服务中心及中小企业的约300名成员展示健康、食品、家居和移动技术。

为加速生态系统发展，数码港积极参与业界活动，以推广初创企业、促进知识交流及推动合作。我们在“**亚洲医疗健康高峰论坛2023**”展示健康科技初创企业，在“**乐龄科技博览暨高峰会**”展示乐龄科技解决方案，以及在“**创新科技嘉年华2023**”展示绿色科技。社群企业在首届“**香港国际创科展2023**”上大放异彩，其创新成果给参观者留下了深刻印象。

### 数码娱乐 — 现代生活的关键

现今生活时常与数码娱乐息息相关。于2023/24年度，数码港的数码娱乐集群已汇聚超过170间相关企业。2023年8月举办的年度盛事“**2023数码娱乐领袖论坛**”以“娱乐Power UP! **Web3**新视界”为主题，继续探索Web3.0时代娱乐及电竞的前沿领域。逾3,500名参与者出席了活动，倾听90名演讲嘉宾关于Web3.0如何在艺术、教育、运动及生活中塑造数码娱乐体验的见解、智慧及灵感。此次活动吸引了来自约30个国家及地区的逾270,000人次在线观看，逾35间媒体对活动进行了800多次报道，创下历史新高。“2023数码娱乐领袖论坛”亦设有四个沉浸式体验区，即艺术娱乐区、教育娱乐区、运动娱乐区及乐活区，展示Web3.0及人工智能如何应用于数码娱乐场景。

“2023数码娱乐领袖论坛”上，财政司司长亦主持了**Web3 Living Lab (Web3生活体验馆)**的开幕礼，该体验馆为展示Web3.0创新成果的中心。数码港亦举办了“**瑞腾国际体育科技专场**”，汇聚50位来自内地及海外主要体育企业及机构的领袖，共同推动香港体育科技的发展。这项活动也为荷兰总领事馆与瑞腾国际合作启动中荷体育科技枢纽平台提供了舞台，为该产业构建一个国际专业商务平台。



Cyberport's annual flagship event, Digital Entertainment Leadership Forum 2023 centred around the theme “Power UP! When Entertainment Goes Beyond 3oundaries”. It explored the latest trends in the digital entertainment industry and analysed how Web3 is transforming various sectors such as arts, education, sports, and lifestyle. 数码港主办的年度盛事“2023数码娱乐领袖论坛”围绕主题“娱乐Power UP! Web3新视界”，探讨数码娱乐业界的最新资讯，剖析Web3在艺术、教育、运动、生活等各领域的转变。

### Creating a Robust Base for Esports Advancement

With esports popularity skyrocketing, Cyberport reinforced its commitment to the burgeoning industry, recognising its enormous potential for youth, sports, and creative industry development. In addition to facilitating talent cultivation through the **Esports Internship Scheme (EIS)**, Cyberport fostered industry development through the **Esports Industry Facilitation Scheme (EIFS)**. During the year, EIFS funded the Esports Association Hong Kong, China to select athletes representing Hong Kong and participate in a government delegation at the **19<sup>th</sup> Asian Games**, where esports debuted as a medal event. To boost community engagement, we also hosted an athlete send-off ceremony and a livestreaming party for Hong Kong's matches.

Both EIFS and EIS reached their successful conclusion in 2023/24. Over their five-year runs, these programmes have significantly and positively impacted the local esports ecosystem. The EIFS sponsored approximately 100 professional and amateur events, facilitating over HK\$4 million in prize money and engaging more than 55,000 participants. It has also attracted over 140 commercial sponsorships, highlighting business interest in the sector. Concurrently, the EIS fostered talent development by supporting over 40 internship opportunities and awarding scholarships to more than 60 students from tertiary institutes and private training schools.

### Unwavering and Passionate Commitment to Gaming & Esports Continues

To attract youth, we supported physical Global Game Jam events, both within and outside Cyberport, sparking innovative game concepts among participants aged 12 and above. Leveraging the CyberArena to increase competition and spectatorship, we supported the **Asia Pacific Esports Games 2023 Hong Kong**, hosted by the Shenzhen Association for Science and Technology, and the **5th Hong Kong Motorsport Festival**, organised by the Hong Kong, China Automobile Association (HKAA).

### 为电竞发展奠定稳固基础

随着电竞人气的飙升，数码港认识到其对青少年、体育及创意产业发展的庞大潜力，因而加大了对这一新兴行业的投入。除了透过“**电竞实习支援计划**”促进人才培育外，数码港亦透过“**电竞行业支援计划**”促进产业发展。年内，“电竞行业支援计划”资助中国香港电竞总会，选拔运动员代表香港参加“**第19届亚运会**”的政府代表团，在该运动会上，电竞首次被列为奖牌项目。为促进社区参与，我们还举办了运动员送行仪式及香港赛事的直播活动。

“电竞行业支援计划”及“电竞实习支援计划”均于2023/24年度圆满结束。在其五年的运作中，该等计划对本地的电竞生态系统产生了重大而积极的影响。“电竞行业支援计划”为约100场专业及业余赛事提供赞助，奖金超过400万港元，吸引超过55,000名参与者。其还吸引了逾140项商业赞助，突显了商界对该行业的兴趣。同时，“电竞实习支援计划”透过支持逾40个实习机会，并向60多名来自专科学院和私立培训学校的学生颁发了奖学金，促进了人才发展。

### 支持电玩及电竞的坚持与热情不变

为吸引青少年，我们在数码港内外支持Global Game Jam现场活动，激发12岁及以上参与者的创新游戏概念。我们支援由深圳市科学技术协会主办的“**2023亚太电子竞技大赛香港赛区**”以及由中国香港汽车会主办的“**第五届香港赛车运动节**”，借助CyberArena增强竞争性及观众体验。



Recognising the importance of cross-sector collaboration for start-up growth and industry development, Cyberport led community start-ups to promote Sports Tech and highlight entrepreneurship opportunities at the Sports Tech & Esports Forum, held during the Hong Kong Computer and Communication Festival 2023. We also arranged for a Sports Tech start-up to showcase its gamified AI sports coaching system at **JUMPSTARTER 2023**. In addition to all this, we supported the Hong Kong Designers Association's (HKDA) 50th Anniversary Celebration through the APRU Esports Fellowship Program. During the **StartmeupHK Festival**, we backed MaGESpire to host **GAME ON! 2023** at the CyberArena, uniting gamers, artists, developers, investors, and enthusiasts to share insights on trends and opportunities while also exploring technologies such as blockchain, NFTs, Web3.0, and the metaverse.

### Notable Achievements of Digital Entertainment Community Members

Our community's digital entertainment companies continued to make significant strides both locally and globally. Notable achievements included OliveX's collaboration with Marvel Entertainment on a global mobile fitness programme; Yuliverse securing seed funding from Animoca Ventures and establishing a tourism partnership in Kumamoto, Japan, for its location-based Web3 game. INDEX GAME and The Sandbox, an Animoca Brands subsidiary, also signed an MoU with the Hong Kong Design Institute to offer metaverse education to students.

Many accolades have been bestowed on community companies. Eight gaming start-ups were recognised in the 3rd Hong Kong Game Enhancement and Promotion Scheme, with four companies receiving Best Sales Performance Awards; two Cyberport Incubation Programme alumni, Nikopicto and Simage, were selected for the "Future Animation" – AI-Assisted Animation Production Pilot Scheme, supported by the Cultural and Creative Industries Development Agency (formerly CreateHK). On top of all this, The Sandbox and INDEX GAME received the prestigious Hong Kong Designer Brand Awards from the HKDA.

### Web3.0 Provides Window of Promise

Hong Kong's Web3.0 development is reaching new levels of accomplishment. In 2023/24, the Cyberport community gathers over 230 Web3.0-related companies, with three unicorns (Animoca Brands focusing on Web3.0 gaming and the metaverse, Hashkey Group, which operates a regulated Virtual Asset Trading Platform, and Certik specialising in Web3.0 security and auditing), and companies from 18 countries and regions. More than 130 start-ups came to Hong Kong through **Web3 Hub@Cyberport**, a platform designed to promote the Web3.0 sector and attract international companies to the city.

Cyberport recognises the vast potential of Web3.0, blockchain, and decentralised systems and remains fully dedicated to the ecosystem's sustainable and holistic growth, driven by our role as the city's digital flagship and as the home of Hong Kong's largest Web3.0 community. Our efforts have been further bolstered by the government's HK\$50 million grant, augmenting strategies for talent cultivation, industry development, and boosting public awareness.

### Talent Cultivation Soars to New Heights

Cyberport enhanced its talent cultivation programmes to accommodate the increase in Web3.0 start-ups, welcoming 90 start-ups into the Cyberport Incubation Programme in 2023/24. In addition to confirming a partnership with the Draper University in California to host the **Web3 Cyberport University Partnership Programme** in August 2024, we established the **Web3 Academy** to empower developers, promote accreditation, and democratise Web3.0 knowledge. The academy co-organised six training sessions and seminars with industry associations and universities, benefiting over 3,500 participants. The Polkadot Blockchain Academy also took place at Cyberport, with nearly 100

数码港深明跨领域合作对初创企业成长及行业发展极为重要，在香港电脑通讯节2023期间举办的体育科技与电竞论坛上，带领社群初创企业推广体育科技并展示创业机会。我们还安排一间体育科技初创企业在**"JUMPSTARTER 2023"**上展示趣味人工智能体育教练系统。除此之外，我们还通过APRU电竞奖学金计划支持香港设计师协会50周年庆典。于**"StartmeupHK创业节"**期间，我们全力支援MaGESpire在CyberArena主办**"GAME ON! 2023"**，将游戏玩家、艺术家、开发者、投资者及爱好者聚集在一起，分享对趋势及机遇的见解，同时探索区块链、NFT、Web3.0及元宇宙等技术。

### 数码娱乐社群成员成绩斐然

数码港数码娱乐社群继续在本地及国际上大放异彩。卓越成就包括：OliveX与漫威娱乐合作推出全球数码运动健身项目；Yuliverse获得Animoca Ventures的种子资金，并在日本熊本县建立旅游合作伙伴关系，以推出其基于位置的Web3游戏。INDEX GAME及Animoca Brands的子公司The Sandbox与香港知专设计学院亦签署了合作备忘录，为学生提供元宇宙教育。

社群企业屡获殊荣。八间游戏初创企业入选第三届“香港游戏优化和推广计划”，其中四间公司获得最佳销售表现奖，两间数码港培育计划毕业公司Nikopicto及Simage入选由文创产业发展处（前称创意香港）支持的“明日动画－人工智能辅助动画制作先导计划”。除此之外，The Sandbox及INDEX GAME获得香港设计师协会颁发的知名香港设计品牌大奖。

### Web3.0开启希望之窗

香港Web3.0发展成就正迈向新水平。于2023/24年度，数码港社群已汇聚超过230家Web3.0相关技术的企业，其中有三间独角兽公司（专注Web3.0游戏及元宇宙的Animoca Brands、持牌虚拟资产交易平台的Hashkey Group及从事Web3.0安全及审计的Certik），以及来自18个国家及地区的企业。逾130间初创企业透过**"数码港Web3基地"**（一个旨在推广Web3.0板块及吸引国际公司来港的平台）落户香港。

作为香港的数码旗舰及最大Web3.0社群基地，数码港深知Web3.0、区块链及去中心化系统的巨大潜力，并会继续全心全意推动该生态圈的可持续及整体发展。政府5,000万港元拨款进一步助力我们之工作，增强人才培育和产业发展策略以及提高公众意识。

### 人才培育迈向新高度

数码港加强其人才培育计划，以配合Web3.0初创企业的增长，于2023/24年度，90间初创企业入选“数码港培育计划”。除确认2024年8月与加州德雷珀大学合作举办的**"Web3数码港·大学合作伙伴计划"**外，我们亦成立了**"Web3学院"**，以赋能开发者、促进认证，并普及Web3.0知识。该学院与产业协会和大学共同举办了六场培训课程及研讨会，惠及逾3,500名参与者。Polkadot区块链学院亦在数码港举行，来自全球各地的近百名创办人和开发者参加了为期一个月的强化课

founders and developers from around the globe participating in the one-month intensive programme. Participants came from regions including South America, the United States, Europe, and Southeast Asia. The Web3 Academy's online platform also offered 46 self-learning training materials to participants.

In March 2024, we introduced the **Cyberport Web3.0 Internship Programme 2024** for local, Mainland, and overseas university students to work in Web3.0 companies in Hong Kong, strengthening the talent pool. This programme offers students internship placements for two to six months. In just a month, the programme received 134 internship positions offered by 59 companies, with applications from both local and overseas university students, reflecting keen demand.

### Driving Industry Development with Grit and Determination

Cyberport organised and supported over 30 thematic Web3.0 events in 2023/24, attracting more than 23,000 participants in total. We also hosted 25 **Web3.0 Community Building Events** for demonstrations and knowledge sharing, engaging over 2,000 community companies, industry practitioners, and investors.

Facilitating solution development and adoption, **Web3 Hub@Cyberport** offered a **Web3 Proof-of-Concept Subsidy Scheme**. By the end of the application period in February 2024, over 100 applications were received, spanning sectors such as construction, logistic management, asset management, customer engagement, and more. Cyberport will offer a maximum subsidy of HK\$150,000 for each selected project upon completion.

### Public Awareness Raised with Promotions

Insights, awareness, and excitement have been the name of the game since the **Web3 Living Lab** opened in August 2023, attracting over 7,600 visitors. Cyberport arranged over 160 tours for governments, institutions, universities, and schools to learn about Web3.0 and its applications.

To deepen public awareness and foster collaboration, we supported 13 **Web3 Innovator Season** events, including "ETH Hong Kong" and the "Web3 Scholar Conference", drawing over 10,000 participants. We organised a variety of knowledge-exchange and industry events, engaging innovative thinkers and industry leaders from around the world to chart the future of Web3.0. This included hosting a panel discussion at the **Belt and Road Summit 2023** to explore "Web3 & Its Technological Developments"; a Web3.0 session with industry leaders including Polygon's co-founder; and a demo session organised in partnership with ForesightX, engaging over 30 investors and more than 10 projects. In addition, we arranged a series of **Web3 Spotlight Events** during the week of the **CVCF 2023**; and a half-day session featuring regulators, VCs, virtual asset management firms, and real-world asset and stablecoin issuers during **DES 2024's** "AI and Web3.0 Forum".

程。参与者来自南美洲、美国、欧洲和东南亚等地。Web3学院线上平台亦为参与者提供了46套自学培训教材。

于2024年3月，我们推出了**"数码港Web3.0实习计划2024"**，吸引本地、内地及海外大学生到香港Web3.0公司工作，丰富人才库。该计划为学生提供为期二至六个月的实习职位。仅一个月，该计划已收到59间公司提供的134个实习职位，而实习职位申请者有来自本地及海外大学生，反应热烈。

### 勇敢与决心推动产业发展

数码港于2023/24年度举办并支援超过30次Web3.0主题活动，共吸引了逾23,000名参与者。我们亦举办了25次**"Web3.0社群建设活动"**，进行展示及知识分享，吸引了逾2,000名社群企业、从业人员和投资者。

为促进解决方案的开发及采纳，**"数码港Web3基地"**推出了**"Web3概念验证测试资助计划"**。于2024年2月申请期结束时，接获逾100份申请，涵盖如建筑、物流管理、资产管理、客户参与等行业。数码港将于每个获选项目完成后提供最高150,000港元的资助。

### 透过推广活动提高公众意识

自**Web3 Living Lab (Web3生活体验馆)**于2023年8月开幕以来，为公众带来富有洞察、认知度高及令人兴奋的体验，吸引了逾7,600名访客。数码港为政府、机构、大学及学校安排了逾160次观光，以了解Web3.0及其应用。

为加深公众意识并促进合作，我们支援了13个**"Web3 Innovator Season"**主题活动，包括"ETH Hong Kong"及"Web3学者峰会"，吸引了逾10,000名参与者。我们举办了许多知识交流及行业主题活动，吸引来自世界各地创意人士及业界领袖共同规划Web3.0的未来。这包括在**"一带一路高峰论坛2023"**主持小组讨论，探讨"Web3及其技术发展"；与业界领袖（包括Polygon的联合创始人）举行的Web3.0会议；及与ForesightX合作组织的演示会议，吸引逾30位投资者和10多个项目。此外，我们在**"数码港创业投资论坛2023"**的一周内安排一系列**"Web3焦点活动"**，并在**"2024数字经济峰会"**的"人工智能与Web3.0论坛"期间举办了一场为期半日的会议，特邀监管机构、风险投资公司、虚拟资产管理公司及实物资产和稳定币发行人参与。



Riding on the Hot Ticket of Artificial Intelligence

With the explosive growth of AI for increased productivity, competitiveness, and prospects, as a leading AI hub in Hong Kong, Cyberport is home to around 200 start-ups and technology companies dedicated to AI and big data research and development (R&D) as well as applications.

Cyberport's **AI Supercomputing Centre** will commence first-phase operations in 2024, strengthening Hong Kong's R&D capabilities in HealthTech, AI, data science, advanced manufacturing, and new energy technology, laying the foundation for cutting-edge technologies including Generative AI and semiconductors.

To strengthen Hong Kong's AI ecosystem development, Cyberport signed MoUs with Beijing Baidu Netcom Science Technology Co., Ltd., Huawei Cloud, and others to, jointly promote the development of Hong Kong's AI ecosystem and collaborating on AI talent cultivation, industry development, R&D, technology adoption, and scientific innovation.

In support of the government's vision of digital government, Cyberport co-organised the 18th Technology Forum with the DPO, the government's Efficiency Office, HKPC, and HKSTP to spotlight possibilities in using AI and natural language processing to enhance public services.

顺应人工智能的热潮

随着人工智能在生产力、竞争力及前景方面的爆发式增长，作为香港领先的人工智能基地，数码港已汇聚了约200间专注于人工智能和大数据研发及应用的初创企业及科技公司。

数码港的“**人工智能超算中心**”将于2024年开始首阶段营运，加强香港在健康科技、人工智能、数据科学、先进制造及新能源技术领域的研发能力，为生成式人工智能及半导体等尖端技术奠定基础。

为强化香港的人工智能生态系统发展，数码港与北京百度网讯科技有限公司、华为云等企业签署合作备忘录，携手推动发展本港人工智能生态园，并在人工智能人才培养、产业发展、研发、技术应用及科技创新方面开展合作。

为支援政府实现打造数字政府的愿景，数码港与数字政策办公室、政府效率促进办公室、生产力局及香港科技园合办第十八届专题技术论坛，探讨利用人工智能及自然语言处理优化公共服务的可能性。

Putting Cybersecurity Fundamentals in All the Right Places

To help businesses identify their cybersecurity vulnerabilities and strengthen protection, Cyberport collaborated with the Hong Kong Police Force and Cyberbay, a former incubatee and current member of the CPN, to organise the “BugHunting Campaign”. The two-month event called on cybersecurity experts to act as bounty hunters and help companies, especially SMEs, fortify their cybersecurity defence.

Recognition of Excellence: A Showcase of Awards

Cyberport community members have been showered in accolades. In 2023/24, community members took home 178 industry awards. These included clinching nine awards across five categories, including four Winner Awards, at the **Asia Pacific ICT Alliance (APICTA) Awards 2023**, becoming the most awarded community in the Hong Kong region. Our start-ups and companies also claimed 28 awards across eight categories at the **Hong Kong ICT Awards 2023**, with krip HK securing the FinTech Grand Award, FinTech (Emerging Solutions) Gold Award, and the event's highest honour, the Award of the Year. At the “**Maker in China**” SME Innovation and Entrepreneurship Global Contest 2023 – Hong Kong Chapter, two community companies emerged as champion and first runner-up to represent Hong Kong at the final contest.

Our young entrepreneurs were also widely recognised. Seven community members were listed on the “**Forbes Asia 100 To Watch 2023**”, 13 earned spots on the **2023 Generation T List**, and 10 FinTech and Smart Living start-ups bagged **2023 Deloitte Hong Kong Technology Fast 50 and Rising Star Awards**, with two winning its **Outstanding Female Entrepreneur Awards**. Our award-winning Cyberport community companies created more than 8,100 job opportunities in 2023/24 as well as 39 IPs.

网络安全至关重要

为协助企业识别其网络安全漏洞及加强防护，数码港与香港警务处及数码港培育初创兼“数码港专业服务网络”成员Cyberbay合作，举办“狩网运动”。为期两个月的活动号召网络安全专家担任赏金猎人，助力企业（尤其是中小企业）加强网络安全防御。

卓越表彰 奖项展示

数码港社群成员获誉无数。于2023/24年度，社群成员获得了178个行业奖项。其中包括于“**2023亚太资讯及通讯科技大奖**”的五个类别中获得九个奖项，包括四个大奖，成为香港地区获奖最多的社群。我们的初创企业及公司亦于“**2023香港资讯及通讯科技奖**”的八个类别中获得28个奖项，其中krip HK获得了“金融科技大奖”、“金融科技（新兴解决方案）金奖”及该活动的最高荣誉“全年大奖”。于2023年“**创客中国**”国际中小企业创新创业大赛－香港分站赛中，两间社群企业分别夺得冠军及亚军，代表香港参加决赛。

我们的年轻企业家亦受到广泛认可。七名社群成员入选“**2023福布斯亚太区值得关注的100家企业**”，13名被列入“**2023年Gen.T亚洲新锐先锋名单**”，及10间金融科技及智慧生活初创企业获颁“**2023德勤香港高科技高成长50强及明日之星**”，其中两名荣获“**杰出女企业家奖**”。我们屡获殊荣的数码港社群企业于2023/24年度创造了逾8,100个就业机会及39个知识产权。



Liu Qingfeng 刘庆峰  
iFlytek Chairman  
科大讯飞董事长

iFLYTEK Co., Ltd., renowned in the Asia-Pacific region and a leading listed company specialising in intelligent speech and Artificial Intelligence  
亚太知名、领军内地的智能语音和人工智能上市企业科大讯飞股份有限公司

- As a leading Chinese AI company, iFLYTEK is committed to building AI platforms and empowering real economy. It is working to drive AI integration across diverse sectors, such as education, healthcare, finance, automotive, telecom services, and manufacturing, effectively fueling their transformation and thus contributing to the improvement of living quality, economic development and the advancement of high-quality industrial development. Unveiled on May 6, 2023 and updated from time to time, iFLYTEK Spark has received extensive applauds. According to MIT Technology Review and other authoritative evaluators, iFLYTEK Spark has consistently topped the league of Chinese large language models in overall capabilities. 作为中国人工智能“国家队”，科大讯飞坚持“平台+赛道”的发展战略，为实体经济赋能。基于人工智能核心技术，科大讯飞多年来持续赋能教育、医疗、金融、汽车、电信服务及制造等行业赛道并取得广泛成效，持续助力民生、经济发展和产业高质量发展。2023年5月6日首次发布并持续升级的讯飞星火大模型被《麻省理工科技评论》等国内外权威机构评为中国最聪明的大模型、中国综合能力排名第一的大模型。

Cyberport Community Company  
– iFlytek  
数码港社群企业 – 科大讯飞



From the Founder:  
创办人表示：

The strong support of the Hong Kong SAR Government and Cyberport for technological innovation and the introduction of talents is an important reason why we chose Hong Kong as a pioneer city of international development of iFlytek, and we look forward to in-depth cooperation with all sectors in Hong Kong to jointly promote the prosperity of the AI industry.

香港特区政府及数码港对科技创新和人才引进的大力支持，是我们选择把科大讯飞的国际化桥头堡放在香港的重要原因，期待着跟香港各界深度合作，共同推动人工智能的产业繁荣。



At this year's Hong Kong ICT Awards 2023, the Cyberport start-up community demonstrated their excellence again, garnering 28 awards including the Highest Accolade of the “Winner of Award of the Year”, one Grand Award and seven Gold Awards across eight categories with 25 start-ups. 数码港社群初创于“2023香港资讯及通讯科技奖”再夺佳绩，25间社群初创荣获28个奖项，包括比赛最高殊荣“全年大奖”、一个大奖及七个金奖，横跨所有八个奖项组别。

Looking Forward with Bold Determination

Economies across the world are changing, and as an externally-oriented economy, Hong Kong is little exception. As the economy continues to evolve digitally, Hong Kong is experiencing a profound digital renaissance.

Cyberport will foster the growth of key clusters for collective success by collaborating closely with all stakeholders, from government to industry, to establish Hong Kong as a premier destination for innovation and I&T investment, positioning the city at the forefront of the global digital economy. Together, we can be the change in the world we want to see.



勇敢前行

全球经济形势不断变化，香港作为外向型经济，自不能独善其身。随着经济不断向数码化发展，香港正在经历一场深刻的数码复兴。

数码港将与从政府到业界的所有持份者紧密合作，促进重点集群的蓬勃发展，致力把香港打造成为创新及创科投资的首选目的地，使香港处于全球数字经济的前沿，携手共创理想中的世界。



## INTEGRATION OF NEW AND TRADITIONAL ECONOMIES 新经济与传统经济融合

IT is the lifeblood of business, going from novelty to necessity and from rare to routine across industries. Start-ups are a key part of this effort. Amid soaring demand for digital solutions, Cyberport has intensified its efforts to connect innovative start-ups with the market. By forging vital links between emerging and established economies, we are accelerating Hong Kong's digital transformation and smart city development, unlocking new productive forces, and charting new horizons for collective growth. Together with our partners, we are an unstoppable force in making Hong Kong a powerhouse for the future.

### Networking is the Beginning of Limitless Growth

The **Cyberport Enterprise Network (CEN)** features 110 partner corporations and organisations, and is a vital conduit for business and solutions matching between start-ups and large institutions. In response to heightened IT requirements and evolving business needs, the CEN orchestrated over 250 events in 2023/24, engaging approximately 100 CEN members and involving over 300 start-ups – nearly doubling the number in 2022/23.

These efforts have led to substantial adoption, collaboration, and investment. Hang Seng Bank commissioned Moonland Metaverse to develop a metaverse business banking centre to enhance their customer experience. Oxfam contracted LinkAIQ to devise a heat stroke detection solution for Food and Environmental Hygiene Department workers. The Hong Kong Police Force's Cyber Security and Technology Crime Bureau partnered with Skytree to create engaging mini games and with Cyberbay for a bug hunting campaign. Additionally, The Hong Kong University of Science and Technology selected Fortis Lab and Sportopia as exemplary case companies for a management course. The breadth and depth of these collaborations underscore CEN's success in empowering growth and innovation across sectors, and shows the boundless potential to come.

### Cyberport Enterprise Network (CEN)

在各行各业中，创科从新颖到必需，从稀有到常规，创科已成为企业的命脉。初创企业是创科发展的重要一环。随着人们对数码解决方案的需求急剧上升，数码港加大力度将创新性初创企业与市场连结起来。我们透过在新兴经济体与成熟经济体之间建立重要的联系，不断加速香港的数码转型及智慧城市发展，释放新质生产力，开辟共同增长的全新视野。我们与合作伙伴携手，致力于让香港成为未来的强大引擎。

### 互联互通开启无限成长之路

“数码港企业网络”拥有110间合作伙伴企业及机构，是初创企业与大型企业之间进行业务及方案配对的重要渠道。为满足更高的IT要求和不断变化的业务需求，数码港企业网络在2023/24年度精心策划了逾250场活动，吸引了约100名数码港企业网络成员和逾300间初创企业参与，数量近乎是2022/23年度的两倍。

该等举措得以大力落实，并带来大量的合作和投资。恒生银行委托Moonland Metaverse开发一个元宇宙商务理财中心，以提升客户体验。乐施会委托LinkAIQ为食物环境卫生署的员工设计中暑侦测解决方案。香港警务处的网络安全及科技罪案调查科与Skytree合作，制作引人入胜的迷你游戏，并与Cyberbay合作开展狩网运动。此外，香港科技大学选择Fortis Lab和Sportopia作为管理课程的范例公司。该等合作的广度和深度突显数码港企业网络成功推动各行各业的成长和创新，亦彰显未来的无限潜力。

### 数码港企业网络







Cyberbay and the Hong Kong Police Force jointly organised the "BugHunting Campaign" to assist the SMEs and start-ups in improving their network safety performance. Cyberbay与香港警务处联手举办“狩网运动”，助力中小企业及初创提升网络安全表现。

Digital Transformation Roused with Government Support

Cyberport supports the government's efforts to drive industry digital transformation and commercialisation. In 2023/24, we launched and administered the **Digital Transformation Support Pilot Programme (DTSP)**, commissioned by the Digital Policy Office (formerly known as OGCI0). Backed by the government's HK\$500 million funding, DTSP expedites the digital transformation of SMEs in food, beverage, and retail industries. The programme offers subsidies of up to 50% of the total project cost or a maximum of HK\$50,000, whichever is lower, per SME on a one-to-one matching basis, empowering them to implement ready-to-use digital solutions for payment, shopfront sales, online promotion, customer management, and loyalty programmes. Start-ups enthusiastically embraced the opportunity, offering 56 solution packages. To further bolster engagement, the Cyberport Academy hosted two online info sessions in Cantonese and English, introducing DTSP to 37 interested trade associations.

政府支援推动数码转型

数码港支援政府推动产业数码转型和商业化的举措。于2023/24年度，我们受数字政策办公室（前称资料办）委托，推出并管理“**数码转型支援先导计划**”。在政府5亿港元拨款的支援下，数码转型支援先导计划加快了餐饮业及零售业中小企业的数码转型，该计划以一对一配对形式，为每间中小企业提供最多资助项目总开支的50%或港币5万元，以较低者为准，助力中小企业在支付、店面销售、线上推广、客户管理和优惠系统等方面推行现成的数码解决方案。初创企业踊跃参与，提供了56套解决方案。为进一步提高参与度，数码港学院分别以粤语及英语举办了两场网上简介会，向37个有兴趣的商会介绍数码转型支援先导计划。



Start-ups enthusiastically embraced the opportunity provided by DTSP, offering 56 solution packages. 初创企业踊跃参与“数码转型支援先导计划”，提供56套解决方案。

We continued to champion the **Fintech Proof-of-Concept (PoC) Subsidy Scheme**, commissioned by the Financial Services and the Treasury Bureau (FTSB), alongside the **FinTech Supervisory Sandbox 3.1 Pilot**, in collaboration with the Hong Kong Monetary Authority. These initiatives galvanised financial services innovation and accelerated FinTech adoption by financial institutions. In 2023/24, the PoC scheme facilitated a partnership between Cyberport incubatee AutoML Capital, Manulife, and investment savings platform Syfe to pilot an AI-powered MPF Robo-Advisor, offering automated portfolio insights and personalised investment tips to MPF members. The scheme enabled LeapXpert and HSBC to develop "Maxen", a solution harnessing AI and machine learning to detect fraud and enhance banking transaction security, with potential for wider adoption by the industry.

我们继续支援由财经事务及库务局（财库局）委托进行的“**拍住上**”**金融科技概念验证测试资助计划**以及香港金融管理局合作进行的“**金融科技监管沙盒3.1试验计划**”。该等计划激励了金融服务创新，加快了金融机构采用金融科技的步伐。于2023/24年度，“拍住上”资助计划促成了数码港培育公司AutoML Capital与宏利和投资储蓄平台Syfe的合作，试行人工智能强积金智能顾问平台，为强积金成员提供自动化投资组合见解和个人化投资建议。该计划助力LeapXpert和汇丰开发了“Maxen”（利用人工智能和机器学习来侦测欺诈，并增强银行交易安全性的解决方案），具有被业界广泛采用的潜力。



David B. Wang 王博  
krip Founder  
krip创办人

Cyberport Incubated  
Company – krip  
数码港培育企业 – krip



krip is Hong Kong's most comprehensive credit card deals platform, covering 6,000+ deals offered by all 26 card issuers. krip是香港最全面的信用卡优惠平台，涵盖超过6,000项由26间发卡机构所提供的优惠。

- krip successfully won not only the Gold and Grand Awards among Fintech companies, but also the overall Award of the Year, being the first fintech company to win Award of the Year in ICT Awards history. krip不仅成功夺得金融科技公司金奖和大奖，更获得全年大奖，成为首间获得香港资讯及通讯科技奖全年大奖的金融科技公司。

From the Founder:  
创办人表示：

krip owes much of its success over its young startup journey to Cyberport. As a graduate of the Cyberport Incubation Programme, we benefited from the support and guidance extended to us by the entrepreneurship team, helping us shape our business from just an idea and a prototype to an industry-recognized fintech startup. We have also benefited greatly from Cyberport's talented pool of university students and its access to global markets, enabling us to achieve recognition not only in Hong Kong but also in other markets like Japan. We look forward to sharing even greater successes in the future together with Cyberport.

krip能够取得如此佳绩，数码港可谓居功至伟。作为数码港培育计划毕业生，我们受惠于创业团队给予我们的支援和指导，协助我们将业务想法付诸实践，发展成为具业界认可的金融科技初创企业。此外，数码港的大学生人才库和进入全球市场的渠道也让我们受益匪浅，使我们不仅在香港，还在日本等其他市场获得认可。我们期待未来与数码港一起分享更大的成就。

Smart Living Stirred Up to the Next Echelon

Our efforts in propelling Smart City development have yielded remarkable results. The **iAM Smart Sandbox**, a collaborative initiative between Cyberport and the Digital Policy Office (DPO, formerly the Office of the Government Chief Information Officer), encourages public and private organisations to conduct mock-up and integration tests in a secure environment. This paved the way for seamless incorporation of iAM Smart functionalities for convenience and security. In 2023/24, the sandbox enabled the Hong Kong Sanatorium & Hospital to upgrade its health management app, allowing patients to register and log in using their iAM Smart credentials, thus eliminating the need for in-person registration. The sandbox also empowered Hong Kong Life to become the first life insurance company to capitalise on iAM Smart for customer identity authentication and online insurance applications.

智慧生活达到新高度

我们在推动智慧城市发展方面的努力取得了显著成效。“**智方便**”**沙盒**（数码港与数字政策办公室（前称政府资讯科技总监办公室）之间的一项合作计划），鼓励公私营机构在安全环境下进行模拟测试及综合测试。这为智方便功能在便利性及安全性方面的无缝融合奠定基础。于2023/24年度，沙盒帮助养和医院升级健康管理应用程序，让病人可以使用智方便认证注册及登录，而无须亲临现场注册。沙盒亦助力香港人寿成为首间采用智方便进行客户身份认证及线上保险申请的人寿保险公司。



### Looking Forward to the Evolution of Smart Societies

With I&T's relentless ascent in both new and traditional economies, Cyberport will ramp up its efforts in empowering all sectors to reinvent themselves through I&T. Our initiatives are inspiring curiosity and change for good. We will enable industries to harness new productive forces through our community's pioneering and practical innovations, buttressing Hong Kong's high-quality development and propelling the city towards a smarter future. We remain committed to engaging the public, ensuring they are not only well-informed about the present I&T capabilities but also strategically positioned to thrive in the future. Our goal is clear: to nurture talent and forge a society where technology benefits citizens and the economy.

Building on the success of FinTech PoC Subsidy Scheme, Cyberport has been tasked by the FSTB to expand the initiative and launch the **Green and Sustainable FinTech Proof-of-Concept Funding Support Scheme**. This enhanced programme, offering up to HK\$150,000 in funding per approved project, aims to catalyse R&D and commercial adoption of **Green FinTech** solutions across five key areas: green and digital finance and investment; ESG disclosure, compliance, and regulatory reporting; carbon trading, analytics, and technology; ESG data, intelligence, and analytics; and ESG/climate risk modelling and assessment. These focus areas are all vital to Hong Kong's ambitions to become a trailblazer in Smart Living and new economies. We are confident that the dynamism we see present in Hong Kong will make our dreams and ambitions a reality.

### 展望智慧社会的发展

随着创科在新经济与传统经济中不断发展，数码港将致力协助各行各业透过创科快速转型。我们的倡议激发了好奇心和积极的改变，并通过社群的开拓创新及务实创新，让各行各业善用新质生产力，支援香港的高质量发展，推动香港迈向更智慧的未来。我们始终致力于与公众互动，确保他们不仅对这个城市当前的创科能力有充分了解，而且在未来能够战略性地蓬勃发展。我们的目标很明确：培育人才，打造一个科技惠及公民和经济的社会。

数码港继“拍住上”金融科技概念验证测试资助计划大获成功后，获财库局委托扩大该计划，推出“**绿色和可持续金融科技概念验证测试资助计划**”。计划为每个获批项目提供高达150,000港元的资助，旨在鼓励更多**绿色金融科技**解决方案的研发与商业应用，涉及五大范畴：绿色与数字金融和投资；ESG披露、合规和监管汇报；碳交易、分析和科技；ESG数据、智能和分析；及ESG／气候风险模型和评估。这些重点范畴均对香港成为智慧生活及新经济的开拓者至关重要。我们有信心，香港当下的活力会使我们的梦想及抱负成为现实。



### MARKET OUTREACH AND INVESTMENT 开拓海外市场 及投资机会



I&T is unveiling vast horizons for community companies, with new hotspots emerging across the Greater Bay Area (GBA), the Belt and Road, and beyond. These times are incredibly exciting. Recognising that start-ups require robust financial and outreach support to scale and achieve their maximum potential, Cyberport is leveraging its existing apparatuses while actively expanding global networks. To take advantage of this once-in-a-generation moment, we are propelling growth, empowering start-ups to broaden their reach, and contributing to Hong Kong's competitiveness as a global I&T hub at the forefront of technological innovation and entrepreneurial success.

### Fundraising Efforts Hit Maximum Energy

Despite a global fundraising landscape fraught with fluctuations and uncertainties, Hong Kong's public and private funding options continued to offer diverse support for start-ups. In 2023/24, we proudly celebrated two community companies reaching unicorn status – Web3.0 blockchain and smart contract auditor **CertiK**, and licensed virtual asset exchange **HashKey** – bringing our total to an impressive eight. During 2023/24, Cyberport community companies raised HK\$3,212.93 million (US\$412 million), marking a 7.5% year-on-year increase and propelling the accumulated funds raised past the HK\$40.5 billion (approximately US\$5.2 billion) milestone, underscoring robust investor confidence in our community companies.

Several notable fundraises stood out. **Klook** secured a substantial HK\$1.63 billion (US\$209 million) to fuel business growth. **HashKey** clinched nearly HK\$775 million (US\$100 million) in Series A funding, catapulting its pre-money valuation to HK\$9.3 billion (US\$1.2 billion). **Bowtie** obtained HK\$270.5 million (US\$34.68 million) in Series B2 funding to drive expansion and innovation, while Singapore-based **Sleek** garnered HK\$108.5 million (US\$14 million) in a Series A round, bolstering its global ambitions. **Rice Robotics** landed HK\$54.3 million (US\$7 million) to expand its Hong Kong plant and venture into Japan; and **MediConCen** acquired HK\$53.57 million (US\$6.868 million) in Series A funding to extend its global footprint, particularly in the Middle East and Southeast Asia. Another Singapore-based start-up, **Lendela**, captured HK\$38.8 million (US\$5 million) in Series A funding to strengthen its presence in the Asia-Pacific region.

### Investor Resources Uplifted to the Next Level

Cyberport continued to deliver strategic and critical investment support to high-growth community companies through the **Cyberport Macro Fund (CMF)** and **Cyberport Investors Network (CIN)**. As of 31 March 2024, the CMF, Cyberport's co-investment fund dedicated to galvanising private and public investors to provide Series A stage funding and beyond for promising start-ups, has invested in 28 Cyberport start-up projects. These investments, along with co-investments raised during the same round, have amassed a total financing amount exceeding HK\$1.9 billion (approximately US\$250 million), boasting an impressive co-investment ratio of 1:9. In 2023/24, the CMF's investment in **Green Monday** catalysed significant co-investments and facilitated the opening of a plant-based concept store to showcase its alternative food products such as plant based protein in the Arcade.

创科为社群企业开辟了广阔的天地，大湾区、一带一路等地区不断涌现新热点。这些时刻令人无比振奋。数码港认识到，初创企业需要强大的财务及外展支援以扩大规模并发挥其最大潜力，因此，数码港在善用现有资源的同时，亦积极拓展全球网络。为把握千载难逢的机遇，我们正推动增长，助力初创企业拓展业务，提升香港作为全球创科中心的竞争力，引领科技创新及创业成功。

### 融资活动臻极致

尽管全球融资环境充满波动及不确定性，但香港的公众及私人融资选择持续为初创企业提供多样化支援。于2023/24年度，我们乐见两间社群企业晋身独角兽行列，他们分别为Web3.0区块链及智能合约审计平台**CertiK**及持牌虚拟资产交易所**HashKey**，让我们的独角兽企业总数增至八间。于2023/24年度，数码港社群企业融资额为32.1293亿港元（4.12亿美元），同比增长7.5%，累计融资额突破405亿港元（约52亿美元）的里程碑，彰显投资者对我们的社群企业信心十足。

另有多项融资备受关注。**Klook**获得16.3亿港元（2.09亿美元）的大额融资，以推动业务增长。**HashKey**在A轮融资中获得近7.75亿港元（1亿美元）资金，使其投资前估值飙升至93亿港元（12亿美元）。**Bowtie**在B2轮融资中获得2.705亿港元（3,468万美元）资金，以推动扩张及创新，而总部位于新加坡的**Sleek**在A轮融资中获得1.085亿港元（1,400万美元）资金，支持其扩展全球的野心。**Rice Robotics**获得5,430万港元（700万美元）资金，以扩大其香港厂房及开拓日本市场；**MediConCen**在A轮融资中获得5,357万港元（686.8万美元）资金，以扩张其全球（尤其是中东及东南亚）业务。另一间总部位于新加坡的初创企业**Lendela**在A轮融资中获得3,880万港元（500万美元）资金，以加强其亚太地区的业务。

### 投资者资源达到新高度

数码港继续透过“**数码港投资创业基金**”及“**数码港投资者网络**”为高增长的社群企业提供策略及关键投资支援。截至2024年3月31日，数码港的共同投资基金——“数码港投资创业基金”，已投资28个数码港初创项目。该基金致力激励私人及公众投资者为有潜力的初创企业提供A轮及后期融资。该等投资包括同一轮融资的共同投资，累积融资总额已超过19亿港元（约2.5亿美元），引资比率高达1:9。于2023/24年度，“数码港投资创业基金”对**Green Monday**的投资，促成了大量共同投资，并促进Green Monday在数码港商场内开设绿色素食概念店以展示其植物肉等替代食品。



**Henson Tsai 蔡廷峰**  
Founder & CEO  
创办人及行政总裁

Cyberport Community  
Company – Sleekflow  
数码港社群企业 – Sleekflow  
sleekflow

SleekFlow is the Omnichannel Conversational AI Suite for customer engagement. The all-in-one SleekFlow platform creates seamless and personalized customer journeys across everyone's go-to messaging channels, including WhatsApp, Instagram, live chat, and more. SleekFlow is dedicated to shaping the future of communication by empowering companies to center all their workflows around meaningful conversations.

SleekFlow is a Meta Verified Partner/WhatsApp BSP Select Tier. Trusted by 2,000+ users all around the world, SleekFlow's solutions extends across multiple industries and clientele, including Delonghi, Hilton Dubai, L'Occitane, Shangri-la, Hong Kong Broadband Network, Cellini, Khind, TOTO, 7-11, Kimberly Clark, Awfully Chocolate and Audi.

SleekFlow is located in Singapore, Hong Kong, Malaysia, Indonesia, Brazil, and the UAE. In Aug 2024, the startup secured a HK\$54.6 million (US\$7 million) Series A+ funding round led by Atinum Investment, with participation from AEF Greater Bay Area Fund, Transcend Capital and Moses Tsang. The company has raised a total of HK\$117 million (US\$15 million) to date.

SleekFlow是由AI驱动的全渠道通讯云端平台，旨在提升客户参与度。通过整合WhatsApp、Instagram、即时聊天等各类常用讯息传递渠道，打造无缝且个性化的客户旅程。SleekFlow致力塑造未来通讯方式，使企业能够将所有工作流程集中于有意义的对话中。

SleekFlow是Meta认证合作伙伴／WhatsApp BSP精选级别合作伙伴。SleekFlow的解决方案深受全球超过2,000名用户信赖，客户来自各行各业包括Delonghi、杜拜希尔顿、L'Occitane、香格里拉、香港宽频、Cellini、Khind、TOTO、7-11、Kimberly Clark、Awfully Chocolate及奥迪等品牌。

SleekFlow公司总部位于新加坡，并于香港、马来西亚、印尼、巴西及阿联酋均设有办事处。此初创企业于2024年8月获Atinum Investment、AEF大湾区创业基金、Transcend Capital及曾国泰注资，完成了5,460万港元（700万美元）A+轮融资。迄今为止，该公司共融资1.17亿港元（1,500万美元）。

Awards:

奖项：

Deloitte Technology Rising Star Company 2023 Hong Kong  
德勤香港2023年度科技新星企业

Hong Kong ICT Awards 2022: ICT Startup (Software and Apps) Gold Award  
2022香港资讯及通讯科技奖：资讯科技初创企业（软件及应用程式）金奖

Henson Tai listed on Forbes 30 UNDER 30 (2023): Enterprise Technology  
蔡廷峰以“企业科技”界别入选福布斯2023年度《亚洲30位30岁以下精英榜》名单

Gen.T List 2023

2023年Gen.T亚洲新锐先锋名单

HKRMA Smart Retailing Awards 2023 (Smart Retail Talent Award – Grand Prize for E-Commerce Specialist)  
2023年香港零售管理协会智能零售大奖（智能零售人才大奖—电子商务专家大奖）

### From the Founder: 创办人表示：

Cyberport's unparalleled entrepreneurial support and vibrant ecosystem have empowered SleekFlow to rapidly scale our operations, develop groundbreaking solutions and attract top-tier industry talent. Looking ahead, we are excited to deepen our partnership and pioneer next-generation innovations that will redefine the digital landscape.

数码港无可比拟的创业支援和充满活力的生态圈让SleekFlow迅速扩大业务规模，开发突破性的解决方案，并吸引一流的行业人才。展望未来，我们乐于深化合作，引领新一代创新，重新定义数码环境。



Cyberport Macro Fund (CMF)

数码港投资创业基金

Annual Highlights

年度重点

Total CMF investment and co-investments

数码港投资创业基金投资及共同投资总额

Approx. HK\$ **160** million (US\$20.5 million)  
约1.6亿港元 (2,050万美元)



The **CIN**, an exclusive network of investors with an appetite for high-quality Cyberport community, continually expanded its membership in 2023/24. This dynamic network now encompasses over 180 venture capital firms, family offices, private equity firms, and corporate venture capital firms, with members hailing from Hong Kong, Mainland China, Southeast Asia, the Asia-Pacific, the United States, and Europe. As of March 2024, the network had facilitated investments of approximately HK\$2.366 billion (US\$303.4 million) for Cyberport community companies, significantly boosting their growth.

The CIN also organised events in 2023/24 for fundraising, deal-making and investor-start-up connections. These included a Web3.0-themed CIN investors meet-up, drawing over 50 investors; an investor-start-up matching event during the JUMPSTARTER final pitch event; and a two-day Cyberport Pitch Day 2024 showcasing nine start-ups specialising in FinTech, Web3.0, Smart Living, HealthTech, EdTech, AI, and Big Data, facilitating over 200 deal flows. CIN investors also actively participated in the **Cyberport Venture Capital Forum 2023**, including a dedicated Cyberport matching session at the Smart Living Lab. Moreover, we continued to offer **iStartup** as an on-demand platform, enabling CIN investors to connect with community companies directly, anytime and anywhere, enhancing the network's dynamism and accessibility.

Exclusive Avenues into Venture Capital

The annual **Cyberport Venture Capital Forum (CVCf) 2023** remains a high-calibre event for global investor knowledge-sharing, collaboration, and engagement with community companies. With "Venture Forward: Game Changing through Innovation" as the theme, the two-day hybrid forum brought together over 80 influential venture experts, entrepreneurial visionaries, and innovative thinkers. These luminaries imparted insights, shared strategies, and identified investment opportunities across a spectrum of emerging trends, such as Web3.0 and AI.

"**数码港投资者网络**"是由对优质数码港社群有兴趣的投资者组成的专属网络，于2023/24年度持续增添新成员。该充满活力的网络现涵盖逾180间创投公司、家族投资办公室、私募股权公司及企业创投公司，成员来自香港、中国内地、东南亚、亚太地区、美国及欧洲。截至2024年3月，该网络已为数码港社群企业促成约23.66亿港元（3.034亿美元）的投资，大大推动了其发展。

于2023/24年度，“数码港投资者网络”亦举办多项活动，以进行融资、引资并促进投资者及初创企业联系。该等活动包括：以Web3.0为主题的数码港投资者网络投资者见面会，吸引了50多名投资者参加；在JUMPSTARTER最终pitch活动期间举办的投资者及初创企业配对活动；及为期两日的2024数码港Pitch Day，展示了九间专门从事金融科技、Web3.0、智慧生活、健康科技、教育科技、人工智能和大数据的初创企业，促成了200多笔交易。数码港投资者网络投资者亦积极参与“**2023数码港创业投资论坛**”，包括于Smart Living Lab举办的数码港专门配对环节。此外，我们继续提供“**iStartup**”作为一个按需平台，让数码港投资者网络投资者能够随时随地直接与社群企业建立联系，增强网络的活力和可及性。

创业投资的专属途径

一年一度的“**2023数码港创业投资论坛**”继续是社群企业参与全球投资者知识分享、合作及交流的高水平活动。为期两日的论坛以“科技革新 领航创投未来”为主题，以线上与实体形式举行，云集逾80位有影响力的创投专家、创业先驱及创新思想家。该等杰出人士就Web3.0和人工智能等一系列新兴趋势传授见解、分享策略并识别投资机会。

Recognising the global economic momentum shifting eastward, CVCf 2023 also cast a spotlight on fostering collaborative links with the Middle East, ASEAN, and the GBA. The forum once again achieved an impressive reach, drawing over 2,500 attendees and garnering more than 120,000 page views. Beyond the main sessions, CVCf offered practical value through Start-up Workshop and Start-up Clinic, while facilitating over 300 fundraising meetings.

Aligning with the government's drive to promote GreenTech, a dedicated **GreenTech and Sustainability Venture Day** was organised on day two. This focused event brought together more than 20 cross-disciplinary speakers across four impactful sessions. The experts shared profound insights on carbon emission reduction, sustainability, and the transformative power of green technologies, while identifying promising investment opportunities in this rapidly emerging sector.

有见全球经济增长动力东移，“2023数码港创业投资论坛”还聚焦加强与中东、东盟和大湾区的合作联系上。该论坛再次产生了深远的影响，吸引逾2,500人参与，网上平台浏览量更超过12万人次。除主场活动外，数码港创业投资论坛亦提供实用的初创工作坊及初创诊所，促成逾300场融资配对。

为配合政府推广绿色科技的工作，于第二日特别举办“**绿色科技及可持续创投日**”。该焦点活动汇聚了20多位跨领域演讲嘉宾参与四个引人入胜的分享会。专家们就碳减排、可持续发展及绿色技术的变革力量分享了深刻的见解，同时指出了这一快速发展的行业中最具前景的投资机会。



Cyberport Venture Capital Forum 2023, themed "Venture Forward: Game Changing through Innovation", gathered a dynamic blend of the world's influential venture experts, entrepreneurial visionaries and innovative thinkers. They delved into the prospects and strategies for the venture capital market to capitalise on emerging trends such as Web3 and AI. "2023数码港创业投资论坛"以“科技革新 领航创投未来”为主题，汇聚具全球影响力的创投专家及行业领袖精英，深入探讨新兴技术如Web3和人工智能急速发展下的创投市场前景和策略。



Development Knows No Bounds as Companies Go Global

Cyberport continued to forge vital connections between community members and the national and global stage, unlocking broader development opportunities. In 2023/24, our **Overseas/Mainland Market Development Support Scheme (MDSS)** provided financial assistance totalling HK\$4.1M to 107 incubatees or CCMF grantees. This facilitated participation in 236 marketing and outreach projects across Mainland China and overseas markets, a significant surge for the second year in a row, marking a fourfold growth from 60 projects in 2022/23. This notable increase highlights our community companies' growing ambition and readiness to embrace global opportunities.

企业走向全球 发展永无止境

数码港继续为社群成员与国家及全球舞台建立至关重要的联系，开拓更广阔的发展机遇。于2023/24年度，我们的“**海外及内地市场推广计划**”向107间培育公司或“数码港创意微型基金”资助项目提供总计410万港元的财务资助。这助企业在中国内地和海外市场参与236个市场推广及拓展项目，连续两年录得大幅增长，较2022/23年度的60个项目增加三倍。这突显了社群企业日益壮大的雄心且蓄势待发迎接全球机遇。



Elevating start-ups to the national stage, we continued to co-organise the Hong Kong Chapter of the **“Maker in China” SME Innovation and Entrepreneurship Global Contest 2023**. This state-level international competition brings innovative companies into the GBA and facilitates industrial cooperation and upgrades. The contest once again saw remarkable results from the Cyberport community, with Dai3mimi and Datality Lab securing the champion and first runner-up titles respectively in the Hong Kong Chapter. They earned the opportunity to represent Hong Kong in the final global contest, competing against top teams from Macao, Japan, Korea and ASEAN. Winners of the contest received comprehensive support for business expansion in the GBA, including matching with Mainland investors, assistance in landing in technology parks, and mentorship for translating tech innovations into market-ready solutions. The 2023 edition of the contest attracted approximately 150 participating projects, involving over 230 patents, and facilitated around 70 financing matchmaking discussions.



The Final Contest of “Maker in China” SME Innovation and Entrepreneurship Global Contest 2023 – Hong Kong Chapter was successfully held at Cyberport. The 2023 edition of the contest attracted approximately 150 applications. 2023“创客中国”国际中小企业创新创业大赛香港分站赛决赛于数码港顺利举行，香港分站赛吸引约150个项目参赛。



Cyberport community start-ups Dai3mimi and Datality Lab clinched the champion and first runner-up titles respectively in the Hong Kong Chapter Final. Together with the second runner-up, Calandex Innovation & Technology, they will represent Hong Kong to compete in the Global Final for support for business expansion in the GBA market. 香港分站赛决赛由数码港社群初创复耳科技(Dai3mimi)及德立数据(Datality Lab)分别夺得冠军亚军，而香港碳境创新科技(Calandex Innovation & Technology)则得到季军。他们将代表香港参加全球总决赛，争取进军大湾区市场的支援。

## New Opportunities from Hong Kong to GBA and Beyond

Cyberport continued to fulfil its role as a State-level Scientific and Technological Enterprise Incubator and bolster Hong Kong's position as an international I&T hub, facilitating home-grown and Mainland companies to go global while attracting international companies to come in. During the year, our endeavours in forging strategic partnerships gained significant momentum.



Cyberport signed a MoU with Beijing International Big Data Exchange at the session on the development of the digital economy industry in Beijing and Hong Kong, during the 26th Beijing-Hong Kong Economic Cooperation Symposium. The aim is to jointly co-build high-value data infrastructure facilities, accelerate data flow, enhance support for frontier technology and innovation development, and promote the development of digital economy industry and smart city. 数码港在第二十六届北京·香港经济合作研讨洽谈会京港数字经济产业发展专场，与北京国际大数据交易所签署合作备忘录，共同探索共建实现高价值数据的基础设施，加快数据流通，增强对前沿科技开发及创新的支撑，促进数字经济产业发展及智慧城市建设。



CR Research Institute and Cyberport signed a collaboration agreement for the Joint Accelerator Programme, followed by a plaque unveiling ceremony. 华润研究院与数码港签署联合加速器计划合作协议，暨进行揭牌仪式。

## 从香港到大湾区及其他地区的新机遇

数码港继续发挥其作为国家级科技企业孵化器的角色，巩固香港作为国际创科中心的地位，助力本地和内地公司“走出去”，同时积极将海外企业“引进来”。年内，我们在建立战略合作关系方面的努力取得重大进展。

We signed a series of Memoranda of Understanding (MoUs) with both public and private Mainland institutions, empowering start-ups to seize new opportunities in the GBA and Mainland China and propelling the growth of emergent I&T sectors. A key partnership was forged with the **Beijing International Big Data Exchange** to co-develop high-value data exchange systems and foster mutual growth in big data. We also launched a joint accelerator programme with **China Resources Research Institute**, and initiated an Industry Acceleration Programme with **Lingang Group** to propel cross-sectoral cooperation and high-level science and technological cooperation between Hong Kong and Shanghai. Additionally, we signed a strategic cooperation memorandum with **ABC International** to jointly invest in Hong Kong's I&T enterprises and collaboratively strengthen Hong Kong's entrepreneurial ecosystem.

## Delegations and Visits Add Anticipation and Dynamism

Our efforts to diversify its international network bore significant fruit. We signed an MoU with King Abdulaziz City for Science and Technology (**KACST**), a leading national laboratory in Saudi Arabia, to foster collaboration. During the Asian Financial Forum 2024, we established an MoU with **d·Camp**, the largest start-up accelerator in South Korea, to strengthen I&T exchange between Hong Kong and South Korea, and co-nurture start-ups from both places to shine.



Eight Cyberport community companies showcased their achievements and innovative solutions in areas such as AI, fintech, smart living, and digital entertainment at LEAP 2024.

于LEAP 2024科技展，八间数码港社群企业展示有关人工智能、金融科技、智慧生活和数码娱乐领域的成就及创新方案。

为赋能初创企业把握大湾区及中国内地的新机遇，并推动新兴创新科技行业的发展，我们与内地公私营机构签署了一系列合作备忘录，包括与**北京国际大数据交易所**建立重要合作伙伴关系，共建高价值数据流通交易系统，促进大数据的共同发展。我们亦与**华润研究院**推出联合加速器计划，与**临港集团**启动产业加速计划，推进沪港跨领域合作和高水平科技合作。此外，亦与**农银国际**签署战略合作备忘录，计划共同投资香港科创企业，联手加强香港创业生态系统。

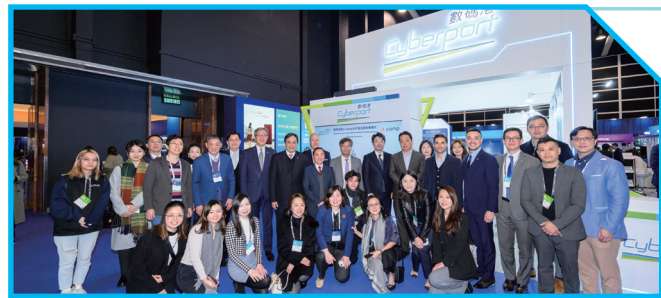
## 代表团及访问增添期待和活力

数码港在拓展其国际网络方面取得显著成效。与沙特阿拉伯著名的国家实验室阿卜杜勒阿齐兹国王科技城(**KACST**)签署合作备忘录，以促进合作。并在“亚洲金融论坛2024”举行期间，与韩国规模最大的创业加速器**d·Camp**签署合作备忘录，强化香港与韩国的创科交流，共同培育两地初创企业成长。



The innovation and technology delegation led by Professor Sun Dong, Secretary for Innovation, Technology and Industry conducted visit and exchange at different location in the Middle East, for understanding the local scientific application. The delegation visited to Masdar City, a free zone in Abu Dhabi, with incubator and accelerator for companies specialized in sustainability and ESG technologies. 由创新科技及工业局局长孙东教授率领的创新科技业界代表团，到访中东不同地点视察及交流，以掌握当地的科研应用。代表团并参观阿布扎比境内的马斯达尔城自由区，该区为专门从事可持续发展及ESG技术的公司提供孵化器和加速器计划。

Cyberport also actively participated in international delegations to forge collaboration and connections. During the year, we participated in an HKSAR delegation to ASEAN, led by the Chief Executive, and joined a delegation to Saudi Arabia and the United Arab Emirates led by the Secretary for Innovation, Technology and Industry. While in Saudi Arabia, Cyberport participated in **LEAP 2024**, showcasing eight Cyberport community companies at the “Hong Kong Pavilion” and highlighting Hong Kong's strategic position as a global innovation hub.



As Hong Kong's largest FinTech community, Cyberport is the FinTech Partner of the internationally acclaimed Asian Financial Forum (AFF) for the eighth consecutive year and led more than 41 start-ups to showcase innovative FinTech solutions. 作为香港最大金融科技集群，数码港连续第八年担任国际盛事亚洲金融论坛的金融科技合作伙伴，率领逾41间初创企业展示创新的金融科技解决方案。



H.E. Abdulla bin Touq Al Marri, Minister of Economy of UAE visited Cyberport and met with six Cyberport start-ups. 阿联酋经济部长H.E. Abdulla bin Touq Al Marri到访数码港，并与六间数码港培育初创会面。



Inbound visits played a crucial role in enhancing cooperation and providing exposure for community companies. In 2023/24, Cyberport hosted 246 visits by consul generals, company executives, associations, conglomerates, and government departments, engaging 160 community companies. Delegations from overseas included a delegation led by the UK Minister of State in Business and Trade and one led by the UAE's Minister of Economy. We also welcomed delegations from the Mainland, including the Guangdong Provincial Department of Industry and Information Technology, Guangdong Provincial Development and Reform Commission, Guangdong Provincial Office of the Greater Bay Area, the Qianhai Administrative Bureau of Shenzhen Municipality, the Shenzhen Youth Federation, the Vice Mayor and the Bureau of Science and Technology of the Zhongshan Municipal Government, the Department of Science and Technology of Shandong Province, the Beijing Youth Federation, and the Bureau of Sci-Tech Innovation, State-owned Assets Supervision and Administration Commission of the State Council.

Global Events a Cornerstone of Success

International events serve as prime platforms for Cyberport to showcase thought-leadership, generate exposure and investment opportunities for start-ups, and foster industry and stakeholder engagement. In 2023/24, Cyberport organised, supported, or participated in over a hundred international conferences and flagship events. These included high-profile events such as the Asian Financial Forum 2024, Belt and Road Summit 2023, the Asia Summit on Global Health 2023, Hong Kong Green Week, and InnoEx 2023. We actively led community companies to establish a presence at premier industry events, including Hong Kong FinTech Week 2023, JUMPSTARTER 2023, and InnoCarnival 2023.

Global Expansion Demonstrates Get-up-and-go Attitude

Community members continued to exhibit remarkable global ambitions, with 16 start-ups establishing a presence beyond Hong Kong borders in 2023/24. The majority of these companies chose to set up operations in Mainland China and the GBA to capitalise on the region's vast market potential and synergies with Hong Kong's business environment. Other start-ups ventured further afield, establishing footholds in Australia, Singapore, Malaysia, India, Canada, and the United Kingdom.

Start-ups and I&T companies have successfully expanded into international markets, consolidating their global presence and demonstrating the scalability and global significance of their innovations. **Animoca Brands** signed an MoU with KACST during Cyberport's Saudi Arabia/UAE delegation, aimed at promoting synergies in Web3.0 development. **OneDegree**, in addition to rolling out a suite of digital asset insurance products in the UAE, forged a strategic partnership with South Korea's DB Inc. to provide localised InsurTech solutions. Meanwhile, **WeLab** formed a strategic alliance with HSBC to introduce WeLab's Asia-leading FinTech services and digital banking technologies to Southeast Asian nations, beginning with Malaysia.

Cyberport's appeal as a hub for international start-ups remained strong, with 13% of tenants originating from outside of Hong Kong. This diverse tenant mix enriches our ecosystem, fostering cross-cultural collaboration and injecting global perspectives to local innovation.

International Alliances Key to Future

Driving forward Cyberport's and Hong Kong's development requires a global outlook. Maintaining a vibrant and competitive venture capital landscape bodes well for Hong Kong's international I&T and financial hub status and its attraction as a destination for global innovators. With our partners across the world, we will succeed.

访客来访在加强合作及为社群企业增加曝光方面发挥了至关重要的作用。于2023/24年度，数码港接待了包括总领事、公司高管、协会、企业集团及政府部门在内的246次来访，吸引了160间社群企业参与。海外代表团包括由英国商业及贸易部国务大臣率领的代表团及由阿联酋经济部长率领的代表团。我们亦迎来内地代表团，包括广东省工业和信息化厅、广东省发展和改革委员会、广东省粤港澳大湾区办公室、深圳市前海管理局、深圳市青年联合会、中山市副市长及中山市科学技术局、山东省科技厅、北京市青年联合会及国务院国有资产监督管理委员会科技创新局。

全球活动是成功的基石

国际活动是数码港展示思想领导力、为初创企业创造曝光与投资机会，以及促进业界及持份者参与的主要平台。于2023/24年度，数码港组织、支持或参与了逾百场国际会议和旗舰活动，其中包括“亚洲金融论坛2024”、“一带一路高峰论坛2023”、“亚洲医疗健康高峰论坛2023”、“香港绿色周”及“香港国际创科展2023”等备受瞩目的活动。我们积极带领社群企业亮相业界顶级活动，包括“香港金融科技周2023”、“JUMPSTARTER 2023”和“创新科技嘉年华2023”。

全球扩张展现勇往直前的态度

社群成员继续展现非凡的全球抱负，于2023/24年度，有16间初创企业拓展业务至香港境外。该等公司大多选择在中国内地及大湾区开展业务，以充分利用该地区巨大的市场潜力及与香港营商环境的协同效应。其他初创企业则进军更远的地区，在澳洲、新加坡、马来西亚、印度、加拿大及英国落户。

已成功拓展至国际市场的初创及创科企业，继续巩固其在全球市场的席位，并显示其创新的可扩展性和全球相关性。**Animoca Brands**在随数码港沙特阿拉伯／阿联酋代表团访问期间，与KACST签署合作备忘录，旨在促进Web3.0发展的协同效应。**OneDegree**除在阿联酋推出一套数字资产保险产品外，亦与韩国的DB Inc.建立战略合作关系，提供本地化的保险科技解决方案。同时，**WeLab**与汇丰结成战略联盟，将WeLab亚洲领先的金融科技服务及数码银行技术引入东南亚国家，首站为马来西亚。

数码港作为国际初创企业的枢纽吸引力仍然强劲，有13%的租户来自香港以外的地区。这种多元化的租户组合丰富了我们的生态系统，促进了跨文化合作，并为本地创新注入了全球视野。

国际联盟是未来的关键

进一步推动数码港及香港的发展，必须放眼全球。维持充满活力及具竞争力的创业投资环境，有利于保持香港的国际创科和金融枢纽地位，及其作为全球创新者向往之地的吸引力。与世界各地的合作伙伴携手，我们必将成功。

Cyberport will continue to intensify its efforts, boosting investment and outreach support for start-ups and I&T development through the CMF, CIN, and other targeted initiatives, enabling start-ups to more effectively scale and innovate. This basis is a solid foundation to work from, attracting cohorts from far and wide. In parallel, Cyberport will continue to forge strategic cross-border and international alliances, helping community companies capture opportunities wherever they arise. Fulfilling our role as a gateway between Mainland China and the rest of the world, we will continue to facilitate overseas companies' entry into the GBA, Mainland China, and the Asia-Pacific region, while also connecting Mainland companies to global markets.



Cyberport Investors Network (CIN) has held many matching activities in the past. With the establishment of W3IC, it provides an exclusive investor network in the Web3.0 field to promote investments related to Web3.0-related projects. “数码港投资者网络”过去举办不少配对活动，成立“Web3.0投资圈”旨在建立Web3.0领域专属的投资者网络，以促进Web3.0项目相关投资。



Cyberport will continue to complement the Government's policies and nurture more outstanding start-ups and I&T talents, enriching the I&T ecosystem, and promoting the development of technology and emerging industries. 数码港会继续全力配合政府施政，致力培育更多优秀初创企业及创新人才，丰富创科生态系统，及促进科技及新兴产业发展。

We are on the cusp of many original and innovative breakthroughs. As such, the CIN has established a **Web3.0 Investors Circle**, serving as an exclusive network for Web3.0 investors and a reliable funding source for start-ups in this emerging technology sector. Additionally, the start-up selection process for our joint accelerator programme with China Resources Research Institute is nearing completion. Selected community companies are set to receive HK\$1.5 million each in R&D investment, exemplifying Cyberport's commitment to fostering cross-border partnership and innovation. We are thrilled to see what is next in the pipeline – together with like-minded innovators around the world, we will achieve more.

我们正处于诸多原创和创新突破的关键时刻。因此，“数码港投资者网络”成立“**Web3.0投资圈**”，作为Web3.0领域专属的投资者网络，并为该新兴科技领域的初创企业建立可靠的融资渠道。此外，我们与华润研究院推出的联合加速器计划的初创企业筛选程序已临近完成。获选的社群企业将分别获得150万港元的研发投资基金，充分体现数码港致力促进跨境合作及创新的承诺。我们热切期待见证后续的发展 — 与世界各地志同道合的创新者携手共进，我们定会再创佳绩。



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE 环境、社会及管治

ESG is a cornerstone of the modern business world, and as such, Cyberport is dedicated to sustainability and Environmental, Social, and Governance (ESG). We can do much for change as a key incubator of innovation and technology (I&T) enterprises, instrumental in driving meaningful climate initiatives. Action starts from home – the reason we show our passion for nurturing start-ups that develop eco-friendly solutions and fostering I&T industries addressing environmental challenges. By promoting and adopting Smart Living and green technologies, we empower societies, citizens, and other organisations to integrate sustainable practices into daily life.

ESG是现代商业世界的基石，因此，数码港致力于可持续发展以及环境、社会及管治(ESG)，作为创新与科技(创科)企业的主要孵化器，在推动重要气候倡议方面可以发挥重要作用。绿色行动，从我做起——这是我们积极培育开发环保解决方案的初创企业，并扶植应对环境挑战的创科行业之缘由。透过推广及应用智慧生活及绿色科技，我们赋能社会、市民及其他机构组织，从而将可持续发展实践融入日常生活。



Leading by example, Cyberport achieved significant milestones in 2023/24. We exceeded our 4T Charter energy saving target, achieving an annual 2.6M kWh reduction at Cyberport 1 to 4 as well as the Arcade – equivalent to 800 households' yearly electricity consumption – ahead of the 2025 deadline. Our sustainability efforts have earned recognition with multiple awards, including the Energywise Certificate; Charter on External Lighting; WWF certification; Indoor Air Quality Certificate (Excellent Class); and Quality Water Supply Scheme for Buildings – Fresh Water (Management System) (Gold).

数码港以身作则，于2023/24年度达成重要里程碑。我们超越了“4T约章”节能目标，于2025年限期前，数码港1座至4座以及商场实现每年节省用电260万千瓦小时，相当于800户家庭一年耗电量。我们的可持续发展工作亦广受认可，屡获殊荣，其中包括节能证书、户外灯光约章、世界自然基金会认证、室内空气质量检定证书(卓越级)及大厦优质供水认可计划—食水(管理系统)(金)。

Cyberport's sustainability and ESG actions for the financial year ended 31 March 2024 showed major environmental initiatives, including energy management, efforts to reduce emissions, and adoption of sustainability solutions in daily operations and the Cyberport Expansion Project. Our social impact through community engagement and inclusion programmes, as well as robust governance practices ensuring ethical and transparent operations, inspire members of our community, and Hong Kong as a whole.

截至2024年3月31日止财政年度，数码港在可持续发展及ESG行动方面采取了多项重大环保措施，包括日常营运的能源管理、减排工作及采用可持续发展解决方案以及数码港扩建计划。我们透过社群参与和共融计划，以及实践稳健管治，确保道德及透明营运，从而产生社会影响，激励我们社群成员及整个香港。

### Environmental Contributions

#### 环境贡献

#### Energy Saving Projects 节能项目<sup>^</sup>



#### Solar PV system at Cyberport 3, 4A, and 4B 数码港3座、4A座及4B座太阳能发电系统



<sup>^</sup> This electricity consumption covered the period from 1 Jan to 31 Dec 2023. 该用电量涵盖2023年1月1日至12月31日期间。

<sup>1</sup> Figures were calculated based on the amount of carbon emission per unit published on Hong Kong Electric Investments' corporate website (<https://www.hkelectric.com/zh/customer-services/billing-payment-and-tariffs/carbon-calculator>) 数据乃根据港灯电力投资公司网站(<https://www.hkelectric.com/zh/customer-services/billing-payment-and-tariffs/carbon-calculator>)公布的每单位碳排放量计算。

<sup>2</sup> Based on the calculation of a five-metre tall tree absorbing carbon dioxide at a rate of approximately 23kg per year. 以一棵五米高的树木一年吸收约23千克的二氧化碳计算。



Renewable Energy Ramped Up

Additional Solar Panels Installed

In 2023/24, Cyberport expanded its renewable energy capacity by installing additional solar power systems at Cyberport 3 and 4A. Our total solar infrastructure comprises 317 PV panels occupying 2,076.33m² of roof area – equivalent to five basketball courts. This allows us to achieve a maximum generation capacity of 148kWp, resulting in an annual renewable energy generation capacity of 130MWh. This reduces our CO₂ emissions by approximately 86,000kg per year, comparable to the carbon sequestration of 3,700 trees.

Putting Our Passion and Energy into Sustainability

We continue to implement and refine sustainability measures across the Cyberport campus. These include the optimisation of air conditioning systems, with rescheduled air conditioning units (PAU/AHU units) and the introduction of new water-cooled air conditioning systems (WACS) for energy efficiency. We have also undertaken a comprehensive LED lighting replacement project in the Arcade and Cyberport 2 carpark, significantly reducing energy consumption.



Cyberport expanded solar power system at Cyberport 3. 太阳能发电系统已扩展至数码港3座。

With waste management, our initiatives include comprehensive recycling programs and innovative approaches, including repurposing coffee grounds as plant fertilisers. To improve resource management and operational efficiency, we have renovated Smart Toilets at the Arcade and IT Street, enabling preventive and proactive maintenance. We are continually enhancing our EV charging stations to support the adoption of electric vehicles. Overseeing these initiatives is our Centralised Control Room, which allows for streamlined monitoring and management of our sustainability efforts. Through these ongoing measures, we reinforce our commitment to environmental stewardship.

可再生能源扩增

加装太阳能电池板

于2023/24年度，数码港在数码港3座及4A座加装太阳能发电系统，扩大可再生能源容量。目前，我们的太阳能基础设施共包括317块光伏板，占据天台面积2,076.33平方米—相当于五个篮球场。我们的最大发电量可达到148千峰瓦，每年可再生能源发电量130兆瓦小时，据此，我们的二氧化碳排放量每年减少约86,000千克，相当于3,700棵树的碳截存量。

全心致力投入可持续发展

我们于整个数码港园区持续实施并完善可持续发展举措。该等举措包括优化空调系统，重新安排空调机组（预冷空调箱／组合式空调箱机组）的使用时间，以及引入新水冷式空调系统以提高能源效率。我们亦于商场及数码港2座停车场全面开展发光二极管(LED)照明更换项目，大幅降低能源消耗。

废物管理方面，我们采取全面的回收计划及创新方法，包括将咖啡渣作为植物肥料再利用。为改善资源管理及提高营运效率，我们翻新了商场及资讯科技大道的智慧洗手间，实现了预防性及前瞻性维护。我们还不断加强电动车充电站的建设，支援电动车的普及。我们的中央控制室负责监督实施该等举措，进一步简化对可持续发展工作的监控及管理。透过该等正在实施的举措，我们加强了对环境管理的承诺。

Cyberport Expansion Project Takes Green Ethos as Driver

The **Cyberport Expansion Project (Cyberport 5)** progressed steadily in 2023/24, with superstructure construction commencing in mid 2023. Set for completion by the end of 2025 at the earliest, approximately 66,000 square metre facility will feature offices, co-working spaces, a data services platform, a multifunction hall, and amenities. It will enhance Cyberport's capacity to drive Hong Kong's long-term I&T and Smart City development while showcasing PropTech, ConstrucTech, GreenTech, and Smart Living innovations to accelerate their adoption and promote sustainable practices. The design of Cyberport 5 also incorporates spaces for greenery, observation decks, and wind corridors to improve user experience.

As part of the project, Waterfront Park enhancement began in Q3 2023, with phased construction to maintain accessibility and minimise disruption to public activities and services. The revitalised park, reopening by end of 2025, will offer pet-friendly amenities and smart management systems, fostering an inclusive and dynamic environment for Cyberport tenants and the community.

Sustainability is central to our project design and construction. We have implemented Building Information Modelling (BIM) for improved coordination and utilised advanced construction methods such as Modular Integrated Construction (MiC), Multi-trade Integrated MEP (MiMEP), and Design for Manufacture and Assembly (DfMA). To minimise our carbon footprint, we are using diesel-free power and an electronic Common Data Environment (CDE) to minimise waste and streamline processes, targeting at least 60% of recycling or reuse of construction waste.

We have adopted numerous technologies from the Cyberport community, including automation solutions for general building plan (GBP) preparation, intelligent building and park management systems, a digital twin platform, and AI-optimised building services. ConstrucTech solutions such as Digital Works Site Supervision system (DWSS) and Smart Site Safety System (SSSS) have been implemented, alongside GreenTech solutions for energy and carbon monitoring, building-integrated photovoltaics, water recycling, kinetic pavers, and solar-powered lighting.

With these initiatives, we are committed to acquiring Platinum ratings for BEAM Plus New Buildings (V1.2) and New Data Centre (V1.0) certifications, as well as the Zero-Carbon-Ready Building Certification with Level 3 Improvement Rating by the Hong Kong Green Building Council (HKGBC). We further aim to achieve Platinum ratings in both WiredScore and SmartScore certifications to develop a digitally sustainable and resilient infrastructure for our campus.

The project has received wide recognition through a Merit in the Green Building Award 2023 (New Building Category) by HKGBC, Gold in the Common Data Environment Award 2023 (Project Category) and Merit in the Sustainable Construction Award 2023 (Organization Category) by the Construction Industry Council, and Gold in the MUSE Design Award 2024 (Landscape Open Space Design). These achievements demonstrate our commitment and effort to promoting sustainable and innovative development in Hong Kong.

数码港扩建计划以绿色理念为驱动力

**"数码港扩建计划 (数码港第五期)"**于2023/24年度稳步推进，上层建筑工程于2023年中期动工。该设施定于最早2025年末竣工，新办公大楼提供约66,000平方米的总楼面面积，将设有办公室、共享工作空间、数据服务平台、多功能会议厅及配套设施。其将增强数码港推动香港长期创新科技及智慧城市发展的能力，同时展示房地产科技、建设科技、绿色科技和智慧生活的创新成果，加快采用该等成果并促进可持续发展实践。数码港第五期亦预留空间用作园区绿化、观景台和通风走廊，提升用户体验。

作为计划的一部分，海滨公园改善工程于2023年第三季度开始分阶段施工，方便市民无间畅享公园设施，并尽量减少对公共活动及服务的干扰。重焕新生的公园将于2025年末重新开放，会提供宠物友善设施及智能化管理系统，为数码港的租户及社群营造一个包容且充满活力的环境。

可持续发展是我们计划设计及施工的核心。我们已实施建筑信息模型(BIM)来提高协调性，并利用组合成建筑法施工(MiC)、机电装备合成法(MiMEP)和预制件建筑(DfMA)等先进的施工方法。为尽可能减少碳足迹，我们正在使用无柴油高效能及电子共享数据环境(CDE)，务求尽量减少资源浪费和优化工程流程审批，力求回收再循环或重复使用60%以上的建筑废料。

我们已采用数码港社群的多项技术，包括建筑图则(GBP)的自动化解决方案、智能化楼宇和园区管理系统、数码分身平台和人工智能楼宇设备优化系统等。我们已实施数码化工程监督系统(DWSS)和智慧工地安全系统(SSSS)等建筑科技解决方案，以及用于能源和碳监测、建筑合成光伏发电系统、水循环利用、动能铺砖和太阳能照明系统的绿色科技解决方案。

透过实施该等举措，我们致力获得绿建环评新建建筑1.2版及新建数据中心1.0版铂金级认证，以及香港绿色建筑议会零碳就绪建筑认证3级改善评级。我们计划进一步取得WiredScore和SmartScore铂金级认证，为园区开发可持续及具韧性的数码化基础设施。

该发展计划备受认可，其中包括香港绿色建筑议会“环保建筑大奖2023 (新建建筑类别)”“优异奖、建造业议会“CDE-综合数码共用平台大奖2023 (项目类别)”金奖及“可持续建筑大奖2023 (机构类别)”“优异奖，及“缪斯设计奖2024 (开放式空间景观设计)”金奖。该等成就彰显我们促进香港可持续及创新发展的承诺及为此付出的努力。





The Cyberport Expansion Project (Cyberport 5) progressed steadily in 2023/24.  
数码港扩建计划(数码港第五期)于2023/24年度稳步推进。



### Hospitality a Microcosm into Sustainable Ethos

**Le Méridien Hong Kong, Cyberport** celebrated its 20th anniversary as a five-star hotel and integral Cyberport community member in 2023/24. Following an extensive transformation in 2022 driven by renewed ESG commitments, the hotel has integrated sustainability and technological innovation into its guestrooms, restaurants, and event spaces, significantly reducing its environmental footprint.

A comprehensive water conservation programme features low-flow showerheads, efficient faucets, and dual-flush toilets. Energy optimisation is achieved through smart thermostats and occupancy sensors, minimising waste and reducing greenhouse gas emissions. Single-use plastic bottles have been eliminated from guestrooms, replaced by Waterlogic Slim Water Taps with UVC purification technology and recycled glassware. Extensive LED lighting has been implemented throughout the hotel. The installation of Sun Control Window Film in most of the guestrooms and a meeting room has led to an average in-room temperature reduction of 1.86°C, enhancing comfort while cutting energy consumption.

Sustainability also extends to the hotel's culinary operations, with a smart hydroponics farm and green wall on the 4th floor providing fresh microgreens and herbs for restaurants and the bar, exemplifying a farm-to-table concept. Nam Fong, the hotel's renowned Chinese restaurant, embraced eco-conscious design in its festive packaging, encouraging guests to repurpose Chinese New Year gift boxes and glutinous rice dumplings drawstring bags as versatile containers or "bento bags", and advocate and support environmental protection concept.

The hotel's commitment to sustainable hospitality have earned recognition, including the Sustainable Business Award 2022 from the World Green Organisation, Most Innovative Sustainable Hotel 2022 and Leadership Excellence Sustainability Award 2023 from Marriott International Greater China, and the Gold Seal for Contribution to Sustainable Facility – Promote Environmental Protection from the Hong Kong Quality Assurance Agency.

### 酒店服务业是可持续发展理念的一个缩影

**香港数码港艾美酒店**于2023/24年度就其成为五星级酒店及不可或缺的数码港社群成员20周年举行庆典。2022年，酒店在重申ESG承诺的推动下进行大规模翻新后，将可持续发展及技术创新融入客房、餐厅及活动场地，大幅减少环境足印。

全面的节水计划包括低流量淋浴喷头、节水龙头及双冲马桶。透过智能恒温器及占用传感器可实现能源优化，最小化浪费并减少温室气体排放。客房内不再提供一次性塑料瓶装水，而是采用配备UVC杀菌消毒技术的Waterlogic Slim Tap饮水机及以回收物料制成的玻璃器皿。整间酒店广泛采用了发光二极管(LED)照明。大部分客房及其中一间会议室安装了防晒隔热玻璃薄膜，成功将室内平均温度降低1.86°C，在提高舒适度的同时减少了能源消耗。

可持续发展亦融入酒店的厨房营运之中，位于四楼的智能水培农场及绿墙为餐厅和酒吧提供新鲜的微型绿植和香草，充分体现从农场到餐桌的理念。酒店著名的中餐厅南坊在其节日包装中采用了环保设计，鼓励客人将春节礼盒及粽子束绳袋作为多功能容器或“便当袋”，循环再用，同时宣扬及支持环保理念。

酒店对可持续酒店服务的承诺赢得了认可，其中包括世界绿色组织授予的“企业可持续发展大奖2022”、万豪国际集团大中华区授予的“2022年最具创新可持续发展酒店”及“2023年永续发展卓越领导力大奖”，以及香港品质保证局授予的“可持续发展设施贡献金章－推动绿色环保”。



**Arthur Lam 林忠泽**  
CEO, Co-founder  
行政总裁及联合创办人

**Cyberport Incubated Company – Negawatt Zero2**  
**数码港培育企业 – Negawatt Zero2**



A ESG Reward Platform gamifying ESG to create a sustainable economy.

Within a year, successfully rolled out Hong Kong's largest ESG Online-Merge-Offline (OMO) engagement campaign through Hong Kong Housing Society, Bank of East Asia, Tai Hing Catering Group, CBRE, Ocean Park, Joyful Kindergarten Group, to transform their ESG stakeholders engagement programs. With over 100,000 users, ZERO2 has incentivized ESG missions reducing over 1.34 million kgCO2e and facilitated over 40,000 carbon trading transactions.

Received accolades such as 2023 HKTDC Startup Express Best ESG Tech, HKMA Distinguished Sustainability Leader, CIC Outstanding Young Person Award, HKQAA ESG Connect Outstanding Achievement Award, Smart Living Award, UNSGD Achievement Awards Hong Kong.

通过游戏化创造可持续经济的ESG奖励平台。

在过去一年内，ZERO2通过与香港房屋协会、东亚银行、太兴饮食集团、世邦魏理仕、海洋公园及心怡天地国际幼稚园的合作，成功推出香港最大型的OMO线上线下融合ESG参与活动，有效改变了这些机构的ESG持份者参与策略。ZERO2目前拥有超过100,000名用户，积极推动ESG任务，成功减少超过134万公斤的二氧化碳排放量(CO2e)，并促成了超过40,000笔碳交易。

获得多项殊荣，包括2023年香港贸发局“创业快线”最佳ESG创新科技奖、香港管理专业协会“杰出可持续发展领袖奖”、建造业议会“杰出青年奖”、香港品质保证局“ESG Connect杰出先锋卓越奖”、“智慧生活奖”，以及联合国可持续发展目标“香港杰出成就奖”。

### From the Founder: 创办人表示：

The concept of ESG shares many intrinsic connections with Chinese traditional wisdom and philosophies. Zero2 is designed to make ESG practical and help corporates and individuals to digitally transform with ESG.

Cyberport has been more than a springboard to us. It inspired us to transform our business and products to gamify smart living to create Hong Kong green's economy.

ESG的概念与中国的传统智慧和哲学有深刻的内在联系。Zero2致力于将ESG实用化，帮助企业和个人通过ESG实现数字化转型。

数码港不仅为我们提供了发展的跳板，更启发我们将业务和产品转型为游戏化的智慧生活，助力创造香港的绿色经济。

### Cyberport Community Connect Embodies Inclusivity

The strength of our ecosystem lies in our innovative community. **Cyberport Community Connect (C³)** fosters an inclusive community through shared experiences that reinforce bonds, encourage collaboration, and celebrate achievements.

In 2023/24, we hosted several events to celebrate milestones and nurture community spirit. The C³ Community Event honoured Cyberport's designation as a "State-level Scientific and Technological Enterprise Incubator". Over 100 community members rang in Chinese New Year at the Roar to Year of the Dragon: 2024 CNY Celebration, enjoying activities such as Chinese Fai Chun writing, claw machine games, photo booths, and festive food and wine tasting. During the Mid-Autumn Festival, more than 80 participants joined Fun Me to the Moon, featuring a Snowy Mooncake Workshop, Moonlit Wine Tasting, and a digital lantern riddle game by Hidden Boss.

### Cyberport Community Connect展现共融力量

我们生态圈的优势在于我们的创新社群。**Cyberport Community Connect (C³)**透过分享经验加强联系、鼓励合作并庆祝成果，从而建立一个包容性的社群。

于2023/24年度，我们举办了多项活动庆祝里程碑及培养社群精神，其中包括为庆祝数码港被认可为“国家级科技企业孵化器”而举办的“C³社群活动”。超过100名社群成员在“迎接龙年嘉年华：2024年新春庆典”上，参加了汉字挥春书写、娃娃机游戏、照相亭、节日美食及美酒品鉴等活动。中秋节期间，超过80名参与者参加了“中秋对月趣游”活动，其中包括冰皮月饼工作坊、月光美酒品鉴会及Hidden Boss的数字灯谜游戏。



Embracing the power of face-to-face connections, C³ co-hosted several C³ Networking Events with PCCW-HKT, uniting over 200 community members for the Women’s World Cup Semi-Final Party and Christmas Party. More than 50 members celebrated International Coworking Day with Happy Hour, Co-working Friday, forging new friendships while bolstering camaraderie.

Nurturing professional growth, we organised the Road to Digital Entertainment Leadership Forum 2023 with the Cyberport Startup Alumni Association and digital entertainment associations, enabling over 80 participants to engage with industry leaders.

C³ also empowers community members to lead their own initiatives. In 2023/24, C³ community owned events included seminars and webinars on various topics, hosted collaboratively with community members such as EventX, Cyberbay, FIVE, and DEEL. These events aim to facilitate knowledge-sharing and network-building within the local start-up ecosystem.

Care for Social Responsibility

Tenants Treated with Care, Understanding and Respect

Cyberport is committed to our tenants’ well-being to build a sustainable community. During the year, we organised 21 workshops for tenants to promote creativity and relaxation. These included sessions on crafting aromatherapy massage oil for muscle relief, creating wooden pendants, designing aroma stones with flowers, and a DIY acrylic rabbit pouring workshop. We also renovated the wellness room at Cyberport 3 and the nursery room at Cyberport 1, improving these facilities to better serve community needs.

Enthusiastic Role in Promoting Social Care

Cyberport actively engages in corporate social responsibility initiatives and welfare activities, upholding its commitment to society. Our staff participated in the Outward Bound Corporate Challenge 2023, collaborating across departments to raise funds for Outward Bound Hong Kong. The funds enable outdoor experiential education programmes for underprivileged youth, empowering future generations to discover their potential, build resilience, and develop essential life skills that contribute positively to society.

Extending social impact through innovation, we facilitated a meaningful collaboration between our incubatee, AESIR, and various NGOs and organisations in Sham Shui Po. This partnership leveraged AESIR’s AR Mind Art app to promote mental health wellness among local residents and support the vital work of social workers in the area. The project contributed to rebuilding social hopefulness, demonstrating how technology can be harnessed to address social issues.



C³借助面对面沟通的力量，与PCCW-HKT共同举办了多场“C³交流活动”，联合超过200名社群成员参加了女足世界杯半决赛派对及圣诞派对。超过50名成员参加“欢乐时刻，周五共享办公”活动庆祝国际共享工作日，不仅建立了新友谊，还加强了社群凝聚力。

为培育专业成长，我们与数码港创业学会及数码娱乐协会举办了“2023数码娱乐领袖论坛”前期资讯分享会，邀请逾80名参与者与业界领袖交流。

C³亦赋能社群成员举办自身活动。于2023/24年度，C³社群主办活动包括与EventX、Cyberbay、FIVE及DEEL等社群成员合作主办的各种主题的研讨会及网络研讨会。此等活动旨在推动本地初创生态圈内的知识共享和网络建设。

关注社会责任

关怀、理解并尊重租户

数码港致力保障租户福祉，以打造一个可持续发展的社群。年内，我们为租户举办21个工作坊，以启发创意和放松身心。其中包括制作舒缓肌肉香薰按摩油、制作木制吊坠、设计干花扩香石课程，及DIY兔子流体画工作坊。我们亦翻新了数码港3座的健身室和数码港1座的育婴室，透过改善该等设施以更好地满足社群需求。

热心推动社会关怀

数码港积极参与企业社会责任活动及福利活动，坚守对社会的承诺。我们的员工参加了“2023外展冲劲乐”活动，透过跨部门协作为香港外展训练学校筹款。这些善款为弱势青年提供野外体验式教育项目，让未来一代能够发掘自身潜力、培养意志力及培养基本生活技能，为社会作出积极贡献。

透过创新扩大社会影响力，我们促进培育企业AESIR、各非政府组织及深水埗各机构之间的合作。此次合作利用AESIR的AR Mind Art应用程式来促进地区居民的身心健康，并支援该地区社会工作者的重要工作。该项目有助于重建社会希望，同时展示如何利用科技解决社会问题。

Cyberport collaborated with multiple departments for the “Outward Bound Corporate Challenge 2023”, a fundraising event organised by Outward Bound Hong Kong. Arthur Lam, CEO and Co-founder of Negawatt, a member of the Cyberport community, attended and supported the event. He portrayed the team mascot, “Zero2 ES Pig,” and clinched the “Best Dressed Team” award. 数码港各部门组团出赛，参加香港外展训练学校主办的“2023外展冲劲乐”筹款活动，并获得数码港社群企业库瓦(Negawatt)行政总裁兼联合创始人林忠泽到场支持，并扮演团队吉祥物“Zero2 ES猪”，赢得“The Best Dressed Team”奖项。

Care for Staff

Staff and Employee Wellbeing Are Number One

Cyberport is dedicated to the physical and mental well-being of employees. To promote a culture of wellness in the workplace, we invited the Bowtie team to host a Bowtie x Cyberport Wellness Day, providing body composition measurements and Chinese medical consultations. Over a hundred colleagues participated to gain valuable insights into their health, identify potential health risks, and receive personalised advice on exercise and dietary adjustments.

Fostering employee engagement and innovation among our staff, we held a C³A Prize Presentation Ceremony to recognise outstanding ideas by employees, inspiring them to continue using their creativity and imagination to elevate our work and practices.

Transparency and staff communication remain key priorities in our governance. During the Townhall and Chinese New Year Party, Cyberport offered company updates while welcoming new joiners, recognising promoted colleagues, and celebrating birthday stars. These events enabled them to meet and mingle with members of other teams, fostering a sense of community and belonging within our organisation.

Our holistic approach to responsible business practices has been recognised with the “Caring for the Community”, “Caring for the Employees”, and “Caring for the Environment” certificates. The accolades reflect our commitment to creating positive impacts across our operations and stakeholder relationships, encompassing community engagement, employee well-being, and environmental stewardship.



Cyberport office hosted Onsite Wellness Day with Bowtie team conducting Body Composition Measurements and doctors providing health consultations. 数码港办公室举办健康日活动，邀请社群成员保泰人寿团队为员工进行身体组成分析及医师健康咨询。

关怀员工

员工和雇员福祉排在第一位

数码港致力保障雇员的身心健康。为推广职场健康文化，我们邀请Bowtie团队举办Bowtie x 数码港健康日，提供身体组成测量和中医咨询。健康日吸引超过百名员工参加，让同事们了解自己的身体状况，识别潜在的健康风险，并在调整运动量和饮食习惯方面获得个人化的健康建议。

为培养员工的敬业度和创新精神，我们举办了C³A颁奖典礼，以表彰雇员的杰出创意，激励彼等继续发挥创造力和想象力以提升我们的工作和实践。

透明度和员工沟通仍是我们治理的关键优先事项。在员工大会和新春派对期间，数码港介绍了公司最新动态，同时欢迎新员工、表彰晋升的同事并庆祝生日之星。该等活动使彼等能够与其他团队的成员见面并交流，培养组织内的社群意识和归属感。

我们全面践行负责任的商业实践，并已获得“关怀社群”、“关怀雇员”和“关怀环境”证书。该等荣誉反映了我们致力在我们的营运和持份者关系中创造积极影响的承诺，包括社群参与、雇员福祉和环境管理。





## Harnessing Solutions from Partners for Better Living

Cyberport continuously implements innovative technologies to enhance operations and sustainability, including solutions developed by our community companies. In 2023/24, we installed Fortis Laboratory’s Algeo Wall at Smart-Space PropTech. This microalgae photobioreactor system purifies air, captures carbon dioxide, and releases oxygen, effectively improving air quality and carbon reduction.

Building on our 2022/23 trial, we implemented Asiabots’ AI receptionist at the Cyberport 1, 2, 3 and Annex, streamlining public enquiries through an intelligent chatbot developed by this former incubatee.

We also conducted a trial in the Cyberport carpark to evaluate the energy-saving potential of quantum technologies, demonstrating a 7% reduction in annual energy consumption compared to scenarios without this innovative technology. Given these promising results, we will explore extending the application of these technologies to other Cyberport facilities, further enhancing our overall sustainability efforts.

## Trials Raise Prospect of Even More Innovation

Cyberport actively supports field trials of our start-ups’ solutions. During the year, former incubatee WildFaces Technology Limited conducted trials of its video analytics and traffic monitoring system on Cyberport roads, a project funded by the Smart Traffic Fund. Modo Company Limited tested its AI solar panel monitoring system on the Cyberport 4B roof, collecting data for solution enhancement. We also facilitated trials of Blue Sky Energy Technology Limited’s smart meter and air quality sensors, as well as Roborn’s autonomous vehicle and “reverse vending machine”.

## 利用合作伙伴的解决方案让生活更美好

数码港不断采用创新技术来增强营运和可持续性，包括我们社群企业开发的解决方案。于2023/24年度，我们在Smart-Space PropTech安装了Fortis Laboratory的Algeo Wall。这种微藻光生物反应器系统可净化空气、捕捉二氧化碳、释放氧气，有效改善空气质量和减碳。

在2022/23年度试验的基础上，我们在数码港第1座、2座、3座及数码港商场安装了Asiabots的人工智能接待员，透过这间前培育公司开发的智能聊天机器人简化了公众查询。

我们还在数码港停车场进行了一项试验，以评估量子技术的节能潜力，结果表明，与并无此类创新技术的情况相比，每年的能耗可减少7%。鉴于该等可喜的成果，我们将探索将该等技术的应用扩展到数码港其他设施，进一步加强我们整体的可持续发展努力。

## 试验展现更多创新前景

数码港积极支援我们初创企业解决方案的实地试验。年内，前培育公司华飞思科技有限公司在数码港道路上测试其视频分析及交通监控系统，该项目由智慧交通基金资助。Modo Company Limited在数码港4B座屋顶测试其人工智能太阳能板监控系统，收集数据以改进解决方案。我们亦助力向蓝天科技有限公司的智能电表和空气质素监测仪，以及Roborn的自动驾驶汽车及“反向自动售货机”的试验。

## Showcasing Groundbreaking Community Talent

We remain committed to showcasing the outstanding innovations developed by our community members, with the aim of raising public awareness, illuminating innovative possibilities, and accelerating the adoption of innovative solutions.

Our CyberLab and Smart Living Concept Store continue to serve as dynamic platforms for Smart Living solutions, offering visitors tangible experiences of how technology can enhance daily life while promoting sustainability. In response to the growing significance of Web3.0 technologies, the **Web3 Living Lab** was established to showcase and educate the public on blockchain, decentralised systems, and other Web3.0 innovations.

## Corporate Governance

Robust corporate governance is the cornerstone of Cyberport’s operations, ensuring integrity, effectiveness, and sustainable growth. Our comprehensive governance framework is built on key principles of accountability, transparency, fairness, ethics, and integrity, which guides all our decisions and actions. This includes our Board of Directors and six Board Committees that oversee and monitor Cyberport’s operations. With the assistance of our internal audit team, the Company is able to assess the effectiveness of our internal control systems, as well as the efficiency of our operations and compliance with in-house policies and relevant laws and regulations.

Our Board of Directors comprises individuals with diverse expertise and backgrounds, contributing a wide range of specialised insights. Comprehensive and tailored induction programmes for newly appointed Board Members are arranged to ensure they are well-acquainted with Cyberport’s objectives, business operations, major developments, and directorial duties. Together with the sufficient, accurate, and timely information, the Directors make informed decisions for the benefit of Cyberport and its stakeholders.

We have comprehensive corporate governance standards in place, including the Code of Conduct, Delegation of Authority, and Whistleblowing Policy. These policies provide clear guidelines on expected behaviours and actions from our directors and employees, reinforcing our culture of responsibility, accountability, and ethical conduct.

As a public body under the Prevention of Bribery Ordinance (POBO), Cyberport’s Board Members are regarded as “public servants”. We are fully committed to the principles of honesty, integrity, fairness, and impartiality in the delivery of our products and services to the public.

To enhance transparency and openness, we voluntarily disclose our corporate governance policies and practices, as appropriate and applicable, with reference to the Corporate Governance Code as set out in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

Detailed information on Cyberport’s corporate governance practices can be found in the Corporate Governance Report on pages 85 to 103 of this report.

## Looking Forward: Continuing to Champion ESG Efforts

ESG and sustainability are musts in today’s business environment, remaining our passion, commitment, and inspiration. Cyberport continues to champion sustainability and ESG through smart projects and forward-thinking strategies. Creatively finding solutions, we power sustainability forward. We will continuously enhance Cyberport’s operations to optimise resource efficiency and foster environmental stewardship. On top of these pursuits, we will advance social responsibility and demonstrate best practice in governance.

## 展示富有开拓精神的社群人才

我们仍致力展示社群成员开发的杰出创新成果，旨在提高公众意识，阐明创新可能性，并加速创新方案的应用。

我们的CyberLab和智慧生活概念店继续作为智慧生活方案的动态平台，为访客提供技术如何改善日常生活而同时促进可持续发展的切实经历。鉴于Web3.0技术的重要性与日俱增，我们成立了**Web3 Living Lab (Web3生活体验馆)**，以展示区块链、分散式系统及其他Web3.0创新并就此向公众展开教育。

## 企业管治

稳健的企业管治是数码港运作的基石，确保诚信、效益及可持续增长。我们全面的管治架构乃建构于问责、透明、公平、道德和诚信等主要原则，并以此指导我们的所有决策和行动。这包括我们的董事局及其辖下六个委员会，负责监督和监察数码港的运作。在我们内部审计部的协助下，本公司能够评估内部监控系统的有效性、营运效率及内部政策和相关法律法规的遵守情况。

我们的董事局由具备不同专业知识和背景的人士组成，提供广泛而独到的见解。我们为新委任的董事局成员安排全面及专门的就任计划，以确保他们熟悉数码港的目标、业务运作、重大发展及董事的职责。董事获得充分、准确及适时的资料，作出符合数码港及其持份者利益的知情决策。

我们制定全面的企业管治标准，包括行为守则、授权制度和举报政策。这些政策为我们的董事和员工提供明确的行为和行动指引，促进负责任、问责和良好操守的文化。

作为一家受《防止贿赂条例》规管的公共机构，数码港董事局成员均被视为“公职人员”。我们承诺在向公众提供产品及服务时，秉承诚实、正直、公平和公正的原则。

为提高透明度及公开性，我们参照香港联合交易所有限公司证券上市规则附录C1所载的《企业管治守则》，自愿在适当及适用的情况下披露我们的企业管治政策及常规。

有关数码港企业管治常规的详细资料，请参阅本报告第85至103页的企业管治报告。

## 展望未来：继续推动ESG工作

ESG和可持续发展是现今商业环境的必然要求，也是我们的热情、承诺和灵感所在。数码港持续透过智慧项目和前瞻性策略，为可持续发展和ESG而努力奋斗。我们以创意寻找解决方案，推动可持续发展。我们会不断提升数码港的营运，以优化资源效益及促进环境管理工作。此外，我们亦会提升社会责任，并展示最佳的管治实践。



To demonstrate our commitment, several smart projects are already in the pipeline. In addition to expanding our solar power system at Cyberport 3, we will continue to advance our E-scooter Smart Operation Implementation Plan to enhance operational services and showcase the benefits of e-mobility in smart living environments. Subject to Transport Department (TD)'s approval, we plan to initially deploy e-scooters for IT Street and Arcade patrols, with the potential to expand to outdoor areas and the Waterfront Park.

为彰显我们的承诺，我们已筹备多个智慧项目。除扩展数码港3座的太阳能发电系统外，我们将继续推进电动代步车智能营运实施计划，以提升营运服务，并展示电动出行在智慧生活环境中的益处。如获运输署批准，我们计划初步就资讯科技大道及商场巡逻部署电动代步车，并可能扩展至户外区域及海滨公园。



Cyberport is planning to deploy various smart projects, including E-scooter Smart Operation Implementation Plan and 1<sup>st</sup> Autonomous Vehicle Vending Robot.  
数码港筹备多个智慧项目，包括电动代步车智能营运实施计划及第一代自动贩卖车机器人。

Connectivity and mobility within Cyberport are significantly enhanced by Hong Kong's inaugural **1<sup>st</sup> Autonomous Vehicle Vending Robot**, designed for pedestrian zones. This innovative vehicle provides convenient refreshments for Waterfront Park visitors and addresses the logistical challenges of traditional vending machines.

香港首个为行人专用区设计的**第一代自动贩卖车机器人**问世，显著增强了数码港内部的连结性及流动性。这款创新贩卖车为海滨公园的访客提供方便的小食，并解决传统贩卖机在后勤方面的挑战。

Developed through collaboration among engineers, designers, and government officials, the robot features advanced GPS navigation, an eco-friendly power supply, a user-friendly interface, and a refrigeration system. As it collects operational data, this project not only improves the visitor experience but also sets a precedent for integrating autonomous technologies into urban environments, reinforcing Cyberport's commitment to innovation and its role in Hong Kong's Smart City development.

这款机器人由工程师、设计师和政府官员共同合作开发，配备先进的GPS导航、环保电源、简单易用的界面及冷藏系统。此项目透过收集营运数据，不仅可改善访客体验，更开创将自动科技融入城市环境的先例，巩固了数码港对创新的承诺及其在香港智慧城市发展中的地位。

There are many more exciting initiatives powering our environmental efforts forward, we look forward to showcasing them to the community, Hong Kong, and environmental advocates across the globe.

还有更多令人振奋的举措推动我们的环保工作向前迈进，我们期待日后向社群、香港和全球环保倡议者展示。

## CORPORATE GOVERNANCE REPORT 企业管治报告



The board of directors (the “Board” or “Board Members”) and the management (“Management”) of Hong Kong Cyberport Management Company Limited (the “Company”) are committed to maintaining and upholding high standards of corporate governance. The Company believes that good corporate governance provides the foundation for good corporate performance and is essential to accomplishing our public missions, meeting the expectations of our stakeholders, and attaining long-term and sustainable growth. The Company has therefore adopted accountability, transparency, fairness, ethics and integrity as the cornerstones of our corporate governance framework.

Vision, Purpose, Corporate Strategy, Values and Culture

The Company’s **vision** is to be the hub for digital technology and thereby creating a new economic driver for Hong Kong.

The Company’s **purpose** is to support and promote the innovation and technology (“I&T”) development in Hong Kong through the creation of a comprehensive ecosystem of digital technology companies. The Company is committed to nurturing a vibrant tech ecosystem by cultivating talent; promoting entrepreneurship among the youth; supporting start-ups on their growth journeys; fostering industry development by promoting collaborations with local and international partners; and integrating new and traditional economies by accelerating digital adoption in the public and private sectors.

The Board has continued to review the **strategies** of the Company to identify and assess the opportunities and challenges the Company may face, and to develop a planned course of action for the Company to generate and preserve long-term value. The Cyberport Three-Year Strategic Plan for 2023/24 – 2025/26, as steered by the Board, has directed the Company to enhance the I&T ecosystem and promote “new industrialisation”, enlarge the I&T talent pool, promote digital economy development and integrate into the overall development of the country. Progress of implementation of the key initiatives in the strategic plan was reported to and reviewed by the Board Members.

Wholly owned by the Government, the Company is committed to upholding high standards of corporate governance, and adheres to the principle of honesty, integrity and fair play in its operations. The Company, steered by the Board Members, is managed by a group of high calibre who shares the same vision and with whom the Company attaches great importance. Respect for and trust in the team are an integral part of corporate **culture**. In addition, the Company communicates and works with various stakeholders whose support and advice would contribute to accomplishing its vision.

Cyberport’s **values** of integrity, openness, and making a difference form the foundation for executing its strategies. Under the guidance of the Board of Directors, Cyberport is committed to maintaining and upholding high standards of corporate governance, and has adopted accountability, transparency, fairness, ethics and integrity as the cornerstones of its corporate governance framework, enabling Cyberport to accomplish its public missions, attain long-term and sustainable growth.

香港数码港管理有限公司（“本公司”）董事局（“董事局”或“董事局成员”）及管理层（“管理层”）致力维持并奉行卓越的企业管治。本公司相信良好企业管治是良好企业表现的基础，亦是履行公众使命、满足持份者期望及达到长期持续增长的要素。因此，本公司一直以问责性、具透明度、处事公允、注重道德操守及诚信作为企业管治架构的基石。

愿景、目标、企业策略、价值与文化

本公司的**愿景**是成为数码科技枢纽，为香港缔造新经济动力。

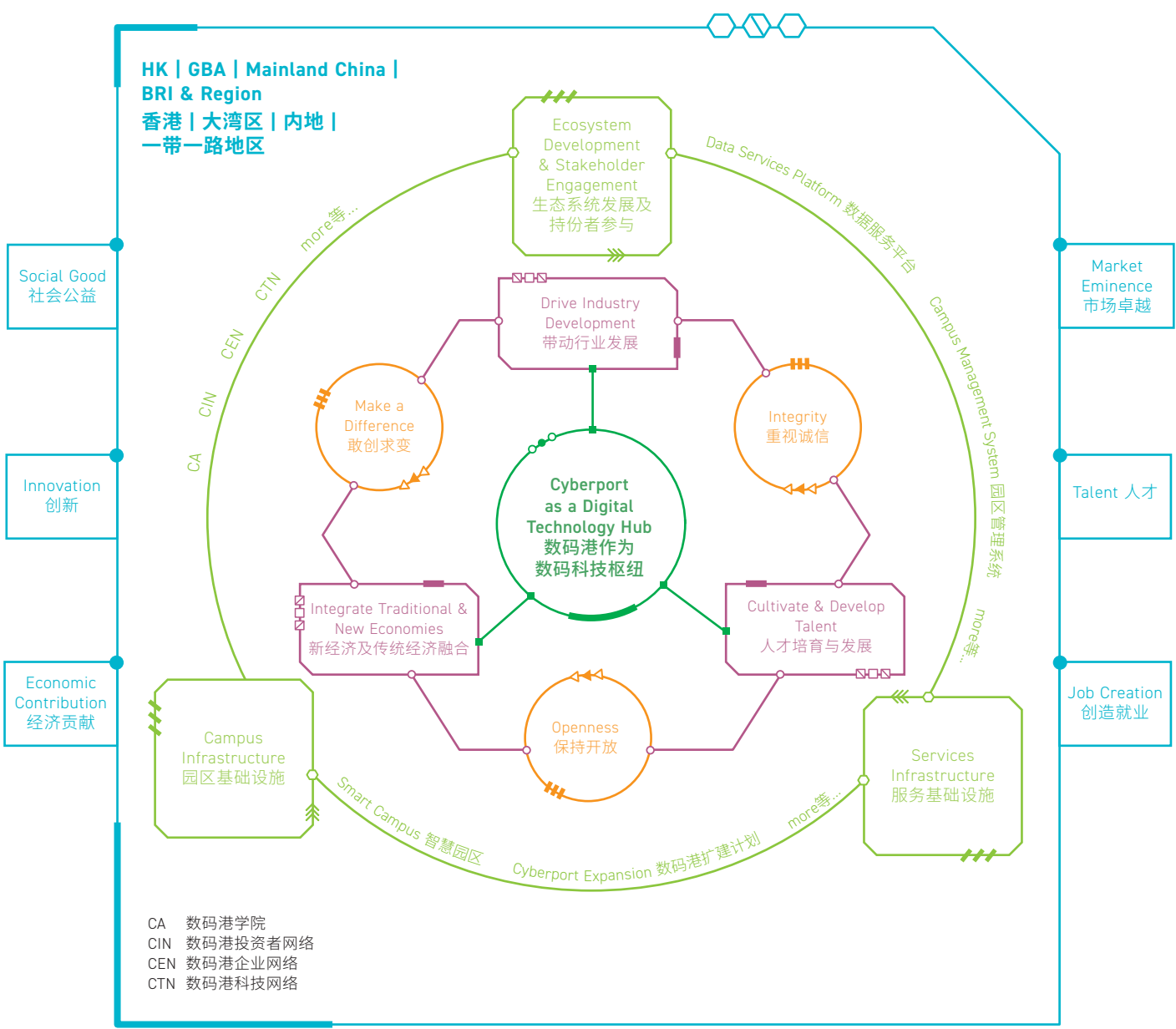
本公司的**目标**是透过建立全面的数码科技公司生态圈，支持及促进香港创新科技发展。本公司致力培育科技人才、鼓励年轻人创业、扶植初创企业，创造蓬勃的创科生态圈；透过与本地及国际伙伴合作，促进科技产业发展；同时加快公私营机构采纳数码科技，推动新经济与传统经济融合。

董事局持续检讨本公司的**策略**，从而识别和评估潜在的机遇和挑战，并制定行动计划为本公司缔造和保留长期价值。在董事局的带领下，数码港已制定2023/24年度至2025/26年度三年策略计划，指引本公司强化创科生态圈，推动“新型工业化”，壮大创科人才库，促进数字化经济发展，并融入国家整体发展大局。策略计划内各项主要措施的实施进度须向董事局成员汇报，并由其审阅。

本公司由政府全资拥有，致力维持高水平的企业管治，业务营运秉承诚实、诚信及公平的原则。本公司管理团队优秀，备受重视，彼等在董事局成员的带领下，共同迈向愿景。团队尊重及信任是企业**文化**不可或缺的一部分。此外，本公司与持份者沟通合作，彼等的支持及意见有助本公司达成愿景。

数码港秉持重视诚信、保持开放、敢创求变的**价值**，作为执行策略的基础。在董事局的指导下，数码港致力维持并奉行卓越的企业管治，并一直以问责性、具透明度、处事公允、注重道德操守及诚信作为其企业管治架构的基石，使数码港能够履行公众使命，实现长期及可持续增长。

The vision, corporate strategy, values and culture of the Company is illustrated in the diagram below: 本公司的愿景、企业策略、价值与文化如下图所示：



Business model

Cyberport offers entrepreneurial programmes with funding and mentorship to meet the needs of entrepreneurship at different stages of development. Cyberport leverages its support networks (i.e. Cyberport Enterprise Network (CEN), Cyberport Investors Network (CIN), Cyberport Technology Network (CTN), and Cyberport Professional Services Network (CPN)) and continuously collaborates with the Government, industry, academia, and research sectors, to develop local, Mainland and overseas partnerships and create a favourable environment for the growth of startups and technology companies. Cyberport runs on a self-sustaining model that powers its public mission activities with incomes received from its commercial operations of grade-A intelligent office buildings, technology infrastructure, a retail complex, and a five-star hotel. Cyberport’s smart campuses adopt various technological solutions to enhance effectiveness and provide application scenarios to showcase startup solutions, while providing a conducive atmosphere for innovation, and community to exchange ideas and seek collaborations.

商业模式

数码港为初创企业计划提供资助和指导，以满足不同发展阶段的创业需要。数码港借助其支援网络（即“数码港企业网络(CEN)”、“数码港投资者网络(CIN)”、“数码港科技网络(CTN)”及“数码港专业服务网络(CPN)”），并与政府、业界、学术界及研究界持续合作，发展本地、内地及海外合作伙伴关系，营造有利于初创和科技公司成长的环境。数码港以自负盈亏的模式营运，透过其甲级智能写字楼、科技基建、零售购物中心及五星酒店的商业营运收入支持公众使命活动。数码港的智慧园区采用多种技术方案提升效益，并提供应用场景以展示初创方案，同时提供有利创新氛围，让园区交流意见并寻求合作。



(As of 31 March 2024)

(于2024年3月31日)



The Board has the collective responsibilities for the leadership and control of the Company within a framework of prudent and effective controls. It governs and leads the Company in a responsible and effective manner. All Board Members must act with integrity, lead by example, and promote the desired culture.

To ensure effective discharge of duties by Board Members, the Board assumes the responsibility of ensuring that each Board Member has devoted sufficient time to attend to the affairs of the Company. All Board Members are kept abreast of the development of the Company through regular Board meetings, and receipt of regular financial and business updates.

The Company has also arranged appropriate Directors' and Officers' liability insurance to indemnify the Board Members against liabilities arising out of the discharge of their duties and responsibilities as the Board Members of the Company.

The roles of the Chairman of the Board, and the Chief Executive Officer (“CEO”) of the Company are complementary, but more importantly, they are distinct and separate with a clear and well-established division of responsibilities, enhancing independence and accountability.

The CEO, who is appointed by the Board as a remunerated full-time employee of the Company, is responsible to the Board for implementing the strategy and policy as established by the Board, and managing the day-to-day business of the Company. Mr Peter YAN King-shun has been serving the Company as the CEO for six years till 2 April 2024. In January 2024, the Company announced the succession plan for HKCMCL's CEO and appointed Dr Rocky CHENG Chung-nam's appointment with effect from 3 April 2024.

As at the date of this Annual Report, the Board comprised of 16 Directors, of whom all are Non-executive Directors and 15 Directors are considered independent, namely, Mr Simon CHAN Sai-ming (Chairman), Mr Nicholas CHAN Hiu-fung (appointed on 1 April 2024), Professor Christopher CHAO Yuhang, Ms Ivy CHEUNG Wing-han, Dr Jack KONG Jianping, Hon LAU Kwok-fan, Dr Michael LEUNG Kin-man, Ms Erica MA Yun, Mr Victor NG Chi-keung, Dr Derrick PANG Yat-bond, Dr Charleston SIN Chiu-shun, Mr Patrick TSANG On-yip (appointed on 1 April 2024), Dr Maggie TSOI Tsz-shan, Mr Ken WONG Kin-hang (appointed on 1 April 2024) and Professor Eric YEUNG Chuen-sing. The public officer serving on the Board is the Permanent Secretary for Innovation, Technology and Industry, Mr MAK Tak-wai. This structure effectively ensures

董事局透过审慎而有效的监管框架，集体负责领导和监管本公司，并以尽责尽心和重视效益的态度管治及领导本公司。全体董事局成员均须持正不阿，以身作则，致力推广企业文化。

为确保董事局成员有效履行职务，董事局有责任确保各董事局成员均投入足够时间参与本公司的事务。所有董事局成员均可藉参与常规董事局会议及定期收取财务及业务更新资料，了解本公司之发展。

本公司已为各董事及高级职员作适当的投保安排，以保障董事局成员免受因履行本公司董事职务及职责而引起的法律责任。

本公司董事局主席和行政总裁（“行政总裁”）的职务相辅相成，但重点是两者的角色分明，职责分工亦有清楚界定，以增加独立性及问责性。

行政總裁由董事局委任，為本公司受薪全職人員，負責執行董事局所制訂的策略及政策，以及管理本公司日常業務。任景信先生已擔任本公司行政總裁六年，其任期於2024年4月2日完結。於2024年1月，本公司宣布香港數碼港管理有限公司行政總裁接任計劃，並委任鄭松岩博士擔任該職務，自2024年4月3日起生效。

于本年报日期，董事局共有16名董事，均为非执行董事及15名董事被视为独立，计有陈细明先生（主席）、陈晓峰先生（于2024年4月1日获委任）、赵汝恒教授、张颖娴女士、孔剑平博士、刘国勋先生、梁建文博士、马殷女士、伍志强先生、彭一邦博士、冼超舜博士、曾安业先生（于2024年4月1日获委任）、蔡芷珊博士、黄建恒先生（于2024年4月1日获委任）及杨全盛教授。在董事局任职的公职人员是创新科技及工业局常任秘书长麦德伟先生。这架构有效地确保董事局决策过程及对管理层监督的独立性、客观性及公正性。非

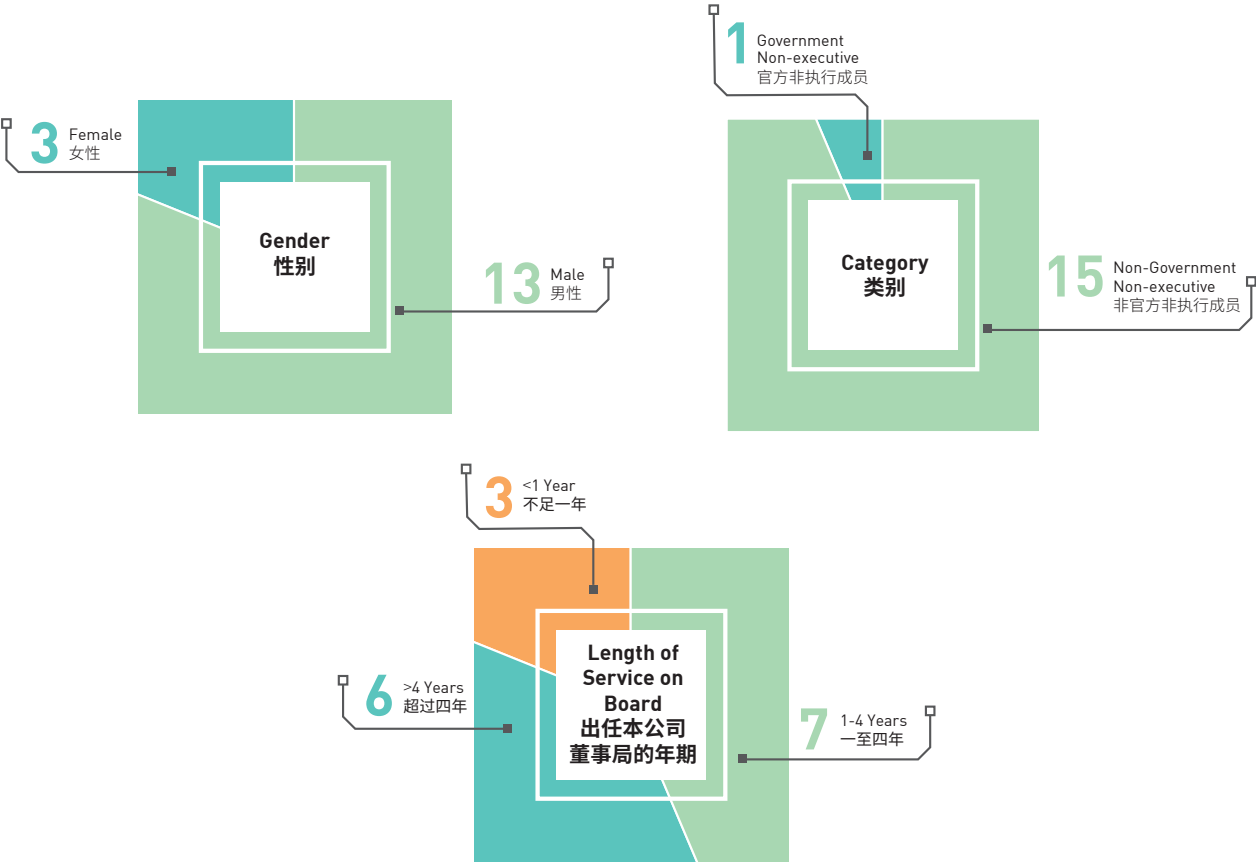


the independence, objectivity and impartiality of the Board’s decision-making process and oversight of Management. Non-executive Directors bring an external perspective, constructively challenge and advise on proposals or strategies.

All Board Members are appointed by the shareholders without receiving any honorarium, generally for a two-year term and subject to re-appointment upon expiry of their terms.

执行董事带来外界观点，理性正面地质询和就方案或策略提供意见。

所有董事局成员均由股东委任，没有收取任何酬金，一般任期为两年及任期届满后须再获委任。



Diversity

Board

The Company recognises the importance of ensuring an appropriate balance of skills, knowledge, experience, and gender on the Board to its corporate governance. The Board includes one member from the Government, with others coming from various fields. These include technology and innovation, commercial, accounting and finance, investment, building and construction, legal, community and public affairs, and academic, demonstrating the breadth and depth of relevant experience to steer and oversee the business of the Company.

The Company has all along supported women’s participation in Hong Kong’s information and communications technology (“ICT”) sector. Among the non-Government directors, the gender ratio for female directors is around 29% as of 31 March 2024. The Company will endeavour to promote gender diversity on its board. Other factors such as skills, experience and diversity of perspectives appropriate to the Company’s business are also considered when deciding on appointments to the Board and the continuation of those appointments. The mix of the Board Members is balanced and well represented by IT professionals, business executives, government representatives and other industry professionals and leaders. Biographical details of the Board Members are set out in the section “Board of Directors” in this Annual Report. The Company also maintains on its website (www.cyberport.hk) an updated list of its Board Members identifying their roles and functions.

Staff

The importance of gender diversity at Cyberport Board level is extended throughout the organisation. A diverse workforce supports high performance and ability to co-operate effectively with various stakeholders. As of 31 March 2024, 49% and 51% of the Company’s staff were male and female respectively. The Company aims to achieve a balance of gender and will review regularly to ensure a balanced ratio.

Board Functions

The Board directs the management of the business and affairs of the Company. The overall management of the Company’s business is vested in the Board. The Board focuses its attention on providing the overall strategic guidance to the Company on strategic planning, financial and business development, corporate governance, oversight of risk management and internal control, human resources and remuneration issues, and scrutinises performance, while monitoring performance reporting.

Management is responsible for the day-to-day operations of the Company. At regular Board meetings, Management reports the Company’s business to the Board, including the Company’s operations, progress of projects, financial performance, legal issues, corporate governance, risk management, human resources, sustainability, corporate responsibility and business outlook. Together with discussions at Board meetings, Board Members have a general understanding of the Company’s business and sufficient information to make informed decisions for the benefit of the Company.

In addition to the regular financial and business performance reports submitted to the Board at its regular meetings, the Board also receives monthly financial and business updates with information on the Company’s latest financial performance. Such actions facilitate directors to gain a balanced and comprehensive assessment of the Company’s performance, business operations, financial position and prospects throughout the year. Moreover, all Board Members have separate and independent access to Management for obtaining necessary information.

成员多元化

董事局

本公司深明董事局在技能、知识、经验和性别各方面均维持适度平衡，对企业管治极为重要。董事局其中一名成员来自政府，其余则来自不同的范畴，包括科技及创新、商业、会计及金融、投资、建筑、法律、社区及公共事务，及学术界。各董事局成员均具有相关丰富经验和渊博知识，以督导和监督本公司的业务。

本公司一直支持女性投身香港资讯及通讯科技行业。于2024年3月31日，女性董事占非官方董事的比例约29%。本公司将致力促进董事局性别多元化。于决定委任及续任董事局成员时，其他因素(例如适用于本公司业务的技能、经验及多元化观点)亦会考虑。董事局成员的组合均衡，成员为来自不同业界的专业代表，包括资讯科技专家、商界行政人员、政府代表，以及其他行业的专业人士与领袖。各董事局成员的履历详情载列于本年报之“董事局”一节。本公司亦于其网站(www.cyberport.hk)上载最新董事局成员名单，列明彼等的角色和职能。

员工

性别多元化在数码港董事局层面的重要性已延伸至整个组织。多元化的员工团队支持卓越表现和与各持份者有效协作的能力。于2024年3月31日，本公司的员工男性占49%，女性占51%。本公司致力维持性别均衡，并会定期评估以确保比例均衡。

董事局职能

董事局负责对本公司的业务和事务管理作出指导。本公司业务的整体管理交由董事局负责。董事局专注就策略规划、财务及业务发展、企业管治、监督风险管理及内部监控、人力资源及薪酬事宜向本公司提供整体策略指引，同时审视绩效及监察绩效的汇报。

管理层负责本公司的日常营运。在董事局常规会议上，管理层向董事局汇报本公司的业务状况，包括本公司的营运、项目进展、财务表现、法律事宜、企业管治、风险管理、人力资源、可持续发展、企业责任和业务前景。连同董事局会议的讨论，董事局成员能掌握本公司的业务状况，并获取充分资料，以作出符合本公司利益的知情决策。

除了在常规会议上向董事局提交的定期财务和业务表现报告外，董事局亦收取载有本公司最新财务表现资料的每月财务和业务更新资料。这些举措有助董事对本公司全年的表现、业务营运、财务状况和前景展望作出公正和全面的评估。再者，所有董事局成员均有自行接触管理层的独立途径，以获取所需资料。



## Board Proceedings

There are at least four regular Board Meetings each year. Additional Board or Committee meetings to consider specific matters can be convened when necessary. All Board Members have full and timely access to board papers, minutes and all relevant information, and may seek independent professional advice at the Company's expense, if necessary, in accordance with the approved procedures, so that they can discharge their duties and responsibilities as Board Members.

The schedule for the regular Board and Committee meetings in each year is made available to all Board Members before the end of the preceding fiscal year. Furthermore, notice of meetings will be given to the Board Members 14 days before each regular meeting.

Meeting agenda for regular meetings are set after consultation with the Chairman/Committee Chairman and CEO. In general, the agenda and papers are sent to the Board Members five working days before the intended date of the meeting.

Board Members may attend the Board/Committee meetings in person or through electronic means of communication.

Matters to be resolved at Board/Committee meetings are decided by a majority of votes from the Board/Committee Members allowed to vote, although the usual practice is that decisions reflect the consensus of the Board/Committee. The proceedings of the Board are reviewed from time to time to keep abreast of regulatory changes and best corporate governance practices.

## Board Meetings

During the year, the Board held six meetings with overall attendance of 83.3%.

### Key matters considered/resolved:

- Strategic plan and objectives
- Annual financial plan and performance targets
- Annual report, audited financial statements, environmental, social and governance report, and corporate governance report
- Management accounts and reports
- Oversight of Management
- Performance assessment of Management
- Transactions, arrangements, and contracts of significance

## Board Independence

The Company has maintained arrangements in place to ensure that independent views and input are available to the Board. As of 31 March 2024 and as at the date of this Annual Report, all Board members are Non-executive Directors. Board Members are required to declare any interests that are or may be relevant and material to the business and operations of the Company on their first appointment, on an annual basis, and as and when necessary thereafter. Policies governing conflict of interest are clearly set out in the Director's Code of Conduct.

The Chairman encourages Board Members with different views to voice their concerns, to promote diversity of thought and independence of judgement. To facilitate Board Members to discharge their duties and identify and understand issues quickly, Management provides the Board Members with all relevant documents and information in a timely manner, with a view to enabling the Board Members to exercise independent judgement, contribute to discussions and make informed, resilient decisions. To facilitate these objectives, Board

## 董事局议事程序

董事局每年至少召开四次常规会议，并可视乎需要另行召开额外的董事局会议或委员会会议，以审议特定事项。董事局全体成员均可全面及适时取得董事局文件、会议记录等所有相关资料。如有需要，董事局成员可按照既定程序，寻求独立专业意见，以履行其职务及职责，有关费用由本公司支付。

每年的常规董事局及委员会会议之会期会于上一个财政年度结束前通报董事局全体成员。此外，会议通告将于每次常规会议前14天提交予董事局成员。

常规会议的议程会于咨询主席／委员会主席及行政总裁后拟定。议程和会议文件一般在会议拟定日期前5个工作日提呈予董事局成员。

董事局成员可亲身或透过电子通讯方式出席董事局／委员会会议。

将于董事局／委员会会议表决之事宜均由获准投票的董事局／委员会成员以过半数作出议决，惟惯常情况是议决的决定乃根据董事局／委员会的共识而作出。董事局会不时检讨董事局会议程序，与时俱进，以配合规管变动及最佳企业管治常规。

## 董事局会议

于本年度，董事局共召开了6次会议，整体出席率达83.3%。

### 经审议／议决的主要事项：

- 策略计划及目标
- 年度财务计划及表现目标
- 年报、经审计财务报表、环境、社会及管治报告及企业管治报告
- 管理账目及报告
- 监督管理层
- 管理层表现评核
- 重大交易、安排及合约

## 董事局独立性

本公司已设有安排，确保董事局可获得独立的观点和意见。于2024年3月31日及于本年报日期，所有董事局成员均为非执行董事。董事局成员在首次获委任时、其后每年度和之后有需要时，均须申报与本公司业务及运作有关或可能有关并属重大性质的任何利益。规管利益冲突的政策已明确列于董事行为守则。

主席鼓励持不同意见的董事局成员表达其关注的事宜，以促进多元意见及独立判断。为使董事局成员履行职责，并迅速识别和理解事项，管理层适时向董事局成员提供所有相关文件及资料，使董事局成员能够行使独立判断、于讨论中作出贡献，并作出知情沉稳的决定。为实现这些目标，董事局成员有权就将于董事局／董事委员会会议上讨论的事宜向管理层索取进

Members are entitled to seek further information from Management on the matters to be discussed at meetings of the Board/Board Committees, and/or to seek assistance from the Company Secretary who will be co-ordinating between the Board Members and Management to deal with any queries from the Board Members, or seek independent professional advice in appropriate circumstances at the Company's expense to discharge their duties.

In addition, a dedicated meeting session between Chairman and Board Members without the presence of Management provides an exclusive platform for Board Members to discuss human resources matters, raise concerns, exchange views, and discuss issues about the Company or its business.

Taking into account the implementation of the above arrangements, the Company considers the mechanism for ensuring the availability of independent views and input to the Board remains effective.

## Directors' Induction and Development Programme

Each newly appointed Board Member is given a comprehensive, formal and tailored induction programme so that they can discharge their responsibilities to the Company properly and effectively. The programme consists of meetings with the CEO and Management, briefings on the Company's operations and major developments, and visits to the Company's facilities. Induction programmes aim to facilitate new Board Members to familiarise themselves with the Company's objectives, strategies, business, operations, internal controls, and policies, as well as the general and specific responsibilities of directors.

Further, all Board Members are provided with a Directors' Handbook on their appointment, which sets out, amongst other things, directors' duties, code of conduct (policies governing conflict of interest, along with anti-bribery and anti-corruption guidelines), declaration of interests and the terms of reference of the Board Committees. The Directors' Handbook is updated from time to time to reflect developments in those areas.

To keep Board Members abreast of the updated knowledge and skills as to corporate governance, a Board briefing session was arranged in September 2023 to share the latest operational and legal risks. Board Members actively participate in Cyberport's signature events, such as Digital Economy Summit, the Digital Entertainment Leadership Forum and the Cyberport Venture Capital Forum, to exchange ideas and gain insights on I&T development.

## Code of Conduct

The Company is a public body under the Prevention of Bribery Ordinance ("POBO"). Accordingly, Board Members are regarded as "public servants" for the purpose of POBO. The Company is fully committed to the principle of honesty, integrity, fairness, and impartiality in the delivery of products and services to the public.

The Board is collectively responsible for the management and operations of the Company. Board Members, both collectively and individually, are expected to exercise fiduciary duties and duties of care, skill, and diligence to a standard at least equal to those of Hong Kong laws.

Delegating the functions of the Board is permissible but does not absolve Board Members from their responsibilities or from applying the required levels if they pay attention to the Company's affairs only at formal meetings. At a minimum, Board Members should take an active interest in the Company's affairs and obtain a general understanding of the Company's business.

一步资料，及／或要求公司秘书协助，后者将协调董事局成员及管理层处理董事局成员的任何查询，或适时寻求独立专业意见来履行其职责，费用由本公司承担。

此外，主席与董事局成员有特定会议环节而管理层不会列席，为董事局成员讨论人力资源事宜、提出关注、交换见解及讨论有关本公司或其业务的事宜提供专属平台。

考虑到上述措施的实行，本公司认为确保董事局获得独立的观点和意见的机制仍然有效。

## 董事就任及发展方案

每名新委任的董事局成员均获提供全面、正式兼特为其而设的就任须知，以便他们能妥善及有效地履行对本公司的职责。该计划包括与行政总裁及管理层会面、参与本公司营运及主要发展的简介会，以及参观本公司设施。就任计划旨在协助新董事局成员熟悉本公司的目标、策略、业务、营运、内部监控及政策，以及董事的一般及特定职责。

此外，全体董事局成员于获委任时均获提供董事手册，当中载有（其中包括）董事职责、行为守则（规管利益冲突的政策，连同反贿赂及反贪污指引）、利益申报及董事委员会的职权范围。董事手册不时更新，以反映这些领域的发展。

为使董事局成员了解企业管治的最新知识及技能，本公司于2023年9月安排董事局简介会，以分享最新的营运及法律风险。董事局成员积极参与数码港的旗舰活动，例如数字经济峰会、数码娱乐领袖论坛及数码港创业投资论坛，就此交流意见及获取创新科技发展的见解。

## 行为守则

本公司是一家受《防止贿赂条例》规管的公共机构。因此，董事局成员均被视为《防止贿赂条例》所指的“公职人员”。本公司承诺在向公众提供产品及服务时，秉承诚实、正直、公平和公正的原则。

董事局须就本公司的管理及业务营运承担共同责任。董事局成员须共同和个别地履行诚信责任，并按照至少不低于香港法例的标准行使谨慎、技能和勤勉职责。

董事局成员可将董事局职能委派他人，但并不就此免除他们的相关责任；或如董事局成员仅透过参加正式会议了解本公司事务，并不免除他们所应承担的责任。董事局成员须积极关心本公司之事务，并对本公司业务有全面理解。



Board Members should regularly attend and actively participate in Board and Committee meetings, and prepare for them by reviewing all materials provided by Management.

Board Members are required on their first appointment, on an annual basis, and as and when necessary thereafter to declare any interests that are or may be relevant and material to the business and operations of the Company. They are also required to inform the Company Secretary of any changes in their declared interests or any new interests that may arise as soon as they become aware of such interests. A Register of Directors’ Interests is kept by the Company Secretary and is accessible by the Board Members.

Every Board Member is also required to observe his/her ongoing disclosure obligations (including, without limitation, requirements to notify changes in personal particulars to the Company Secretary and/or circumstances that may affect his/her independence, and to declare interests in respect of any transaction, arrangement or contract or a proposed transaction, arrangement or contract with the Company) under the Companies Ordinance.

A Board Member cannot cast a vote on any contract, transaction, arrangement or any other kind of proposal in which he/she has an interest and which he/she knows is material except with the approval of the Board/Committees. For this purpose, interests of a person who is connected with a Board Member (including any of his/her associates) are treated as the interests of the Board Member himself/herself. A Board Member may not be included in the quorum for such part of a meeting that relates to a resolution he/she is not allowed to vote on, but he/she shall be included in the quorum for all other parts of that meeting. This reduces potential conflicts which might otherwise arise between the Company’s business and an individual Board Member’s other interests or appointments.

Board Committees

During the year, the Board has delegated authority to six standing Committees, namely, the Audit Committee, Construction and Facilities Committee, Entrepreneurship Committee, Finance and Administration Committee, Macro Fund Investment Committee, and Remuneration and People Committee, to assist it in carrying its responsibilities.

Each of these Committees has specific written terms of reference, which set out in detail their respective authorities and responsibilities. The terms of reference of all Board Committees are reviewed from time to time in light of the Company’s evolving operational, business, and development needs.

Attendance records of each individual member of the Board during the year are shown on page 96 of the Annual Report.

During the year, the Board established a task force to steer investigation and follow-up work in relation to the cybersecurity incident. The task force concluded relevant work and reported to the Board.

All Board Committees are accountable to the Board for their recommendations and decisions. The meeting processes of the Board Committees follow closely those of the Board. The interface between the Board and Board Committees are:

- All Board Members may attend any Committee meetings as observers
- Board Members have access to papers and minutes of any Committee meetings through the Company Secretary
- Board Members are regularly updated for the decisions made by the Board Committees

The following sets out details of each Board Committee, principal duties and key matters of which were considered or resolved during the year.

董事局成员应定期出席和积极参与董事局和委员会会议，并查阅管理层提供的所有资料，为会议做好准备工作。

董事局成员在首次获委任时、其后每年度和之后有需要时，均须申报与本公司业务及运作有关或可能有关并属重大性质的任何利益。如过往申报的利益有任何变动或有任何新利益申报，董事局成员必须尽快通知公司秘书。董事利益申报登记册由公司秘书保存，并可供董事局成员查阅。

各董事局成员亦须根据《公司条例》遵守其持续披露义务 (包括但不限于通知公司秘书其个人资料之变更及／或可能影响其独立性的情况，以及申报其于任何与本公司订立的交易、安排或合约或拟订立的交易、安排或合约中的利益的规定)。

除经董事局／委员会批准外，董事局成员不得就其在当中拥有权益及其知悉属重大性质的任何合约、交易、安排或任何其他建议议案进行投票。就此而言，与董事局成员 (包括其任何联系人士) 有关连的人士之利益均视作该董事局成员本身的利益。董事局成员如不获准对某项决议案作出投票，则该成员并不计算在该项决议案的相关会议部分的法定人数内，惟该成员仍可计算在该次会议所有其他部分的法定人数内。这种做法可减少本公司业务与个别董事局成员的其他利益或任命之间可能产生的冲突。

董事委员会

于本年度，董事局辖下设有6个常务委员会，分别为审计委员会、建设及设施委员会、企业发展委员会、财务及行政委员会、数码港投资创业基金委员会以及薪酬及人员委员会，以协助董事局履行其职责。

各个委员会均以书面具体订明其职权范围，详细阐明其各自的权力及职责。因应本公司不断变化的业务经营和发展需要，所有董事委员会的职权范围将不时作出检讨。

董事局各成员于本年度的会议出席记录载列于年报第96页。

于本年度，董事局成立了一个专责小组，督导有关网络安全事件的调查与跟进工作。专责小组已完成有关工作，并向董事局作出汇报。

所有董事委员会须对其建议及决策向董事局负责。董事委员会的会议流程均严格按照董事局的规则进行。董事局及其辖下各委员会之间的连系如下：

- 董事局全体成员均可以观察员身份，出席任何委员会会议
- 董事局成员可向公司秘书查阅任何委员会会议文件和会议记录
- 董事局成员定期获得有关董事委员会所作决策的最新资料

各董事委员会之详细资料、其主要职责及于本年度审议或决议的主要事项详情载列如下。

Audit Committee

The Audit Committee (“AC”) is responsible for overseeing and reviewing the effectiveness of the Company’s internal control, risk management system, regulatory compliance, and the Company’s internal audit function. It is responsible for overseeing the integrity of the Group’s financial statements and the application of financial reporting principles, and the Company’s relationship with the external auditors and their independence assessments. Furthermore, the AC directly oversees the work performed by the internal audit team. As of 31 March 2024, the AC comprised five members who were all Non-executive Directors, Ms Ivy CHEUNG Wing-han (Chairperson of the AC), Professor Karen CHAN Ka-yin, Dr Michael LEUNG Kin-man, Ms Erica MA Yun and Mr MAK Tak-wai.

Principal duties:

- Review and endorse audited financial statements for the Board’s approval
- Make recommendations on the appointment of external auditor, approve its audit fee and terms of engagement, and oversee the Company’s relations with the external auditor
- Review accounting policies
- Oversee internal controls, risk management system and internal audit function

Key matters considered/resolved:

- Annual audited financial statements
- External auditor’s report, objectivity, and effectiveness of audit process
- Risk management and internal control review
- Risk register and risk assessment results
- External and internal audit job plan
- Internal audit review reports covering financial, business, and functional operations and compliance
- Whistleblowing cases

Construction and Facilities Committee

The Construction and Facilities Committee (“CFC”) is responsible for monitoring and overseeing the capital works related matters, facilities management and related consultancy services. As of 31 March 2024, the CFC comprised five members who were all Non-executive Directors, Dr Derrick PANG Yat-bond (Chairman of the CFC), Professor Christopher CHAO Yu-hang, Hon LAU Kwok-fan, Mr MAK Tak-wai and Dr Maggie TSOI Tsz-shan.

Principal duties:

- Approve or recommend the capital works projects (including new development, re-development and construction) to be undertaken by the Company and the modality for facilities management of the Company’s premises
- Endorse and recommend the planning and development parameters for new capital projects including but not limited to master development plan, design, programme, budget and facilities provisions, and related headcount requirements
- Approve the award, variations/claims, and commercial settlement of contracts for capital works, facilities management works and related consultancy services
- Monitor the progress and control the expenditure of capital works projects and facilities management matters
- Review and approve the capital works and facilities management related policies

审计委员会

审计委员会负责监察及检讨本公司内部监管、风险管理制 度、遵守合规要求及本公司内部审计功能之成效，亦负责监察本集团财务报表之完整性、财务汇报原则之应用及本公司与外聘核数师之关系及评估彼等之独立性。此外，审计委员会直接监督内部审计部的工作。于2024年3月31日，审计委员会由五名成员组成，均为非执行董事，计有张颖娴女士（审计委员会主席）、陈嘉贤教授、梁建文博士、马殷女士及麦德伟先生。

主要职责：

- 审阅并批准经审计财务报表，以供董事局批准
- 就外聘核数师的委任提出建议，并批准其审计费用及聘用条款，以及监督本公司与外聘核数师的关系
- 检讨会计政策
- 监督内部监管、风险管理制度及内部审计功能

经审议／决议的主要事项：

- 年度经审计财务报表
- 外聘核数师报告、审计过程的客观性及有效性
- 风险管理和内部监管检讨
- 风险登记册及风险评估结果
- 外部和内部审计工作计划
- 内部审计检讨报告，涵盖财务、业务和职能营运及合规
- 举报个案

建设及设施委员会

建设及设施委员会负责监察和监督资本工程相关事宜、设施管理及相关顾问服务。于2024年3月31日，建设及设施委员会由五名成员组成，均为非执行董事，计有彭一邦博士（建设及设施委员会主席）、赵汝恒教授、刘国勋议员、麦德伟先生及蔡芷珊博士。

主要职责：

- 审批本公司进行的资本工程项目（包括新发展、重建及建设项目）以及本公司物业的设施管理的基本方针或就此提供建议
- 通过及建议有关新资本工程的规划及发展参数，包括但不限于总发展规划、设计、计划、预算及设施条文及相关人员编制要求
- 审批有关资本工程、设施管理工程及相关顾问服务的合约之批授、修订／索赔及商业和解
- 监察资本工程项目以及设施管理事宜之进度及监控其开支
- 检讨及审批资本工程及设施管理相关政策



Key matters considered/resolved:

- Progress of Cyberport Expansion Project
- Smart-Space PropTech in Fanling (PropTech Co-working Space)

- Campus facilities management works
- Transactions, arrangements, and contracts of significance

Entrepreneurship Committee

The Entrepreneurship Committee (“EC”) is responsible for overseeing matters relating to entrepreneurship or start-up programmes organised, arranged, or implemented by the Company, such as the Cyberport Incubation Programme (“CIP”), the Cyberport Creative Micro Fund (“CCMF”), the Esports Industry Facilitation Scheme, and the Cyberport Accelerator Support Programme. As of 31 March 2024, the EC comprised of seven members who were all Non-executive Directors, Dr Charleston SIN Chiu-shun (Chairman of the EC), Professor Christopher CHAO Yu-hang, Dr Jack KONG Jianping, Hon LAU Kwok-fan, Ms Erica MA Yun, Mr MAK Tak-wai and Professor Eric YEUNG Chuen-sing.

Principal duties:

- Oversee the administration and management of any start-up and entrepreneurship programmes and public mission events implemented by the Company
- Monitor and review the operational or financial plans and proposals, administrative matters, business directions, and strategies in relation to the following three aspects:
  - Sparking creative ideas through the CCMF Scheme
  - Nurturing technology start-ups through the CIP
  - Boosting technology start-ups’ fundraising capability
- Approve the appointment and composition of the Entrepreneurship Committee Advisory Group (“ECAG”) which comprises venture capitalists, business executives, ICT industry professionals, academics, and trade association members
- Approve applications for the start-up and entrepreneurship programmes of the Company
- Monitor and review the progress of the start-up enterprises of the programmes
- Review and approve the expenditures of any entrepreneurship programmes and public mission events

Key matters considered/resolved:

- Approval of vetting results of CIP, CCMF, and Cyberport Greater Bay Area Young Entrepreneurship Programme
- Digital Transformation Support Pilot Programme
- Digital Entertainment Leadership Forum
- Cyberport Venture Capital Forum
- Digital Economy Summit
- Cyberport Career Fair
- Youth Start-up Internship Programme
- Joint Accelerator Programme under the Cyberport Accelerator Support Programme
- Web3 Proof-of-Concept Subsidy Scheme
- Changes for the composition of ECAG

Finance and Administration Committee

The Finance and Administration Committee (“FAC”) is responsible for monitoring and overseeing the finance and administration matters of the Company. As of 31 March 2024, the FAC comprised of seven members who were all Non-executive Directors, Mr Victor NG Chi-keung (Chairman of the FAC), Professor Karen CHAN Ka-yin, Ms Ivy CHEUNG Wing-han, Dr Michael LEUNG Kin-man, Mr MAK Tak-wai, Dr Derrick PANG Yat-bond and Mr Hendrick SIN.

经审议／议决的主要事项：

- 数码港扩建计划之进度
- 粉岭Smart-Space PropTech (房地产科技共享工作室)
- 园区设施管理工作
- 重大交易、安排及合同

企业发展委员会

企业发展委员会负责监督由本公司举办、安排或执行的各项企业发展及初创企业计划事宜，包括“数码港培育计划”、“数码港创意微型基金”、“电竞行业支援计划”及“数码港加速器支援计划”。于2024年3月31日，企业发展委员会共有七名成员，均为非执行董事，计有冼超舜博士（企业发展委员会主席）、赵汝恒教授、孔剑平博士、刘国勋议员、马殷女士、麦德伟先生及杨全盛教授。

主要职责：

- 监督由本公司所推行的各项初创企业及企业发展计划及公众使命活动之行政及管理事宜
- 监察及检讨有关以下三大范畴之运作或财务计划及建议书、行政事宜、业务方向及策略：
  - 透过“数码港创意微型基金”计划激发创意
  - 透过“数码港培育计划”扶植科技初创企业
  - 促进科技初创企业募集资金能力
- 批准企业发展顾问团的组成及成员委任，其成员包括创投资本家、商界行政人员、资讯及通讯科技界专业人士、学者及贸易商会成员
- 审批本公司各项初创企业及企业发展计划的申请
- 监察及检讨参与计划的初创企业发展进度
- 检讨及审批任何企业发展计划及公共使命活动的开支

经审议／议决的主要事项：

- 审批“数码港培育计划”、“数码港创意微型基金”及“数码港大湾区青年创业计划”的评审结果
- “数码转型支援先导计划”
- “数码娱乐领袖论坛”
- “数码港创业投资论坛”
- “数字经济峰会”
- “数码港互动招聘博览”
- “青年初创实习计划”
- “数码港加速器支援计划”下的联合加速器计划
- “Web3概念验证测试资助计划”
- 企业发展顾问团的组成变更

财务及行政委员会

财务及行政委员会负责监察及监督本公司的财务及行政范畴。于2024年3月31日，财务及行政委员会共有七名成员，均为非执行董事，计有伍志强先生（财务及行政委员会主席）、陈嘉贤教授、张颖娴女士、梁建文博士、麦德伟先生、彭一邦博士及冼汉迪先生。

Principal duties:

- Approve any budgeted expenditures, commitments, and payments by the Company
- Decide and approve appropriate action in response to any unplanned matters or approve any unbudgeted expenditures, commitments, and payments
- Approve rental offers in respect of the leasing for office and retail premises
- Review and approve the corporate policies including leasing, procurement, finance, administration, marketing, and IT
- Review resources for the execution and implementation of the approved business plans and corporate development strategies

Key matters considered/resolved:

- Annual budget
- Office rental rates
- Mid-Year financial review
- Tenancy related matters
- Transactions, arrangements, and contracts of significance

Macro Fund Investment Committee

The Macro Fund Investment Committee (“MFIC”) is responsible for overseeing matters related to the Cyberport Macro Fund (“CMF”) and approval of the CMF related investments. The CMF, with a total size of HK\$400 million, aims to provide seed to Series A stage and beyond funding to Cyberport digital entrepreneurs (“DE”) to assist them to accelerate, and to promote the development of the venture capital ecosystem for DE in Hong Kong. The CMF is an investment fund which aims to co-invest with other private and public investors in the Cyberport DE. As of 31 March 2024, the MFIC comprised six members, including five Non-executive Directors, Mr Hendrick SIN (Chairman of the MFIC), Professor Karen CHAN Ka-yin, Dr Jack KONG Jianping, Ms Erica MA Yun, Mr Victor NG Chi-keung, and a government representative, Miss Cheryl CHOW Ho-kiu.

Principal duties:

- Review and approve CMF related investments and exits recommended by Management
- Oversee administration, management, and overall performance of the CMF
- Monitor and advise on the operation of the CMF

Key matters considered/resolved:

- CMF investment portfolio
- CMF applications and exit

Remuneration and People Committee

The Remuneration and People Committee (“RPC”) is responsible for making recommendations to the Board on organisational structure and policies concerning staff recruitment, remuneration, development, disciplinary actions, and dismissal. As of 31 March 2024, the RPC comprised six members who were all Non-executive Directors, Mr Simon CHAN Sai-ming (Chairman of the RPC), Mr MAK Tak-wai, Mr Victor NG Chi-keung, Dr Charleston SIN Chiu-shun, Mr Hendrick SIN and Professor Eric YEUNG Chuen-sing.

主要职责：

- 审批本公司任何预算开支、承担及付款
- 因应任何未规划事项决定和批准合适的行动，或审批任何未列入预算的开支、承担及付款
- 审批租赁办公室及零售物业之租金方案
- 检讨及审批企业政策，包括租赁、采购、财务、行政、市场推广及资讯科技
- 就已批准的业务计划和公司发展策略之执行及实施所需资源进行检讨

经审议／议决的主要事项：

- 年度预算
- 办公室租金
- 中期财政检讨
- 租务相关事宜
- 重大交易、安排及合约

数码港投资创业基金委员会

数码港投资创业基金委员会负责监督“数码港投资创业基金”相关事宜，以及批准“数码港投资创业基金”的相关投资。“数码港投资创业基金”的基金规模达4亿港元，向数码港“数码科技创业家”提供种子项目投资至A轮及后期融资，协助公司业务飞跃发展；并推动香港创业投资生态的发展，为数码科技创业家进一步开拓创业空间。“数码港投资创业基金”是一项投资基金，旨在与其他私人及公众投资者共同投资数码港的数码科技创业家。于2024年3月31日，数码港投资创业基金委员会共有六名成员，包括五名非执行董事，计有冼汉迪先生（数码港投资创业基金委员会主席）、陈嘉贤教授、孔剑平博士、马殷女士、伍志强先生，以及一名政府代表周可乔女士。

主要职责：

- 检讨及批准管理层所推荐“数码港投资创业基金”相关投资及退出事宜
- 监督“数码港投资创业基金”的行政、管理和整体表现
- 监察“数码港投资创业基金”的运作并就此提供意见

经审议／议决的主要事项：

- “数码港投资创业基金”的投资组合
- “数码港投资创业基金”的申请及退出

薪酬及人员委员会

薪酬及人员委员会负责企业架构以及有关员工编制、薪酬福利、发展、纪律及解雇方面的政策向董事局提出建议。于2024年3月31日，薪酬及人员委员会共有六名成员，均为非执行董事，计有陈细明先生（薪酬及人员委员会主席）、麦德伟先生、伍志强先生、冼超舜博士、冼汉迪先生及杨全盛教授。



Principal duties:

- Make recommendations to the Board on the organisation structure and policies on staffing, remuneration, employment, disciplinary, and dismissal, with reference to the Company’s overall goals and objectives
- Make recommendations to the Board on the determination of remuneration packages and terms and conditions of employment for different ranks
- Review the criteria for assessing employee performance and make recommendations to the Board
- Review the performance of Management, with reference to the Board’s approved Key Performance Indicators (“KPIs”) and objectives
- Review the policies and procedures for staff complaints and grievances process

Key matters considered/resolved:

- Manpower plan
- Pay structure review and salary review
- Annual performance review of Management

Meeting Attendance

A summary of meeting attendance of Board Members in meetings of the Board and Committees for the financial year from 1 April 2023 to 31 March 2024 is provided in the following table.

Meetings 会议		Board 董事局	AC 审计 委员会	CFC 建设及 设施委 员会	EC 企业发展 委员会	FAC 财务及 行政 委员会	MFIC 数码港 投资创业 基金委员会	RPC 薪酬及 人员委员会
Board Members 董事局成员								
Number of meetings held	举行会议次数	6	2	3	3	3	2	3
Simon CHAN (Chairman)	陈细明（主席）	6/6						3/3
Karen CHAN	陈嘉贤	4/6	2/2			2/3	2/2	
Christopher CHAO	赵汝恒	3/6		1/3	0/3			
Ivy CHEUNG	张颖娴	5/6	2/2			3/3		
Cheryl CHOW	周可乔						1/1	
Jack KONG	孔剑平	6/6			3/3		2/2	
LAU Kwok-fan	刘国勋	5/6		2/3	3/3			
Michael LEUNG	梁建文	6/6	2/2			3/3		
Erica MA	马殷	5/6	1/2		2/3		2/2	
Eddie MAK <sup>(1)</sup> or his alternate	麦德伟 <sup>(1)</sup> (或替代董事)	6/6	2/2	3/3	2/3	3/3		3/3
Victor NG	伍志强	5/6				3/3	2/2	2/3
Derrick PANG	彭一邦	4/6		3/3		2/3		
Charleston SIN	冼超舜	4/6			3/3			3/3
Hendrick SIN	冼汉迪	6/6				1/3	2/2	1/3
Maggie TSOI	蔡芷珊	4/6		3/3				
Charmaine WONG	黄海韵						1/1	
Eric YEUNG	杨全盛	6/6			3/3			3/3
Average Attendance Rate	平均出席率	83.3%	90.0%	80.0%	76.2%	81.0%	100.0%	83.3%

Notes:

(1) All the Committee meetings including AC, CFC, EC, FAC and RPC were attended by the alternate to Mr Eddie MAK.

主要职责：

- 参考本公司的整体目标及宗旨，就组织架构及有关员工编制、薪酬福利、聘用、纪律及解雇方面的政策向董事局提出建议
- 就薪酬待遇的厘定及不同职级的雇用条款及条件向董事局提出建议
- 检讨员工表现的评估准则，并向董事局提出建议
- 按照由董事局批准的主要表现指标及目标，就管理层的表现作出检讨
- 检讨员工投诉及申诉过程的政策及程序

经审议／议决的主要事项：

- 人力计划
- 薪酬结构检讨及薪资检讨
- 检讨管理层的年度表现

会议出席记录

于2023年4月1日至2024年3月31日财政年度，董事局成员于董事局及董事委员会的会议出席记录概要载列于下表。

Meeting Procedure

The Board and Committees convene meetings on a regular basis. Special meetings will be held as and when necessary. Management circulates papers prior to the respective meetings to provide members with adequate information in a timely manner to facilitate their deliberation of the issues and decision-making.

The respective Board/Committee secretaries record the major points of discussion, recommendations, decisions, and action items arising from the meetings. Outstanding matters are followed up by the relevant departments, and progress updates are reported at subsequent Board/Committee meetings.

Company Secretary

All Board Members have access to the advice and services of the Company Secretary. The Company Secretary is responsible for ensuring good information flow within the Board, Board policies and procedures are followed, and Board activities are efficiently and effectively conducted. To this end, the Company Secretary facilitates the Board and Management to adhere to Board processes as updated from time to time, advises on governance matters, facilitates induction and provision of information.

Management and Staff

Management and staff, led by the Company’s CEO, are responsible for managing the Company’s day-to-day operations and implementing the strategies and directions determined by the Board. The performance of Management is reviewed with reference to the KPIs and objectives approved by the Board. The annual emoluments of the Company’s five highest paid employees by band are disclosed under note 9 to the consolidated financial statements on page 146.

Guidance on the ethical behaviour (including anti-bribery and anti-corruption laws and regulations) of the Company has been well-defined in the Company’s code of conduct and business ethics for staff (“Staff Code”). From time to time, the Staff Code will be reviewed and fine-tuned, covering issues such as prevention of bribery, conflict of interest, acceptance/offering of gifts and advantages, handling of confidential information and preservation of secrecy, intellectual property, and outside business or employment, equal opportunities, and harassment. During the year, ICAC provided training on prevention of bribery and conflict of interest to the employees of the Company. New joiners of the Company are briefed on the Staff Code during the staff induction programme. All staff are also reminded of the compliance requirement from time to time.

Delegation of Authority

The authority of the Board and the levels of authority delegated to the Committees and Management is clearly defined and documented in the Delegation of Authority Policy. Such delegation of authority is reviewed from time to time to ensure that it meets the business and operational needs.

Financial Reporting

Board Members are responsible for the preparation of financial statements that give a true and fair view of the state of affairs of the Company and its subsidiaries (collectively referred to as the “Group”), and of the Group’s result and cash flows for the year to ensure that the preparation of the annual financial statements of the Group is in accordance with statutory requirements and applicable accounting standards. The financial statements are prepared on a going concern basis, and appropriate accounting policies have been adopted and applied consistently. Judgements and estimates have been made that are prudent and reasonable.

In support of the above, the annual financial statements presented to the Board have been reviewed by Management. Management is responsible for finalising them with the external auditor and then the Audit Committee.

会议程序

董事局及各委员会均定期举行会议，并于有需要时召开特别会议。在相关会议举行前，管理层将会议文件送呈有关成员，及时向他们提供充足资料，以助审议事项及作出决策。

相关董事局／委员会秘书负责记录会议之讨论重点、推荐建议、议决及跟进事宜。相关部门须负责跟进处理，并于往后的董事局／委员会会议上汇报进度。

公司秘书

所有董事局成员均可获取公司秘书的意见及服务。公司秘书负责确保董事局成员之间资讯交流良好、遵循董事局政策及程序及董事局事务可具效率和有效地进行。为达到此目的，公司秘书协助董事局及管理层依循不时更新的董事局程序，就管治事宜提供意见、协助就职及提供资料。

管理层及员工

本公司管理层及员工在行政总裁领导下，负责管理本公司的日常运作，以及执行由董事局制定的策略及发展方向。管理层表现乃按照经董事局批准之主要表现指标及目标进行检讨。本公司首五名最高薪员工的年度薪酬等级已于第146页的综合财务报表附注9中披露。

本公司之道德行为指引（包括反贿赂及反贪污法律及法规）已于本公司的员工行为守则及商业道德（“《员工守则》”）内详细列明。《员工守则》内容涵盖防止贿赂、利益冲突、接受／提供馈赠及利益、处理机密资料及保密、知识产权以及职外业务或雇用、平等机会及骚扰等多个范畴，而本公司将不时检讨《员工守则》内容并作出相应调整。于本年度，廉政公署为本公司雇员提供有关防止贿赂及利益冲突的培训。本公司于入职培训期间向新入职员工简要介绍《员工守则》。本公司亦不时提醒全体员工遵守规定。

授权制度

董事局的职权及其授予委员会及管理层的职权已清晰界定，并列载于授权政策。本公司不时检讨授权制度，以确保配合业务及运作需要。

财务汇报

董事局成员负责编制本公司及其附属公司（统称“本集团”）的财务报表，真实及公平地反映本集团于本年度之事务状况、经营业绩及现金流量，以确保本集团之年度财务报表乃根据法定规定及适用会计准则编制。董事局按持续经营基准编制财务报表，并采纳合适的会计政策贯彻应用，所作各项判断和估计均属审慎和合理。

为此，提交予董事局的年度财务报表均已由管理层审阅。管理层负责与外聘核数师完成查核财务报表的资料，并再呈交予审计委员会审阅。



All new and amended accounting standards and requirements, as well as changes in accounting policies adopted by the Group have been discussed and approved by the Audit Committee before adoption by the Group.

To make a comprehensive assessment of the Group's performance, the Board has approved the annual financial statement and reviewed the monthly reports on financial results and business performance during the year.

#### Internal Control and Risk Management

The Board has ultimate responsibility for the risk management and internal control system of the Company. The internal control system is designed to manage rather than eliminate the risk of failure to achieve business objectives. It provides reasonable, though not absolute assurance, regarding reliability of financial information, the effectiveness and operational efficiency and compliance with applicable laws and regulations.

The Company is committed to maintaining high standard of corporate governance, enhancing transparency and ensuring accountability. With the assistance of the internal audit team, Management reviews the Company's internal control system with reference to the Committee of Sponsoring Organizations of the Treadway Commission (COSO) framework as recommended by the Hong Kong Institute of Certified Public Accountants. The review is designed to identify and evaluate significant risks associated with key processes and the effectiveness of related controls in mitigating these risks. Independent reviews of the effectiveness of controls are conducted by the internal audit team and reported to the AC annually. The risk management and internal control systems, including their design, implementation and monitoring, are reviewed regularly for continuous improvement and with a view to ensuring their robustness.

Through the AC, the Board reviewed the overall risk management and internal control system. It is considered that the overall risk management and internal control systems were effective and adequate during the year.

#### Internal Audit

The internal audit team reports directly and regularly to the AC on the adequacy and effectiveness of the internal control systems, as well as the efficiency and effectiveness of operations and assesses whether the processes, procedures, and systems of internal controls within the Company are adequate, reliable, and effective.

Audit assignments are carried out in accordance with the risk-based annual internal audit job plan as approved by the AC. Significant internal control issues are brought to the attention of the AC and the Board. Findings related to control weaknesses (if any) and recommendations arising from audit assignments are communicated to the respective Management for actions and reported to the AC at each AC meeting. The internal audit team conducts follow-up reviews to ensure proper implementation of the agreed actions, with the implementation status regularly reported to the AC.

#### External Audit

Ernst & Young was appointed as the Group's external auditor to conduct the audit of its financial statements. The AC is responsible for making recommendations to the Board on the appointment, re-appointment, removal of the external auditor, and approval of their remuneration.

The main purpose of the external audit is to provide independent assurance to the Board and shareholders that the annual financial statements of the Group are fairly stated. The external auditor plays an important independent role in expressing an opinion on the financial statements based on their audit, and meets with the AC to discuss the nature and scope of the audit prior to the commencement of the work if necessary and to report on findings. The external auditor also reports internal control recommendations identified as part of the audit together with management responses, if any.

For the year ended 31 March 2024, the remuneration paid/payable to the Company's external auditor, Ernst & Young, for audit services was approximately HK\$458,100 (2023: HK\$442,000) and for non-audit services was approximately HK\$18,000 (2023: HK\$8,000).

所有新订和经修订的会计准则和要求，以及本集团所采纳的会计政策变更，均已于本集团采纳前经审计委员会讨论及批准。

为全面评估本集团的表现，董事局已批准年度财务报表和审阅于本年度有关财务业绩及业务表现的每月报告。

#### 内部监控及风险管理

董事局对本公司的风险管理及内部监控系统负有最终责任。内部监控系统旨在管理而非消除未能实现业务目标的风险，而且就财务资料的可靠性、有效性及营运效率以及遵守适用法律及法规提供合理而非绝对保证。

本公司致力恪守企业管治最高水平，提高机构的透明度及确保问责性。在内部审计组的协助下，管理层参照由香港会计师公会建议的COSO内部监控框架，检讨内部监控系统。检讨旨在识别及评估与关键流程相关的重大风险及监管减轻该等风险的成效。内部审计部负责对监管成效进行独立检讨，并每年向审计委员会报告。本公司的风险管理及内部监控系统 (包括其设计、实施和监察) 会定期审阅，以不断改善及确保其稳健性。

整体风险管理及内部监控系统已由董事局透过审计委员会作出审阅。该等管理及系统于年内有效而充足。

#### 内部审计

内部审计部定期直接向审计委员会汇报内部监控系统的充足性及有效性、营运效率及成效，并评估本公司内部监控流程、程序及系统是否充足、可靠及有效。

审计职务以“风险为本”为原则，并依照审计委员会批准的年度内部审计工作计划执行，重大的内部监控事宜会向审计委员会及董事局汇报。在每次审计委员会会议上，有关监控不足的调查结果 (如有) 及对审计工作所产生的建议传达有关管理层人员执行，并向审计委员会汇报。内部审计部会跟进检讨，确保议定的跟进方案得以妥善执行，并定期向审计委员会汇报执行状况。

#### 外部审计

安永会计师事务所获委任为本集团之外聘核数师，负责审计其财务报表。审计委员会负责就外聘核数师的委任、续聘、罢免向董事局提出建议，并批准外聘核数师的酬金。

外部审计的主要目的是向董事局及股东作出独立的保证，确保本集团之年度财务报表已中肯地呈列。外聘核数师担当重要的独立角色，根据其审计结果对财务报表发表意见，并在展开审计工作前按需要与审计委员会举行会议，讨论审计性质及范围，并就审计结果作出汇报。外聘核数师亦会就于审计过程中发现的内部监控事宜提出建议，并汇报管理层所作之回应 (如有)。

截至2024年3月31日止年度，就审计服务及非审计服务已付／应付予本公司外聘核数师安永会计师事务所之酬金分别约为458,100港元 (2023年：442,000港元) 及约18,000港元 (2023年：8,000港元)。

#### Avoidance of Conflicts of Interest

The Company has established policies and procedures to manage actual or potential conflicts of interest of its staff. Staff working in sensitive areas are required to adhere to job-specific rules on the avoidance of conflicts of interest in carrying out their duties.

#### Whistleblowing Policy

The Company has a formal whistleblowing policy in place to encourage and guide its staff to report possible wrongdoing or danger of wrongdoing within the organisation, without any risk of retribution. The Company also encourages other stakeholders to raise concerns, in confidence, about suspected misconduct, malpractice or irregularities in any matters related to the Company.

#### Constitutional Documents

There was no change in the Company's Articles of Association during the year.

#### Transparency

The Board and Management maintain a close contact, through Board and Committee meetings, monthly financial and business updates, with the Permanent Secretary for Innovation, Technology and Industry, as representative(s) of the shareholders to review strategic issues, business plans and future development.

The Company reports annually to the Information Technology and Broadcasting Panel of the Legislative Council regarding the work of Cyberport in nurturing the ICT Ecosystem in Hong Kong, including its financial performance.

To enhance transparency and openness, the Company voluntarily discloses its corporate governance policies and practices, as appropriate and applicable with reference to the Corporate Governance Code ("CG Code") as set out in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The individual attendance records of Board Members at the Board and Committee meetings is also reported on page 96.

#### Corporate Communication

With a view to maintaining open and transparent communication with external stakeholders, the Company continues to connect with the community by taking the advantage of multiple channels and tools. These include the official website, monthly e-newsletters, press briefings and interviews, and participation in a variety of local and overseas exhibitions and conferences. Annual reports and information on our programmes and offerings are disclosed on our website for public access. The Company also makes use of social media such as Facebook, LinkedIn, Instagram etc. for promotions and information dissemination.

#### Corporate Governance Practices

Although the Company is not required to comply with the CG Code, the Company has applied the principles of good corporate governance therein and has voluntarily complied with the code provisions therein generally except for those as set out below:

#### 避免利益冲突

本公司订有政策及程序以监管员工的实际或潜在的利益冲突。负责敏感范畴的员工于履行职务时，须遵守与特定工作相关的避免利益冲突守则。

#### 举报政策

本公司备有正式的举报政策，鼓励及指导员工就组织内潜在的不当行为或其危害作出举报，而不会遭事后追究。其他持份者若发现与本公司有关的任何怀疑失当、舞弊或违规行为，本公司亦鼓励其在保密情况下提出关注。

#### 组织章程文件

本公司章程细则于年内并无任何变动。

#### 透明度

董事局及管理层透过董事局及委员会会议、每月财务及业务更新资料与股东代表创新科技及工业局常任秘书长保持紧密联系，检讨策略事宜、业务计划及未来发展。

本公司每年均向立法会资讯科技及广播事务委员会汇报数码港在营造香港的资讯及通讯科技生态系统方面的工作进展，当中包括本公司的财务业绩。

为提高透明度及公开程度，本公司参照香港联合交易所有限公司证券上市规则附录C1所载之《企业管治守则》的适用条文，主动披露其企业管治政策及措施。

董事局及辖下委员会各成员的会议出席记录亦详列于第96页。

#### 公司通讯

本公司致力与外界持份者保持公开透明的沟通桥梁，持续利用广泛渠道和工具与社群联系，包括透过本公司的官方网站、每月电子通讯、新闻发布会和采访活动等发放消息，而本公司同时积极参与各式各样的本地及海外展览和会议。本公司透过网站刊载年报，并发放各项计划和服务的资料，方便公众查阅。本公司亦利用Facebook、LinkedIn及Instagram等社交媒体进行推广及发放资讯。

#### 企业管治措施

尽管本公司毋须遵守《企业管治守则》，但本公司已将守则内的良好企业管治原则付诸实行，并主动遵行守则条文的一般规定，惟以下除外：



Mandatory Disclosure Requirement(s) (“MDR(s)”) / Code Provision(s) (“CP(s)”) 强制披露规定／守则条文	Reason for Deviation 偏离原因	Reference 参考指引
The MDR deals with shareholders’ right to convene general meetings while the CPs deal with the proceedings for general meetings respectively. 强制披露规定及守则条文分别与股东召开股东大会的权利和股东大会程序有关。	The Company is wholly owned by the HKSAR Government via The Financial Secretary Incorporated and Resolutions in Writing in lieu of general meetings is adopted. 本公司是由香港特区政府透过财政司司长法团全资拥有。另外，本公司之股东大会是采用书面决议案形式替代。	MDR – K CP – C.1.6, F.2.1 to F.2.3 强制披露规定 – K 守则条文 – C.1.6、F.2.1至F.2.3
These MDRs deal with the arrangement of legal advice before the appointment of Directors and the policy for the nomination of Directors, and CPs deal with the nomination committee respectively. 这些强制披露规定与委任董事前之法律意见安排及董事提名政策有关，守则条文与提名委员会有关。	These MDRs and CPs are not applicable to the Company since Directors are directly appointed by the shareholders. 这些强制披露规定及守则条文不适用于本公司，因董事均由股东直接委任。	MDR – B(ha), E(d)(iii) CP – B.3.1 to B.3.4 强制披露规定 – B(ha)、E(d)(iii) 守则条文 – B.3.1至B.3.4
These CPs deal with the retirement of Directors by rotation and the further appointment of independent non-executive directors who have served more than nine years. 这些守则条文与董事轮值退任及续聘任职超过九年之独立非执行董事有关。	Directors are not subject to re-election but may be re-appointed by the shareholders. 董事无须按膺选连任，但可由股东重新委任。	CP – B.2.2 to B.2.4 守则条文 – B.2.2至B.2.4
The MDR deals with issues related to remunerating executive directors during the year, and the CPs deal with the remuneration committee, respectively. 强制披露规定及守则条文分别与年内执行董事的薪酬事宜和薪酬委员会有关。	Directors do not receive any remuneration. The Company’s Remuneration and People Committee is responsible for the organisational structure and policies related to staffing. 董事并无收取任何酬金。本公司薪酬及人员委员会负责有关员工配置的组织架构及政策。	MDR – E(d)(ii) CP – E.1.1 to E.1.3 强制披露规定 – E(d)(ii) 守则条文 – E.1.1至E.1.3
The MDR and CP deal with the participation of Directors in continuous professional development. 强制披露规定及守则条文与董事参与持续专业发展有关。	Directors are appointed by the HKSAR Government via The Financial Secretary Incorporated who are elite in their fields of profession and possess adequate and updated knowledge and skills. The Company provides relevant information or invites all Directors to events and programmes which enrich their knowledge to facilitate the discharge of their Directors’ duties. 董事由香港特区政府透过财政司司长法团委任，成员均为专业领域的精英，并具备足够和最新的知识及技能。本公司提供有关资料或邀请全体董事参加活动及项目，以丰富他们的知识，协助他们履行董事职责。	MDR – B(i) CP – C.1.4 强制披露规定 – B(i) 守则条文 – C.1.4
The CP deals with a policy on the payment of dividends. 守则条文与派息政策有关。	The Company is wholly owned by the HKSAR Government via The Financial Secretary Incorporated and payment of dividends is subject to the decision of shareholders. 本公司由香港特区政府透过财政司司长法团全资拥有，派息视乎股东的决定而定。	CP – F.1.1 守则条文 – F.1.1
The MDR and CP deal with the transaction in securities of the listed issuer. 强制披露规定及守则条文与上市发行人的证券交易有关。	The Company is a private company wholly owned by the HKSAR Government via The Financial Secretary Incorporated and its shares are not publicly traded. 本公司为由香港特区政府透过财政司司长法团全资拥有的私人公司，其股份并不作公开买卖。	MDR – G CP – C.1.3 强制披露规定 – G 守则条文 – C.1.3

Continuing Evolution of Corporate Governance

The Company will continue to review and, where appropriate, enhance its corporate governance practices considering the evolving business and regulatory environment and to meet the expectation of stakeholders.

不断演进的企业管治

鉴于业务及监管环境不断变化，本公司将持续检讨及（如适用）加强其企业管治措施，以符合持份者的期望。

Report of the Directors and Audited Consolidated Financial Statements  
董事局报告及经审计综合财务报表

HONG KONG CYBERPORT MANAGEMENT  
COMPANY LIMITED  
香港数码港管理有限公司

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The Directors present their report and the audited consolidated financial statements for the year ended 31 March 2024.

Principal activities

The principal activities of Hong Kong Cyberport Management Company Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) are set out in note 1 to the consolidated financial statements.

Results

The Group’s loss for the year and the Group’s financial position at 31 March 2024 are set out in the consolidated financial statements on pages 108 to 180.

Directors

The Directors of the Company during the year and up to the date of this report were:

CHAN Sai-ming (陈细明)	陈细明
CHAO Yu-hang Christopher (赵汝恒)	赵汝恒
CHEUNG Wing-han (张颖娴)	张颖娴
LAU Kwok-fan (刘国勋)	刘国勋
LEUNG Kin-man (梁建文)	梁建文
MA Erica Yun (马殷)	马殷
MAK Tak-wai (麦德伟)	麦德伟
NG Chi-keung (伍志强)	伍志强
SIN Chiu-shun Charleston (冼超舜)	冼超舜
TSOI Tsz-shan (蔡芷珊)	蔡芷珊
YEUNG Chuen-sing (杨全盛)	杨全盛
PANG Yat-bond Derrick (彭一邦)	彭一邦
KONG Jianping (孔剑平)	孔剑平
CHAN Hiu-fung Nicholas (陈晓峰) (appointed on 1 April 2024)	陈晓峰 (于2024年4月1日获委任)
TSANG On-yip (曾安业) (appointed on 1 April 2024)	曾安业 (于2024年4月1日获委任)
WONG Kin-hang (黄建恒) (appointed on 1 April 2024)	黄建恒 (于2024年4月1日获委任)
CHAN Ka-yin Karen (陈嘉贤) (resigned on 31 March 2024)	陈嘉贤 (于2024年3月31日辞任)
SIN Hendrick (冼汉迪) (resigned on 31 March 2024)	冼汉迪 (于2024年3月31日辞任)
Cheryl CHOW Ho-kiu (周可乔) (alternate Director to MAK Tak-wai, appointed on 15 May 2023)	周可乔 (麦德伟的替任董事，于2023年5月15日获委任)
Charmaine Amy WONG Hoi-wan (黄海韵) (alternate Director to MAK Tak-wai, resigned on 15 May 2023)	黄海韵 (麦德伟的替任董事，于2023年5月15日辞任)

董事局同寅谨提呈截至2024年3月31日止年度的报告及经审计综合财务报表。

主要业务

香港数码港管理有限公司（以下简称“本公司”）及其附属公司（以下统称“本集团”）之主要业务载于综合财务报表附注1。

业绩

本集团的年度亏损及本集团于2024年3月31日的财务状况载于综合财务报表第108至180页。

董事

年内及直至本报告日期止的本公司董事如下：

陈细明	陈细明
赵汝恒	赵汝恒
张颖娴	张颖娴
刘国勋	刘国勋
梁建文	梁建文
马殷	马殷
麦德伟	麦德伟
伍志强	伍志强
冼超舜	冼超舜
蔡芷珊	蔡芷珊
杨全盛	杨全盛
彭一邦	彭一邦
孔剑平	孔剑平
陈晓峰 (于2024年4月1日获委任)	陈晓峰 (于2024年4月1日获委任)
曾安业 (于2024年4月1日获委任)	曾安业 (于2024年4月1日获委任)
黄建恒 (于2024年4月1日获委任)	黄建恒 (于2024年4月1日获委任)
陈嘉贤 (于2024年3月31日辞任)	陈嘉贤 (于2024年3月31日辞任)
冼汉迪 (于2024年3月31日辞任)	冼汉迪 (于2024年3月31日辞任)
周可乔 (麦德伟的替任董事，于2023年5月15日获委任)	周可乔 (麦德伟的替任董事，于2023年5月15日获委任)
黄海韵 (麦德伟的替任董事，于2023年5月15日辞任)	黄海韵 (麦德伟的替任董事，于2023年5月15日辞任)

Directors (Continued)

There being no provision in the Company’s Articles of Association in connection with the retirement of Directors by rotation, all existing Directors continue in office for the following year.

The persons who were Directors of the subsidiaries of the Company during the year and up to the date of this report (unless otherwise stated) were:

LAU Yip-man (刘业民) (appointed on 10 October 2023)
CHENG Chung-ngam (郑松岩) (appointed on 3 April 2024)
LEE Kok-ming (李国铭) (resigned on 23 July 2023)
YAN King-shun (任景信) (resigned on 31 March 2024)

Directors' interests in shares and debentures

At no time during the year was the Company or any of its holding companies, subsidiaries or fellow subsidiaries a party to any arrangement to enable the Company’s Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Directors' interests in transactions, arrangements or contracts

No Director had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to the business of the Company to which the Company or any of the Company’s holding companies, subsidiaries or fellow subsidiaries was a party during the year.

Management contracts

Save for the management agreement of Le Méridien Hong Kong, Cyberport, the facilities management agreement and the system operation contract, no other contracts concerning the management and administration of the whole or any substantial part of the businesses of the Company and its subsidiaries were entered into or existed during the year.

董事 (续)

本公司章程细则并无有关董事轮值退任的规定，因此所有现任董事将于来年继续留任。

年内及直至本报告日期止，担任本公司附属公司董事的人士如下（除另有说明外）：

刘业民 (于2023年10月10日获委任)
郑松岩 (于2024年4月3日获委任)
李国铭 (于2023年7月23日辞任)
任景信 (于2024年3月31日辞任)

董事于股份及债券的权益

本公司或其任何控股公司、附属公司或同系附属公司于年内任何时间均无参与任何安排，致使本公司董事可透过购入本公司或任何其他法人团体的股份或债券而获益。

董事于交易、安排或合约的权益

年内，没有董事于本公司或本公司的任何控股公司、附属公司或同系附属公司所订立对本公司业务属重大的任何交易、安排或合约中直接或间接拥有重大权益。

管理合约

除与香港数码港艾美酒店的管理协议、设施管理协议及系统营运合约外，本公司及其附属公司于年内并无就全盘业务或其中任何重大部分的管理及行政事宜签订或存有任何其他合约。



Permitted indemnity provision

During the year and up to the date of this report, the permitted indemnity provision as defined in section 469 of the Hong Kong Companies Ordinance for the benefit of the Directors of the Company was in force. The Company has arranged for appropriate insurance cover for the Directors' liabilities in respect of any legal actions against its Directors arising out of corporate activities.

Events after the reporting period

Details of the significant events of the Group after the reporting period are set out in note 33 to the consolidated financial statements.

Auditors

Ernst & Young retire and, being eligible, offer themselves for reappointment. A resolution for the reappointment of Ernst & Young as auditors of the Company will be proposed at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD

CHAN Sai-ming

Chairman

Hong Kong

25 September 2024

获准许的弥偿条文

年内及直至本报告日期止，获准许的弥偿条文（定义见香港《公司条例》第469条）于惠及本公司董事的情况下有效。本公司已就其董事因处理公司活动而对其提出的法律诉讼安排适当的董事责任保险。

报告期后事项

本集团的报告期后重大事项之详情载于综合财务报表附注33。

核数师

安永会计师事务所退任并符合资格获得重新委任。有关续聘安永会计师事务所担任本公司核数师的决议案将于应届股东周年大会上提呈。

代表董事局

陈细明

主席

香港

2024年9月25日

Independent auditor's report

To the members of Hong Kong Cyberport Management Company Limited

香港数码港管理有限公司

(Incorporated in Hong Kong with limited liability)

Opinion

We have audited the consolidated financial statements of Hong Kong Cyberport Management Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 108 to 180, which comprise the consolidated statement of financial position as at 31 March 2024, the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the consolidated financial statements and auditor's report thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the report of the Directors, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

独立核数师报告

致香港数码港管理有限公司股东

(于香港注册成立的有限公司)

意见

我们已审计载于第108至180页香港数码港管理有限公司（“贵公司”）及其附属公司（统称“贵集团”）的综合财务报表，当中包括于2024年3月31日的综合财务状况表、截至该日止年度的综合损益表、综合全面收益表、综合权益变动表及综合现金流量表，以及综合财务报表附注（包括重大会计政策资料）。

我们认为，综合财务报表已根据香港会计师公会（“香港会计师公会”）颁布的《香港财务报告准则》（“香港财务报告准则”）真实而公平地反映 贵集团于2024年3月31日的综合财务状况及截至该日止年度的综合财务表现及综合现金流量，并已按照香港《公司条例》妥为编制。

意见的基础

我们已根据香港会计师公会颁布的《香港审计准则》（“香港审计准则”）进行审计。我们根据该等准则承担的责任于本报告核数师就审计综合财务报表须承担的责任一节中作进一步阐述。根据香港会计师公会的《专业会计师道德守则》（“《守则》”），我们独立于 贵集团，并已根据《守则》履行其他道德责任。我们相信，我们所获得的审计凭证能充分及适当地为我们的意见提供基础。

综合财务报表及核数师报告以外的资料

贵公司董事对其他资料负责。除综合财务报表及核数师报告以外的资料，其他资料包括载于董事局报告的资料。

我们对综合财务报表的意见并不涵盖其他资料，我们亦不对该等其他资料发表任何形式的鉴证结论。

就我们审计综合财务报表而言，我们的责任是阅读其他资料，并于此过程中考虑其他资料是否与综合财务报表或我们于审计过程中获悉的资料存在重大不符，或存在重大错误陈述。倘我们基于已执行的工作认为有关其他资料存在重大错误陈述，我们须报告有关事实。就此，我们毋须作出报告。



Responsibilities of the Directors for the consolidated financial statements

The Directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- \* Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- \* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- \* Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

董事就综合财务报表须承担的责任

贵公司董事须负责根据香港会计师公会颁布的《香港财务报告准则》及香港《公司条例》编制综合财务报表，以作出真实而公平的反映，并落实其认为编制综合财务报表所必需的内部监控，以使综合财务报表不存在由于欺诈或错误而导致的重大错误陈述。

在编制综合财务报表时， 贵公司董事负责评估 贵集团持续经营的能力，并在适用情况下披露与持续经营有关的事项以及使用持续经营为会计基础，除非 贵公司董事有意将 贵集团清盘或停止经营，或别无其他实际的替代方案。

核数师就审计综合财务报表须承担的责任

我们的目标是就综合财务报表整体是否存在由于欺诈或错误而导致的重大错误陈述取得合理保证，并出具包括我们意见的核数师报告。我们是根据香港《公司条例》第405条的规定，仅向整体股东报告。除此之外，我们的报告不可用作其他用途。我们概不就本报告的内容，对任何其他人士负责或承担责任。

合理保证为高水平的保证，但不能确保根据《香港审计准则》进行的审计，在某一重大错误陈述存在时总能发现。错误陈述可由欺诈或错误引起，倘合理预期其个别或整体可能影响综合财务报表使用者据此所作出的经济决定，则有关错误陈述可被视作重大。

在根据《香港审计准则》进行审计的过程中，我们运用专业判断保持专业怀疑态度。我们亦：

- \* 识别及评估由于欺诈或错误而导致综合财务报表存在重大错误陈述的风险，设计及执行审计程序以应对该等风险，以及获取充足且适当的审计凭证，作为我们意见的基础。由于欺诈可能涉及串谋、伪造、蓄意遗漏、虚假陈述，或凌驾于内部监控之上，因此未能发现因欺诈而导致的重大错误陈述的风险高于未能发现因错误而导致的重大错误陈述的风险。
- \* 了解与审计相关的内部监控，以设计适当的审计程序，但目的并非对 贵集团内部控制的有效性发表意见。
- \* 评价董事所采用会计政策的恰当性及作出会计估计及相关披露的合理性。

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- \* Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- \* Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- \* Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young

Certified Public Accountants

Hong Kong  
25 September 2024

核数师就审计综合财务报表须承担的责任 (续)

- \* 对董事采用持续经营会计基础的恰当性作出结论，并根据所获取的审计凭证，确定是否存在与事项或情况有关的重大不确定性，从而可能导致对 贵集团的持续经营能产生重大疑虑。倘我们认为存在重大不确定性，则有必要在核数师报告中提请使用者注意综合财务报表中的相关披露。倘有关披露不足，则我们应当发表非无保留意见。我们的结论是基于核数师报告日期止所取得的审计凭证。然而，未来事项或情况可能导致 贵集团不能持续经营。
- \* 评估综合财务报表的整体列报方式、结构和内容（包括披露），以及综合财务报表是否公平反映相关交易及事项。
- \* 就 贵集团内各实体或业务活动的财务资料获得充足及恰当的审计凭证，以就综合财务报表发表意见。我们须负责指导、监督及执行集团审计工作。我们须为我们的审计意见承担全部责任。

我们与董事局就（其中包括）审计的计划范围及时间，以及重大审计发现进行沟通，其中包括我们在审计过程中所识别内部监控的任何重大不足之处。

安永会计师事务所

执业会计师

香港  
2024年9月25日



AUDITED CONSOLIDATED FINANCIAL STATEMENTS  
经审计综合财务报表  
CONSOLIDATED STATEMENT OF PROFIT OR LOSS  
综合损益表

Year ended 31 March 2024 截至2024年3月31日止年度

		Notes	2024 HK\$ 港元	2023 HK\$ 港元
		附注		
REVENUE	收入	4	538,027,221	412,042,881
Other net income	其他收入净额	4	70,403,437	78,479,710
			608,430,658	490,522,591
EXPENSES BEFORE PUBLIC MISSION ACTIVITIES	未计公众使命活动支出及			
EXPENSES AND DEPRECIATION	折旧之支出			
Building management expenses	物业管理支出		(190,827,781)	(183,727,919)
Staff costs	员工成本	5	(117,494,220)	(101,608,732)
Government rent and rates	地租及差饷	10	(17,282,163)	(15,204,906)
Other operating expenses	其他经营支出		(120,251,276)	(87,291,175)
Finance costs	财务费用	7	(142,257)	(47,963)
			(445,997,697)	(387,880,695)
OPERATING PROFIT BEFORE PUBLIC MISSION	未计公众使命活动支出及折旧			
ACTIVITIES EXPENSES AND DEPRECIATION	之经营溢利		162,432,961	102,641,896
Public mission activities expenses, net	公众使命活动净支出	11	(174,797,680)	(186,655,669)
OPERATING LOSS BEFORE DEPRECIATION	未计折旧的经营亏损		(12,364,719)	(84,013,773)
Depreciation	折旧		(178,309,083)	(162,538,732)
LOSS BEFORE TAX	除税前亏损	6	(190,673,802)	(246,552,505)
Income tax	所得税	12	-	-
LOSS FOR THE YEAR	年内亏损		(190,673,802)	(246,552,505)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME  
综合全面收益表

Year ended 31 March 2024 截至2024年3月31日止年度

		2024 HK\$ 港元	2023 HK\$ 港元
LOSS FOR THE YEAR	年内亏损	(190,673,802)	(246,552,505)
OTHER COMPREHENSIVE LOSS	其他全面亏损		
Other comprehensive loss that will not be reclassified to profit or loss in subsequent periods:	于随后期间不会重新分类至损益之其他全面亏损：		
- Changes in fair value of equity investments designated at fair value through other comprehensive income	- 指定按公允价值计入其他全面收益之股本投资之公允价值变动	(52,952,199)	(139,838,708)
OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF TAX	年内其他全面亏损（扣除税项）	(52,952,199)	(139,838,708)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR	年内全面亏损总额	(243,626,001)	(386,391,213)



CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
综合财务状况表

As at 31 March 2024 于2024年3月31日

		Notes	2024 HK\$ 港元	2023 HK\$ 港元
		附注		
<b>NON-CURRENT ASSETS</b>	<b>非流动资产</b>			
Property, plant and equipment	物业、机器及设备	14	5,250,272,836	3,225,323,252
Right-of-use assets	使用权资产	15(a)	8,696,953	1,190,514
Deferred rental receivables	递延应收租金		4,243,654	6,525,764
Cyberport Macro Fund investments	数码港投资创业基金投资	16	78,188,704	125,852,290
Prepayments and deposits	预付款项及按金	19	2,758,292	2,432,671
<b>Total non-current assets</b>	<b>非流动资产总额</b>		5,344,160,439	3,361,324,491
<b>CURRENT ASSETS</b>	<b>流动资产</b>			
Inventories	存货		466,319	376,004
Trade receivables	应收账款	18	44,636,496	27,999,345
Prepayments, deposits and other receivables	预付款项、按金及其他应收款项	19	29,957,635	31,192,691
Amounts due from fellow subsidiaries	应收同系附属公司款项	29(b)	991,869	201,442
Investments in securities	证券投资	17	581,518,836	653,239,404
Cash and cash equivalents	现金及现金等值项目	20	1,233,480,151	326,394,805
<b>Total current assets</b>	<b>流动资产总额</b>		1,891,051,306	1,039,403,691
<b>CURRENT LIABILITIES</b>	<b>流动负债</b>			
Trade payables	应付账款		321,409,611	72,459,276
Other payables and accruals	其他应付款项及应计费用	21	778,562,627	252,792,148
Rental and other deposits	租金及其他按金	22	113,688,803	103,973,471
Amount due to the immediate holding company	应付直接控股公司款项	29(b)	254,303,568	254,303,568
Lease liabilities	租赁负债	15(b)	2,962,277	1,279,666
<b>Total current liabilities</b>	<b>流动负债总额</b>		1,470,926,886	684,808,129
<b>NET CURRENT ASSETS</b>	<b>流动资产净值</b>		420,124,420	354,595,562
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>资产总额减流动负债</b>		5,764,284,859	3,715,920,053

CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
综合财务状况表

As at 31 March 2024 于2024年3月31日

		Notes	2024 HK\$ 港元	2023 HK\$ 港元
		附注		
<b>NON-CURRENT LIABILITIES</b>	<b>非流动负债</b>			
Interest-bearing borrowing	计息借贷	23	1,263,000,000	–
Development maintenance fund	发展维修基金	24	370,232,570	371,802,919
Other payables	其他应付款项	21	9,031,857	–
Lease liabilities	租赁负债	15(b)	5,958,950	–
<b>Total non-current liabilities</b>	<b>非流动负债总额</b>		1,648,223,377	371,802,919
<b>Net assets</b>	<b>资产净值</b>		4,116,061,482	3,344,117,134
<b>EQUITY</b>	<b>权益</b>			
Share capital	股本	25	1,998,000,002	984,000,002
Reserves	储备		2,118,061,480	2,360,117,132
<b>Total equity</b>	<b>权益总额</b>		4,116,061,482	3,344,117,134

CHAN Sai-ming  
陈细明  
Director  
董事

CHEUNG Wing-han  
张颖娴  
Director  
董事



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
综合权益变动表

Year ended 31 March 2024 截至2024年3月31日止年度

			Share capital	Capital reserve	Fair value reserve	Accumulated losses	Total equity
			股本	资本储备	公允价值储备	累计亏损	权益总额
		Notes	HK\$	HK\$	HK\$	HK\$	HK\$
		附注	港元	港元	港元	港元	港元
At 1 April 2022	于2022年4月1日		538,000,002	5,386,040,004	127,990,407	(2,774,925,554)	3,277,104,859
Loss for the year	年内亏损		-	-	-	(246,552,505)	(246,552,505)
Other comprehensive loss for the year:	年内其他全面亏损：						
- Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	— 指定按公允价值计入其他全面收益之股本投资之公允价值变动(扣除税项)		-	-	(139,838,708)	-	(139,838,708)
Total comprehensive loss for the year	年内全面亏损总额		-	-	(139,838,708)	(246,552,505)	(386,391,213)
Subtotal	小计		538,000,002	5,386,040,004	(11,848,301)	(3,021,478,059)	2,890,713,646
Issue of shares	发行股份	25	446,000,000	-	-	-	446,000,000
Transfer of fair value reserve upon the deregistration of an equity investment at fair value through other comprehensive income	按公允价值储备转拨其他全面收益之注销股本投资之公允价值变动		-	-	9,053,449	(9,053,449)	-
Transfer from development maintenance fund to capital reserve	由发展维修基金转拨至资本储备	24	-	7,403,488	-	-	7,403,488
At 31 March 2023 and at 1 April 2023	于2023年3月31日及2023年4月1日		984,000,002	5,393,443,492*	(2,794,852)*	(3,030,531,508)*	3,344,117,134
Loss for the year	年内亏损		-	-	-	(190,673,802)	(190,673,802)
Other comprehensive loss for the year:	年内其他全面亏损：						
- Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	— 指定按公允价值计入其他全面收益之股本投资之公允价值变动(扣除税项)		-	-	(52,952,199)	-	(52,952,199)
Total comprehensive loss for the year	年内全面亏损总额		-	-	(52,952,199)	(190,673,802)	(243,626,001)
Subtotal	小计		984,000,002	5,393,443,492	(55,747,051)	(3,221,205,310)	3,100,491,133

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
综合权益变动表

Year ended 31 March 2024 截至2024年3月31日止年度

			Share capital	Capital reserve	Fair value reserve	Accumulated losses	Total equity
			股本	资本储备	公允价值储备	累计亏损	权益总额
		Notes	HK\$	HK\$	HK\$	HK\$	HK\$
		附注	港元	港元	港元	港元	港元
Issue of shares	发行股份	25	1,014,000,000	-	-	-	1,014,000,000
Transfer from development maintenance fund to capital reserve	由发展维修基金转拨至资本储备	24	-	1,570,349	-	-	1,570,349
At 31 March 2024	于2024年3月31日		1,998,000,002	5,395,013,841*	(55,747,051)*	(3,221,205,310)*	4,116,061,482

\* These reserve accounts comprise the consolidated reserves of HK\$2,118,061,480 (2023: HK\$2,360,117,132) in the consolidated statement of financial position.  
\* 该等储备账目包括综合财务状况表之综合储备2,118,061,480港元（2023年：2,360,117,132港元）。



CONSOLIDATED STATEMENT OF CASH FLOWS  
综合现金流量表

Year ended 31 March 2024 截至2024年3月31日止年度

		Notes	2024	2023
		附注	HK\$	HK\$
			港元	港元
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>经营活动之现金流量</b>			
Loss before tax	除税前亏损		(190,673,802)	(246,552,505)
Adjustments for:	调整：			
Depreciation of property, plant and equipment	物业、机器及设备折旧	6	175,949,998	160,371,162
Depreciation of right-of-use assets	使用权资产折旧	6	2,359,085	2,167,570
Realisation of government grants	政府补助金变现		(40,320,531)	(83,160,826)
Interest income from financial assets at amortised cost, net of amortisation of premium	按摊销成本列账之金融资产利息收入减摊销溢价	4	-	(316,887)
Interest income from investments at fair value through profit or loss	按公允价值计入损益之投资利息收入	4	(17,575,484)	(15,680,489)
Fair value losses on debt investments at fair value through profit or loss, net	按公允价值计入损益之债务投资公允价值亏损净额		2,683,632	3,589,500
Net realised/unrealised (gain)/losses on investments at fair value through profit or loss	按公允价值计入损益之投资已变现／未变现（收益）／亏损净额	4	(9,522,651)	8,041,445
Interest income on bank deposits	银行存款利息收入	4	(40,010,442)	(6,930,337)
Impairment of trade receivables	应收账款之减值	6	4,752,226	2,000,117
Impairment of other receivables	其他应收款项减值	6	6,163,267	-
Loss on disposal of items of property, plant and equipment, net	处置物业、机器及设备项目之亏损净额	6	344,999	27,037
Finance costs	财务费用	7	142,257	47,963
Revaluation gains on investments	投资重估收益		(482,616)	(844,686)
			(106,190,062)	(177,240,936)
Decrease in deferred rental receivables	递延应收租金减少		2,282,110	3,928,144
Increase in inventories	存货增加		(90,315)	(204,516)
Increase in trade receivables	应收账款增加		(21,389,377)	(11,255,818)
Decrease in prepayments, deposits and other receivables	预付款项、按金及其他应收款项减少		3,192,544	21,935,167
(Increase)/decrease in amounts due from fellow subsidiaries	应收同系附属公司款项（增加）／减少		(790,427)	1,737,467
Increase in trade payables	应付账款增加		248,950,335	26,927,302
Increase in other payables and accruals	其他应付款项及应计费用增加		37,002,313	28,528,527
Increase in rental and other deposits	租金及其他按金增加		9,715,332	9,686,177
			172,682,453	(95,958,486)
Cash generated from/(used in) operations	经营所得／（所用）之现金		(142,257)	(47,963)
Interest on lease liabilities	租赁负债利息			
<b>Net cash flows from/(used in) operating activities</b>	<b>经营活动所得／（所用）之现金流量净额</b>		172,540,196	(96,006,449)

CONSOLIDATED STATEMENT OF CASH FLOWS  
综合现金流量表

Year ended 31 March 2024 截至2024年3月31日止年度

		Notes	2024	2023
		附注	HK\$	HK\$
			港元	港元
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>投资活动之现金流量</b>			
Purchase of items of property, plant and equipment	购入物业、机器及设备项目		(2,171,269,958)	(442,775,055)
Increase in Cyberport Macro Fund investments	数码港投资创业基金投资增加		(7,972,245)	(12,227,990)
Increase in investments at fair value through profit or loss	按公允价值计入损益之投资增加		(288,122,544)	(252,247,504)
Proceeds from sale and redemption of held for maturity investments	出售及赎回持作到期投资所得款项		-	49,384,925
Proceeds from sale and redemption of investments at fair value through profit or loss	出售及赎回按公允价值计入损益之投资所得款项		369,848,379	234,507,136
Proceeds from sale and redemption of investment at fair value through other comprehensive income	出售及赎回按公允价值计入其他全面收益之投资所得款项		-	14,531,824
Interest income received from:	已收利息收入：			
- Financial assets at amortised cost	- 按摊销成本列账之金融资产		-	316,887
- Investments at fair value through profit or loss	- 按公允价值计入损益之投资		17,647,963	15,273,105
- Bank deposits	- 银行存款		31,491,587	6,056,002
Increase in time deposits with original maturity of more than three months	原到期日为三个月以上之定期存款增加		(185,308,525)	(43,346,604)
Net cash flows used in investing activities	投资活动所用现金流量净额		(2,233,685,343)	(430,527,274)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>财务活动之现金流量</b>			
Government grants received	已收政府补助金	27(b)	524,859,054	71,501,310
Principal portion of lease payments	租赁付款之本金部分	27(b)	(2,223,963)	(2,254,797)
Proceeds from issue of shares	发行股份所得款项		1,014,000,000	446,000,000
New other loans	新增其他贷款		1,263,000,000	-
Interest on other borrowing	其他借贷利息		(16,713,123)	-
<b>Net cash flows from financing activities</b>	<b>财务活动所得现金流量净额</b>		2,782,921,968	515,246,513



CONSOLIDATED STATEMENT OF CASH FLOWS  
综合现金流量表

Year ended 31 March 2024 截至2024年3月31日止年度

		Notes	2024 HK\$ 港元	2023 HK\$ 港元
		附注		
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	现金及现金等值项目增加／(减少) 净额		721,776,821	(11,287,210)
Cash and cash equivalents at beginning of year	年初之现金及现金等值项目		258,115,337	269,402,547
CASH AND CASH EQUIVALENTS AT END OF YEAR	年终之现金及现金等值项目		979,892,158	258,115,337
ANALYSIS OF BALANCE OF CASH AND CASH EQUIVALENTS	现金及现金等值项目结余分析			
Cash and cash equivalents as stated in the consolidated statement of financial position	综合财务状况表所列现金及现金等值项目	20	1,233,480,151	326,394,805
Non-pledged time deposits with original maturity of more than three months when acquired	于获得时原到期日为三个月以上之无抵押定期存款	20	(253,587,993)	(68,279,468)
Cash and cash equivalents as stated in the consolidated statement of cash flows	综合现金流量表所列现金及现金等值项目		979,892,158	258,115,337

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
综合财务报表附注

31 March 2024 2024年3月31日

1. CORPORATE INFORMATION

Hong Kong Cyberport Management Company Limited (the “Company”) is a limited liability company incorporated in Hong Kong. The registered office of the Company is located at Level 6, Cyberport 2, 100 Cyberport Road, Hong Kong.

The principal activity of the Company is to support and promote the innovation and technology development in Hong Kong through the creation of a comprehensive ecosystem of digital technology companies.

With a vision to build Cyberport as a main force in developing the digital technology industry as a key economic driver of Hong Kong (the “Vision”), the public mission of the Company is anchored in three strategic directions:

- Talent Cultivation and Development;
- Industry Development; and
- Integration of New and Traditional economies.

In the Group’s relentless pursuit of excellence, the Group takes a pragmatic and comprehensive approach in realising its Vision. To ensure the line-up of services is dynamic and flexible in meeting the needs of budding technology entrepreneurs, investor community and industry talents, the Company actively builds strong partnerships with leaders from technology industry, academia, research institutes and professional bodies.

To further extend the Group’s entrepreneurial support to scalable start-ups, the Company has launched the Cyberport Macro Fund (the “CMF”) for Hong Kong-based digital entrepreneurs in 2017. With an initial size of HK\$200 million, the CMF aims to provide Cyberport’s start-ups with early financing and promote the development of venture capital ecosystem in Hong Kong. In April 2021, Cyberport had committed to inject an additional amount of HK\$200 million into the CMF and extend the scope to cover Series B and later-stage investments. Further details of the investments made up to the end of the reporting period are included in note 16 to the consolidated financial statements.

The Group has established various teams (“Public Mission Teams”) to achieve the above public mission. The expenses incurred by Public Mission Teams that contribute to the successful running of the public mission activities are disclosed in note 11 to the consolidated financial statements.

The Company is a direct wholly-owned subsidiary of Hong Kong Cyberport Development Holdings Limited, a company incorporated in Hong Kong and is wholly owned by the Government of the Hong Kong Special Administrative Region (“HKSAR”) via The Financial Secretary Incorporated.

1. 公司资料

香港数码港管理有限公司 (“本公司”) 为于香港注册成立之有限公司，其注册办事处地址为香港数码港道100号数码港2座6楼。

本公司之主要业务为透过创立汇聚数码技术公司之综合生态系统促进和推动香港之创新及科技发展。

数码港之愿景是发展成为数码科技产业之主力军，并将数码科技产业缔造成香港之主要经济驱动力 (“愿景”)，本公司公众使命由三个策略方向主导：

- 人才培育与发展；
- 产业发展；及
- 新经济与传统经济融合。

本集团孜孜不倦追求卓越，以务实又全面的策略实现愿景。为确保服务内容充满活力且灵活，切合年轻科技创业家、投资者团体或业界专才之需要，本公司积极与来自科技业界、学界、研究所及专业团体之领袖建立强大伙伴关系。

为进一步加大本集团对可扩展初创企业之创业支持，本公司于2017年为以香港为基地之数码企业推出数码港投资创业基金 (“数码港投资创业基金”)。数码港投资创业基金之初始投资额为两亿港元，旨在为数码港初创企业提供早期投资，鼓励香港之初创企业发展风险投资生态环境。于2021年4月，数码港承诺于数码港投资创业基金注资额外两亿港元，并扩大至B轮及后期的投资。截至报告期末，已作出投资之进一步详情载于综合财务报表附注16。

为达致上述公众使命，本集团已成立多支团队 (“公众使命团队”)。公众使命团队为成功举办公众使命活动而承担的开支于综合财务报表附注11披露。

本公司为香港数码港发展控股有限公司 (于香港注册成立并由香港特别行政区 (“香港特区”) 政府透过财政司法团全资拥有的公司) 之直接全资附属公司。



1. CORPORATE INFORMATION (Continued)

Information about subsidiaries

Particulars of the Company's subsidiaries are as follows:

Name 名称	Place of incorporation 注册成立地点	Issued ordinary share capital 已发行普通股本	Percentage of equity attributable to the Company		Principal activities 主要业务
			本公司应占权益百分比		
			Direct 直接	Indirect 间接	
Cyberport Macro Fund Limited	Hong Kong 香港	HK\$1 1港元	100	–	Investment holding 投资控股
CMF One Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Two Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Three Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Four Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Five Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Six Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Seven Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股
CMF Eight Limited	Hong Kong 香港	HK\$1 1港元	–	100	Investment holding 投资控股

1. 公司资料 (续)

有关附属公司的资料

本公司之附属公司详情如下：

2.1 BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for financial assets at fair value through profit or loss, debt investments at fair value through profit or loss and equity investments at fair value through other comprehensive income which have been measured at fair value. These consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is also the functional currency of the Company.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2024. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

Generally, there is a presumption that a majority of voting rights results in control. When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Group, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

2.1 编制基准

该等综合财务报表乃根据香港会计师公会 ("香港会计师公会") 颁布之香港财务报告准则 ("香港财务报告准则") (包括所有香港财务报告准则、香港会计准则 ("香港会计准则") 及诠释) 及香港《公司条例》编制。除按公允价值计入损益之金融资产、按公允价值计入损益之债务投资及按公允价值计入其他全面收益之股本投资按公允价值计量外，财务报表乃按历史成本法编制。该等综合财务报表以港元 ("港元") 呈列，而港元亦是本公司之功能货币。

综合基准

综合财务报表包括本公司及其附属公司 (统称 "本集团") 于截至2024年3月31日止年度之财务报表。附属公司指由本公司直接或间接控制之实体 (包括结构性实体)。当本集团就自参与被投资方而产生之可变回报承担风险或有权获取有关回报且有能力透过其对被投资方之权力影响该等回报 (即赋予本集团指导被投资方进行相关活动之现有能力之现时权利) 时，则获得控制权。

于一般情况下均存在多数投票权形成控制权之推定。当本集团拥有被投资方不足多数之投票权或类似权利，本集团会省览所有相关事实及情况以评估其是否对被投资方拥有权力，包括：

- (a) 与被投资方其他投票权持有人之合约安排；
- (b) 其他合约安排所产生之权利；及
- (c) 本集团之投票权及潜在投票权。

附属公司的财务报表乃于与本集团相同之报告期内采纳一致的会计政策编制。附属公司业绩是自本集团取得控制权当日起进行综合列账，且持续综合列账直至该控制权终止当日为止。

损益及其他全面收益的各个组成部分归属于本集团母公司之拥有人及非控股权益，即使此举会导致非控股权益有亏绌结余。所有有关本集团各成员公司间之交易之集团内部公司间资产及负债、权益、收入、开支及现金流量会于综合列账时全数抵销。

倘事实及情况显示上文所述三项控制因素的一项或多项出现变化，本集团会重新评估其是否控制被投资方。并无失去控制权之附属公司拥有权益变动以权益交易入账。



2.1 BASIS OF PREPARATION (Continued)

Basis of consolidation (Continued)

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, any non-controlling interest and exchange fluctuation reserve; and recognises the fair value of any investment retained and any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised HKFRSs for the first time for the current year's consolidated financial statements.

HKFRS 17	Insurance Contracts
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies
Amendments to HKAS 8	Definition of Accounting Estimates
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to HKAS 12	International Tax Reform – Pillar Two Model Rules

The nature and the impact of the revised HKFRSs that are applicable to the Group are described below:

- (a) Amendments to HKAS 1 require entities to disclose their material accounting policy information rather than their significant accounting policies. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. Amendments to HKFRS Practice Statement 2 *Making Materiality Judgements* provide non-mandatory guidance on how to apply the concept of materiality to accounting policy disclosures. The Group has disclosed the material accounting policy information in note 2 to the financial statements. The amendments did not have any impact on the measurement, recognition or presentation of any items in the Group's financial statements.

2.1 编制基准 (续)

综合基准 (续)

倘本集团失去对附属公司之控制权，则终止确认相关资产(包括商誉)、负债、任何非控股权益及外汇波动储备；及确认所保留任何投资之公允价值及损益中任何因此产生之盈余或亏绌。先前已于其他全面收益内确认之本集团应占部分重新分类至损益或保留溢利(如适当)，基准与本集团直接出售相关资产或负债所需使用者相同。

2.2 会计政策及披露变动

本集团在本年度的综合财务报表中首次采用以下经修订的香港财务报告准则。

香港财务报告准则第17号	保险合约
香港会计准则第1号及香港财务报告准则实务报告第2号的修订	会计政策的披露
香港会计准则第8号的修订	会计估计的定义
香港会计准则第12号的修订	与单一交易所产生资产及负债有关的递延税项
香港会计准则第12号的修订	国际税收改革－支柱二规则范本

适用于本集团的经修订香港财务报告准则的性质及影响如下：

- (a) 香港会计准则第1号的修订规定实体披露其重大会计政策资料，而非重大会计政策。倘与计入实体财务报表的其他资料共同考虑时，其可合理地预期影响一般用途财务报表主要使用者基于该等财务报表所作出的决定时，则会计政策资料属重大。香港财务报告准则实务报告第2号的修订作出*重要性判断*就如何应用会计政策披露重大性的概念提供非强制性指引。本集团已于财务报表附注2披露重大会计政策资料。该等修订对本集团财务报表内任何项目的计量、确认或呈列均无任何影响。

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (Continued)

- (b) Amendments to HKAS 8 clarify the distinction between changes in accounting estimates and changes in accounting policies. Accounting estimates are defined as monetary amounts in financial statements that are subject to measurement uncertainty. The amendments also clarify how entities use measurement techniques and inputs to develop accounting estimates. Since the Group's approach and policy align with the amendments, the amendments had no impact on the Group's financial statements.

- (c) Amendments to HKAS 12 *Deferred Tax related to Assets and Liabilities arising from a Single Transaction* narrow the scope of the initial recognition exception in HKAS 12 so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences, such as leases and decommissioning obligations. Therefore, entities are required to recognise a deferred tax asset (provided that sufficient taxable profit is available) and a deferred tax liability for temporary differences arising from these transactions. The amendments did not have any material impact on the financial position or performance of the Group.

- (d) Amendments to HKAS 12 *International Tax Reform – Pillar Two Model Rules* introduce a mandatory temporary exception from the recognition and disclosure of deferred taxes arising from the implementation of the Pillar Two model rules published by the Organisation for Economic Co-operation and Development. The amendments also introduce disclosure requirements for the affected entities to help users of the financial statements better understand the entities' exposure to Pillar Two income taxes, including the disclosure of current tax related to Pillar Two income taxes separately in the periods when Pillar Two legislation is effective and the disclosure of known or reasonably estimable information of their exposure to Pillar Two income taxes in periods in which the legislation is enacted or substantively enacted but not yet in effect. The Group has applied the amendments retrospectively. Since the Group did not fall within the scope of the Pillar Two model rules, the amendments did not have any impact to the Group.

2.2 会计政策及披露变动 (续)

- (b) 香港会计准则第8号的修订阐明会计估计变动与会计政策变动的区别。会计估计定义为财务报表内面临计量不确定性的金钱金额。该等修订亦阐明实体如何使用计量技术及输入数据得出会计估计。由于本集团的方法及政策与该等修订一致，因此该等修订对本集团的财务报表并无影响。

- (c) 香港会计准则第12号的修订与*单一交易所产生资产及负债有关的递延税项*收窄香港会计准则第12号中初步确认豁免的范围，致使其不再适用于产生相等应纳税及可扣减暂时差异的交易，如租赁及退役责任。因此，实体须就该等交易产生的暂时差异确认递延税项资产(前提为有足够应纳税溢利)及递延税项负债。该等修订对本集团的财务状况或业绩并无任何重大影响。

- (d) 香港会计准则第12号的修订*国际税收改革－支柱二规则*范本从因实施经济合作与发展组织颁布的支柱二规则范本产生的递延税项的确认及披露中引入强制性暂时豁免。该等修订亦引入受影响主体的披露要求，以帮助财务报表使用者更好地了解实体面临的支柱二所得税的风险，包括在支柱二立法生效期间单独披露与支柱二所得税相关的当期税项，以及在立法颁布或实质性颁布但尚未生效期间披露其已知或合理估计的支柱二所得税风险信息。本集团已追溯应用该等修订。由于本集团不属于支柱二规则范本的范围，因此该等修订对本集团并无任何影响。



2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied any new and revised HKFRSs, that have been issued but are not yet effective for the accounting year ended 31 March 2024, in these consolidated financial statements.

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application. So far, the Group considers that these new and revised HKFRSs are unlikely to have a significant impact on the Group's results of operations and financial position.

2.4 MATERIAL ACCOUNTING POLICIES

Fair value measurement

The Group measures its financial assets at fair value through profit or loss, debt investments at fair value through profit or loss, and equity investments at fair value through other comprehensive income at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

2.3 已颁布但尚未生效之香港财务报告准则

截至2024年3月31日止会计年度，本集团并未于此等综合财务报表内应用任何已颁布但尚未生效之新订及经修订香港财务报告准则。

本集团正在评估首次应用该等新订及经修订香港财务报告准则的影响。迄今为止，本集团认为该等新订及经修订香港财务报告准则不大可能会对本集团的经营业绩及财务状况产生重大影响。

2.4 重大会计政策

公允价值计量

本集团于各报告期末按公允价值计量其按公允价值计入损益之金融资产、按公允价值计入损益之债务投资及按公允价值计入其他全面收益之股本投资。公允价值为于计量日期在市场参与者之有序交易中因出售资产而收取或因转让负债而支付之价格。公允价值计量乃基于假设出售资产或转让负债之交易于资产或负债之主要市场发生，或如并无主要市场，则于资产或负债之最有利市场发生。主要或最有利市场须为本集团可进入之市场。资产或负债之公允价值乃使用市场参与者于对资产或负债进行定价时所使用之假设予以计量（假设市场参与者按其最佳经济利益行事）。

本集团采用适用于不同情况且具备充分数据以供计量公允价值之估值技术，以最大限度使用相关可观察输入数据及尽量减少使用不可观察输入数据。

2.4 重大会计政策（续）

公允价值计量（续）

公允价值于综合财务报表计量或披露之所有资产及负债，乃根据对整体公允价值计量而言属重大之最低层级输入数据于公允价值等级分类，说明如下：

第一级 – 基于相同资产或负债于活跃市场之报价（未经调整）

第二级 – 基于对公允价值计量而言属重大之最低层级输入数据可观察（不论直接或间接）之估值技术

第三级 – 基于对公允价值计量而言属重大之最低层级输入数据不可观察之估值技术

就按经常性基准于综合财务报表确认之资产及负债而言，本集团透过于各报告期末重新评估分类（基于对整体公允价值计量而言属重大之最低层级输入数据）以厘定不同层级之间是否发生转拨。

非金融资产之减值

倘一项资产（存货、金融资产及递延税项资产除外）存在减值迹象，或需要进行年度减值测试，则会估计资产之可收回金额。资产可收回金额按该资产或现金产生单位之使用价值与其公允价值减出售成本两者中之较高者计算，并按个别资产厘定，除非该资产产生之现金流入基本上不能独立于其他资产或资产组别所产生之现金流入，在该情况下，可收回金额将按该资产所属现金产生单位厘定。

在测试现金产生单位的减值时，如果企业资产（如总部大楼）的账面金额能够在合理且一致的基础上分配，则该资产的部分账面金额会被分配至个别现金产生单位，否则会被分配至最小现金产生单位组合。

减值亏损仅于资产账面值超过其可收回金额时方会确认。于评估使用价值时，估计未来现金流量采用反映当前市场对货币时间价值及资产特定风险之评估之税前折现率折现至其现值。减值亏损按与该减值资产功能相符之开支类别于其产生期间之损益表中扣除。

2.4 MATERIAL ACCOUNTING POLICIES (Continued)

Fair value measurement (Continued)

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly

Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, financial assets and deferred tax assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset (e.g., a headquarters building) is allocated to an individual cash-generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.



2.4 MATERIAL ACCOUNTING POLICIES (Continued)

Impairment of non-financial assets (Continued)

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
- (i) has control or joint control over the Group;

(ii) has significant influence over the Group; or

(iii) is a member of the key management personnel of the Group or of a parent of the Group;
- or
- (b) the party is an entity where any of the following conditions applies:
- (i) the entity and the Group are members of the same group;

(ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);

(iii) the entity and the Group are joint ventures of the same third party;

(iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;

(v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;

(vi) the entity is controlled or jointly controlled by a person identified in (a);

(vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and

(viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

2.4 重大会计政策 (续)

非金融资产之减值 (续)

本公司于各报告期末评估是否有迹象显示先前确认之减值亏损可能已不存在或可能已减少。倘存在上述迹象，则会估计可收回金额。先前确认之资产（商誉除外）减值亏损仅于用以厘定该资产可收回金额之估计出现变动时方予拨回，惟拨回金额不得高于倘过往年度并无就该资产确认减值亏损情况下原应厘定之账面值（扣除任何折旧）。该减值亏损拨回计入其产生期间之损益表中。

关联方

倘符合以下情况，有关人士将被视为与本集团有关连：

- (a) 该人士为以下人士或其近亲：
- (i) 对本集团具有控制权或共同控制权；

(ii) 对本集团具有重大影响力；或

(iii) 为本集团或本集团母公司之主要管理层成员；
- 或
- (b) 该人士为符合下列任何条件之实体：
- (i) 该实体与本集团属同一集团之成员公司；

(ii) 实体为另一实体（或另一实体之母公司、附属公司或同系附属公司）之联营公司或合营企业；

(iii) 该实体与本集团为同一第三方之合营企业；

(iv) 实体为第三方实体之合营企业，而另一实体为该第三方实体之联营公司；

(v) 该实体为本集团或与本集团关联之实体就雇员福利设立之离职后福利计划；

(vi) 该实体由(a)项所列人士控制或共同控制；

(vii) (a)(i)项所列人士对该实体具有重大影响或为该实体（或该实体之母公司）之主要管理层成员；及

(viii) 该实体或其所属集团之任何成员公司，向本集团或本集团之母公司提供主要管理服务。

2.4 重大会计政策 (续)

物业、机器及设备以及折旧

物业、机器及设备按成本减累计折旧及任何减值亏损列账。物业、机器及设备项目之成本由其购买价以及使该资产达致其营运状况及运至地点作拟定用途之任何直接应占成本组成。

物业、机器及设备项目投产后所产生之支出（例如维修及保养费）一般于其产生期间在损益表中扣除。于符合确认标准之情况下，用于重大检测之支出将于该资产之账面值中拨充资本，列作重置项目。倘物业、机器及设备之重要部分需不时更换，则本集团会将该等部分确认为具有特定可使用年期之个别资产，并予以相应折旧。

折旧于估计可使用年期按直线法计算，将各项物业、机器及设备成本摊销至剩余价值。就此所采用之主要年率如下：

楼宇	按租期
楼宇服务与支援设施	10%
资讯科技设施	20%
中心设备	20% – 33 <sup>1</sup> / <sub>3</sub> %
租赁物改良工程	10%
家私及设备	10% – 20%
车辆	20%

倘物业、机器及设备项目中部分之可使用年期不同，该项目之成本按合理基准分摊至有关部分，而各部分均单独计提折旧。剩余价值、可使用年期及折旧方法将至少于各财政年度末检讨及作出调整（如适用）。

物业、机器及设备（包括任何初步确认之重大部分）于出售时或预期使用或出售有关项目概无产生未来经济利益时终止确认。资产出售或报废之任何收益或亏损，为销售所得款项净额与有关资产账面值之差额，并于其终止确认年度在损益表中确认。

在建工程乃按成本减任何减值亏损列账，并不予折旧。其于竣工且可供使用时将重新分类至适当之物业、机器及设备类别。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	Over the period of the lease
Building services and support facilities	10%
Information technology facilities	20%
Centres equipment	20% – 33 <sup>1</sup> / <sub>3</sub> %
Leasehold improvements	10%
Furniture and equipment	10% – 20%
Motor vehicles	20%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress is stated at cost less any impairment losses, and is not depreciated. It is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.



2.4 MATERIAL ACCOUNTING POLICIES (continued)

<b>Leases</b> The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.  Group as a lessee The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.  <i>(a) Right-of-use assets</i> Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease terms.  If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.  <i>(b) Lease liabilities</i> Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.  In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.
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2.4 重大会计政策 (续)

<b>租赁</b> 本集团于合约开始时评估合约是否为租赁或包含租赁。倘合约转让于一段时间内控制已识别资产使用的权利以换取代价，则该合约为租赁或包含租赁。  本集团作为承租人 本集团对所有租赁采用单一确认及计量方法，惟短期租赁及低价值资产租赁除外。本集团确认用于支付租赁款项的租赁负债及代表相关资产使用权的使用权资产。  <i>(a) 使用权资产</i> 使用权资产于租赁开始日期（即相关资产可供使用日期）确认。使用权资产按成本减累计折旧及任何减值亏损计量，并可就任何租赁负债重新计量予以调整。使用权资产的成本包括已确认租赁负债金额、已产生初始直接成本以及于开始日期或之前所作出租赁付款减任何已收取租赁优惠。使用权资产按直线法于租期内折旧。  倘租赁资产的拥有权于租期完结前转让予本集团，或成本反映购买权获行使，则使用资产的估计可使用年期计算折旧。  <i>(b) 租赁负债</i> 租赁负债于租赁开始日期按于租期内作出之租赁付款现值确认。租赁付款包括固定付款（包括实质固定付款）减任何应收租赁优惠、取决于某一指数或比率之可变租赁付款及预期根据在剩余价值担保中将支付之金额。租赁付款亦包括本集团合理确定行使购买选择权之行使价，以及倘租期反映了本集团行使终止租赁选择权，则须就终止租赁支付的罚款。并非取决于某一指数或比率之可变租赁付款于触发付款之事件或状况出现期间确认为开支。  于计算租赁付款现值时，由于租赁中所隐含之利率不易厘定，本集团则于租赁开始日期使用其递增借贷利率。于开始日期后，租赁负债金额增加，以反映利息增加及就所付之租赁付款减少。此外，倘出现修改、租期变动、租赁付款变动（如指数或比率变动所产生之未来租赁付款变动）或购买相关资产之选择权评估更改，则租赁负债之账面值将重新计量。
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2.4 MATERIAL ACCOUNTING POLICIES (continued)

<b>Leases</b> (Continued) Group as a lessee (Continued) <i>(c) Short-term leases and leases of low-value assets</i> The Group applies the short-term lease recognition exemption to its short-term leases (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment and laptop computers that are considered to be of low value.  Lease payments on short-term leases are recognised as an expense on a straight-line basis over the lease term.  Group as a lessor When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.  Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.  Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.
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2.4 重大会计政策 (续)

<b>租赁</b> (续) 本集团作为承租人 (续) <i>(c) 短期租赁及低价值资产租赁</i> 本集团将短期租赁确认豁免应用于其短期租赁（即自开始日期起租期为12个月或以下且不包含购买选择权的租赁）。其亦对被认为属低价值的办公设备及笔记本电脑的租赁应用低价值资产租赁确认豁免。  短期租赁的租赁付款于租期内按直线法确认为开支。  本集团作为出租人 当本集团为出租人时，在租赁开始时（或发生租赁变更时）将其每项租赁分类为经营租赁或融资租赁。  本集团不转移与资产所有权有关的绝大部分风险及回报的租赁分类为经营租赁。当合约包含租赁及非租赁组成部分时，本集团以相对独立的售价为基础将合约中的代价分配至各组成部分。租金收入在租期内按直线法入账，且由于其经营性质而计入损益表的收入内。磋商及安排经营租赁所产生的初始直接成本加入租赁资产的账面值中，并在租期内以与租金收入相同的基础确认。或然租金在其赚取的期间内确认为收入。  短期租赁及低价值资产租赁的租赁付款于租期内按直线法确认为开支。
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2.4 MATERIAL ACCOUNTING POLICIES (continued)

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under HKFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income ("OCI"), it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

Purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset.

2.4 重大会计政策 (续)

投资及其他金融资产

初步确认及计量

金融资产在初步确认时乃分类为其后按摊销成本、按公允价值计入其他全面收益以及按公允价值计入损益计量。

金融资产在初步确认时之分类取决于其合约现金流量特征以及本集团管理该等金融资产之业务模式。除不包含重要融资成分或本集团已采取不调整重大融资成分影响之可行权宜方法之应收账款外，本集团初步按其公允价值加交易成本(如属并非按公允价值计入损益之金融资产) 计量金融资产。不包含重要融资成分或本集团已采取可行权宜方法之应收账款根据下文"收入确认"所载政策按香港财务报告准则第15号所厘定之交易价格计量。

为使金融资产按摊销成本或按公允价值计入其他全面收益("其他全面收益") 进行分类及计量，需产生仅为支付本金及未偿还本金之利息("仅为支付本金及利息") 之现金流量。现金流量并非仅为支付本金及利息的金融资产按公允价值计入损益分类及计量，而不论业务模式。

本集团管理金融资产之业务模式指其如何管理其金融资产以产生现金流量。业务模式厘定现金流量是否来自收取合约现金流量、出售金融资产或两者同时进行。按摊销成本分类及计量的金融资产于以持有金融资产为目标的业务模式内持有，旨在收取合约现金流量，而按公允价值计入其他全面收益分类及计量的金融资产于旨在持有以收取合约现金流量及出售的业务模式内持有。并非以上述业务模式内持有的金融资产按公允价值计入损益分类及计量。

按一般市场规例或惯例须于指定之期间交付资产之金融资产买卖会于交易日(即本集团承诺买卖该资产之日) 确认。

2.4 重大会计政策 (续)

投资及其他金融资产 (续)

其后计量

金融资产之其后计量取决于其下列分类：

按摊销成本列账之金融资产 (债务工具)

按摊销成本列账之金融资产其后使用实际利率法计量并可能受减值影响。当资产终止确认、修订或减值时，收益及亏损于损益表中确认。

指定按公允价值计入其他全面收益之金融资产 (股本投资)

于初步确认后，倘股本投资符合香港会计准则第32号金融工具：呈列项下之股本定义，且并非持作买卖，本集团可选择不可撤回地将其股本投资分类作指定按公允价值计入其他全面收益之股本投资。分类乃按个别工具基准而厘定。

该等金融资产之收益及亏损永不重新计入至损益表。当支付权确立时，股息会于损益表确认为其他收入，惟倘本集团受惠于该等所得款项作为收回部分金融资产成本则作别论，在此情况下，有关收益会入账为其他全面收益。指定按公允价值计入其他全面收益之股本投资无须进行减值评估。

按公允价值计入损益之金融资产

按公允价值计入损益之金融资产按公允价值于财务状况表入账，而公允价值变动净值于损益表确认。

此类别包括衍生工具及股本投资，而本集团并无不可撤销地选择按公允价值计入其他全面收益进行分类。当支付权确立时，股本投资之股息亦于损益表确认为其他收入。

嵌入于混合合约(包含金融资产主合约) 之衍生工具并非单独入账。金融资产主合约连同嵌入式衍生工具须全部分类为按公允价值计入损益之金融资产。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under HKAS 32 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to the statement of profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on the equity investments are also recognised as other income in the statement of profit or loss when the right of payment has been established.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.



2.4 MATERIAL ACCOUNTING POLICIES (continued)

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates, if and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

2.4 重大会计政策 (续)

终止确认金融资产

金融资产 (或 (倘适用) 一项金融资产之一部分或一组类似金融资产之一部分) 主要在下列情况下终止确认 (即从本集团之综合财务状况表删除) :

- 自该项资产收取现金流量之权利已届满; 或
- 本集团已转让其自该项资产收取现金流量之权利, 或已承担"转付"安排项下悉数向第三方支付所收取现金流量之责任, 且并无出现重大延误; 及(a)本集团已转让该项资产之绝大部分风险及回报, 或(b)本集团并无转让或保留该项资产之绝大部分风险及回报, 惟已转让该项资产之控制权。

倘本集团已转让其自该项资产收取现金流量之权利或已订立转付安排, 其会评估其是否已保留该项资产所有权之风险及回报以及保留程度。倘并无转让或保留该项资产之绝大部分风险及回报或转让该项资产之控制权, 本集团将于其持续参与程度内继续确认已转让资产。在此情况下, 本集团亦确认相关负债。已转让资产及相关负债按可反映本集团所保留权利及责任之基准计量。

以就所转让资产作出担保之形式进行之持续参与, 按该项资产之原账面值及本集团或须偿还之代价金额上限 (以较低者为基准) 计量。

金融资产减值

本集团确认对并非按公允价值计入损益之所有债务工具之预期信贷亏损 ("预期信贷亏损") 拨备。预期信贷亏损乃基于根据合约到期之合约现金流量与本集团预期收取之所有现金流量之间的差额而厘定, 并以原实际利率之近似值折现。预期现金流量将包括出售所持抵押之现金流量或组成合约条款之其他信贷提升措施。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information. The Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables which apply the simplified approach as detailed below.

- |           |  |
|-----------|--|
| Stage 1 – | Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs   |
| Stage 2 – | Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs |
| Stage 3 – | Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs                          |

2.4 重大会计政策 (续)

金融资产减值 (续)

一般方法

预期信贷亏损分两个阶段进行确认。就自初步确认起未有显著增加之信贷风险而言, 预期信贷亏损提供予由未来12个月内可能发生违约事件而导致之信贷亏损 (12个月预期信贷亏损)。就自初步确认起已经显著增加之信贷风险而言, 不论何时发生违约, 于余下风险年期内之预期信贷亏损均须计提亏损拨备 (全期预期信贷亏损)。

于各报告日期, 本集团评估金融工具信贷风险是否自初步确认以来大幅上升。于作出评估时, 本集团会比较于报告日期金融工具发生违约之风险与于初步确认日期金融工具发生违约之风险及本集团会考虑合理可靠、毋须付出过多成本或努力即可获得之资料, 包括过往资料及前瞻性资料。本集团认为当合约付款逾期超过30日, 信贷风险已大幅增加。

本集团会在合约付款逾期90日时将金融资产视为违约。然而, 在若干情况下, 倘内部或外部资料显示, 在没有计及本集团任何现有信贷提升措施前, 本集团不大可能悉数收取未偿还合约款项, 则本集团亦可认为金融资产将会违约。金融资产于无合理期望可收回合约现金流量时撤销。

按摊销成本列账之金融资产按一般方法进行减值, 并就计量预期信贷亏损于下列阶段进行分类, 惟下文详述应用简化法之应收账款除外。

- |       |  |
|-------|--|
| 阶段一 – | 金融工具之信贷风险自初步确认以来并无显著增加, 其亏损拨备按等同12个月预期信贷亏损之金额计量        |
| 阶段二 – | 金融工具之信贷风险自初步确认以来显著增加但并非信贷减值金融资产, 其亏损拨备按等同全期预期信贷亏损之金额计量 |
| 阶段三 – | 于报告日期为信贷减值之金融资产 (但并非购买或源生信贷减值), 其亏损拨备按等同全期预期信贷亏损之金额计量  |



2.4 MATERIAL ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

Simplified approach

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For trade receivables that contain a significant financing component and lease receivables, the Group chooses as its accounting policy to adopt the simplified approach in calculating ECLs with policies as described above.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings and payables.

All financial liabilities are recognised initially at fair value and net of directly attributable transaction costs.

Subsequent measurement of financial liabilities at amortised cost (trade and other payables, and borrowings)

After initial recognition, trade and other payables, and interest-bearing borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

2.4 重大会计政策 (续)

金融资产减值 (续)

简化法

就不含重大融资成分之应收账款或当本集团采取不调整重大融资成分影响之可行权宜方法而言，本集团于计算预期信贷亏损时采用简化法。根据简化法，本集团并无追踪信贷风险之变化，而是于各报告日期根据全期预期信贷亏损确认亏损拨备。本集团已根据其过往信贷亏损经验，建立拨备矩阵，并就债务人及经济环境之特定前瞻性因素作出调整。

就包含重大融资成分之应收账款及租赁应收款项而言，本集团选择采用简化法根据上述政策计算预期信贷亏损作为其会计政策。

金融负债

初步确认及计量

金融负债于初步确认时分类为贷款及借贷以及应付款项。

所有金融负债初步按公允价值确认，并扣除直接应占交易成本。

按摊销成本列账之金融负债（应付账款及其他应付款项以及借贷）的其后计量

于初步确认后，应付账款及其他应付款项以及计息借贷其后采用实际利率法按摊销成本计量，若折现影响并不重大，则按成本列账。收益及亏损于负债终止确认时及透过实际利率摊销过程在损益表内确认。

摊销成本计及收购之任何折让或溢价以及组成实际利率一部分之费用或成本计算。实际利率摊销计入损益表之财务费用。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method. Net realisable value is based on estimated selling prices less any estimated costs of disposal.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at banks, and short-term highly liquid deposits with a maturity of generally within three months that are readily convertible into known amounts of cash, subject to an insignificant risk of changes in value and held for the purpose of meeting short-term cash commitments.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at banks, and short-term deposits as defined above, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

2.4 重大会计政策 (续)

终止确认金融负债

倘负债项下之责任获履行或撤销或届满，则终止确认金融负债。

倘现有金融负债由同一贷款人按有重大差别之条款所提供借贷取代，或现有负债之条款作出重大修订，有关交换或修订作为终止确认原有负债及确认新负债处理，相关账面值之间的差额于损益表确认。

抵销金融工具

倘当前有可依法强制执行之权利抵销已确认金额，且有意以净额结算或同时变现资产及清偿负债，则金融资产与金融负债相互抵销，净额于综合财务状况表呈报。

存货

存货按成本与可变现净值两者中之较低者入账。成本按加权平均成本法计算。可变现净值按估计售价减任何估计出售成本计算。

现金及现金等值项目

财务状况表内的现金及现金等值项目包括手持现金及银行存款，以及为履行短期现金承诺而持有、通常于三个月内到期、可随时转换为已知现金数额且价值变动风险不大的高流动性短期存款。

就综合现金流量表而言，现金及现金等值项目包括手持现金及银行存款以及上文所界定的短期存款，减除须按要求偿还及构成本集团现金管理组成部分之银行透支。



2.4 MATERIAL ACCOUNTING POLICIES (continued)

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit or loss net of any reimbursement.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of each reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period, taking into consideration interpretations and practices prevailing in the jurisdictions in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of each reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

2.4 重大会计政策 (续)

拨备

倘因过往事件导致现有债务 (法定或推定) 及日后可能需要资源流出以偿还债务, 则确认拨备, 前提为对有关债务金额可以作出可靠估计。

当本集团预期部分或全部拨备可获弥偿时, 该弥偿会确认为个别资产, 但仅于弥偿基本上可确定时方予以确认。与拨备有关的开支在扣除任何弥偿后于损益表中呈列。

倘折现影响重大, 则确认之拨备金额为预期需用作偿还债务之日后支出于各报告期末之现值。因时间推移而产生之折现现值增额, 计入损益表之财务费用。

所得税

所得税包括即期及递延税项。有关损益外确认项目之所得税于损益外 (其他全面收益或直接于权益内) 确认。

本期间及过往期间之即期税项资产及负债根据于各报告期末已颁布或实际上已颁布之税率 (及税法), 并考虑本集团经营所在司法权区之现行诠释及惯例, 按预期自税务机关退回或付予税务机关之金额计量。

递延税项采用负债法, 就于各报告期末资产及负债之税基与就财务申报之账面值之间所有暂时差额作出拨备。

递延税项负债就所有应课税暂时差额而确认, 惟下列情况除外:

- 递延税项负债于初步确认商誉或非业务合并且于进行时概不影响会计溢利或应课税溢利或亏损之交易之资产或负债时产生, 且不产生同等应课税及可抵扣暂时性差异; 及
- 就与于附属公司投资相关之应课税暂时差额而言, 当能控制暂时差额之拨回时间, 且暂时差额不大可能在可预见未来拨回。

2.4 重大会计政策 (续)

所得税 (续)

递延税项资产就所有可扣税暂时差额、未动用税项抵免及任何未动用税项亏损结转而确认。递延税项资产于可能有应课税溢利以动用可扣税暂时差额、未动用税项抵免及未动用税项亏损结转之情况下确认, 惟下列情况除外:

- 当递延税项资产与初步确认并非业务合并且于进行时不影响会计溢利或应课税溢利或亏损, 且不产生同等应课税及可抵扣暂时性差异之交易之资产或负债所产生可扣税暂时差额有关; 及
- 就与附属公司投资相关之可扣税暂时差额而言, 递延税项资产仅于暂时差额可能于可预见未来拨回及可能有应课税溢利可用作抵销暂时差额之情况下确认。

递延税项资产之账面值于各报告期末审阅, 并予以下调直至不再可能有足够应课税溢利以动用全部或部分递延税项资产。未确认之递延税项资产会于各报告期末重新评估, 并于有可能有足够应课税溢利以收回全部或部分递延税项资产之情况下予以确认。

递延税项资产及负债按预期于变现资产或清偿负债期间适用之税率计量, 而该税率基于各报告期末已颁布或实际上已颁布之税率 (及税法) 厘定。

仅当本集团有可合法强制执行权利, 可将即期税项资产与即期税项负债抵销, 且递延税项资产与递延税项负债与同一税务机关对同一应税实体或于各未来期间预期有大额递延税项负债或资产需要结算或清偿时, 拟按净额基准结算即期税项负债及资产或同时变现资产及结算负债之不同税务实体征收之所得税相关, 则递延税项资产与递延税项负债可予抵销。

政府补助金

政府补助金于可合理保证将收取补助金且所有附带条件将获遵守时按公允价值确认。当补助金与开支项目相关时, 则于其拟补偿之成本支销之期间按系统基准确认为收入。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Income tax (Continued)

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.



2.4 MATERIAL ACCOUNTING POLICIES (continued)

Revenue recognition

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Hotel and management services

Revenue from the provision of hotel and management services is recognised over the scheduled period on a straight-line basis because the customer simultaneously receives and consumes the benefits provided by the Group.

Revenue from food and beverages

Revenue from the sale of food and beverages is recognised at the point in time when the control of the assets is transferred to the buyer, generally upon consumption of the food and beverage items by the customer.

Other facilities services

Revenue from promotion, additional air-conditioning and chilled water charge, license fee and other facilities charge is recognised over time as services are rendered if the customer simultaneously receives and consumes the benefits provided by the Group.

Revenue from event and venue fee, vetting and coordination fee, tenant bus ticket and other premise fee is recognised at the point in time when the customer has obtained control of the service, generally when the services are rendered.

2.4 重大会计政策 (续)

收入确认

客户合约收入

客户合约收入于货品或服务之控制权转移至客户时确认，有关金额反映本集团预期就交换该等货品或服务有权获得之代价。

当合约中之代价包括可变金额时，估计代价金额将为本集团有权以换取将货品或服务转移至客户之金额。可变代价在合约开始时估计并受到限制，直至与可变代价有关之不确定性其后得以解决时，很有可能所确认累计收益金额中不会出现重大收入拨回为止。

倘合约载有向客户提供超过一年之货品或服务转让之重大融资利益之融资部分，则收入按应收账款之现值计量，并使用反映于本集团与客户之间在合约开始时之独立融资交易之折现率进行折现。倘合约载有向本集团提供超过一年之重大融资利益之融资部分，则根据该合约确认之收入包括根据实际利率法合约负债附有之利息开支。就客户付款与转让承诺货品或服务之间的期限为一年或更短之合约而言，交易价格不会使用香港财务报告准则第15号之可行权宜方法就重大融资部分之影响作出调整。

酒店及管理服务

提供酒店及管理服务之收入于预定期间内以直线法确认，原因为客户同时接收及消耗本集团提供之利益。

食品及饮料收入

销售食品及饮料之收入于资产控制权转移予买方时（通常于客户消耗食品及饮料后）确认。

其他设施服务

推广、额外空调及冷冻水费、牌照费及其他设施费用之收入于提供服务时随着时间推移而确认（倘客户同时收取及消耗本集团提供之利益）。

活动及场地费、审批及统筹费、租户巴士车票及其他物业费用之收入于客户获得服务控制权之时间点（通常于提供服务时）确认。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Revenue recognition (Continued)

Revenue from other sources

Rental income is recognised on a time proportion basis over the lease terms. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are incurred.

Revenue from the car park fee is recognised when the services are rendered.

Other incidental income and services income are recognised when the income is entitled and services are rendered.

Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

Employee benefits

Retirement benefit scheme

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “MPF Scheme”) under the Mandatory Provident Fund Schemes Ordinance for all of its employees. Contributions are made based on a percentage of the employees’ basic salaries and are charged to profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

2.4 重大会计政策 (续)

收入确认 (续)

其他来源之收入

租金收入于租约期按时间比例确认。并非取决于某项指数或收费率的可变租赁付款于产生时的会计期间内确认为收入。

泊车费收入于提供服务时确认。

其他杂项收入及服务收入于获取收入及提供服务时确认。

其他收入

利息收入按应计基准以实际利率法，透过采用将金融工具在预期可使用年期（或较短期间）（倘适用）之估计未来现金收入准确折现至金融资产账面净值之比率予以确认。

合约负债

在本集团转移有关货品或服务前，合约负债于从客户收取付款或付款到期时（以较早者为准）确认。合约负债于本集团履行合约时（即向客户转移有关货品或服务的控制权时）确认为收入。

雇员福利

退休福利计划

根据强制性公积金计划条例，本集团为所有雇员设立界定供款强制性公积金退休福利计划（“强积金计划”）。供款金额按雇员基本薪金之某个百分比计算，并于根据强积金计划规则成为应付时自损益扣除。强积金计划之资产与本集团之资产分开持有，存放于独立管理之基金内。本集团向强积金计划作出之雇主供款会全数归属于雇员。

借贷成本

可直接归属于收购、建设或生产合资格资产（即需要一段颇长时间方可用作拟定用途或销售的资产）的借贷成本予以资本化，作为该等资产部分成本。该等借贷成本的资本化于该等资产实质上达到拟定用途或销售状态时终止。所有其他借贷成本于产生期间予以支销。借贷成本包括实体就借贷资金而产生的利息及其他成本。



2.4 MATERIAL ACCOUNTING POLICIES (continued)

Foreign currency transactions

These consolidated financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of each reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

3. SIGNIFICANT ACCOUNTING ESTIMATES

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Estimation uncertainties

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Impairment of non-financial assets

The Group performs reviews for impairment of non-financial assets whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable.

The Group reviews certain indicators of potential impairment of these assets such as reported sales and purchase prices, market demand and general market conditions. The Group considers "Buildings held for rental", "Hotel building" and "Building services and support facilities" as a portfolio of assets and identifies the cash-generating unit to which the portfolio of assets belongs by referring to the valuation performed by independent professional valuers, after taking into consideration the net income allowing for reversionary potential. The assumptions adopted in the property valuation are based on the market conditions existing at the end of the reporting period, with reference to current market sales prices and the appropriate capitalisation rate.

2.4 重大会计政策 (续)

外币交易

该等综合财务报表以本公司之功能货币港元呈列。本集团旗下各实体自行决定其本身之功能货币，而各实体综合财务报表内之项目采用该功能货币计量。本集团旗下实体记录之外币交易初步采用其各自于交易日期当时有效之功能货币汇率记录。以外币计值之货币资产与负债按于各报告期末规定之功能货币汇率换算。结算或换算货币项目产生之差额均于损益内确认。按外币历史成本计量之非货币项目采用初步交易日期之汇率换算。

就终止确认与预付代价有关之非货币资产或非货币负债之相关资产、开支或收入而言，于厘定初步确认之汇率时，初步交易日期为本集团初步确认预付代价所产生之非货币资产或非货币负债之日期。倘有多笔预付付款或收款，本集团就每笔预付代价之付款或收款分别厘定交易日期。

3. 重大会计估计

于编制本集团综合财务报表时，管理层须作出影响所申报收入、开支、资产与负债金额及其随附之披露，以及或然负债披露之判断、估计及假设。有关假设及估计具有不确定性，可能导致日后须就受影响之资产或负债账面值作出重大调整。

估计不确定因素

产生须对下一个财政年度资产与负债账面值作出重大调整之重大风险之日后相关主要假设及于报告期末其他主要估计不确定性来源说明如下。

非金融资产之减值

每当出现显示资产之账面值未能收回之事件或情况变化时，本集团则会对非金融资产减值进行审阅。

本集团会检讨该等资产若干潜在减值迹象，如所申报买卖价格、市场需求及一般市况。本集团将“持作出租楼宇”、“酒店楼宇”及“楼宇服务及支援设施”视为一个资产组合，并经计及收入净额及复归潜力后参考独立专业估值师之估值，确定该资产组合所属之现金产生单位。物业估值所采用之假设以报告期末现存之市况为依据，并参考当时市场成交价及合适资本化比率。

3. 重大会计估计 (续)

估计不确定因素 (续)

非金融资产之减值 (续)

根据本集团之最佳估计，毋须对非金融资产之减值亏损作出拨备。

证券投资

本集团按照香港财务报告准则第9号之指引，将有固定或可厘定付款并有固定到期日之非衍生金融资产初步分类为按摊销成本列账之金融资产（倘本集团有意向及能力持有该等投资至到期日）或按公允价值计入损益之金融资产（倘该等投资由外聘基金经理管理且其表现按公允价值基准评估，而有关该等投资之资料乃按此基准内部呈报予本集团主要管理人员）。

就按摊销成本列账之金融资产而言，本集团评估其是否有意向及能力持有该等投资至到期日。倘除特定情况（例如于临近到期日出售少量金融资产）外，本集团无法持有该等投资至到期日，则整个类别须重新分类为按公允价值计入其他全面收益之债务投资。因此，该等投资将按公允价值而非摊销成本计量。

就指定按公允价值计入损益之投资而言，本集团委聘外聘基金经理负责管理按公允价值基准进行评估及作内部报告之投资组合。因此，该等投资乃指定按公允价值计入损益，并按公允价值列账，而其后续出现之公允价值变动则于综合损益表内确认。

应收账款之预期信贷亏损拨备

本集团使用拨备矩阵计算应收账款之预期信贷亏损。拨备率乃根据具有类似亏损模式（即按地理位置、产品类型、客户类型及评级以及信用证及其他形式之信贷保险之覆盖范围）之多个客户分部组别之逾期天数厘定。

拨备矩阵最初基于本集团之历史观察违约率作出。本集团将校准矩阵以调整历史信贷亏损经验与前瞻性资料。例如，倘预测经济状况（即国内生产总值）预期将在未来一年内恶化，可能导致金融服务、媒体及零售业违约数量增加，则历史违约率将会调整。于各报告日期，本公司会更新历史观察违约率，并分析前瞻性估计之变化。

对历史观察违约率、预测经济状况及预期信贷亏损之间的相关性评估乃重大估计。预期信贷亏损之金额对情况变化及预测经济状况较为敏感。本集团之历史信贷亏损经验及预测经济状况亦可能无法代表未来客户之实际违约。有关本集团应收账款之预期信贷亏损的资料于综合财务报表附注18披露。

3. SIGNIFICANT ACCOUNTING ESTIMATES (Continued)

Estimation uncertainties (Continued)

Impairment of non-financial assets (Continued)

Based on the Group's best estimates, provision for impairment loss on the non-financial assets is not necessary.

Investments in securities

The Group follows the guidance of HKFRS 9 on initial classification of non-derivative financial assets with fixed or determinable payments and fixed maturity as financial assets at amortised cost if the Group has the intention and ability to hold such investments to maturity; or at fair value through profit or loss if the investments are managed by external fund managers and their performance is evaluated on a fair value basis, and information about the investments is provided internally on that basis to the Group's key management.

For financial assets at amortised cost, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than for specific circumstances for example, selling financial assets with an insignificant amount close to maturity, it will be required to reclassify the entire class as debt investments at fair value through other comprehensive income. The investments would, therefore, be measured at fair value not at amortised cost.

For investments designated as at fair value through profit or loss, the Group engages external fund managers to manage the investment portfolio which is evaluated and reported internally on a fair value basis. Accordingly, these investments are designated as at fair value through profit or loss and are stated at fair value with subsequent changes in fair value recognised in the consolidated statement of profit or loss.

Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the financial services, media and retail sectors, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 18 to the consolidated financial statements.



3. SIGNIFICANT ACCOUNTING ESTIMATES (Continued)

Estimation uncertainties (Continued)

Fair value of Cyberport Macro Fund investments

The unlisted equity investments and unlisted debt investments have been valued based on the recent market transaction prices, market-based valuation techniques and expected cash flows discounted at current rates applicable for items with similar terms and risk characteristics. The valuations require the Group to make estimates about expected future cash flows, credit risk, volatility and discount rates, and to determine the comparable public companies (peers) and select the price multiple or enterprise value multiple. Hence, they are subject to uncertainty. The fair values of the unlisted equity investments and unlisted debt investments at 31 March 2024 were HK\$78,188,704 (2023: HK\$119,976,069) and HK\$Nil (2023: HK\$5,876,221), respectively. Further details are included in notes 16 and 31 to the consolidated financial statements.

Useful lives and residual values of items of property, plant and equipment  
In determining the useful lives and residual values of items of property, plant and equipment, the Group has to consider various factors, such as technical or commercial obsolescence arising from change or improvements in the provision of services, or from a change in the market demand for the service output of the asset, the expected usage of the asset, the expected physical wear and tear, the care and maintenance of the asset, and legal or similar limits on the use of the asset. The estimation of the useful life of the asset is based on the experience of the Group with similar assets that are used in a similar way. An adjustment of depreciation is made if the estimated useful lives and/or residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed at the end of each reporting period based on changes in circumstances.

Leases – Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate (“IBR”) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group “would have to pay”, which requires estimation when no observable rates are available (such as the Group that does not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the Group’s functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the Company’s stand-alone credit rating).

Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

3. 重大会计估计 (续)

估计不确定因素 (续)

数码港投资创业基金投资之公允价值

非上市股本投资及非上市债务投资根据近期市场成交价、以市场为基准估值技巧及按适用于具类似条款及风险特征的项目之现行利率贴现之预期现金流量进行估值。估值需要本集团对预期未来现金流量、信贷风险、波动性及贴现率进行估计并厘定可比较的公众公司及选用价格倍数或企业估值倍数，因而具有不确定性。于2024年3月31日，非上市股本投资及非上市债务投资之公允价值分别为78,188,704港元（2023年：119,976,069港元）及零港元（2023年：5,876,221港元）。进一步详情载于综合财务报表附注16及31。

物业、机器及设备项目之可使用年期及剩余价值  
于厘定物业、机器及设备项目之可使用年期及剩余价值时，本集团须考虑多项因素，包括所提供  
服务变动或改进或资产服务输出之市场需求变动使技术或商业过时、资产预期用途、预期实际损耗、资产维护保养以及资产使用之法律或类似限制。资产可使用年期之估计乃根据本集团就用途相似之类似资产之经验作出。倘物业、机器及设备项目之估计可使用年期及／或剩余价值有别于先前估计，则作出折旧调整。于各报告期末，本集团根据情况变动对可使用年期及剩余价值进行检讨。

租赁 — 估计递增借贷利率

本集团无法轻易厘定租赁内所隐含的利率，因此使用递增借贷利率（“递增借贷利率”）计量租赁负债。递增借贷利率为本集团于类似经济环境中为取得与使用权资产价值相近之资产，而以类似抵押品与类似期间借入所需资金应支付之利率。因此，递增借贷利率反映了本集团“应支付”的利率，当无可观察的利率时（例如对于并无订立融资交易之本集团而言）或当须对利率进行调整以反映租赁之条款及条件时（例如当租赁并非以本集团的功能货币订立时），则须作出利率估计。当可观察输入数据可用时，本集团使用可观察输入数据（例如市场利率）估算递增借贷利率，并须作出若干实体特定之估计（例如本公司的独立信贷评级）。

递延税项资产

递延税项资产于可能有应课税溢利可用于抵销亏损之情况下始就未动用税项亏损予以确认。管理层须根据未来应课税溢利可能出现之时间及水平连同未来税务规划策略作出重大判断，以厘定可予确认之递延税项资产金额。

4. REVENUE AND OTHER NET INCOME

An analysis of revenue is as follows:

4. 收入与其他收入净额

收入之分析如下：

	2024 HK\$ 港元	2023 HK\$ 港元
<i>Revenue from contracts with customers</i>		
Income from hotel operation	115,427,203	42,538,055
Building management income		
– Management fee income	91,993,997	93,953,219
– Other facilities income	42,984,190	33,707,828
	250,405,390	170,199,102
<i>Revenue from other sources</i>		
Rental income		
Variable lease payments that do not depend on an index or a rate	3,440,212	3,286,963
Other lease payments, including fixed payments	269,695,308	225,120,185
	273,135,520	228,407,148
Car park fee income	14,486,311	13,436,631
	287,621,831	241,843,779
	538,027,221	412,042,881

(a) Disaggregated revenue information for revenue from contracts with customers

(a) 客户合约收入之分类收入资料

	2024 HK\$ 港元	2023 HK\$ 港元
<i>Type of services</i>		
Income from hotel operation		
– Room income	63,111,481	11,360,098
– Food and beverage income	52,315,722	31,177,957
Building management income		
– Management fee income	91,993,997	93,953,219
– Other facilities income	42,984,190	33,707,828
Total revenue from contracts with customers	250,405,390	170,199,102



4. REVENUE AND OTHER NET INCOME (continued)

(a) Disaggregated revenue information for revenue from contracts with customers (continued)

		2024 HK\$ 港元	2023 HK\$ 港元
Geographical markets	地理市场		
Hong Kong	香港	250,405,390	170,199,102
Timing of revenue recognition	收入确认时间		
Services transferred at a point in time	于某一个时间点转移之服务	85,449,936	53,905,268
Services transferred over time	随时间转移之服务	164,955,454	116,293,834
Total revenue from contracts with customers	客户合约收入总额	250,405,390	170,199,102

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

		2024 HK\$ 港元	2023 HK\$ 港元
Revenue recognised that was included in contract liabilities at the beginning of the reporting period:	确认计入报告期初合约负债中之收入：		
Income from hotel operation	酒店营运收入	2,040,980	1,106,162

(b) Performance obligations

Information about the Group's performance obligations is summarised below:

Income from hotel operation  
The performance obligation is satisfied over time when services are rendered.

Revenue from food and beverages  
The performance obligation is satisfied when the customer obtains control of the promised goods, being at the point when the customer consumes the food and beverages at the restaurants. Payment of the transaction is due immediately at the point when the customer consumes the food and beverages.

Management fee income  
The performance obligation is satisfied over time as services are rendered.

Other facilities income  
The performance obligation is satisfied over time or at the point in time as services are rendered.

4. 收入与其他收入净额 (续)

(a) 客户合约收入之分类收入资料 (续)

下表载列于本报告期所确认计入报告期初合约负债中之收入金额：

(b) 履约责任

有关本集团履约责任之资料概述如下：

酒店营运收入  
履约责任于提供服务时随着时间推移而履行。

食品及饮料收入  
履约责任于客户取得承诺货品之控制权时（即客户在餐馆消费食品及饮料时）履行。客户消费食品及饮料时立即支付交易。

管理费收入  
履约责任于提供服务时随着时间推移而履行。

其他设施收入  
履约责任随着时间推移或于提供服务时履行。

4. REVENUE AND OTHER NET INCOME (continued)

(b) Performance obligations (continued)

The amounts of transaction prices allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) which amounted to HK\$3,576,470 as at 31 March 2024 (2023: HK\$2,040,980) are expected to be recognised within one year.

		2024 HK\$ 港元	2023 HK\$ 港元
Other net income	其他收入净额		
Interest income from financial assets at amortised cost, net of amortisation of premium of HK\$Nil (2023: HK\$91,952)	按摊销成本列账之金融资产之利息收入，扣除溢价摊销零港元（2023年：91,952港元）	-	316,887
Interest income from investments at fair value through profit or loss	按公允价值计入损益之投资利息收入	17,575,484	15,680,489
Interest income on bank deposits	银行存款利息收入	40,010,442	6,930,337
Services income from fellow subsidiaries (Note)	同系附属公司之服务收入（附注）	4,201,654	4,201,654
Net realised/unrealised gain/(losses) on investments at fair value through profit or loss	按公允价值计入损益之投资已变现／未变现收益／（亏损）净额	9,522,651	(8,041,445)
Foreign exchange differences, net	外汇差额净额	(2,755,362)	(3,680,335)
Government subsidies on rental waiver	豁免租金之政府资助津贴	-	61,713,927
Others	其他	1,848,568	1,358,196
		70,403,437	78,479,710

Note:

On 24 May 2000, a portion of the Inland Lot No. 8969 at Telegraph Bay, Pokfulam (the "Residential Portion") was assigned to Hong Kong Cyberport (Ancillary Development) Limited ("HKCADL"), a fellow subsidiary, by Hong Kong Cyberport Development Holdings Limited (the "immediate holding company"). Pursuant to the services agreement dated 25 October 2003 entered into between the Company and HKCADL, fixed monthly services income of HK\$125,600 was received from HKCADL commencing from November 2003 for the provision of services by the Company to facilitate the operation of the Residential Portion. The fee was revised to HK\$200,000 commencing from April 2006 and to HK\$261,000 commencing from May 2008. The total amount received during the year was HK\$3,132,000 (2023: HK\$3,132,000).

Pursuant to the services agreement dated 12 March 2005 entered into between the Company and Skillful Limited, a fellow subsidiary, monthly services income was received for the provision of information technology and telecommunications services to the Residential Portion. The total amount received during the year was HK\$1,069,654 (2023: HK\$1,069,654).

4. 收入与其他收入净额 (续)

(b) 履约责任 (续)

于2024年3月31日，分配至剩余履约责任（未获履行或部分未获履行）之交易价格为3,576,470港元（2023年：2,040,980港元），预期将于一年内确认。

附注：

于2000年5月24日，香港数码港发展控股有限公司（“直接控股公司”）向同系附属公司香港数码港（附属发展）有限公司（“HKCADL”）批出薄扶林钢线湾内地段8969号其中一部分土地（“住宅部分”）。根据本公司与HKCADL所订立日期为2003年10月25日之服务协议，本公司就住宅部分之营运提供服务，自2003年11月开始每月向HKCADL收取125,600港元之固定服务收入。自2006年4月及2008年5月起，此项收费分别修订为每月200,000港元及261,000港元。本年度已收总额为3,132,000港元（2023年：3,132,000港元）。

根据本公司与同系附属公司Skillful Limited所订立日期为2005年3月12日之服务协议，本公司就住宅部分提供资讯科技及电讯服务而每月收取服务收入。本年度已收总额为1,069,654港元（2023年：1,069,654港元）。



5. STAFF COSTS

An analysis of staff costs is as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Salaries and allowances	薪金及津贴	161,719,506	144,199,228
Retirement benefit scheme contributions	退休福利计划供款	6,479,067	5,902,130
Staff benefits and other staff costs	员工福利和其他员工成本	1,692,142	470,040
		169,890,715	150,571,398
Analysed into:	分析为：		
Hotel	酒店	62,385,318	50,774,781
Corporate office	公司办事处	55,108,902	50,833,951
		117,494,220	101,608,732
Public Mission Teams (note 11)	公众使命团队（附注11）	52,396,495	48,962,666
		169,890,715	150,571,398

6. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

		Notes 附注	2024 HK\$ 港元	2023 HK\$ 港元
Rental income less outgoings of HK\$16,525,762 (2023: HK\$14,460,506)	租金收入扣除开支16,525,762港元 (2023年：14,460,506港元)		(256,609,757)	(213,946,642)
Cost of inventories	存货成本		20,505,702	15,339,074
Depreciation of property, plant and equipment	物业、机器及设备折旧	14	175,949,998	160,371,162
Depreciation of right-of-use assets	使用权资产折旧	15(a)	2,359,085	2,167,570
Lease payments not included in the measurement of lease liabilities	不计入租赁负债计量的租赁付款	15(c)	490,940	580,298
Fair value losses on debt investments at fair value through profit or loss, net	按公允价值计入损益之债务投资公允价值亏损净额		2,683,632	3,589,500
Auditor's remuneration	核数师酬金		458,100	442,000
Impairment of trade receivables	应收账款之减值	18	4,752,226	2,000,117
Impairment of other receivables	其他应收款项之减值	19	6,163,267	-
Loss on disposal of items of property, plant and equipment, net	出售物业、机器及设备项目之亏损净额		344,999	27,037
Finance costs:	财务费用：			
Interest on lease liabilities	租赁负债之利息		142,257	47,963

7. FINANCE COSTS

		2024 HK\$ 港元	2023 HK\$ 港元
Interest on other borrowings	其他借贷利息	29,974,623	-
Less: Interest capitalised	减：资本化利息	(29,974,623)	-
		-	-
Interest on lease liabilities	租赁负债之利息	142,257	47,963
		142,257	47,963

8. DIRECTORS' REMUNERATION

The emoluments of the Directors of the Group disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Directors' fees	董事袍金	-	-
Salaries, allowances and benefits in kind	薪金、津贴及实物福利	-	-
Discretionary bonuses	酌情花红	-	-
Retirement scheme contributions	退休计划供款	-	-

7. 财务费用

		2024 HK\$ 港元	2023 HK\$ 港元
Interest on other borrowings	其他借贷利息	29,974,623	-
Less: Interest capitalised	减：资本化利息	(29,974,623)	-
		-	-
Interest on lease liabilities	租赁负债之利息	142,257	47,963
		142,257	47,963

8. 董事酬金

根据香港《公司条例》第383(1)条及《公司（披露董事利益资料）规例》第2部披露之本集团董事酬金如下：

		2024 HK\$ 港元	2023 HK\$ 港元
Directors' fees	董事袍金	-	-
Salaries, allowances and benefits in kind	薪金、津贴及实物福利	-	-
Discretionary bonuses	酌情花红	-	-
Retirement scheme contributions	退休计划供款	-	-



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9. FIVE HIGHEST PAID EMPLOYEES

Details of the remuneration of the five non-director highest paid employees are as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Salaries and allowances (Including discretionary performance bonuses)	薪金及津贴 (包括酌情绩效奖金)	15,891,582	16,528,125
Retirement benefit scheme contributions	退休福利计划供款	180,000	180,000
		16,071,582	16,708,125

The number of the non-director highest paid employees whose remuneration fell within the following bands is as follows:

		2024	2023
HK\$2,000,001 to HK\$2,500,000	2,000,001港元至2,500,000港元	2	1
HK\$2,500,001 to HK\$3,000,000	2,500,001港元至3,000,000港元	-	1
HK\$3,000,001 to HK\$3,500,000	3,000,001港元至3,500,000港元	2	2
HK\$4,500,001 to HK\$5,000,000	4,500,001港元至5,000,000港元	1	1
		5	5

10. GOVERNMENT RENT AND RATES

An analysis of government rent and rates is as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Hotel	酒店	756,400	744,400
Corporate office	公司办事处	16,525,763	14,460,506
		17,282,163	15,204,906
Public Mission Teams (note 11)	公众使命团队（附注11）	333,537	339,878
		17,615,700	15,544,784

9. 五名最高薪雇员

五名非董事最高薪雇员之酬金详情如下：

	2024 HK\$ 港元	2023 HK\$ 港元
薪金及津贴 (包括酌情绩效奖金)	15,891,582	16,528,125
退休福利计划供款	180,000	180,000
	16,071,582	16,708,125

酬金介乎以下范围之非董事最高薪雇员之数目如下：

	2024	2023
2,000,001港元至2,500,000港元	2	1
2,500,001港元至3,000,000港元	-	1
3,000,001港元至3,500,000港元	2	2
4,500,001港元至5,000,000港元	1	1
	5	5

10. 地租及差饷

地租及差饷之分析如下：

	2024 HK\$ 港元	2023 HK\$ 港元
酒店	756,400	744,400
公司办事处	16,525,763	14,460,506
	17,282,163	15,204,906
公众使命团队 (附注11)	333,537	339,878
	17,615,700	15,544,784

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11. PUBLIC MISSION ACTIVITIES EXPENSES, NET

All direct and indirect expenses incurred for the primary and dominant purpose of public mission and that contribute to the successful running of public mission activities as described in note 1 to the consolidated financial statements are considered as public mission activities expenses. Such expenses comprise:

		2024	2023
		HK\$	HK\$
		港元	港元
Staff costs	员工成本	52,396,495	48,962,666
Information technology facilities maintenance fees	资讯科技设备保养费用	23,640,814	25,279,253
Financial assistance to industry start-ups	向业内初创企业提供资助	91,586,978	91,865,327
Programme expenses (seminars, trainings, competitions, workshops and exhibitions)	计划支出 (研讨会、培训、比赛、工作坊及展览)	51,407,859	22,742,959
Government rent and rates	地租及差饷	333,537	339,878
Public mission communications	公众使命通讯	5,843,816	4,939,763
Operating expenses	经营支出	14,216,604	6,425,331
Government project expenses	政府项目支出	43,992,619	32,145,205
Recovery of direct expenses (including government grants of HK\$98,864,266 (2023: HK\$40,046,315))	收回直接支出 (包括政府补助金98,864,266港元 (2023年：40,046,315港元))	(111,304,674)	(49,634,213)
Fair value losses on debt investments at fair value through profit or loss, net	按公允价值计入损益之债务投资 公允价值净亏损	2,683,632	3,589,500
		174,797,680	186,655,669

12. INCOME TAX

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2023: Nil).

A reconciliation of the tax credit applicable to the loss before tax at the Hong Kong statutory rate to the tax amount at the Group's effective tax rate is as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Loss before tax	除税前亏损	(190,673,802)	(246,552,505)
Tax credit at the Hong Kong statutory tax rate of 16.5%	按香港法定税率16.5%计算之税项抵免	(31,461,177)	(40,681,163)
Income not subject to tax	毋须课税之收入	(22,914,327)	(17,933,946)
Expenses not deductible for tax	不可扣税之开支	1,325	16,421
Tax losses not recognised	未确认之税项亏损	54,374,179	58,598,688
Tax amount at the Group's effective tax rate	按本集团实际税率计算之税额	-	-

11. 公众使命活动净支出

就公众使命为主要目的及综合财务报表附注1所述成功举办公众使命活动所产生之所有直接及间接支出均被视为公众使命活动支出。有关支出包括：

	2024 HK\$ 港元	2023 HK\$ 港元
员工成本	52,396,495	48,962,666
资讯科技设备保养费用	23,640,814	25,279,253
向业内初创企业提供资助	91,586,978	91,865,327
计划支出 (研讨会、培训、比赛、工作坊及展览)	51,407,859	22,742,959
地租及差饷	333,537	339,878
公众使命通讯	5,843,816	4,939,763
经营支出	14,216,604	6,425,331
政府项目支出	43,992,619	32,145,205
收回直接支出 (包括政府补助金98,864,266港元 (2023年：40,046,315港元))	(111,304,674)	(49,634,213)
按公允价值计入损益之债务投资 公允价值净亏损	2,683,632	3,589,500
	174,797,680	186,655,669

12. 所得税

由于本集团本年度并无于香港产生任何应课税溢利，故并无就香港利得税作出拨备 (2023年：无)。

适用于按香港法定税率计算之除税前亏损之税项抵免与按本集团实际税率计算之税额之对账如下：

	2024 HK\$ 港元	2023 HK\$ 港元
除税前亏损	(190,673,802)	(246,552,505)
按香港法定税率16.5%计算之税项抵免	(31,461,177)	(40,681,163)
毋须课税之收入	(22,914,327)	(17,933,946)
不可扣税之开支	1,325	16,421
未确认之税项亏损	54,374,179	58,598,688
	-	-
按本集团实际税率计算之税额	-	-



13. DEFERRED TAX

The movements in deferred tax assets and liabilities are as follows:

		Losses available for offsetting against future taxable profits 可供用作抵销 未来应课税 溢利之亏损 HK\$ 港元	Depreciation in excess of related depreciation allowance 折旧超出有关 折旧拨备 之金额 HK\$ 港元	Others 其他 HK\$ 港元	Total 总计 HK\$ 港元
At 1 April 2022	于2022年4月1日	(177,365,695)	177,371,868	(6,173)	-
Deferred tax (credited)/charged to profit or loss during the year	年内于损益 (计入)／ 扣除之递延税项	(46,514,094)	47,056,088	(541,994)	-
At 31 March 2023 and 1 April 2023	于2023年3月31日及 2023年4月1日	(223,879,789)	224,427,956	(548,167)	-
Deferred tax (credited)/charged to profit or loss during the year	年内于损益 (计入)／ 扣除之递延税项	(13,581,071)	14,365,189	(784,118)	-
At 31 March 2024	于2024年3月31日	(237,460,860)	238,793,145	(1,332,285)	-

Deferred tax assets are not recognised for temporary differences arising from tax losses carried forward due to uncertainty of realisation of the related tax benefit through the future taxable profits. As at 31 March 2024, the Group had unrecognised tax losses of approximately HK\$3,503,000,000 (2023: approximately HK\$3,173,000,000). The tax losses have no expiry date and are yet to be agreed by the Inland Revenue Department.

13. 递延税项

递延税项资产及负债之变动如下：

由于无法确定能否透过未来应课税溢利变现相关税项利益，故不就结转税项亏损所产生之暂时差额确认递延税项资产。于2024年3月31日，本集团之未确认税项亏损约为3,503,000,000港元（2023年：约3,173,000,000港元）。税项亏损并无到期日，但须待税务局确认。

14. PROPERTY, PLANT AND EQUIPMENT

14. 物业、机器及设备

		Building held for rental 持作出租 楼宇 HK\$ 港元	Hotel building 酒店 楼宇 HK\$ 港元	Buildings services and support facilities 楼宇 服务与 支援设施 HK\$ 港元	Information technology facilities 资讯科技 设施 HK\$ 港元	Centres equipment 中心设备 HK\$ 港元	Leasehold improvements 租赁物业 改良 HK\$ 港元	Furniture and equipment 家私与 设备 HK\$ 港元	Motor vehicles 车辆 HK\$ 港元	Construction in progress 在建工程 HK\$ 港元	Total 总计 HK\$ 港元
						(note (iii)) (附注(iii))					
Cost	成本										
At 1 April 2022	于2022年4月1日	3,557,123,776	274,937,912	1,363,593,328	225,918,791	60,886,254	235,214,660	245,209,682	710,000	245,325,526	6,208,919,929
Addition	添置	-	-	42,202,837	7,403,488	-	169,673,846	16,840,104	-	206,654,780	442,775,055
Disposal/written off	出售／撇销	-	-	-	(62,119,025)	-	-	(14,017,413)	-	-	(76,136,438)
At 31 March 2023	于2023年3月31日	3,557,123,776	274,937,912	1,405,796,165	171,203,254	60,886,254	404,888,506	248,032,373	710,000	451,980,306	6,575,558,546
Addition	添置	-	-	29,102,177	1,666,036	-	19,846,827	5,295,569	-	2,145,333,972	2,201,244,581
Disposal/written off	出售／撇销	-	-	(4,728,547)	(389,904)	-	(7,536,116)	(19,113,983)	-	-	(31,768,550)
At 31 March 2024	于2024年3月31日	3,557,123,776	274,937,912	1,430,169,795	172,479,386	60,886,254	417,199,217	234,213,959	710,000	2,597,314,278	8,745,034,577
Depreciation and impairment	折旧及减值										
At 1 April 2022	于2022年4月1日	1,386,566,216	107,196,012	1,209,445,457	213,858,522	60,886,254	107,236,199	180,074,873	710,000	-	3,265,973,533
Depreciation charge for the year	年内折旧开支	77,142,965	5,955,334	23,080,350	3,803,858	-	26,753,108	23,635,547	-	-	160,371,162
Disposal/written off	出售／撇销	-	-	-	(62,119,025)	-	-	(13,990,376)	-	-	(76,109,401)
At 31 March 2023	于2023年3月31日	1,463,709,181	113,151,346	1,232,525,807	155,543,355	60,886,254	133,989,307	189,720,044	710,000	-	3,350,235,294
Depreciation charge for the year	年内折旧开支	77,142,965	5,955,334	27,521,421	4,588,856	-	38,548,124	22,193,298	-	-	175,949,998
Disposal/written off	出售／撇销	-	-	(4,728,547)	(389,904)	-	(7,654,598)	(18,650,502)	-	-	(31,423,551)
At 31 March 2024	于2024年3月31日	1,540,852,146	119,106,680	1,255,318,681	159,742,307	60,886,254	164,882,833	193,262,840	710,000	-	3,494,761,741
Net book value	账面净值										
At 31 March 2024	于2024年3月31日	2,016,271,630	155,831,232	174,851,114	12,737,079	-	252,316,384	40,951,119	-	2,597,314,278	5,250,272,836
At 31 March 2023	于2023年3月31日	2,093,414,595	161,786,566	173,270,358	15,659,899	-	270,899,199	58,312,329	-	451,980,306	3,225,323,252



14. PROPERTY, PLANT AND EQUIPMENT (continued)

Notes:	
(i)	On 22 May 2000, the Government of the HKSAR granted the Inland Lot No. 8969 at Telegraph Bay, Pokfulam to the immediate holding company of the Company for a term of 50 years at a lump sum initial premium of HK\$1,000 and an annual rent of an amount equal to 3% of the rateable value of the said Lot from time to time.  On 24 May 2000, the Company entered into a sub-lease agreement with the immediate holding company whereby a portion of the Inland Lot No. 8969 at Telegraph Bay, Pokfulam (the "Cyberport Portion") has been sub-leased to the Company from the immediate holding company at nil rental.  On 1 December 2022, the Government of the HKSAR granted the Inland Lot No. 9082 at Telegraph Bay, Pokfulam to the immediate holding company of the Company for a term of 50 years at a lump sum initial premium of HK\$1,000 and an annual rent of an amount equal to 3% of the rateable value of the said Lot from time to time.  On 9 December 2022, the Company entered into a sub-lease agreement with the immediate holding company whereby a portion of the Inland Lot No. 9082 at Telegraph Bay, Pokfulam (the "Cyberport Portion") has been sub-leased to the Company from the immediate holding company at nil rental.  (ii) The buildings are situated on the leasehold land granted.  (iii) Centres equipment represents equipment of Entrepreneurship Centre and Technology Centre funded by government grant and used for the purpose of the designated projects.  (iv) As at 31 March 2024, the fair value of the buildings held for rental and the hotel building amounted to HK\$6,663 million (2023: HK\$6,730 million) and HK\$400 million (2023: HK\$402 million), respectively. The aggregate carrying value of such assets amounted to HK\$2,016 million (2023: HK\$2,093 million) and HK\$156 million (2023: HK\$162 million), respectively. The fair value of the buildings held for rental (together with the associated buildings services and support facilities) and the hotel building as at 31 March 2024 and 2023 were determined based on a valuation carried out by Colliers International (Hong Kong) Limited, an independent professional valuer.  The fair value of the buildings held for rental (together with the associated building services and support facilities) and the hotel building falls within Level 3 of the fair value hierarchy and is determined using the income capitalisation approach by discounting the expected rental income using a capitalisation rate adjusted for the quality and location of the buildings.

14. 物业、机器及设备 (续)

附注：	
(i)	于2000年5月22日，香港特区政府向本公司直接控股公司批出一幅位于薄扶林钢线湾内地段8969号之土地，一次性初始溢价为1,000港元，使用期为50年，而每年的租金金额相当于上述地段不时的应课差饷租值3%。  于2000年5月24日，本公司与直接控股公司订立一份分租协议，据此，本公司从直接控股公司分租薄扶林钢线湾内地段8969号其中一部分土地（“数码港部分”），毋须支付租金。  于2022年12月1日，香港特区政府向本公司直接控股公司批出一幅位于薄扶林钢线湾内地段9082号之土地，一次性初始溢价为1,000港元，使用期为50年，而每年的租金金额相当于上述地段不时的应课差饷租值3%。  于2022年12月9日，本公司与直接控股公司订立一份分租协议，据此，本公司从直接控股公司分租薄扶林钢线湾内地段9082号其中一部分土地（“数码港部分”），毋须支付租金。  (ii) 该等楼宇位于获批租赁土地。  (iii) 中心设备乃由政府补助金资助并用于指定项目之企业发展中心和科技中心之设备。  (iv) 于2024年3月31日，持作出租楼宇及酒店楼宇之公允价值分别为66.63亿港元（2023年：67.30亿港元）及4亿港元（2023年：4.02亿港元）。该等资产之账面总值分别为20.16亿港元（2023年：20.93亿港元）及1.56亿港元（2023年：1.62亿港元）。该等持作出租楼宇（连同相关之楼宇服务与支援设施）及酒店楼宇于2024年及2023年3月31日之公允价值乃根据独立专业估值师高力国际物业顾问（香港）有限公司进行之估值厘定。  持作出租楼宇（连同相关之楼宇服务与支援设施）及酒店楼宇之公允价值属于公允价值等级中之第三级，乃采用收入资本化方式厘定，方法为采用已就有关楼宇之质素及地点作出调整之资本化比率将预期租金收入折现计算。

15. 租赁

本集团作为承租人

本集团就其营运中使用的办公室物业、办公室设备、资讯科技设施、储存区及住宿订有租赁合同。办公室物业的租赁期为六年，而办公室设备、资讯科技设施及储存区的租赁期为五年，住宿的租赁期为两年。本集团订有数项其中包含可変租赁付款的租赁合同，其在下文进一步论述。

The Group as a lessee

The Group has lease contracts for office premises, office equipment, information technology facilities, storage area and accommodation used in its operations. Lease of office premises has a lease term of six years, while office equipment, information technology facilities and storage area have lease terms of five years, and an accommodation has a lease term of two years. There are several lease contracts that include variable lease payments, which are further discussed below.

(a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the year are as follows:

(a) 使用权资产

本集团的使用权资产之账面值及年内变动如下：

		Office premises 办公室物业 HK\$ 港元	Office equipment 办公室设备 HK\$ 港元	Accommodation 住宿 HK\$ 港元	Total 总计 HK\$ 港元
As at 1 April 2022	于2022年4月1日	2,719,726	161,759	476,599	3,358,084
Depreciation charge	折旧开支	(1,554,120)	(136,851)	(476,599)	(2,167,570)
As at 31 March 2023 and as at 1 April 2023	于2023年3月31日及于2023年4月1日	1,165,606	24,908	–	1,190,514
Additions	添置	9,352,940	512,584	–	9,865,524
Depreciation charge	折旧开支	(2,163,316)	(195,769)	–	(2,359,085)
As at 31 March 2024	于2024年3月31日	8,355,230	341,723	–	8,696,953



15. LEASES (continued)

The Group as a lessee (continued)

(b) Lease liabilities

The carrying amount of lease liabilities and the movements during the year are as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Carrying amount at 1 April	于4月1日之账面值	1,279,666	3,534,463
Additions	添置	9,865,524	-
Accretion of interest recognised during the year	年内确认之利息增幅	142,257	47,963
Payments	付款	(2,366,220)	(2,302,760)
Carrying amount at 31 March	于3月31日之账面值	8,921,227	1,279,666
Analysed into:	分析为：		
Current portion	流动部分	2,962,277	1,279,666
Non-current portion	非流动部分	5,958,950	-
		8,921,227	1,279,666

The maturity analysis of lease liabilities is disclosed in note 32(a) to the consolidated financial statements.

(c) The amounts recognised in profit or loss in relation to leases are as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Interest on lease liabilities	租赁负债利息	142,257	47,963
Depreciation charge of right-of-use assets	使用权资产折旧开支	2,359,085	2,167,570
Variable lease payments not included in the measurement of lease liabilities (included in other operating expenses)	不计入租赁负债计量之可变租赁付款 (计入其他经营支出)	490,940	580,298
Total amount recognised in profit or loss	于损益中确认之总金额	2,992,282	2,795,831

15. 租赁 (续)

本集团作为承租人 (续)

(b) 租赁负债

租赁负债之账面值及年内变动如下：

	2024 HK\$ 港元	2023 HK\$ 港元
Carrying amount at 1 April	1,279,666	3,534,463
Additions	9,865,524	-
Accretion of interest recognised during the year	142,257	47,963
Payments	(2,366,220)	(2,302,760)
Carrying amount at 31 March	8,921,227	1,279,666
Analysed into:		
Current portion	2,962,277	1,279,666
Non-current portion	5,958,950	-
	8,921,227	1,279,666

租赁负债之到期分析在综合财务报表附注 32(a)内披露。

(c) 于损益中就租赁确认之金额如下：

	2024 HK\$ 港元	2023 HK\$ 港元
Interest on lease liabilities	142,257	47,963
Depreciation charge of right-of-use assets	2,359,085	2,167,570
Variable lease payments not included in the measurement of lease liabilities (included in other operating expenses)	490,940	580,298
Total amount recognised in profit or loss	2,992,282	2,795,831

15. LEASES (continued)

The Group as a lessee (continued)

(d) Variable lease payments

The Group has a lease contract for an office equipment that contains variable payments based on the meter rate of additional printout. The term is negotiated by management for the office equipment that is used to print without steady usage. Management's objective is to align the lease expense with the additional printout. The following provides information on the Group's variable lease payments, including the magnitude in relation to fixed payments:

	2024 Fixed payments 固定付款 HK\$ 港元	Variable payments 可变付款 HK\$ 港元	Total 总计 HK\$ 港元
Fixed rent	171,600	-	171,600

	2023 Fixed payments 固定付款 HK\$ 港元	Variable payments 可变付款 HK\$ 港元	Total 总计 HK\$ 港元
Fixed rent	104,000	-	104,000
Variable rent only	-	106,403	106,403
	104,000	106,403	210,403

In addition, the Group leased a warehouse which contains a variable lease payment term that is based on the Group's storage per carton box in the warehouse. The amount of the variable lease payments recognised in profit or loss for the current year for the lease is HK\$490,940 (2023: HK\$473,895).

(e) The total cash outflow for leases is disclosed in note 27(b) to the consolidated financial statements.

15. 租赁 (续)

本集团作为承租人 (续)

(d) 可变租赁付款

本集团订有一份办公室设备的租赁合同，其中包含根据额外打印的测量度数计算的可变付款。该条款是由管理层就用作打印但并无恒定用量的办公室设备商定。管理层之目的是使租赁支出与额外打印量相对称。下表提供有关本集团的可变租赁付款之资料，包括有关固定付款之幅度：

	2024 Fixed payments 固定付款 HK\$ 港元	Variable payments 可变付款 HK\$ 港元	Total 总计 HK\$ 港元
Fixed rent	171,600	-	171,600

	2023 Fixed payments 固定付款 HK\$ 港元	Variable payments 可变付款 HK\$ 港元	Total 总计 HK\$ 港元
Fixed rent	104,000	-	104,000
Variable rent only	-	106,403	106,403
	104,000	106,403	210,403

此外，本集团租用一个货仓，其租约包含根据本集团在货仓内每个纸箱储存量所计算的可变租赁付款的条款。就本年度的租赁在损益中确认之可变租赁付款为490,940港元 (2023年：473,895港元)。

(e) 租赁的现金流出总额在综合财务报表附注 27(b)内披露。



15. LEASES (continued)

The Group as a lessor

The Group leases certain buildings (note 14) in Hong Kong under operating lease arrangements. The terms of the leases also require the tenants to pay a security deposit. Rental income recognised by the Group during the year was HK\$273,135,520 (2023: HK\$228,407,148), details of which are included in note 4 to the consolidated financial statements.

At the end of the reporting period, the undiscounted lease payments receivable by the Group in future periods under non-cancellable operating leases with its tenants are as follows:

		2024 HK\$ 港元	2023 HK\$ 港元
Within one year	一年内	202,202,614	208,076,465
After one year but within two years	一年后但两年内	102,564,714	125,794,188
After two years but within three years	两年后但三年内	52,271,246	57,957,241
After three years but within four years	三年后但四年内	18,240,029	38,795,692
After four years but within five years	四年后但五年内	14,885,604	19,974,409
After five years	五年后	-	19,440,120
		390,164,207	470,038,115

15. 租赁 (续)

本集团作为出租人

本集团根据经营租赁安排出租香港若干楼宇 (附注14)。租赁条款亦要求租户支付保证金。租赁条款亦要求租户支付保证金。本集团于年内确认之租金收入为273,135,520港元 (2023年：228,407,148港元)，有关详情载于综合财务报表附注4。

于报告期末，本集团根据与租户订立的不可撤销经营租赁于未来期间应收的未折现租赁付款如下：

16. CYBERPORT MACRO FUND INVESTMENTS

		2024 HK\$ 港元	2023 HK\$ 港元
Equity investments designated at fair value through other comprehensive income	指定按公允价值计入其他全面收益之股本投资	78,188,704	119,976,069
- Unlisted equity investments, at fair value	- 非上市股本投资，按公允价值		
Debt investments at fair value through profit or loss	按公允价值计入损益之债务投资	-	5,876,221
- Unlisted debt investments, at fair value	- 非上市债务投资，按公允价值		
		78,188,704	125,852,290

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature.

During the year ended 31 March 2024, the Group did not recognise any dividend income (2023: Nil) from the equity investments held at the end of the reporting period.

The above debt investments were hybrid contracts consisting of a bond and an embedded derivative. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.

To further extend the Group’s entrepreneurial support to scalable start-ups, the Group has launched the CMF for Hong Kong-based digital entrepreneurs in 2017. With an initial size of HK\$200 million, the CMF aims to provide Cyberport’s start-ups with early financing and promote the development of venture capital ecosystem in Hong Kong. In April 2021, Cyberport had committed to inject an additional amount of HK\$200 million into the CMF and extend the scope to cover Series B and later-stage investments.

16. 数码港投资创业基金投资

由于本集团认为该等投资属策略性质，故上述股本投资不可撤销地指定按公允价值计入其他全面收益。

截至2024年3月31日止年度，本集团并无确认来自报告期末所持有的股本投资之任何股息收入 (2023年：无)。

上述债务投资为由债券及嵌入式衍生工具组成之混合合约。其被强制分类为按公允价值计入损益之金融资产，原因为其合约现金流量并非仅为支付本金及利息。

为进一步加大本集团对可扩展初创企业之创业支援，本集团于2017年为香港数码创业家启动数码港投资创业基金。数码港投资创业基金初始投资额为两亿港元，旨在为数码港初创企业提供早期融资并促进香港的风险投资生态环境的发展。于2021年4月，数码港承诺向数码港投资创业基金额外注资两亿港元，并扩大至B轮及后期的投资。



17. INVESTMENTS IN SECURITIES

17. 证券投资

		2024	2023
		HK\$	HK\$
		港元	港元
Current assets	流动资产		
Investments at fair value through profit or loss	按公允价值计入损益之投资	581,518,836	653,239,404
Total	总计	581,518,836	653,239,404

(a) Investments at fair value through profit or loss

(a) 按公允价值计入损益之投资

		2024	2023
		HK\$	HK\$
		港元	港元
Listed fixed interest debt securities:	上市固定利息债务证券：		
- In Hong Kong	— 香港境内	55,873,467	77,937,431
- Outside Hong Kong	— 香港境外	445,471,312	548,350,666
Unlisted but quoted fixed interest debt securities	非上市但有报价固定利息债务证券	80,174,057	26,951,307
		581,518,836	653,239,404

18. TRADE RECEIVABLES

18. 应收账款

		2024	2023
		HK\$	HK\$
		港元	港元
Trade receivables	应收账款	52,710,948	31,321,571
Impairment	减值	(8,074,452)	(3,322,226)
		44,636,496	27,999,345

The credit period given to customers is generally 0 to 30 days. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancement over its trade receivable balances. Trade receivables are non-interest-bearing.

给予客户之信贷期一般为0至30天。本集团试图严格控制其未收回之应收款项以使信贷风险降至最低。逾期结余由高级管理层定期审阅。本集团并无就其应收账款结余持有任何抵押品或施行其他信贷提升措施。应收账款为免息。

18. TRADE RECEIVABLES (continued)

The movements in the loss allowance for impairment of trade receivables are as follows:

		2024	2023
		HK\$	HK\$
		港元	港元
At beginning of year	年初	3,322,226	1,322,109
Impairment losses recognised (note 6)	确认减值亏损（附注6）	4,752,226	2,000,117
At end of year	年末	8,074,452	3,322,226

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written off if past due for more than one year and are not subject to enforcement activity.

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

As at 31 March 2024

		Past due 逾期				
		Current	Less than one month	One to three months	Over three months	Total
		即期	少于一个月	一至三个月	超过三个月	总计
Expected credit loss rate	预期信贷亏损率	0%	5.48%	7.26%	38.25%	15.32%
Gross carrying amount (HK\$)	账面总值（港元）	17,802,437	9,265,623	7,230,326	18,412,562	52,710,948
Expected credit losses (HK\$)	预期信贷亏损（港元）	-	507,352	524,821	7,042,279	8,074,452

As at 31 March 2023

于2023年3月31日

		Past due 逾期				
		Current	Less than one month	One to three months	Over three months	Total
		即期	少于一个月	一至三个月	超过三个月	总计
Expected credit loss rate	预期信贷亏损率	0%	11.07%	15.57%	16.86%	10.61%
Gross carrying amount (HK\$)	账面总值（港元）	9,779,750	4,585,076	3,371,351	13,585,394	31,321,571
Expected credit losses (HK\$)	预期信贷亏损（港元）	-	507,352	524,821	2,290,053	3,322,226

应收账款之减值亏损拨备变动如下：

本集团于各报告日期使用拨备矩阵进行减值分析，以计量预期信贷亏损。拨备率乃根据具有类似亏损模式（即按地理位置、产品类型、客户类型及评级以及信用证及其他形式之信贷保险之覆盖范围）之多个客户分部组别之逾期天数厘定。该计算反映概率加权结果、货币时间价值以及于报告日期可获得有关过往事件、当前状况及未来经济状况预测之合理可靠资料。一般而言，应收账款如逾期超过一年且不受强制执行影响，则予以撤销。

以下载列有关本集团使用拨备矩阵之应收账款之信贷风险资料：



19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

19. 预付款项、按金及其他应收款项

		2024	2023
		HK\$	HK\$
		港元	港元
Prepayments	预付款项	11,685,626	10,816,918
Lease incentives	租赁优惠	39,876	4,319,968
Deposits paid for premises leasing	就物业租赁支付之按金	325,620	-
Other deposits	其他按金	1,998,732	1,591,899
Other receivables	其他应收款项	33,326,858	25,394,095
		47,376,712	42,122,880
		(14,660,785)	(8,497,518)
		32,715,927	33,625,362
Analysed into:			
Non-current portion	分析为：非流动部分	2,758,292	2,432,671
Current portion	流动部分	29,957,635	31,192,691
		32,715,927	33,625,362

Impairment of deposits and other receivables

The carrying amount of deposits and other receivables approximated to their fair value as at 31 March 2024 and 2023. Provision for impairment on deposits and other receivables is measured as either 12-month expected credit losses or lifetime expected credit losses, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since initial recognition, then impairment is measured as lifetime expected credit losses. In assessing the expected credit loss of deposits and other receivables, management considers various factors such as the ageing of the balances, existence of disputes, recent historical payment patterns, any other available information concerning the creditworthiness of counterparties and forward-looking information. Management uses this information to determine whether a provision for impairment is required either for a specific counterparty or for certain counterparties' balances that have similar loss patterns overall. The provision for impairment of other receivables at 31 March 2024 was HK\$14,660,785 (2023: HK\$8,497,518).

按金及其他应收款项之减值

于2024年及2023年3月31日，按金及其他应收款项之账面值与其公允价值相若。按金及其他应收款项之减值拨备按12个月预期信贷亏损或全期预期信贷亏损计量，视乎信贷风险自初步确认以来是否大幅增加而定。倘应收款项之信贷风险自初步确认以来大幅增加，则减值按全期预期信贷亏损计量。于评估按金及其他应收款项之预期信贷亏损时，管理层考虑多项因素，例如结余账龄、是否存在纠纷、近期过往支付模式、与交易对方的信誉有关的任何其他可得资料以及前瞻性资料。管理层利用这些资料来判定是否须为某一特定交易对方或整体上有类似亏损模式的若干交易对方之结余作出减值拨备。于2024年3月31日，其他应收款项之减值拨备为14,660,785港元（2023年：8,497,518港元）。

20. CASH AND CASH EQUIVALENTS

20. 现金及现金等值项目

		2024	2023
		HK\$	HK\$
		港元	港元
Cash and bank balances	现金及银行结存	233,352,244	114,725,748
Non-pledged time deposit with an original maturity of less than three months when acquired	于获得时原到期日为少于三个月之无抵押定期存款	746,539,914	143,389,589
Non-pledged time deposits with original maturity of more than three months when acquired	于获得时原到期日为三个月以上之无抵押定期存款	253,587,993	68,279,468
		1,233,480,151	326,394,805

Cash at banks earns interest at floating rates based on daily bank deposit rates. Time deposits are made for varying periods of between one month and one year depending on the immediate cash requirements of the Group, and earn interest at the respective time deposit rates. The bank balances and time deposits are deposited with creditworthy banks with no recent history of default.

银行现金根据每日银行存款利率以浮动利率赚取利息。定期存款视乎本集团之即时现金需求而定，存款期限介乎一个月至一年不等，并以各自之定期存款利率赚取利息。银行结存及定期存款存入近期并无违约记录且信誉良好之银行。



21. OTHER PAYABLES AND ACCRUALS

21. 其他应付款项及应计费用

		Notes	2024	2023
		附注	HK\$ 港元	HK\$ 港元
Contract liabilities	合约负债	(a)	3,576,470	2,040,980
Other payables	其他应付款项	(b)	10,500,861	193,436
Accruals	应计费用		214,775,516	176,025,519
Receipt in advance	预收款项		15,874,314	16,203,413
Government grants	政府补助金		534,703,531	50,165,008
Provisions	拨备		8,163,792	8,163,792
			787,594,484	252,792,148
Portion classified as current liabilities	分类为流动负债的部分		(778,562,627)	(252,792,148)
Non-current portion	非流动部分		9,031,857	-

Notes:

(a) Details of contract liabilities are as follows:

		2024	2023
		HK\$ 港元	HK\$ 港元
Short-term advances received from customers	向客户收取之短期垫款		
Income from hotel operation	酒店营运收入	3,576,470	2,040,980

The increase in contract liabilities in 2024 was mainly due to the increase in short-term advances received from customers at the end of the year.

(b) The other payables are non-interest-bearing and have an average term of three months or not repayable within a year.

附注：

(a) 合约负债详情如下：

于2024年合约负债增加主要由于向客户收取之短期垫款于本年度末增加所致。

(b) 其他应付款项为免息，平均期限为三个月，或非一年内偿还。

22. RENTAL AND OTHER DEPOSITS

Included in rental deposits are amounts of HK\$47,035,170 (2023: HK\$44,755,419) which are not expected to be settled within one year.

22. 租金及其他按金

租金按金包括预期不会于一年内偿付之款项 47,035,170港元 (2023年：44,755,419港元)。

23. INTEREST-BEARING BORROWING

23. 计息借贷

		2024		
		Effective interest rate (%)	Maturity	HK\$
		实际利率 (%)	到期日	港元
Other loan – unsecured	其他贷款 – 无抵押	5.25	2026	1,263,000,000

		2024
		HK\$ 港元
Analysed into:	分析为：	
Other borrowing repayable:	其他应偿还借贷：	
In the third year to fifth years, inclusive	第三至五年（含）	1,263,000,000
		1,263,000,000

Note:

(a) As at 31 March 2024, the borrowing is denominated in Hong Kong Dollars.

附注：

(a) 于2024年3月31日，借贷以港元计值。

24. DEVELOPMENT MAINTENANCE FUND

It represents a fund received by the Group in accordance with the terms of a project agreement entered into among the Company, the immediate holding company, HKCADL, Pacific Century Cyberworks Limited (now renamed as PCCW Limited) and Cyber-Port Limited on 17 May 2000 (the "Project Agreement"). Pursuant to the Project Agreement, the purpose of the fund is for upkeep and maintenance of the common telecommunications, media and information technology facilities available to the tenants and visitors (the "Shared Cyberport facilities").

Upon acquisition of relevant assets for replacements, the costs of the acquired assets will be transferred from the Development Maintenance Fund (the "DMF") account to the Capital Reserve account in accordance with the Group's accounting policy.

During the year, the Shared Cyberport facilities of HK\$1,570,349 (2023: HK\$7,403,488) were acquired and funded by the DMF. Accordingly, this amount has been transferred from the DMF to the Capital Reserve account.

24. 发展维修基金

该项基金是本集团根据由本公司、直接控股公司、HKCADL、盈科数码动力有限公司（现称电讯盈科有限公司）及资讯港有限公司于2000年5月17日所签订之数码港计划协议（“计划协议”）之条款所收取之基金。根据计划协议，该项基金用作保养及维修供租户及访客使用之共用电讯、媒体及资讯科技设施（“数码港共用设施”）。

根据本集团之会计政策，于购置相关资产以作更换后，已购置资产之成本从发展维修基金（“发展维修基金”）账户转拨至资本储备账户。

年内，金额为1,570,349港元（2023年：7,403,488港元）之数码港共用设施已由发展维修基金购置并提供资金。因此，该笔款项已从发展维修基金转拨至资本储备账户。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
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31 March 2024 2024年3月31日

25. SHARE CAPITAL

25. 股本

	2024 HK\$ 港元	2023 HK\$ 港元
Issued and fully paid:		
1,998,000,002 (2023: 984,000,002) ordinary shares	1,998,000,002	984,000,002

A summary of the movements in the Group's share capital is as follows:

本集团股本变动概述如下：

		Number of shares in issue 已发行股份数目	Share capital 股本 HK\$ 港元
At 1 April 2022	于2022年4月1日	538,000,002	538,000,002
New issues (Note)	新发行 (附注)	446,000,000	446,000,000
At 31 March 2023 and 1 April 2023	于2023年3月31日及2023年4月1日	984,000,002	984,000,002
New issues (Note)	新发行 (附注)	1,014,000,000	1,014,000,000
At 31 March 2024	于2024年3月31日	1,998,000,002	1,998,000,002

Note: On 15 June 2022, 446,000,000 ordinary shares were issued at HK\$1 per share to the existing shareholders of the Company, which resulted in proceeds of HK\$446,000,000.

附注：于2022年6月15日，按每股1港元的价格向本公司现有股东发行446,000,000股普通股，获得所得款项446,000,000港元。

On 3 July 2023 and 15 January 2024, 714,000,000 and 300,000,000 of ordinary shares were issued at HK\$1 per share respectively, to the existing shareholders of the Company, which resulted in total proceeds of HK\$1,014,000,000.

于2023年7月3日及2024年1月15日，分别按每股1港元的价格向本公司现有股东发行714,000,000股及300,000,000股普通股，获得所得款项总额1,014,000,000港元。

26. RESERVES

26. 储备

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity.

本集团于本年度及过往年度之储备金额及其变动呈列于综合权益变动表。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
综合财务报表附注

31 March 2024 2024年3月31日

27. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

27. 综合现金流量表附注

(a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of HK\$9,865,524 (2023: Nil) and HK\$9,865,524 (2023: Nil), respectively, in respect of lease arrangements for office premises.

(a) 主要非现金交易

年内，本集团就办公室物业之租赁安排拥有的使用权资产之非现金添置及租赁负债分别为9,865,524港元（2023年：零）及9,865,524港元（2023年：零）。

(b) Changes in liabilities arising from financing activities

(b) 融资活动所产生负债变动

		Interest-bearing borrowing 计息借贷 HK\$ 港元	Government grants included in other payables and accruals 计入其他应付 款项及应计费用 之政府补助金 HK\$ 港元	Lease liabilities 租赁负债 HK\$ 港元
At 1 April 2022	于2022年4月1日	-	61,824,524	3,534,463
Changes from financing cash flows	融资现金流量变动	-	71,501,310	(2,254,797)
Realisation of government grants	政府补助金变现	-	(83,160,826)	-
Interest expense	利息支出	-	-	47,963
Interest paid classified as operating cash flows	分类为经营现金流量之已付利息	-	-	(47,963)
At 31 March 2023 and 1 April 2023	于2023年3月31日及于2023年4月1日	-	50,165,008	1,279,666
Changes from financing cash flows	融资现金流量变动	-	524,859,054	(2,223,963)
Realisation of government grants	政府补助金变现	-	(40,320,531)	-
New leases	新租赁	-	-	9,865,524
New other borrowing	其他新借贷	1,263,000,000	-	-
Interest expense	利息支出	-	-	142,257
Interest paid classified as operating cash flows	分类为经营现金流量之已付利息	-	-	(142,257)
At 31 March 2024	于2024年3月31日	1,263,000,000	534,703,531	8,921,227

(c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

(c) 租赁之现金流出总额

计入综合现金流量表之租赁现金流出总额如下：

	2024 HK\$ 港元	2023 HK\$ 港元
Within operating activities	633,197	654,261
Within financing activities	2,223,963	2,254,797
	2,857,160	2,909,058



28. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period.

28. 承担

本集团于报告期末有以下资本承担。

	2024 HK\$ 港元	2023 HK\$ 港元
Contracted, but not provided for in respect of: Property, plant and equipment	207,881,750	330,563,164
已订约但未拨备： 物业、机器及设备		

29. RELATED PARTY TRANSACTIONS

(a) The Company is wholly owned by the Government of the HKSAR via The Financial Secretary Incorporated. In accordance with revised HKAS 24 *Related Party Disclosures* issued by the HKICPA, government-related entities and their subsidiaries, directly or indirectly controlled, jointly controlled or significantly influenced by the Government of the HKSAR are defined as related parties of the Group. On that basis, related parties include the immediate holding company and its subsidiaries (other than the Company), government-related entities and their subsidiaries, other entities and corporations in which the Group is able to control or exercise significant influence and key management personnel of the Group.

During the year ended 31 March 2024, approximately 5% (2023: 6%) of the Group's revenue was rental income, building management income and other facilities income derived from the Government of the HKSAR. All these services are conducted in the normal course of business and in accordance with the Group's pricing policy.

(b) The balances with the immediate holding company and fellow subsidiaries are unsecured, interest-free and repayable on demand.

(c) Details of the compensation of the key management personnel of the Group in respect of their services rendered to the Group are disclosed in notes 8 and 9 to the consolidated financial statements.

29. 关联方交易

(a) 本公司由香港特区政府透过财政司司长法团全资拥有。根据香港会计师公会颁布之经修订香港会计准则第24号关联方披露之规定，凡由香港特区政府直接或间接控制、共同控制或受其重大影响之政府相关实体及其附属公司，均界定为本集团之关联方。根据该基础，关联方包括直接控股公司及其附属公司（本公司除外）、政府相关实体及其附属公司、本集团能控制或可施加重大影响之其他实体及企业以及本集团之主要管理人员。

截至2024年3月31日止年度，来自香港特区政府之租金收入、楼宇管理收入及其他设施收入约占本集团收入之5%（2023年：6%）。所有该等服务均在正常业务过程中按本集团之定价政策进行。

(b) 与直接控股公司及同系附属公司之结余均为无抵押、免息及按要求偿还。

(c) 本集团主要管理人员向本集团提供服务而获支付之酬金的详情于综合财务报表的附注8及9披露。

30. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments at the end of the reporting period are as follows:

31 March 2024

Financial assets

30. 按类别划分的金融工具

各类别金融工具于报告期末之账面值如下：

2024年3月31日

金融资产

	Financial assets at fair value through other comprehensive income 按公允价值 计入其他全面 收益之金融资产	Financial assets at fair value through profit or loss 按公允价值计入损益之 金融资产		Financial assets at amortised cost 按摊销成本 列账之 金融资产		Total 总计
		Equity investments 股本投资	Mandatorily designated as such 强制指定为 该类别	Debt investments 债务投资	HK\$ 港元	
		HK\$ 港元	HK\$ 港元	HK\$ 港元	HK\$ 港元	HK\$ 港元
Deferred rental receivables	递延应收租金	-	-	-	4,243,654	4,243,654
Cyberport Macro Fund investments	数码港投资创业基金投资	78,188,704	-	-	-	78,188,704
Investments in securities	证券投资	-	581,518,836	-	-	581,518,836
Trade receivables	应收账款	-	-	-	44,636,496	44,636,496
Financial assets included in prepayments, deposits and other receivables	计入预付款项、按金及其他 应收款项之金融资产	-	-	-	20,990,425	20,990,425
Amounts due from fellow subsidiaries	应收同系附属公司款项	-	-	-	991,869	991,869
Cash and cash equivalents	现金及现金等值项目	-	-	-	1,233,480,151	1,233,480,151
		78,188,704	581,518,836	-	1,304,342,595	1,964,050,135

Financial liabilities

金融负债

	Financial liabilities at amortised cost 按摊销成本列账之 金融负债	HK\$ 港元
Trade payables	应付账款	321,409,611
Financial liabilities included in other payables and accruals	计入其他应付款项及应计费用之金融负债	228,739,594
Rental and other deposits	租金及其他按金	113,688,803
Amount due to the immediate holding company	应付直接控股公司款项	254,303,568
Lease liabilities	租赁负债	8,921,277
Interest-bearing borrowing	计息借贷	1,263,000,000
		2,190,062,803



30. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

31 March 2023

Financial assets

		Financial assets at fair value through other comprehensive income 按公允价值 计入其他全面 收益之金融资产	Financial assets at fair value through profit or loss 按公允价值计入损益之金融资产			
		Equity investments 股本投资 HK\$ 港元	Mandatorily designated as such 强制指定为 该类别 HK\$ 港元	Debt investments 债务投资 HK\$ 港元	Financial assets at amortised cost 按摊余成本 列账之 金融资产 HK\$ 港元	Total 总计 HK\$ 港元
Deferred rental receivables	递延应收租金	-	-	-	6,525,764	6,525,764
Cyberport Macro Fund investments	数码港投资创业基金投资	119,976,069	-	5,876,221	-	125,852,290
Investments in securities	证券投资	-	653,239,404	-	-	653,239,404
Trade receivables	应收账款	-	-	-	27,999,345	27,999,345
Financial assets included in prepayments, deposits and other receivables	计入预付账款、按金及其他 应收款项之金融资产	-	-	-	18,488,476	18,488,476
Amounts due from fellow subsidiaries	应收同系附属公司款项	-	-	-	201,442	201,442
Cash and cash equivalents	现金及现金等值项目	-	-	-	326,394,805	326,394,805
		119,976,069	653,239,404	5,876,221	379,609,832	1,158,701,526

Financial liabilities

		Financial liabilities at amortised cost
		按摊销成本列账之 金融负债
		HK\$
		港元
Trade payables	应付账款	72,459,276
Financial liabilities included in other payables and accruals	计入其他应付款项及应计费用之金融负债	192,436,064
Rental and other deposits	租金及其他按金	103,973,471
Amount due to the immediate holding company	应付直接控股公司款项	254,303,568
Lease liabilities	租赁负债	1,279,666
		624,452,045

30. 按类别划分的金融工具 (续)

2023年3月31日

金融资产

Financial assets at fair value through profit or loss		Financial assets at amortised cost		Total
按公允价值计入损益之金融资产		按摊余成本列账之金融资产		
Mandatorily designated as such	Debt investments			
制指定为该类别	债务投资			
HK\$	HK\$	HK\$	HK\$	
港元	港元	港元	港元	港元
-	-	6,525,764	6,525,764	
-	5,876,221	-	125,852,290	
3,239,404	-	-	653,239,404	
-	-	27,999,345	27,999,345	
-	-	18,488,476	18,488,476	
-	-	201,442	201,442	
-	-	326,394,805	326,394,805	
3,239,404	5,876,221	379,609,832	1,158,701,526	

金融负债

Financial liabilities at amortised cost	
按摊销成本列账之 金融负债	
HK\$ 港元	
	72,459,276
款项及应计费用之金融负债	192,436,064
金	103,973,471
公司款项	254,303,568
	1,279,666
	624,452,045

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

Carrying amounts		Fair values	
账面值		公允价值	
2024		2024	
HK\$		HK\$	
港元		港元	
Financial assets	金融资产		
Equity investments designated at fair value through other comprehensive income	指定按公允价值计入其他全面收益之股本投资	78,188,704	119,976,069
Debt investments at fair value through profit or loss	按公允价值计入损益之债务投资	-	5,876,221
Investments in securities	证券投资	581,518,836	653,239,404
		659,707,540	779,091,694

The Group has assessed that the fair values of deferred rental receivables, trade receivables, financial assets included in prepayments, deposits and other receivables, cash and cash equivalents, balances with fellow subsidiaries and the immediate holding company, trade payables, financial liabilities included in other payables and accruals, and rental and other deposits approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the financial assets and financial liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following method and assumptions were used to estimate the fair value:

The fair values of the lease liabilities have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair values as a result of the Group's own non-performance risk for lease liabilities as at 31 March 2024 and 31 March 2023 were assessed to be insignificant.

31. 金融工具之公允价值及公允价值等级

本集团金融工具之账面值及公允价值（账面值与公允价值合理相若之金融工具除外）如下：

Carrying amounts		Fair values	
账面值		公允价值	
2024		2024	
HK\$		HK\$	
港元		港元	
Financial assets	金融资产		
Equity investments designated at fair value through other comprehensive income	指定按公允价值计入其他全面收益之股本投资	78,188,704	119,976,069
Debt investments at fair value through profit or loss	按公允价值计入损益之债务投资	-	5,876,221
Investments in securities	证券投资	581,518,836	653,239,404
		659,707,540	779,091,694

本集团已评估递延应收租金、应收账款、计入预付款项、按金及其他应收款项之金融资产、现金及现金等值项目、与同系附属公司及直接控股公司之结余、应付账款、计入其他应付款项及应计费用之金融负债、租金及其他按金之公允价值与其账面值相若，主要由于该等工具于短期内到期。

金融资产及金融负债之公允价值以于各方自愿（强迫或清盘出售除外）进行之当前交易中交换工具的金额入账。下列方法及假设用于估计公允价值：

租赁负债之公允价值乃使用现时可得的具类似条款、信贷风险及余下年期的工具之利率，将预期未来现金流量折现而计算。因本集团本身于2024年3月31日及2023年3月31日就租赁负债承担的不履约风险而产生的公允价值变动被评定为不重大。



31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

The fair values of nine (2023: ten) unlisted equity investments designated at fair value through other comprehensive income as at 31 March 2024 and 31 March 2023 have been estimated using the market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the Directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as enterprise value to sales (“EV/S”) multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by sales measure. The Directors believe that the estimated fair values resulting from the valuations carried out by an independent professional valuer, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

The fair values of two (2023: nine) unlisted equity investments designated at fair value through other comprehensive income as at 31 March 2024 and 31 March 2023 have been estimated using the recent market transaction prices.

The fair values of one unlisted debt investment at fair value through profit or loss as at 31 March 2023 has been estimated using the market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the Directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as EV/S multiple, for each comparable company identified. The Directors believe that the estimated fair value resulting from the valuation carried out by an independent professional valuer, which is recorded in the consolidated statement of financial position, and the related changes in fair value, which are recorded in the consolidated statement of profit or loss, is reasonable, and that they were the most appropriate values at the end of the reporting period. During the period, the relevant investment was reclassified to a fair value through other comprehensive income investment with a fair value of approximately HK\$3.2 million on the reclassification date. Accordingly, a loss of HK\$2,683,632 had been recognized in profit or loss.

31. 金融工具之公允价值及公允价值等级 (续)

于2024年3月31日及2023年3月31日，指定按公允价值计入其他全面收益之九项 (2023年：十项) 非上市股本投资之公允价值已采用以市场为基准估值技巧，根据并非由可观察市价或费率支持之假设进行估计。进行估值时，董事须要根据行业、规模、杠杆及策略来厘定可比较公众公司 (同业)，并就每间识别的可比较公司计算合适的价格倍数 (例如企业价值倍数)。该倍数乃按可比较公司的企业价值除以销售计量数字而计算。董事认为，于报告期末因由独立专业估值师评估之估计公允价值 (计入综合财务状况表) 及公允价值之相关变动 (计入其他全面收益) 属合理，并为最合适之价值。

于2024年3月31日及2023年3月31日，指定按公允价值计入其他全面收益之二项 (2023年：九项) 非上市股本投资之公允价值已采用近期市场成交价作出估计。

于2023年3月31日，按公允价值计入损益之一项非上市债务投资之公允价值已采用市场估值方法，根据并非由可观察市价或费率支持之假设进行估计。进行估值时，董事须要根据行业、规模、杠杆及策略来厘定可比较公众公司 (同业)，并就每间已识别的可比较公司计算合适价格倍数 (例如企业价值倍数)。董事认为，于报告期末因由独立专业估值师评估之估计公允价值 (计入综合财务状况表) 及公允价值之相关变动 (计入综合损益表) 属合理，并为最合适之价值。期内，相关投资于重新分类日重新分类至按公允价值计入其他全面收益之投资，公允价值约为320万港元。因此于损益确认亏损2,683,632港元。

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 31 March 2024 and 2023:

As at 31 March 2024

于2024年3月31日

	Valuation technique 估值方法	Significant unobservable input 重大不可观察输入数据	Amount 数额	Sensitivity of fair value to the input 公允价值对输入数据之敏感度
Unlisted equity investments	Valuation multiples	EV/1-year Forward Sales multiple of peers (“Multiple”)	2.53x to 6.65x	When Multiple increases/decreases by 0.01, the fair value will be increased/decreased by HK\$6,000 and HK\$50,000
非上市股本投资	估值倍数	同业企业价值／1年远期销售额倍数 (“倍数”)	2.53倍至 6.65倍	倍数上升／下跌0.01将导致公允价值增加／减少6,000港元及50,000港元
		EV/S multiple of peers and P/B multiple of peers (“Multiple”)	1.76x 1.03x	When Multiple increases/decreases by 0.01, the fair value will be increased/decreased by HK\$38,000 and HK\$38,000
		同业企业价值倍数及同业市净率倍数 (“倍数”)	1.76倍 1.03倍	倍数上升／下跌0.01将导致公允价值增加／减少38,000港元及38,000港元
		EV/S multiple of peers (“Multiple”)	1.64x to 4.88x (2023: 1.33x to 7.95x)	When Multiple increases/decreases by 0.01 (2023: 0.01), the fair value will be increased/decreased by HK\$13,000 and HK\$215,000 (2023: HK\$Nil and HK\$213,000), respectively
		同业企业价值倍数 (“倍数”)	1.64倍至 4.88倍 (2023年：1.33倍至 7.95倍)	倍数上升／下跌0.01 (2023年：0.01) 将分别导致公允价值增加／减少13,000港元及215,000港元 (2023年：零港元及213,000港元)
		Discount for lack of marketability	11.40% to 33.0% (2023: 11.4% to 23.0%)	When discount increases/decreases by 0.01 (2023: 0.01), the fair value will be increased/decreased by HK\$1,000 and HK\$26,000 (2023: HK\$Nil and HK\$321,000), respectively
		缺乏市场流通性之折让	11.40% 至33.0% (2023年：11.4%至 23.0%)	折让上升／下跌0.01 (2023年：0.01) 将分别导致公允价值增加／减少1,000港元及26,000港元 (2023年：零港元及321,000港元)
		Volatility	36.1% to 107.64%	When volatility increases/decreases by 0.01, the fair value will be increased/decreased by HK\$6,000 and HK\$12,000
		波动率	36.1%至 107.64%	波动率上升／下跌0.01将导致公允价值增加／减少6,000港元及12,000港元



31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued) 31. 金融工具之公允价值及公允价值等级 (续)

	Valuation technique 估值方法	Significant unobservable input 重大不可观察输入数据	Amount 数额	Sensitivity of fair value to the input 公允价值对输入数据之敏感度
		Risk-free Rate	3.37% to 3.63%	When risk-free rate increases/decreases by 0.01, the fair value will be increased/decreased by HK\$Nil and HK\$6,000
		无风险利率	3.37%至3.63%	无风险利率上升／下跌0.01将导致公允价值增加／减少零港元及6,000港元
Unlisted equity investments	Adjusted net asset value	N/A	N/A	When adjusted net asset value increases/decreases by 0.01 (2023: 0.01), no impact to the result (2023: no impact to the result)
非上市股本投资	经调整资产净值	不适用	不适用	经调整资产净值上升／下跌0.01（2023年：0.01）将不会导致任何影响（2023年：不会导致任何影响）

The discount for lack of marketability represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

As at 31 March 2024

公允价值等级

下表显示本集团金融工具之公允价值计量等级：

按公允价值计量之资产：

于2024年3月31日

Fair value measurement using 公允价值采用以下各项计量					
	Quoted prices in active markets (Level 1) 活跃市场报价 (第一级) HK\$ 港元	Significant observable inputs (Level 2) 重大可观察 输入数据 (第二级) HK\$ 港元	Significant unobservable inputs (Level 3) 重大不可观察 输入数据 (第三级) HK\$ 港元	Total 总计 HK\$ 港元	
Equity investments designated at fair value through other comprehensive income	-	23,813,445	54,375,259	78,188,704	
Investments in securities	501,344,779	80,174,057	-	581,518,836	
	501,344,779	103,987,502	54,375,259	659,707,540	

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued) 31. 金融工具之公允价值及公允价值等级 (续)

Assets measured at fair value: (Continued)

As at 31 March 2023

按公允价值计量之资产：(续)

于2023年3月31日

Fair value measurement using 公允价值采用以下各项计量				
	Quoted prices in active markets (Level 1) 活跃市场报价 (第一级) HK\$ 港元	Significant observable inputs (Level 2) 重大可观察 输入数据 (第二级) HK\$ 港元	Significant unobservable inputs (Level 3) 重大不可观察 输入数据 (第三级) HK\$ 港元	Total 总计 HK\$ 港元
Equity investments designated at fair value through other comprehensive income	-	87,397,789	32,578,280	119,976,069
Debt investments at fair value through profit or loss	-	-	5,876,221	5,876,221
Investments in securities	626,288,097	26,951,307	-	653,239,404
	626,288,097	114,349,096	38,454,501	779,091,694

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 for financial assets (2023: Nil). The movements in fair value measurements within Level 3 are as follows:

年内，就金融资产而言，第一级与第二级之间并无转移公允价值计量（2023年：无）。第三级内之公允价值计量变动如下：

	2024 HK\$ 港元	2023 HK\$ 港元
Financial assets at fair value through other comprehensive income or profit or loss:		
At 1 April	38,454,501	45,998,791
Transfer from Level 2 during the year	48,876,823	135,144,726
Transfer to Level 2 during the year	(2,516,254)	-
Total losses recognised in the consolidated statement of profit or loss	(2,683,632)	(3,589,500)
Total losses recognised in other comprehensive income	(27,756,179)	(139,099,516)
At 31 March	54,375,259	38,454,501



31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Assets measured at fair value: (Continued)

Liabilities measured at fair value:

As at 31 March 2024

The Group did not have any financial liabilities measured at fair value as at 31 March 2024.

As at 31 March 2023

The Group did not have any financial liabilities measured at fair value as at 31 March 2023.

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for financial liabilities (2023: Nil).

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

(a) Financial risk factors

The Group's principal financial instruments comprise investments in securities, equity investments at fair value through other comprehensive income, debt investments at fair value through profit or loss and cash and cash equivalents. The main purpose of these financial instruments is to finance for the Group's operations.

The main risks arising from the Group's financial instruments are credit risk, equity price risk, liquidity risk and currency risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below.

Credit risk

All the Group's cash and cash equivalents are held in major financial institutions located in Hong Kong, which management believes are of high credit quality. The Group has policies in place to evaluate credit risk when accepting new business and to limit its credit exposure to individual customers.

Maximum exposure and year-end staging

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 March. For listed debt investments, the Group also monitors them by using external credit ratings. The amounts presented are gross carrying amounts for financial assets.

31. 金融工具之公允价值及公允价值等级 (续)

按公允价值计量之资产：(续)

按公允价值计量之负债：

于2024年3月31日

本集团于2024年3月31日并无任何按公允价值计量之金融负债。

于2023年3月31日

本集团于2023年3月31日并无任何按公允价值计量之金融负债。

年内，就金融负债而言，第一级与第二级之间并无转移公允价值计量，亦无转入或转出第三级 (2023年：无)。

32. 财务风险管理目标及政策

(a) 财务风险因素

本集团之主要金融工具包括证券投资、按公允价值计入其他全面收益之股本投资、按公允价值计入损益之债务投资以及现金及现金等值项目。该等金融工具之主要目的是为本集团之营运提供资金。

本集团金融工具产生之主要风险为信贷风险、股价风险、流动资金风险及货币风险。董事局审查及协定管理各项相关风险之政策，概述如下。

信贷风险

本集团所有现金及现金等值项目均存放于管理层认为信贷素质良好之香港主要金融机构。本集团已制定政策，以评估接纳新业务时之信贷风险及限制其所承受来自个别客户之信贷风险。

最高风险及年末分阶段分类

下表显示基于本集团信贷政策之信贷素质及最高信贷风险 (主要根据逾期资料得出，除非其他资料毋须付出过多成本或努力即可获得)，以及于3月31日之年末分阶段分类。就上市债务投资而言，本集团亦使用外部信贷评级进行监控。所呈列数额为金融资产之账面总值。

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Financial risk factors (Continued)

Credit risk (Continued)

Maximum exposure and year-end staging (Continued)

As at 31 March 2024

32. 财务风险管理目标及政策 (续)

(a) 财务风险因素 (续)

信贷风险 (续)

最高风险及年末分阶段分类 (续)

于2024年3月31日

		12-month ECLs 12个月预期 信贷亏损		Lifetime ECLs 全期预期信贷亏损		
		Stage 1 阶段一	Stage 2 阶段二	Stage 3 阶段三	Simplified approach 简化法	Total 总计
		HK\$ 港元	HK\$ 港元	HK\$ 港元	HK\$ 港元	HK\$ 港元
Trade receivables*	应收账款*	-	-	-	52,710,948	52,710,948
Deferred rental receivables#	递延应收租金#	4,243,654	-	-	-	4,243,654
Financial assets included in prepayments, deposits and other receivables#	计入预付款项、按金及其他应收款项之金融资产#	20,990,425	-	14,660,785	-	35,651,210
Amounts due from fellow subsidiaries	应收同系附属公司款项					
- Not yet past due	— 尚未逾期	991,869	-	-	-	991,869
Cash and cash equivalents	现金及现金等值项目					
- Not yet past due	— 尚未逾期	1,233,480,151	-	-	-	1,233,480,151
		1,259,706,099	-	14,660,785	52,710,948	1,327,077,832



32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES 32. 财务风险管理目标及政策 (续)  
(Continued)

(a) Financial risk factors (Continued)

Credit risk (Continued)

Maximum exposure and year-end staging (Continued)

As at 31 March 2023

		12-month ECLs 12个月 预期信贷亏损	Lifetime ECLs 全期预期信贷亏损			
		Stage 1	Stage 2	Stage 3	Simplified approach	Total
		阶段一	阶段二	阶段三	简化法	总计
		HK\$	HK\$	HK\$	HK\$	HK\$
		港元	港元	港元	港元	港元
Trade receivables*	应收账款*	-	-	-	31,321,571	31,321,571
Deferred rental receivables#	递延应收租金#	6,525,764	-	-	-	6,525,764
Financial assets included in prepayments, deposits and other receivables#	计入预付款项、按金及其他应收款项之金融资产#	18,488,476	8,497,518	-	-	26,985,994
Amounts due from fellow subsidiaries	应收同系附属公司款项					
- Not yet past due	- 尚未逾期	201,442	-	-	-	201,442
Cash and cash equivalents	现金及现金等值项目					
- Not yet past due	- 尚未逾期	326,394,805	-	-	-	326,394,805
		351,610,487	8,497,518	-	31,321,571	391,429,576

\* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 18 to the consolidated financial statements.

# The credit quality of the financial assets is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".

Details in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 18 to the consolidated financial statements.

(a) 财务风险因素 (续)

信贷风险 (续)

最高风险及年末分阶段分类 (续)

于2023年3月31日

\* 就本集团采用简化减值法之应收账款而言，根据拨备矩阵计量之资料于综合财务报表附注18披露。

# 金融资产之信贷质素在尚未逾期，且并无资料显示金融资产之信贷风险自初步确认以来大幅增加时被视为“正常”。否则金融资产之信贷质素被视为“可疑”。

有关本集团应收账款之信贷风险之详情，于综合财务报表附注18披露。

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES 32. 财务风险管理目标及政策 (续)  
(Continued)

(a) Financial risk factors (Continued)

Equity price risk

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the value of underlying individual securities. The Group is exposed to equity price risk arising from individual equity investments classified as equity investments designated at fair value through other comprehensive income (note 16) as at 31 March 2024.

The following table demonstrates the sensitivity to every 10% change in the fair values of the equity investments to which the Group has significant exposure at the end of the reporting period, with all other variables held constant and before any impact on tax. For the purpose of this analysis, the impact is deemed to be on the fair value reserve.

(a) 财务风险因素 (续)

股价风险

股价风险指股本证券公允价值因相关个别证券之价值变动而降低之风险。于2024年3月31日，本集团面对之股价风险来自分类为指定按公允价值计入其他全面收益之股本投资之个别股本投资 (附注16)。

下表显示于报告期末本集团承担重大风险之股本投资公允价值每变动10% (所有其他变量保持不变且未计入任何税务影响前) 之敏感度。就此分析而言，有关影响被视为与公允价值储备有关。

		Carrying amount of investments 投资账面值	Change in equity* 权益变动*
		HK\$ 港元	HK\$ 港元
As at 31 March 2024	于2024年3月31日		
Unlisted equity investments:	非上市股本投资：		
- Equity investments designated at fair value through other comprehensive income	- 指定按公允价值计入其他全面收益之股本投资	78,188,704	7,818,870
As at 31 March 2023	于2023年3月31日		
Unlisted equity investments:	非上市股本投资：		
- Equity investments designated at fair value through other comprehensive income	- 指定按公允价值计入其他全面收益之股本投资	119,976,069	11,997,607

\* Excluding accumulated losses

\* 不包括累计亏损



32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued) 32. 财务风险管理目标及政策 (续)

(a) Financial risk factors (Continued)

Liquidity risk

Liquidity risk is the risk that the Group is unable to meet its current obligations when they fall due. Prudent liquidity risk management includes maintaining sufficient cash and the availability of funding through operating cash flows and advances from the immediate holding company.

The Group's policy is to regularly monitor its current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

		2024			
		Repayable on demand/less than 1 year			Total
		按要求偿还／一年以下	1 to 2 years 一至两年	Over 2 years 两年以上	总计
		HK\$	HK\$	HK\$	HK\$
		港元	港元	港元	港元
Trade payables	应付账款	321,409,611	-	-	321,409,611
Financial liabilities included in other payables and accruals	计入其他应付款项及应计费用之金融负债	286,015,237	102,640,377	9,031,857	397,687,471
Rental and other deposits	租金及其他按金	66,653,633	26,446,374	20,588,796	113,688,803
Amount due to the immediate holding company	应付直接控股公司款项	254,303,568	-	-	254,303,568
Lease liabilities	租赁负债	2,366,220	6,550,500	2,830,800	11,747,520
Interest-bearing borrowing	计息借贷	-	-	1,263,000,000	1,263,000,000
		930,748,269	135,637,251	1,295,451,453	2,361,836,973

(a) 财务风险因素 (续)

流动资金风险

流动资金风险指本集团未能偿还到期之即期债务之风险。审慎之流动资金风险管理包括透过营运现金流量及直接控股公司之垫款维持充裕现金及可供动用资金。

本集团之政策是定期监察目前及预期之流动资金需求，确保维持足够现金储备，以满足其短期及长期流动资金需求。

本集团于报告期末根据合约未折让付款之金融负债到期情况如下：

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued) 32. 财务风险管理目标及政策 (续)

(a) Financial risk factors (Continued)

Liquidity risk (Continued)

		2023			
		Repayable on demand/less than 1 year			Total
		按要求偿还／一年以下	1 to 2 years 一至两年	Over 2 years 两年以上	总计
		HK\$	HK\$	HK\$	HK\$
		港元	港元	港元	港元
Trade payables	应付账款	72,459,276	-	-	72,459,276
Financial liabilities included in other payables and accruals	计入其他应付款项及应计费用之金融负债	192,436,064	-	-	192,436,064
Rental and other deposits	租金及其他按金	57,925,054	26,211,606	19,836,811	103,973,471
Amount due to the immediate holding company	应付直接控股公司款项	254,303,568	-	-	254,303,568
Lease liabilities	租赁负债	1,279,666	-	-	1,279,666
		578,403,628	26,211,606	19,836,811	624,452,045

Currency risk

The Group's functional currency is HK\$. The Group is exposed to currency risk primarily through investments in securities that are denominated in another currency, being primarily United States dollars ("USD"). As the HK\$ is pegged to the USD, the Group considers the risk of movements in exchange rates between the HK\$ and the USD to be insignificant.

(b) Capital management

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. No changes were made in the objectives, policies or processes for managing capital during the year.

Capital of the Group comprises all components of shareholder's equity. Management reviews the capital structure periodically and manages its overall capital structure if necessary. As at 31 March 2024 and 2023, the Group was in a net cash position.

(a) 财务风险因素 (续)

流动资金风险 (续)

货币风险

本集团之功能货币为港元。本集团承担之货币风险主要来自以其他货币（主要为美元（“美元”））计值之证券投资。由于港元与美元挂钩，本集团认为港元与美元之间的汇率变动风险不大。

(b) 资本管理

本集团资本管理之主要目标为保障本集团持续经营之能力，从而为股东带来回报及为其他持份者带来利益，并维持最理想之资本结构，以减少资本成本。年内，资本管理之目标、政策或程序并无任何变动。

本集团之资本包括股东权益之所有部分。管理层定期检讨资本结构，并在必要时调度其总体资本结构。本集团于2024年及2023年3月31日均处于现金净额状况。

33. EVENTS AFTER THE REPORTING PERIOD

On 18 April 2024, 1,621,000,000 ordinary shares of the Company of HK\$1 each were issued and allotted to the immediate holding company of the Company in consideration of the injection of an aggregate sum of HK\$1,621,000,000 into the Company.

33. 报告期后事项

于2024年4月18日，本公司向其直接控股公司发行并配发1,621,000,000股每股面值1港元的普通股，作为向本公司注入总值1,621,000,000港元的代价。



34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

34. 本公司财务状况表

本公司财务状况表于报告期末之资料如下：

	2024 HK\$ 港元	2023 HK\$ 港元
<strong>NON-CURRENT ASSETS</strong>		
Property, plant and equipment	5,250,272,836	3,225,323,252
Right-of-use assets	8,696,953	1,190,514
Deferred rental receivables	4,243,654	6,525,764
Investment in a subsidiary	1	1
Prepayments and deposits	758,292	432,671
Total non-current assets	5,263,971,736	3,233,472,202
<strong>CURRENT ASSETS</strong>		
Inventories	466,319	376,004
Trade receivables	44,636,496	27,999,345
Prepayments, deposits and other receivables	29,957,635	25,029,441
Amounts due from fellow subsidiaries	991,869	201,442
Amounts due from subsidiaries	180,658,403	171,844,623
Investments in securities	581,518,836	653,239,404
Cash and cash equivalents	1,233,395,367	326,309,761
Total current assets	2,071,624,925	1,205,000,020
<strong>CURRENT LIABILITIES</strong>		
Trade payables	321,409,611	72,459,276
Other payables and accruals	778,562,627	252,788,838
Rental and other deposits	113,688,803	103,973,471
Amount due to the immediate holding company	254,303,568	254,303,568
Lease liabilities	2,962,277	1,279,666
Total current liabilities	1,470,926,886	684,804,819
<strong>NET CURRENT ASSETS</strong>	600,698,039	520,195,201

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY 34. 本公司财务状况表 (续)

(Continued)

	2024 HK\$ 港元	2023 HK\$ 港元
<strong>TOTAL ASSETS LESS CURRENT LIABILITIES</strong>		
资产总额减流动负债	5,864,669,775	3,753,667,403
<strong>NON-CURRENT LIABILITIES</strong>		
非流动负债		
Interest-bearing borrowings	1,263,000,000	-
Development maintenance fund	370,232,570	371,802,919
Other payables	9,031,857	-
Lease liabilities	5,958,950	-
Total non-current liabilities	1,648,223,377	371,802,919
Net assets	4,216,446,398	3,381,864,484
<strong>EQUITY</strong>		
权益		
Share capital	1,998,000,002	984,000,002
Reserves (Note)	2,218,446,396	2,397,864,482
Total equity	4,216,446,398	3,381,864,484

CHAN Sai-ming  
陈细明  
Director  
董事

CHEUNG Wing-han  
张颖娴  
Director  
董事

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
综合财务报表附注

31 March 2024 2024年3月31日

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY 34. 本公司财务状况表 (续)  
(Continued)

Note:

Movements of the Company's reserves are as follows:

		Capital reserve	Accumulated losses	Total
		资本储备	累计亏损	总计
		HK\$	HK\$	HK\$
		港元	港元	港元
At 1 April 2022	于2022年4月1日	5,386,040,004	(2,753,483,983)	2,632,556,021
Loss and total comprehensive loss for the year	年内亏损及全面亏损总额	-	(242,095,027)	(242,095,027)
Transfer from development maintenance fund to capital reserve	由发展维修基金转拨至资本储备	7,403,488	-	7,403,488
At 31 March 2023 and at 1 April 2023	于2023年3月31日及于2023年4月1日	5,393,443,492	(2,995,579,010)	2,397,864,482
Loss and total comprehensive loss for the year	年内亏损及全面亏损总额	-	(180,988,435)	(180,988,435)
Transfer from development maintenance fund to capital reserve	由发展维修基金转拨至资本储备	1,570,349	-	1,570,349
At 31 March 2024	于2024年3月31日	5,395,013,841	(3,176,567,445)	2,218,446,396

35. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS 35. 核准综合财务报表

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 25 September 2024.

综合财务报表于2024年9月25日获董事局核准并许可发出。





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