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CORPORATE PROFILE
企業概況

Vision
願景

Cyberport, as Hong Kong's digital technology flagship and incubator for entrepreneurship, strives to inject new impetus into digital economy and smart city development through innovation and technology, and to connect enterprises to Mainland China and overseas markets.
數碼港作為香港數碼科技旗艦及創業培育基地，以創新科技為數字經濟及智慧城市發展注入新動力，引領企業聯通海內外市場。

Cyberport is Hong Kong's digital technology flagship and incubator for entrepreneurship with over 2,100 members including over 900 onsite and over 1,200 offsite start-ups and technology companies. It is managed by Hong Kong Cyberport Management Company Limited, wholly owned by the Hong Kong Special Administrative Region Government, and committed to the vision to inject new impetus into digital economy and smart city development through innovation and technology, and to connect enterprises to Mainland China and overseas markets. Cyberport strives to nurture a vibrant tech ecosystem by cultivating talents, promoting entrepreneurship among the youth, supporting start-ups, fostering technology industry development by promoting strategic collaboration with local, Mainland Chinese and international partners, and integrating new and traditional economies by accelerating digital transformation in public and private sectors.

數碼港作為香港數碼科技旗艦及創業培育基地，匯聚超過2,100間社群企業，包括超過900間駐園區及超過1,200間非駐園區的初創企業和科技公司，由香港特別行政區政府全資擁有的香港數碼港管理有限公司管理。數碼港的願景是以創新科技為數字經濟及智慧城市發展注入新動力，引領企業聯通海內外市場。數碼港透過培育創新科技人才、鼓勵年輕人創業、扶植初創企業，致力創造蓬勃的創科生態圈；藉著與本地、內地及國際策略夥伴合作，促進科技產業發展；同時加快公私營機構採用數碼科技推行數碼轉型，推動新經濟與傳統經濟融合。

ANNUAL SUMMARY
年度概要

From seed funding to mentorship and incubation, from support for business expansion to connections with global networks of investors and partners, Cyberport provides holistic support to help entrepreneurs innovate and succeed. In the past year, Cyberport has made further progress in advancing the digital technology ecosystem, setting the stage for Cyberport start-ups to shine all over the world.

從提供種子資金到導師指導和創業培育，由支援業務擴展到連繫全球的投資者和合作夥伴，數碼港致力為創業家提供全方位支持，協助他們發揮創新潛能，成就非凡。過去一年，數碼港在推動數碼科技生態圈發展取得重大進展，為數碼港初創企業搭建世界舞台，讓他們大放異彩。

Entrepreneurial Community 初創社群

Total Companies
企業總數
2,000+

FinTech
金融科技
430+

Smart Living
智慧生活
~770

AI, Big Data & Robotics
人工智能、大數據及機械人
300+

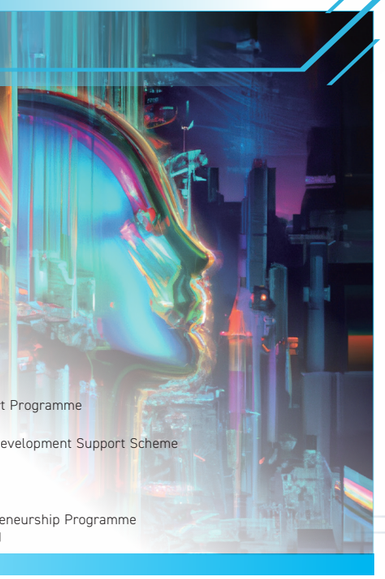
onsite/駐園區: 900+
offsite/非駐園區: 1,100+

Digital Entertainment
數碼娛樂
170+

Non-local founders of onsite companies came from
駐園區企業的**非本地創辦人**來自
26 regions/countries
個地區／國家

216 **Female entrepreneurs** supported by CCMF & CIP
名女性創業家曾獲CCMF及CIP支持

Talent Cultivation 人才培育



CUPP participants (since launch)
CUPP參與人數（自計劃開始）
533

CCMF grantees & **CIP** incubatees
CCMF資助項目及**CIP**培育公司
227

GBA YEP entrepreneurship boot camp participants (since launch)
GBA YEP創業營參加人數（自計劃開始）
~2,700

Jobs provided at **Cyberport Career Fair** & Youth Internships
「**數碼港互動招聘博覽**」提供職位及青年實習
2,200+

Legends 標示

CUPP	Cyberport University Partnership Programme 數碼港・大學合作夥伴計劃
CCMF	Cyberport Creative Micro Fund 數碼港創意微型基金
CIP	Cyberport Incubation Programme 數碼港培育計劃
CASP	Cyberport Accelerator Support Programme 數碼港加速器支援計劃
MDSS	Overseas/ Mainland Market Development Support Scheme 海外及內地市場推廣計劃
CMF	Cyberport Macro Fund 數碼港投資創業基金
GBA YEP	Cyberport GBA Young Entrepreneurship Programme 「數碼港大灣區青年創業計劃」

As at March 2024 截至2024年3月

Start-ups Achievements 初創企業成就

(Accumulated Figures 累計數字)

Funds raised by Community Start-ups
社群初創融資總額
HK$40,554M
(US$5,199.23M)

CMF & Co-investment total amount
CMF及共同投資總額
HK$1,941M
(US$248.85M)

Industry awards
行業獎項
1,521

Intellectual property rights
知識產權
523

Local and overseas accelerator admissions
本地及海外加速器入選者
275

1 Listed Company 上市公司 GOGOX

8 Unicorns 獨角獸 animoca BRANDS, klook, TNG Fintech Group, WeLab, ZA, CERTIK, 多点DMALL, HASHKEY GROUP

1 Licensed Virtual Asset Trading Platform 持牌虛擬資產交易平台
HASHKEY GROUP

2 Licensed Virtual Banks 持牌虛擬銀行
WeLab Bank, ZA Bank

3 Licensed Virtual Insurers 持牌虛擬保險機構
ZA Insure, bowtie, OneDegree

Industry Development 產業發展

Jobs created by **CIP** incubatees & alumni
CIP培育公司及畢業公司創造職位
1,441

Industry events supported by **MDSS** for non-local expansion (since launch)
MDSS支持拓展非本地市場的業界活動（自計劃開始）
236

200+ Incubatees expanded to the Mainland and **30+** overseas markets
間培育公司拓展業務至內地及 個海外市場

Physical & virtual events/Participation
實體及虛擬活動／參與人次
205/29,071

As at March 2024 截至2024年3月

CHAIRMAN'S STATEMENT
主席的話

With unprecedented momentum in digital technology advancement, AI and Web3.0 ecosystems have unleashed the potential of emerging industries, driving development of innovation and technology (I&T), and digital economy. Cyberport spared no efforts in pooling resources for technology innovation from both local and international sources to enrich the local I&T ecosystem and nurtured start-ups and innovative entrepreneurs, leveraging their new quality productive forces to drive the digital upgrade of socio-economy and promote high-quality development. Capitalising on Hong Kong's unique position as a "super-connector" and "super-value-adder" connecting the Mainland and the world, Cyberport actively plays a bridging role in empowering local enterprises to embrace highly promising national and overseas markets, such as the Greater Bay Area and the "Belt and Road" countries.

數碼科技展現出前所未有的發展勢頭，人工智能和Web3.0生態釋放新興產業的潛力，推動創新科技及數字經濟的發展。數碼港致力匯聚海內外科技創新資源，豐富本地創科生態系統，培育初創企業和創新企業家，並以其新質生產力，驅動社會經濟數碼升級，帶動高質量發展。憑藉香港作為聯繫內地及世界各地的「超級聯繫人」及「超級增值人」獨特地位，數碼港亦積極發揮橋樑角色，讓本地企業投向大灣區、「一帶一路」等極具潛力的海內外市場。

Simon Chan, BBS, JP
Chairman

主席
陳細明, BBS, JP

Driven by exponential advancements in AI, FinTech, Smart Living, and other digital technologies, innovation and technology (I&T) are fast becoming a cornerstone of Hong Kong's economic and social progress. The Hong Kong SAR Government has consistently advocated leveraging digital capabilities, maintaining its longstanding support for the growth of the digital economy. This steadying support coupled with the quest for new quality productive forces, has fuelled an environment ripe for digital transformation and upgrade in Hong Kong.

隨著人工智能、金融科技、智慧生活等數碼科技的迅猛發展，創新與科技（創科）正迅速成為香港經濟及社會進步的基石。香港特區政府一直致力推動善用數碼科技，長久支援數字經濟增長。特區政府的持續支援，加上對發展新質生產力的決心，為香港數碼轉型及升級營造了成熟環境。

The widespread embrace of digital technology has unleashed unprecedented momentum in 2023/24, propelling the development of innovation, technology, and the digital economy. Cyberport is fully committed to realising Hong Kong's long-term strategic goals as an international I&T hub. As the city's digital flagship and a springboard of I&T ambitions, we dedicate every effort to creating a new economic driver for Hong Kong through I&T.

數碼科技在2023/24年度得以廣泛應用，展現出前所未有的發展勢頭，推動創新科技及數字經濟的發展。數碼港一直致力實現將香港打造成為國際創科中心的長遠策略目標，作為香港數碼科技的旗艦以及實現創科宏願的平台，我們致力透過創科為香港締造新經濟動力。

We have worked relentlessly to nurture start-ups and innovative entrepreneurs, attract investment for start-ups, foster the development of a comprehensive I&T ecosystem, and drive the integration of new and traditional economies across sectors. This transformation is further empowered by the city's institutional advantages under "One Country, Two Systems", a robust rule of law, and its unique position as a "super-connector" and "super-value-adder" connecting Mainland China and the rest of the world, all within an internationalised, market-oriented business environment.

我們堅持不懈地培育初創企業和創新企業家，為初創企業吸引投資，促進多元創科生態系統的發展，帶動新經濟和傳統經濟跨行業融合。在「一國兩制」的優勢、成熟的法治制度以及國際化、市場主導的營商環境中，香港憑藉作為聯繫中國內地與世界各地的「超級聯繫人」及「超級增值人」的獨特地位，在這場轉型中，進一步得益。

Cyberport remains steadfast in supporting the government's I&T strategies. From boosting Hong Kong's competitiveness with thriving AI and Web3.0 ecosystems to unleashing the potential of emergent technologies and new industries, Cyberport has been at the forefront of driving advancements. We have been actively catalysing financial innovation with FinTech and Green Finance, promoting sustainable growth with Smart Living and GreenTech, while also enabling innovators and entrepreneurs to create a better future through I&T, in Hong Kong, the Greater Bay Area (GBA), Mainland China, and beyond.

數碼港堅定不移地支持政府的創科策略。從以蓬勃發展的人工智能和Web3.0生態系統提升香港的競爭力，以至釋放新興科技和新興產業的潛力，數碼港始終走在推動科技進步的前沿。我們藉助金融科技和綠色金融積極引領金融創新，以智慧生活和綠色科技帶動可持續增長，讓香港、大灣區、中國內地及其他地區的創新人才及企業家能夠透過創科創造更美好的未來。

A ceremony was conducted to unveil a plaque awarding Cyberport as a "State-level Scientific and Technological Enterprise Incubator", officiated by Professor Zhang Guangjun, Vice Minister of the Ministry of Science and Technology; Professor Sun Dong, Secretary for Innovation, Technology and Industry, and witnessed by Dai Gang, Director-General to Department of International Cooperation of MOST (Office of Hong Kong, Macao and Taiwan Affairs) and Wu Cheng, Deputy Director-General of the Department of Education and Technology of the Liaison Office of the Central People's Government in the Hong Kong Special Administrative Region to recognise Cyberport's exceptional contributions in driving innovation and entrepreneurship in Hong Kong.
數碼港舉行「國家級科技企業孵化器」揭牌典禮，由國家科技部副部長張廣軍教授、創新科技及工業局局長孫東教授主禮，並獲國家科技部國際合作司司長、港澳台辦公室主任戴鋼、中聯辦教育科技部副部長吳程等領導出席觀禮，肯定數碼港推動香港創新創業的卓越成就。

Strived Together to Achieve More

The Cyberport community continued to thrive in 2023/24. During the year, two start-ups, **CertiK**, a Web3.0 blockchain unicorn joined the Cyberport community, while **HashKey**, a licensed virtual asset trading platform, ascended to unicorn status, becoming our community's latest unicorn companies. The Cyberport community grew to over 2,100 companies, providing diverse solutions to meet the growing needs of various sectors, including FinTech, Smart Living and Smart City, Digital Entertainment, AI, Web3.0, and others. Leading FinTech start-ups continued to showcase Hong Kong's FinTech excellence abroad, with **WeLab** launching the second digital bank in Indonesia and **OneDegree** expanding its InsurTech to the UAE and Korea. As a recognition of these efforts, our community start-ups garnered 178 local and international industry awards.

Cyberport also launched the Government-commissioned **Cyberport Incubation Programme for Smart Living Start-ups** to promote Smart Living innovation, and the **Digital Transformation Support Pilot Programme** to expedite the digital transformation of SMEs in the food and beverage, as well as retail industries.

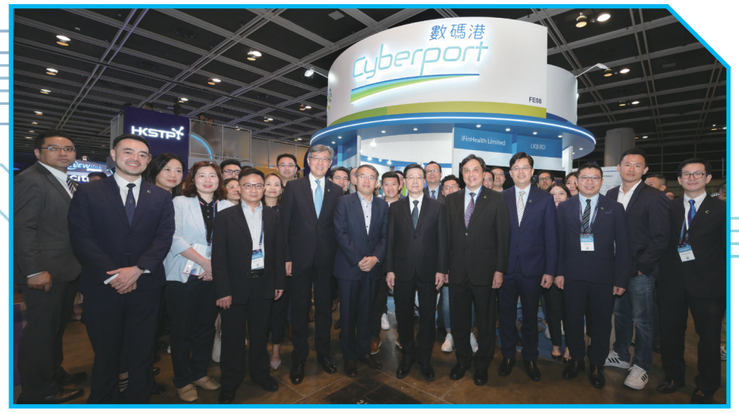
To solidify Hong Kong's international financial centre status, we supported the **HKMA's Project Ensemble** to promote asset tokenisation and wholesale Central Bank Digital Currency (CBDC). We also co-hosted the **Hong Kong Green FinTech Summit** to propel Hong Kong's GreenTech and Green Finance aspirations further.

同心協力，再創佳績

數碼港社群在2023/24年度繼續蓬勃發展。年內，Web3.0區塊鏈獨角獸**CertiK**加入數碼港社群，持牌虛擬資產交易平台**HashKey**亦晉升為獨角獸企業，這兩間初創企業成為我們社群最新的獨角獸公司。數碼港社群企業已超過2,100間，為滿足金融科技、智慧生活和智慧城市、數碼娛樂、人工智能、Web3.0等行業日益增長的需求提供多元化解決方案。領先的金融科技初創企業持續向世界展示香港卓越的金融科技實力，其中**WeLab**在印尼推出第二間數字銀行，**OneDegree**將其保險科技拓展到阿聯酋和韓國。社群初創企業付出的努力亦獲得認可，榮獲178項本地及國際行業獎項。

數碼港亦受特區政府委託推出「**數碼港智慧生活初創培育計劃**」，以促進智慧生活創新，並推出「**數碼轉型支援先導計劃**」，以加快餐飲業及零售業中小企的數碼轉型。

為鞏固香港的國際金融中心地位，我們支持**金管局**「**Ensemble項目**」促進資產代幣化及批發層面央行數碼貨幣。我們亦合辦「**香港綠色金融科技論壇**」，進一步展現香港在綠色科技及綠色金融方面的抱負。



John Lee, Chief Executive of the HKSAR Government, visited the Cyberport booth at the Hong Kong FinTech Week and interacted with Cyberport start-up teams and management.
香港特區政府行政長官李家超到訪數碼港於香港金融科技周展位，並與數碼港一眾初創及管理層交流。

Fundraising Efforts Rocketed to New Levels

Cyberport's community members successfully seized market opportunities and raised investments, showing both their global potential and the investment community's confidence in Hong Kong's start-ups.

During the year, Cyberport unicorns Klook and HashKey, along with community members such as Bowtie, Sleek, Rice Robotics, and Lendela, secured significant fundings to support business growth and expansion.

The **Cyberport Macro Fund** continued to provide strength and funding stability to start-ups. As of 31 March 2024, the fund has invested in 28 Cyberport start-ups, including joint investments, with a total financing amount of over HK$1.9 billion (approximately US$250 million) and a co-investment ratio of 1:9.

集資額再創新高

數碼港社群成員成功把握市場機遇並籌集投資，彰顯出全球發展潛力以及投資界對香港初創企業的信心。

年內，數碼港獨角獸Klook及HashKey，以及Bowtie、Sleek、Rice Robotics及Lendela等社群企業均獲得豐富融資，用於支援業務增長及擴張。

「**數碼港投資創業基金**」繼續協助初創企業提升實力及資金穩定性。截至2024年3月31日，該基金已投資28間數碼港初創企業，包括共同投資在內，投資總額超過19億港元（約2.5億美元），引資比率為1:9。

The Super-connector and Super-value-adder

Cyberport worked tirelessly to solidify its position as a premier launchpad for local and international start-ups to enter the Mainland market and go global, reinforcing Hong Kong's role as a global "super-connector" and "super-value-adder". In 2023/24, we forged a series of strategic alliances with local, national, and global partners. These collaborations aim to unlock unprecedented opportunities for start-ups and tech companies while also enriching the I&T ecosystem, bolstering Hong Kong's capabilities in critical innovation domains, fostering economic resilience, and propelling digital economy growth. Additionally, these partnerships serve as a magnet for top-tier talent and enterprises, enhancing Hong Kong's appeal as a global innovation hub.

Recognising the pivotal role of AI and network infrastructure, Cyberport spearheaded high-impact initiatives. We pioneered an AI Industry Empowerment Centre in Hong Kong through Memoranda of Understanding (MoUs) with **Baidu**, while forging a partnership with **Huawei Cloud** to supercharge Hong Kong's AI and digital ecosystem. We joined forces with **Cisco** on an MoU to enhance Hong Kong's prowess in AI, cybersecurity, and future-ready network. Additionally, we launched a joint accelerator programme with **China Resources Research Institute** and formed a strategic alliance with Brinc.

「超級聯繫人」及「超級增值人」

數碼港努力不懈，力求鞏固其作為本地及國際初創企業「引進來、走出去」的首要平台，強化香港作為全球「超級連繫人」及「超級增值人」的角色。於2023/24年度，我們與本地、國家及全球合作夥伴建立一系列策略聯盟。該等合作旨在為初創企業和科技公司帶來前所未有的機遇，同時豐富創科生態圈，增強香港在關鍵創新領域的能力，促進經濟復甦，並推動數字經濟增長。此外，該等合作關係亦能吸引頂尖人才及企業，提升香港作為全球創新樞紐的吸引力。

數碼港深知人工智能及網絡基建的重要作用，率先推出具影響力的措施。我們透過與**百度**簽署合作備忘錄，率先在香港籌辦人工智能產業賦能中心，同時與**華為雲**建立合作關係，為香港的人工智能及數碼生態系統注入新動力。我們與**思科**簽署合作備忘錄，共同加強香港在人工智能、網絡安全及未來網絡方面的實力。同時，我們與**華潤研究院**推出聯合加速器計劃，並與Brinc組成策略聯盟。

Cyberport signed a Memorandum of Understanding with Huawei Cloud to develop a collaborative framework for industry cloud innovation and technology industry chain to promote digitisation and facilitate the I&T ecosystem in Hong Kong.
數碼港與華為雲簽署合作備忘錄，為推動產業雲創新和促進科技產業鏈發展協作定下框架，共同推動香港創科生態圈發展及數字化。

Cyberport entered into a Memorandum of Understanding with CISCO to advance technologies such as AI, future-ready network, and cybersecurity, paving the way to drive innovations.
數碼港和思科簽署合作備忘錄，攜手提升先進技術，包括人工智能、未來網絡及網絡安全，驅動革命性創新。

Leveraging the vast potential of the GBA and Mainland China, Cyberport ramped up its initiatives to create opportunities for Hong Kong's start-ups. We signed an MoU with **Zhongguancun National Innovation Demonstration Zone Chaoyang District Park Management Committee** to accelerate Web3.0 ecosystem development in Beijing and Hong Kong. Our MoU with the **China Academy of Information and Communications Technology (CAICT)** led to the establishment of the ASTRON Supernode (Hong Kong), driving digitalisation and green development across industries such as finance, supply chains, trade, ESG, healthcare, and cultural tourism. We also forged partnerships with the **Beijing International Big Data Exchange** to co-develop high-value data exchange systems to promote shared big data sector growth; and with **Hangzhou's Shangcheng District** to foster reciprocal Web3.0 efforts. Furthermore, we launched an Industry Acceleration Programme with **Lingang Group**, catalysing high-level science and technological cooperation between Hong Kong and Shanghai.

藉助大灣區與中國內地擁有的巨大潛力，數碼港採取有力舉措，為香港初創企業創造機遇。我們與**中關村國家自主創新示範區朝陽園管理委員會**簽署合作備忘錄，以加速推動京港Web3.0生態圈發展。我們與**中國信息通信研究院**（**中國信通院**）簽署合作備忘錄，攜手建立「星火·鏈網」國際超級節點（香港），助推金融、供應鏈、貿易、ESG、醫療及文旅等行業的數字化及綠色發展。我們亦與**北京國際大數據交易所**展開合作，共建高價值數據流通交易系統，助力大數據行業的共同增長；並與**杭州市上城區**建立合作夥伴關係，推動Web3.0的互惠發展。此外，我們與**臨港集團**合作推出產業加速計劃，促進香港與上海的高水平科技合作。

To strengthen Hong Kong's position as an international I&T hub, Cyberport expanded its global footprint. We established an MoU with King Abdulaziz City for Science and Technology (**KACST**), a leading national laboratory in Saudi Arabia, to promote cross-border collaboration. Our MoU with South Korea's **d·Camp** paves the way for enhanced innovation and collaboration with Korean start-ups, further diversifying our international network.

數碼港著眼全球，積極發展對外業務，意在鞏固香港的國際創科中心地位。我們與沙特阿拉伯領先的國家實驗室阿卜杜勒阿齊茲國王科技城(**KACST**)簽署了促進跨境合作的合作備忘錄，而我們與韓國**d·Camp**簽署的合作備忘錄則為深化與韓國初創企業的創新及合作鋪平了道路，進一步豐富了我們的國際網絡。

Cyberport signed a Memorandum of Understanding with Korean Start-up Hub d·camp at Asian Financial Forum, to strengthen I&T exchange between Hong Kong and Korea and co-nurture start-ups from both places to shine.
數碼港於亞洲金融論壇與韓國創科中心d·camp簽署合作備忘錄，強化香港及韓國的創科交流，共同培育兩地初創企業成長。

Delegations Forged Deeper Connections

Cyberport extended its outreach endeavors through delegations and visits, enabling us to foster international collaboration, exchange ideas, and build relationships. During 2023/24, Cyberport participated in an HKSAR delegation to ASEAN, led by the Chief Executive, and another to Saudi Arabia and the United Arab Emirates, led by Professor Sun Dong, Secretary for Innovation, Technology and Industry.

代表團建立更深厚的聯繫

數碼港透過代表團與實地造訪發展外展工作，旨在促進國際合作、創意交流以及建立關係。於2023/24年度，數碼港參與由行政長官率領的香港特區代表團赴東盟國家訪問，並作為香港特區代表團的一員，在創新科技及工業局局長孫東教授的率領下訪問沙特阿拉伯及阿拉伯聯合酋長國。

Chairman Simon Chan joined the HKSAR delegation to three ASEAN countries, and witnessed alongside Hon John Lee, Chief Executive of the HKSAR Government and fellow members of the delegation the MoU signing between WeLab, Cyberport unicorn enterprise and HSBC in Malaysia.
陳細明主席參與香港特區代表團訪問東盟三國，並在馬來西亞一站與香港特區行政長官李家超及其他代表團成員見證數碼港獨角獸企業WeLab與滙豐簽訂合作協議。

In Hong Kong, we hosted 246 visits by consul generals, executives, associations, conglomerates, and government departments, including from the GBA, Mainland, and overseas. We welcomed the UK Minister of State in Business and Trade and delegation, as well as a delegation led by the UAE's Minister of Economy. We also received Mainland delegations, including the Guangdong Provincial Department of Industry and Information Technology, Guangdong Provincial Development and Reform Commission, Guangdong Provincial Office of the Greater Bay Area, the Qianhai Administrative Bureau of Shenzhen Municipality, the Shenzhen Youth Federation, the Vice Mayor and the Bureau of Science and Technology of the Zhongshan Municipal Government, the Department of Science and Technology of Shandong Province, and the Beijing Youth Federation. Introducing them to Cyberport and exchanging insights, these visits offered valuable exposure and engagement opportunities for 160 community members, helping them build connections within the ecosystem.

香港方面，我們接待了來自大灣區、海內外總領事、高管、協會、企業集團和政府部門的246次來訪。我們歡迎英國商業及貿易部國務大臣及代表團，以及阿聯酋經濟部長所率領的代表團來港訪問，同時亦有接待內地代表團，包括廣東省工業和信息化廳、廣東省發展和改革委員會、廣東省粵港澳大灣區辦公室、深圳市前海管理局、深圳市青年聯合會、中山市副市長及中山市科學技術局、山東省科技廳及北京市青年聯合會。在訪問期間，我們向來賓介紹數碼港並交流見解，同時為160名社群成員提供寶貴的接觸和參與機會，幫助他們在生態圈內建立聯繫。

The Ambassador of the United Arab Emirates in Beijing, H.E. Hussain bin Ibrahim Al Hammadi, led a delegation to visit Cyberport to learn about the local I&T ecosystem.
阿聯酋駐華大使H.E. Hussain bin Ibrahim Al Hammadi率領代表團到訪數碼港，認識本地創科生態圈發展。

Inspiring Events Enthused Stakeholders

We remained at the forefront, propagating I&T developments and spearheading sector growth. Cyberport organised and participated in over 50 international conferences and flagship events. These platforms allowed us to share thought-leadership with industry and the public, generate investment, adoption, and exposure opportunities for start-ups, and enhance industry, stakeholder, and public engagement.

Cyberport's **Digital Economy Summit (DES) 2024**, jointly organised with the HKSAR government, made a resounding return, invigorating and propelling Hong Kong's smart city development. The summit drew more than 4,000 in-person and virtual participants from 40 countries and regions and featured over 100 speakers from Mainland China, the United States, Germany, the Middle East, ASEAN, the Asia-Pacific region, and Hong Kong. Industry luminaries and business leaders provided invaluable insights on "Smarter Technovation for All: Forging a Sustainable Future", underscoring how smart city initiatives enhance the quality of urban life and create a sustainable environment.

創新活動啟發同行者

我們始終站在推動創科發展的最前沿，引領行業增長。數碼港舉辦及參與逾50場國際會議和旗艦活動。我們透過該等平台與行業和公眾分享洞見，為初創企業創造投資、應用和曝光機會，以及促進行業交流，提升持份者及公眾參與度。

數碼港與香港特區政府合辦的「**2024數字經濟峰會**」強勢回歸，煥發活力，推動香港智慧城市發展的步伐。是次峰會吸引了來自40個國家及地區超過4,000位參與者在線上及線下參與，其中包括逾100位來自中國內地、美國、德國、中東、東盟、亞太地區及香港的演講嘉賓。業界知名人士和商界領袖就「智創無限 成就可持續未來」的主題分享了他們的真知灼見，強調智慧城市計劃如何提升城市生活質量，締造可持續發展的環境。

The Digital Economy Summit 2024 showcased a visionary hub of future technovation, forging a sustainable future together.
2024數字經濟峰會展示前瞻性未來創新樞紐，共創可持續未來。

Our annual **Cyberport Venture Capital Forum (CVCF) 2023**, themed "Venture Forward: Game Changing through Innovation", brought together more than 80 visionary venture experts, entrepreneurial pioneers, and influential experts to share insights and identify investment opportunities in emerging technologies such as Web3.0 and AI. The forum highlighted regional collaboration, particularly with the Middle East, ASEAN, and the GBA. It successfully facilitated over 300 fundraising meetings. In line with the government's emphasis on GreenTech, CVCF 2023 hosted a GreenTech and Sustainability Venture Day to explore investment opportunities in this emerging sector.

The **Digital Entertainment Leadership Forum (DELF) 2023** was another flagship event that zeroed in on the transformative potential of Web3.0 and blockchain technology in digital entertainment, key Cyberport clusters. Under the banner "Power Up! **W**hen **E**ntertainment Goes **B**eyond **3**oundaries", the event drew a record-breaking attendance of more than 3,500, attending physically and online to hear 90 speakers unravel the ever-evolving landscape of digital entertainment experiences across arts, education, sports, and lifestyle, all within the context of Web3.0. As part of the festivities commemorating Cyberport's 20th anniversary and the Government's "Happy Hong Kong" campaign, DELF 2023 also witnessed the Financial Secretary inaugurate Cyberport's Web3 Living Lab. This dedicated platform forms a cornerstone of promoting Web3.0, fostering business innovation, encouraging experimentation, and facilitating knowledge exchange.

我們一年一度的「**2023數碼港創業投資論壇**」以「科技革新　領航創投未來」為主題，雲集逾80位富有遠見的創投專家、創業先鋒和有影響力的專家，分享見解並探討新興科技（如Web3.0及人工智能）的投資機會。論壇重點討論區域合作，特別是與中東、東盟及大灣區的合作，成功促成逾300場融資配對。為配合政府對綠色科技的重視，「2023數碼港創業投資論壇」舉辦了「綠色科技及可持續創投日」，探索該新興領域的投資機會。

另一項旗艦活動「**2023數碼娛樂領袖論壇**」，重點關注Web3.0和區塊鏈技術在數碼港關鍵集群數碼娛樂中的變革潛力。該活動以「娛樂Power UP! **Web3**新視界」為主題，吸引現場和線上逾3,500人參加，參加人數突破紀錄，並有90名講者齊聚一堂，剖析數碼娛樂在Web3.0時代下的格局演變，分享數碼娛樂如何為藝術、教育、運動和生活等領域帶來全新體驗。作為數碼港成立二十周年紀念活動和特區政府「開心香港」活動的一部分，2023數碼娛樂領袖論壇亦見證了財政司司長為數碼港Web3 Living Lab（Web3生活體驗館）揭幕。該專用平台構成推廣Web3.0、促進業務創新、鼓勵實驗和促進知識交流的基石。

Paul Chan Mo-po, Financial Secretary of the HKSAR Government, officiated the opening ceremony of the Web3 Living Lab.
香港特區政府財政司司長陳茂波主持Web3 Living Lab（Web3生活體驗館）開幕禮。

Beyond signature events, Cyberport took part in high-profile industry events to demonstrate leadership, strengthen industry ties, and showcase start-ups. These engagement included **Hong Kong FinTech Week 2023**, **Asian Financial Forum 2024**, **Hong Kong Green Week**, and **Hong Kong Green FinTech Summit** in the FinTech space; as well as Smart Living events such as the **Learning and Teaching Expo 2023**, **Gerontech and Innovation Expo cum Summit 2023**, **InnoEx 2023**, **InnoCarnival 2023**, **Asia Summit on Global Health 2023**, **OGCIO STEM Solution Day 2023**, and **HKCSS x Cyberport SocTech IdeaXchange** and **HKCSS x SocTech Symposium**.

We also continued our support for **Digital Entertainment and Esports** by organising the **ABSG SportsTech Conference** during DELF 2023 and supporting the **StartmeupHK Festival/GAME ON! 2023**. In addition to showcasing **Web3.0** technology at the FinTech Week, we took a deep dive into Web3.0 technology development and financial inclusion at the **8th Belt and Road Summit**, and launched the **Web3 Innovators Season** series of events.

Technology Advances towards a Bright Future

With abundant opportunities ahead, buttressed by favourable policy support and a vibrant I&T ecosystem, Hong Kong is poised to capitalise on the immense potential of I&T and solidify its position as a leading regional and global I&T hub. Cyberport will continue to uphold its public missions and enrich Hong Kong's I&T ecosystem by cultivating innovative talent, fostering industry development, and promoting the integration of new and traditional economies.

Cyberport will continue its dedication to supporting national and Hong Kong SAR government's strategies, including spearheading the development of emerging technologies such as AI, Web3.0, blockchain, Green Finance, and GreenTech, as well as contributing to the development of the Northern Metropolis. We will commence a study on building a new I&T facility in **Lau Fau Shan** in support of the Northern Metropolis.

All of this will be reinforced by two of Cyberport's signature developments. Our **AI Supercomputing Centre** is expected to commence operations in 2024, further powering up the I&T sector with strategic technology infrastructure. The construction of **Cyberport 5**, designed to support the needs of the ever-expanding I&T community, is also progressing at full speed. These developments will enable us to make substantial contributions to Hong Kong's long-term prosperity and integration into national development.

Acknowledging the Crucial Roles

I extend my sincere gratitude to the Board of Directors for their invaluable guidance. Their expertise has been crucial in steering Cyberport through challenges and opportunities. I would like to acknowledge the contributions of the immediate past CEO, Mr Peter Yan, and the Cyberport management, whom have been instrumental in our remarkable success and growth.

Equally deserving of recognition are our dedicated colleagues, whose professionalism, tireless efforts, and innovative spirit continue to drive Cyberport's public mission forward. Lastly, I extend my heartfelt appreciation to our partners and stakeholders for their continued trust and support, which are vital in our collective journey towards achieving new milestones and unlocking boundless possibilities.

除了旗艦活動外，數碼港還參加了備受矚目的業界活動，以展示領導力、加強行業聯繫並推廣初創企業，其中包括金融科技領域的「**香港金融科技周2023**」、「**亞洲金融論壇2024**」、「**香港綠色周**」和「**香港綠色金融科技論壇**」；以及智慧生活活動，如「**學與教博覽2023**」、「**樂齡科技博覽暨高峰會2023**」、「**香港國際創科展2023**」、「**創新科技嘉年華2023**」、「**亞洲醫療健康高峰論壇2023**」、「**資科辦STEM方案分享日2023**」，以及「**社聯 x 數碼港 — 社創及科技對談交流會**」及「**社聯 x 社創及科技研討會**」。

我們亦在「2023數碼娛樂領袖論壇」期間舉辦了「**瑞騰國際體育科技專場**」，一如既往地支持**數碼娛樂及電競**，並支持「**StartmeupHK創業節／GAME ON! 2023**」。除了在金融科技周上展示**Web3.0**技術外，我們亦在「**第八屆一帶一路高峰論壇**」上深入探討Web3.0技術發展及實現金融包容性，並推出「**Web3 Innovators Season**」系列活動。

科技成就光明未來

鑒於未來機遇眾多，加上有利的政策扶持和充滿活力的創科生態系統，香港定能充分發揮創科的巨大潛力，鞏固其作為區域及全球領先創科中心的地位。數碼港將持續秉承其對公眾的使命，透過培育創新人才、促進產業發展、推動新經濟與傳統經濟融合，豐富香港的創科生態系統。

數碼港將繼續致力於支持國家和香港特區政府的策略，包括引領人工智能、Web3.0、區塊鏈、綠色金融、綠色科技等新興技術的發展，並為北部都會區的發展貢獻力量。我們將會展開一項關於在**流浮山**新建創科設施的研究，以支援北部都會區的發展。

數碼港的兩個旗艦項目將鞏固前述發展成果。其中一個是預計將於2024年開始營運的「**人工智能超算中心**」，該中心依託戰略性科技基建，將進一步助力創科行業。另一個是當前全速建設中的「**數碼港第五期**」，支援日益壯大的創科界產生的需求。在該等項目的推動下，我們將能夠大力支持香港的長期繁榮並促進香港融入國家發展之大局。

感謝各方鼎力支持

我謹對董事局作出的寶貴指導致以誠摯的感謝。他們的專業知識對於引導數碼港應對挑戰及把握機遇至關重要。我亦衷心感謝上一任行政總裁任景信先生及數碼港管理層的貢獻，他們對數碼港取得的矚目成就及發展貢獻了重大力量。

同樣值得嘉獎的是我們忠誠勤勉的同事們，他們的專業精神、不懈努力及創新精神繼續推動數碼港實踐公眾使命。最後，我謹此衷心感謝我們的合作夥伴及持份者長期以來的信任及支持，這對於我們一同踏上征程實現新里程碑，以及開啟無限可能起著至關重要的作用。

CHIEF EXECUTIVE OFFICER'S REPORT
行政總裁報告

Generative AI is revolutionising the global socio-economic evolution and opening up new frontiers. As our country has advanced the innovation-driven development strategy, and the HKSAR Government augmented input for the I&T sector, Cyberport complemented the development strategies by steering our public missions. We supported high-calibre start-ups and gathered industry-leading enterprises, leveraging their competitive prowess in forefront technologies such as AI and big data, FinTech, Smart Living, Digital Entertainment, Web3.0, and Cybersecurity, to accelerate digital transformation of the traditional economy and extensive application of I&T to enhance building of the smart city, which benefited the general public with fruits of I&T efforts, leading Hong Kong to become an international I&T hub with the common good for all.

生成式人工智能革新全球社會經濟的發展格局，開拓全新視野。隨著國家推進以創新驅動發展的戰略，香港特區政府加大對創科產業的投入，數碼港積極配合發展策略，繼續實踐公眾使命，扶植優質初創企業及匯聚行業領軍企業，以其在人工智能及大數據、金融科技、智慧生活、數碼娛樂、Web3.0、網絡安全等前沿科技領域的實力優勢，助力傳統經濟數碼轉型，並加快創科應用普及化，提升智慧城市建設，讓創科成果惠及市民大眾，推動香港發展成為全民共享的國際創科中心。

Dr Rocky Cheng
Chief Executive Officer

行政總裁
鄭松岩博士

The tech industry experienced numerous profound transformations in 2023/24, with generative AI revolutionising the global landscape and unleashing new horizons. This was amplified by national strategies and local policies solidifying Hong Kong's strengths as an international innovation and technology (I&T) centre.

Unlock Infinity with New Milestones

Riding on two decades of solid foundation, Cyberport has seized opportunities arising from the ever-strengthening support from the HKSAR Government to drive its public missions forward, empowering more startups to innovate, particularly in AI, FinTech, Smart Living and Smart City, and Web3.0. We enabled young innovators through incubation, internships, and career opportunities, enhancing Hong Kong's I&T talent pool with comprehensive training programmes. We matched needs from society and enterprises with solutions, implementing government-commissioned proof-of-concept and subsidy schemes to help traditional economies benefit from start-up innovations. Leveraging Hong Kong's unique advantage, we attracted top talent and enterprises from the mainland and the world, enriching Hong Kong's I&T ecosystem and advancing its strategic goal of being a vibrant international I&T hub.

Cyberport Community Strode Ahead

In 2023/24, our community grew to over 2,000 companies, including one listed company and eight unicorns in FinTech, Smart Living/Smart City, Digital Entertainment, and Web3.0. Notably, CertiK and HashKey became the latest unicorns to call Cyberport home. Community members raised more than HK$3.21 billion (US$412 million) during the year, a remarkable achievement pushing cumulative funds to over HK$40.5 billion (US$5.2 billion). They also secured nearly 40 intellectual property rights. Community start-ups expanded to new markets in Mainland China and the Greater Bay Area (GBA), along with Australia, Singapore, Malaysia, India, Canada, and the United Kingdom.

Our community companies continued to garner acclaim at local, Mainland, and international industry awards, amassing more than 170 accolades during the year and bringing the cumulative total to over 1,500. These included securing nine titles, including four winner awards at the **Asia Pacific ICT Alliance (APICTA) Awards 2023**; claiming 28 successes at the **Hong Kong ICT Awards 2023**, including one grand and seven gold awards, and clinching 13 podium places at the **PropTech Excellence Awards 2024**. At the **ET Net Smart Living Partnership Awards 2023/24**, Cyberport community companies won a total of 18 awards, while our incubatees ITsci and Bridge AI earned Silver Medal Awards at the **International Exhibition of Inventions Geneva 2024**.

The Cyberport community's influence also extended beyond these platforms, with 12 start-ups recognised by the **2023 Deloitte Hong Kong Technology Fast 50 & Rising Star Awards**, including two "Outstanding Female Entrepreneur" titles.

At the ET Net Smart Living Partnership Awards 2023/24, Cyberport community companies won a total of 18 awards.
於《經濟通》「2023/24智慧生活夥伴大獎」中，數碼港社群企業囊括18個獎項。

於2023/24年度，科技產業經歷了諸多深刻的變革，其中生成式人工智能技術引領了全球科技的革新，並開拓新視野。國家戰略及本地政策更進一步鞏固了香港作為國際創科中心的優勢。

以新機遇釋放無限可能

憑藉二十年來的堅實基礎，數碼港緊握香港特區政府日益增強的支持所帶來的機遇，推動實踐其公眾使命，賦能更多初創企業創新，尤其是在人工智能、金融科技、智慧生活及智慧城市，及Web3.0領域上。我們透過培育、實習及就業機會支持年輕創新者，通過提供全面培訓計劃，壯大香港創科人才庫。我們將社會和企業需求與解決方案配對起來，實施政府委託的概念驗證測試資助計劃，助力傳統經濟分享初創企業創新成果。憑藉香港的獨特優勢，我們吸引來自內地及國際的頂尖人才及企業，豐富香港的創科生態圈，並助力其實現成為蓬勃發展的國際創科中心的戰略目標。

數碼港社群邁步向前

於2023/24年度，數碼港社群企業突破2,000間，當中包括1間上市公司及8間獨角獸企業，涵蓋金融科技、智慧生活／智慧城市、數碼娛樂及Web3.0。值得注意的是，CertiK及HashKey成為數碼港新晉獨角獸。社群成員融資成績斐然，年內獲得逾32.1億港元（4.12億美元）的融資，使累計融資額增至逾405億港元（52億美元），亦獲得近40項知識產權。社群初創企業業務拓展至新市場，包括中國內地及大灣區，以及澳洲、新加坡、馬來西亞、印度、加拿大及英國。

我們的社群企業繼續在本地、內地及國際行業獎項中屢獲殊榮，年內累計獲授逾170個獎項，累計獲授超過1,500個獎項。其中包括，於「**2023亞太資訊及通訊科技大獎**」奪得九個獎項，包括四個大獎；於「**2023香港資訊及通訊科技獎**」榮獲28個獎項，包括一個大獎及七個金獎；以及於「**PropTech Excellence Awards 2024**」奪得13個獎項。於**《經濟通》**「**2023/24智慧生活夥伴大獎**」中，數碼港社群企業囊括18個獎項，同時，我們的培育公司ITsci及Bridge AI亦於「**2024日內瓦國際發明展**」摘得銀獎。

數碼港社群的影響力亦遠不止這些平台，其中12間初創企業獲授「**2023德勤香港高科技高成長50強及明日之星**」殊榮，包括兩個「傑出女性創業者」獎。

Emerging Spheres Manifested Strong Promise

AI and Web3.0 are shaping the future, and as highlighted in the Government's Policy Address and Budget, are crucial to Hong Kong's growth.

Hong Kong's AI development is set to accelerate with Cyberport's **AI Supercomputing Centre (AISC)** coming into operation in late 2024, while the Government has allocated HK$3 billion to support local universities, R&D centres and AI-related enterprises etc. in leveraging the computing power of AISC, thereby significantly enhancing Hong Kong's R&D capabilities across sectors such as HealthTech, data science, advanced manufacturing, and new energy technology. The AISC will also provide a robust foundation for cutting-edge technologies like generative AI and large language model (LLM) construction. Meanwhile, Cyberport strives to build a comprehensive ecosystem, spanning computing infrastructure, fundamental/vertical/specialised large model development, and introducing system integrators. Currently, Cyberport gathers over 300 start-ups specialising in AI, big data and robotics, and recently signed collaboration agreements with leading companies such as iFlytek, Cisco, Baidu, Huawei, and Biren Technology, to holistically build an AI technology and industry development ecosystem.

新興領域前景光明

人工智能及Web3.0正在塑造未來，而特區政府施政報告和財政預算案亦強調其對香港的發展至關重要。

隨著數碼港**人工智能超算中心**將於2024年底投入營運，香港人工智能產業將迎來加速發展，同時政府已撥款30億港元支援本地大學、研發中心及人工智能相關企業等利用人工智能超算中心的算力，從而大幅提升香港在健康科技、數據科學、先進製造與新能源科技等方面的研發能力。人工智能超算中心亦將為生成式人工智能及大型語言模型構建等尖端技術奠定堅實基礎。同時，數碼港致力打造綜合生態系統，涵蓋算力基礎設施、基礎／垂直／專業大型模型開發等，並引入系統集成商。目前，數碼港匯聚逾300間專注人工智能、大數據及機械人技術領域的初創企業，並於近期與科大訊飛、思科、百度、華為及壁仞科技等領軍企業簽署合作協議，以全面打造人工智能技術及產業發展生態系統。

Cyberport signed a Memorandum of Understanding with Cisco to collaborate on enhancing AI capabilities in Hong Kong.
數碼港與思科簽署合作備忘錄，攜手提升香港人工智能實力。

Cyberport signed a Memorandum of Understanding with the China Academy of Information and Communications Technology (CAICT) to collaborate on the establishment of the ASTRON Supernode (Hong Kong) and to promote the advancement of digital infrastructure in the city.
數碼港與中國信息通信研究院（「中國信通院」）就合作推動在香港建設「星火·鏈網」國際超級節點（香港）簽署合作備忘錄，攜手促進香港數字基礎設施建設。

iFLYTEK Co., Ltd., a leading listed company specialising in AI, along with its subsidiary Xunfei Healthcare Technology Co., Ltd., signed a landing agreement with Cyberport. The iFLYTEK group will establish its international headquarters at Cyberport.
人工智能上市企業科大訊飛股份有限公司及旗下子公司訊飛醫療科技股份有限公司與數碼港簽署入駐園區協議，科大訊飛集團將落戶數碼港及成立國際總部。

Cyberport's Web3.0 community has become a powerhouse with over 270 companies, forming the largest Web3.0 community in Hong Kong. The **Web3 Hub@Cyberport** initiative attracted Web3.0 companies to the city, from Mainland China and 19 other countries. We welcomed around 130 Web3.0 companies into the Cyberport Incubation Programme and launched the **Web3.0 Internship Programme 2024,** drawing local, Mainland, and overseas university students to intern at Hong Kong's Web3.0 companies. In 2024, we partnered with Draper University in Silicon Valley to incorporate Web3.0 elements for the first time in the **Cyberport University Partnership Programme**, empowering students to pursue Web3.0 aspirations. The newly established **Web3 Academy** provides training and seminars to over 3,500 participants, including founders, developers, entrepreneurs, companies, and university students. To accelerate industry development, we organised and supported over 30 Web3.0 events since May 2023 and launched the **Web3 Proof-of-Concept Subsidy Scheme,** awarding HK$150,000 grants to 45 projects. The **Web3 Living Lab** has attracted over 7,600 visitors since its launch.

Key Technology Clusters Sustained Robust Growth

Smart Living/Smart City

The widespread embrace of Smart Living/Smart City technologies and the Government's promotion of Hong Kong's digital transformation and smart city development, have significantly broadened the playing field. Cyberport's Smart Living/Smart City cluster now comprises approximately 770 companies, specialising in an ever-expanding spectrum of solutions, from EdTech, HealthTech, GeronTech, PropTech, to social technology (SocTech), and more. In particular, Cyberport was allocated HK$265 million in the Government funding to launch the **Cyberport Incubation Programme for Smart Living Start-ups**. This initiative aims to nurture an average of 90 Smart Living start-ups annually over the next 5 years, driving Hong Kong's smart city development. During the year, the Programme admitted 40 start-ups.

Additionally, in 2023/24, Cyberport unveiled the **Smart-Space PropTech in Fanling**, a co-working space developed with the Hong Kong Housing Society in the Northern Metropolis.

Community start-ups' EdTech solutions are increasingly sought after to enhance learning and teaching. To drive engagement and adoption, Cyberport hosted the **Knowing More About IT** and **IT Innovation Lab in Schools**, and participated in the **Learning and Teaching Expo 2023** to outreach with educators and parents. Supporting the Government's **STEAM** education drive, we partnered with the Education Bureau to launch a new edition of the **Professional Development Programme on Innovation and Technology for STEAM Co-ordinators of Schools**. We also kicked off a **Student Mentorship Programme on Innovation and Technology** to inspire STEAM innovation among students.

Global sustainability push and government initiatives have catalysed GreenTech innovation. Cyberport hosted a **GreenTech and Sustainability Venture Day** during the **Cyberport Venture Capital Forum 2023** to spotlight GreenTech investment opportunities. We also organised the "Harnessing PropTech, ESG, and FinTech for a Greener Future" seminar at **Hong Kong Green Week**, and co-hosted **ZERO 2 LIVE LOCAL 2024** with Negawatt, a smart building start-up, to accelerate GreenTech cluster development at the Cyberport Career Fair 2024.

數碼港構建全港最大Web3.0社群，匯聚了超過270間Web3.0相關企業。「**數碼港Web3基地**」計劃吸引了來自中國內地及其他19個國家的Web3.0公司入駐香港。我們歡迎約130間Web3.0公司加入「數碼港培育計劃」，並推出「**數碼港Web3.0實習計劃2024**」，吸引本地、內地和海外大學生到香港的Web3.0公司實習。2024年，我們夥拍位於矽谷的德雷珀大學(Draper University)，為「**數碼港・大學合作夥伴計劃**」首次加入Web3.0元素，旨在鼓勵學生追尋Web3.0夢想。新成立的「**Web3學院**」為超過3,500名參與者提供培訓和研討會，其中包括創辦人、開發者、企業家、公司及大學生。為加速產業發展，我們自2023年5月起舉辦並支援逾30場Web3.0活動，並推出「**Web3概念驗證測試資助計劃**」，為45個項目提供150,000港元的資助。自**Web3 Living Lab (Web3生活體驗館)** 推出以來，已吸引超過7,600名訪客。

重點科技集群保持穩健增長

智慧生活／智慧城市

智慧生活／智慧城市技術的廣泛普及，以及特區政府推動香港數碼轉型和智慧城市發展，極大拓寬了發展空間。數碼港的智慧生活／智慧城市集群目前由約770間公司組成，專注日益多元化的解決方案，涵蓋教育科技、健康科技、樂齡科技、房地產科技，以及社創科技等。具體而言，數碼港獲得政府2.65億港元的撥款，推行「**數碼港智慧生活初創培育計劃**」，致力在未來五年內平均每年培育90間智慧生活初創企業，推動香港智慧城市的發展，於本年度該計劃已取錄約40間企業。

此外，於2023/24年度，數碼港在北部都會區與香港房屋協會攜手推出**房地產科技共享工作室Smart-Space PropTech**。

將社群初創企業的教育科技解決方案應用於優化學習和教學成效正逐漸成為趨勢。為提升參與度和接受度，數碼港推出「**奇趣IT識多啲**」及「**學校IT創新實驗室**」計劃，並參與「**學與教博覽2023**」，與教育從業員和家長建立聯繫。為支援政府推動「**STEAM**」教育，我們與教育局合作推出新版「**學校STEAM統籌人員創新科技專業培訓課程**」，亦啟動「**創新科技學生師友計劃**」，以激發學生的STEAM創新思維。

全球可持續發展趨勢和政府計劃推動綠色科技創新。數碼港在「**2023數碼港創業投資論壇**」期間舉辦「**綠色科技及可持續創投日**」，以探討綠色科技投資機會。我們亦於「**香港綠色周**」期間舉辦「以房地產科技、ESG和金融科技打造綠色未來」研討會，並與智慧建築初創企業庫瓦(Negawatt)合辦「**ZERO2零活易Live Local 2024**」，以於「數碼港互動招聘博覽2024」期間加速綠色科技集群的發展。

SocTech, HealthTech, and GeronTech are making waves, so Cyberport teamed up with the Hong Kong Council of Social Service to host the **SocTech IdeaXchange** and **SocTech Symposium**, driving social welfare digital transformation. We showcased our community's HealthTech innovations at the **Asia Summit on Global Health 2023**, and GeronTech solutions at the **GeronTech and Innovation Expo cum Summit**.

隨著社創科技、健康科技及樂齡科技成為發展趨勢，數碼港與香港社會服務聯會合作舉辦「**社創及科技對談交流會**」以及「**社創及科技研討會**」，推動社會福利界的數碼轉型。我們於「**亞洲醫療健康高峰論壇2023**」上展示了社群的健康科技創新成果，並於「**樂齡科技博覽暨高峰會**」上展示了樂齡科技解決方案。

FinTech

Cyberport's FinTech start-up community has remained the largest in Hong Kong, with over 430 companies injecting new impetus in Hong Kong's financial innovation. In response to the government's call to establish Hong Kong as an international GreenTech and Green Finance (GreenFi) centre, Cyberport co-hosted the inaugural **Hong Kong Green FinTech Summit** during Hong Kong Green Week. Developed by the Financial Services and the Treasury Bureau (FSTB), Cyberport, and Invest Hong Kong, the **Prototype Hong Kong Green FinTech Map** was unveiled at Cyberport. Serving as a one-stop directory of Hong Kong's Green FinTech enterprises, the map features over 50 companies, including over 20 from Cyberport, helping corporations and financial firms identify sustainable FinTech solutions.

金融科技

數碼港擁有香港最大的金融科技社群，匯聚逾430間公司，為香港金融創新注入新動力。為響應政府將香港打造為國際綠色科技及綠色金融中心的號召，數碼港於「香港綠色周」期間合辦首屆「**香港綠色金融科技論壇**」。而由財經事務及庫務局（財庫局）、數碼港及投資推廣署合作編製的「**香港綠色金融科技地圖」原型**，亦於數碼港發佈。該地圖作為香港綠色金融科技企業的一站式名錄，收錄逾50間公司，當中包括超過20間數碼港社群企業，旨在幫助企業和金融公司物色可持續的金融科技解決方案。

Cyberport intensified efforts to expand Hong Kong's FinTech adoption and talent pool. Riding on the success of **Fintech Proof-of-Concept Subsidy Scheme**, Cyberport was commissioned by the FSTB to roll out **Green and Sustainable FinTech Proof-of-Concept Funding Support Scheme** to promote innovation in Green FinTech. Our **FinTech Supervisory Sandbox 3.1** facilitated testing of FinTech applications and the adoption of FinTech solutions by financial institutions, while our **Leading Fintech Ventures** programme in collaboration with Hong Kong University nurtured FinTech-minded professionals.

數碼港加大力度推動香港金融科技的應用並擴大人才庫。繼「**拍住上**」**金融科技概念驗證測試資助計劃**的成功推行後，數碼港受財庫局委託推出「**綠色和可持續金融科技概念驗證測試資助計劃**」，促進綠色金融創新。我們的「**金融科技監管沙盒3.1**」促進金融科技應用測試，鼓勵金融機構採用金融科技解決方案，而我們與香港大學合辦的「**金融科技創業課程**」則培育具備金融科技思維的專才。

In collaboration with Hong Kong Monetary Authority, we organised the **4th Anti-Money Laundering Regtech Lab** to highlight RegTech applications in combating digital fraud and financial crime; and the **"InsureTech Connect Asia Roadshow – Hong Kong"** to share InsurTech developments with entrepreneurs, investors, and industry leaders. We supported **HKMA's Project Ensemble** to promote asset tokenisation and wholesale Central Bank Digital Currency, crucial for Hong Kong's leadership as an international financial centre.

我們與香港金融管理局合作，舉辦「**第四次反洗錢合規科技實驗室**」，重點關注監管科技在打擊數碼詐騙及金融犯罪方面的應用；及「**InsureTech Connect Asia Roadshow—Hong Kong**」，與企業家、投資者及業界領袖分享保險科技發展資訊。我們支援**金管局**「**Ensemble項目**」，促進資產代幣化和批發層面央行數碼貨幣，這對於香港作為國際金融中心的領導地位至關重要。

Digital Entertainment and Esports

Cyberport remains a fervent supporter of Digital Entertainment, championing its potential for youth and the creative sectors.

Web3.0 is unlocking possibilities in Digital Entertainment. Our **Digital Entertainment Leadership Forum (DELF) 2023** drew over 3,500 attendees and over 90 speakers with the theme "Power Up! **W**hen **E**ntertainment Goes **B**eyond **3**oundaries". The event achieved over 270,000 online views and garnered a record-breaking 800+ items of media coverage from more than 35 outlets. During DELF 2023, Paul Chan Mo-po, the Financial Secretary, also officiated the opening of the Web3 Living Lab.

數碼娛樂及電競

數碼港繼續鼎力支援數碼娛樂行業，激發年輕人及創意產業的潛力。

Web3.0不斷激發數碼娛樂的發展潛力。我們舉辦以「娛樂Power UP! **Web3**新視界」為主題的「**2023數碼娛樂領袖論壇**」，吸引逾3,500位參與者及90位講者。此次活動獲得超過270,000次線上觀看，並獲得破紀錄的逾35間媒體的800多篇報導。於「2023數碼娛樂領袖論壇」期間，亦獲得財政司司長陳茂波主持了Web3 Living Lab（Web3生活體驗館）的開幕禮。

Digital Transformation Injected New Impetus into Digital Economy

Funded by the HKSAR Government with HK$500 million, our **Digital Transformation Support Pilot Programme** assists SMEs in adopting ready-to-use basic digital technology solutions. This initiative will accelerate their digitalisation, improve operational efficiency, expand their customer base, and strengthen the competitiveness of SMEs. Additionally, it will drive the overall development of Hong Kong's digital economy.

數碼轉型為數字經濟注入新動力

我們獲香港特區政府撥款5億港元推行「**數碼轉型支援先導計劃**」，協助中小企應用現成的基礎數碼科技方案，加速數碼化，提升營運效率及擴闊客源，加強中小企的競爭力，推動香港整體數字經濟的發展。

Strategic Enterprises' Landing and Partnerships Strengthened Momentum for I&T Growth

Recently, Cyberport has actively attracted leading technology enterprises to land on campus, including iFlytek, Biren Technology and CertiK, strengthening Hong Kong's I&T development with forefront technology and R&D outcomes, as well as the local digital economy with economic output. In 2024, Cyberport further expanded its overseas networks and concluded collaboration agreements with the Saudi Arabian national technology park KACST and the South Korean Start-up Hub d·camp. Through over 30 non-local delegation visits to Cyberport and outbound visits to overseas markets including the Middle East and ASEAN countries, Cyberport connected Hong Kong start-ups to emerging markets, paving their way for successful expansions. For notable instances, OneDegree secured Series B investment from the Dubai Insurance Company to offer digital asset insurance in the United Arab Emirates (UAE), and Animoca Brands signed an MoU with KACST to facilitate the entry of companies and institutions into the Web3 system and enhance Web3 applications in Saudi Arabia.

重點企業落戶與合作夥伴關係增強創新科技發展勢頭

近年來，數碼港積極延攬科技領軍企業落戶，包括科大訊飛、壁仞科技及CertiK，透過前沿科技與研發成果加強香港的創新科技發展，以經濟產出帶動本地數字經濟增長。2024年，數碼港進一步拓展其海外網絡，與沙特阿拉伯國家級科技城KACST及韓國創科中心d·camp簽署合作協議。數碼港透過接待逾30個外地代表團來訪，以及外訪包括中東及東盟國家在內的海外市場，連接香港初創企業與新興市場，為香港初創企業成功拓展業務鋪平道路。值得注意的實例如，OneDegree獲得迪拜保險公司的B輪投資，在阿拉伯聯合酋長國（阿聯酋）提供數字資產保險；Animoca Brands與KACST簽署合作備忘錄，旨在促進公司及機構進入Web3系統，增強沙特阿拉伯的Web3應用。

Cyberport also continued to advance the Mainland networks, and has deepened its cooperation with the Qianhai Authority, and established partnerships with the China Academy of Information and Communications Technology, Huawei, Baidu, Ant Group, Zhongguancun in Beijing, Beijing International Big Data Exchange, Grand Union of Innovation Service Platform (Anhui Province) Co., Ltd., Hong Kong Alumni Association of Beijing Universities, the People's Government of Shangcheng District of Hangzhou, etc, laying the groundwork for attracting more Mainland enterprises to land in Hong Kong.

數碼港亦繼續強化內地夥伴網絡，包括深化與前海管理局的合作，並已與中國信息通信研究院、華為、百度、螞蟻集團、北京中關村、北京國際大數據交易所、科大矽谷服務平台（安徽）有限公司、香港北京高校校友聯盟、杭州市上城區人民政府等建立合作夥伴關係，為吸引更多內地企業落戶香港奠定基礎。

Cyberport led start-ups to Beijing to participate in the "2024 Hong Kong Talents Beijing Tour", co-organised by the Hong Kong Alumni Association of Beijing Universities and the Beijing Overseas Talents Center, to promote exchanges and collaboration between young talents in Beijing and Hong Kong.
數碼港率領初創到訪北京，參加由香港北京高校校友聯盟和北京海外學人中心合辦的「2024香港英才北京行」，促進京港青年人才的交流及合作。

Cyberport has deepened its cooperation with the Qianhai Authority.
數碼港已深化與前海管理局的合作。

Cyberport signed a Memorandum of Understanding with Grand Union of Innovation Service Platform (Anhui Province) Co., Ltd. to establish a strategic partnership aimed at promoting project collaboration and talent exchanges.
數碼港與科大矽谷服務平台（安徽）有限公司簽署合作備忘錄，建立戰略合作關係，促進雙方在項目合作互推、人才交流等方面的合作。

Entrepreneurship Thrived in Supportive Ecosystem

Cyberport is spearheading Hong Kong's I&T development. Our entrepreneurship programmes, continued to support entrepreneurs in varied stages to realise innovative dreams and ambitious ventures.

During the year, the **Cyberport Creative Micro Fund (CCMF),** a key programme for early-stage start-ups, provided HK$9.8 million to enable 98 teams, helping them turn ideas into prototypes. Our **Cyberport Incubation Programme (CIP),** another long-running initiative, admitted 129 start-ups, thereby accelerating their growth. Meanwhile, the **Cyberport Accelerator Support Programme (CASP)** subsidised 16 start-ups to catalyse their growth through global accelerator programmes. Through a record-breaking 230 and more projects supported by the **Overseas/Mainland Market Development Support Scheme (MDSS)**, start-ups were empowered to make their mark on the overseas and Mainland markets.

Cyberport's strategic partnership networks continued to provide robust support to start-ups. The **Cyberport Enterprise Network (CEN),** consisting of 110 partner corporations and organisations, actively connects high-potential start-ups with large institutions to foster business partnership and facilitate matching solutions. CEN organised over 250 business matching sessions and events, engaging more than 300 start-ups – almost doubling last year's number. These efforts facilitated adoption and collaboration between Cyberport start-ups and established enterprises and institutions, including Hang Seng Bank commissioning Moonland Metaverse to develop a metaverse business banking centre; the Cyber Security and Technology Crime Bureau of Hong Kong Police Force partnering with Cyberbay for a bug hunting campaign to raise enterprises' awareness and capability in cybersecurity; and Negawatt Utility's being backed by Catalyst, UAE start-up technology accelerator in Series A funding to support its landing in Masdar City Free Zone of the UAE market.

We welcomed over 30 members to the **Cyberport Investors Network (CIN)**, now totalling more than 200 investors, including venture capital firms, family offices, as well as private equity and corporate venture capital firms worldwide. These investors share an appetite for high-quality tech ventures and are dedicated to enhancing Cyberport start-ups' fundraising and deal-making capabilities. As of September 2024, the network has cumulatively invested HK$2.597 billion (US$333 million) in Cyberport community companies. With Web3.0 piquing investor interest, we launched the **Web3.0 Investors Circle**, creating an exclusive network for Web3.0 investors and a reliable funding source for Web3.0 start-ups.

支援生態系統　助力創業蓬勃發展

數碼港正引領香港的創科發展。我們的創業計劃繼續助力在不同階段的創業家實現創新夢想及宏偉的事業。

年內，「**數碼港創意微型基金**」，一個針對早期初創企業的關鍵計劃，提供980萬港元資助了98個團隊，協助其將創新概念付諸實踐，轉化為產品雛型。我們的另一項長期計劃「**數碼港培育計劃**」取錄129間初創企業，藉此加快其發展。與此同時，「**數碼港加速器支援計劃**」向16間初創企業提供資助，透過全球加速器計劃加快其發展。透過「**海外及內地市場推廣計劃**」獲支援的項目超過230個，達到歷史新高，助力初創企業在海外及內地市場大展拳腳。

數碼港的戰略合作夥伴網絡持續為初創企業提供強勁支援。「**數碼港企業網絡**」擁有110間合作夥伴企業及機構，積極聯繫具潛力的初創企業及大型企業，以培育商業夥伴關係及創新解決方案。「數碼港企業網絡」已組織超過250場業務配對環節和活動，吸引超過300間初創企業參加，較去年近乎增加了一倍。該等舉措促進了數碼港初創企業與成熟企業及機構之間的應用及協作，例如，恒生銀行委託Moonland Metaverse開發元宇宙商務理財中心；香港警務處網絡安全及科技罪案調查科與Cyberbay攜手舉辦「狩網運動」，提升企業的網絡安全意識及能力；Negawatt Utility獲得阿聯酋科技初創加速器Catalyst的A輪融資支援，以助力其於阿聯酋馬斯達爾城自由貿易區落戶，進一步拓展阿聯酋市場。

我們歡迎超過30名成員加入「**數碼港投資者網絡**」，目前投資者總數逾200名，其中包括全球各地的創投公司、家族投資辦公室、私募股權公司及企業創投公司。該批投資者對於優質科技企業有著共同偏好，並致力增強數碼港初創企業的集資及促成交易能力。截至2024年9月，該網絡已累計向數碼港社群企業投資25.97億港元（3.33億美元）。隨著Web3.0激起投資者的興趣，我們推出「**Web3.0投資圈**」，為Web3.0領域創建了專屬的投資者網絡，並為該領域的初創企業建立可靠的融資渠道。

Cyberport and Hang Seng Bank have expanded the partnership established through the Memorandum of Understanding in 2021. This expanded collaboration focuses on the Index Innovation Lab, SME digital transformation, green finance and technology, and nurturing I&T talents. The renewed partnership aims to facilitate the development of I&T in Hong Kong.
數碼港與恒生銀行擴大2021年合作備忘錄的合作範疇，聚焦指數創新實驗室、中小企數碼轉型、綠色金融與科技以及創科人才培育，旨在推動香港整體創新科技的發展。

The **Cyberport Technology Network (CTN)** continues to empower start-ups with cutting-edge technology from leading global technology companies. Members provide comprehensive technical training and preferential offers to community companies, including free cloud service credits, enhancing solutions and product development. In 2023/24, over 160 start-ups joined Google's Igniting Start-ups & Fintech Program, and more than 50 received cloud credits and training from Amazon Web Services' (AWS) Startup Cloud Package. Cyberport also launched new initiatives with CTN members, including partnerships with Huawei Cloud, Baidu, etc., to strengthen support for start-ups in AI, cybersecurity, and cloud computing.

To meet the needs of maturing start-ups, the **Cyberport Professional Services Network (CPN),** comprising more than 50 full-service consultancy and specialised consultancy firms, offers comprehensive advice and services. CPN hosted one-on-one service clinics to help start-ups improve pitching, investment strategies, business plans, overseas expansion, marketing, and branding; providing offshore hiring training and organising a "Secure by Design Workshop" to enhance cybersecurity understanding, benefitting 50 community companies.

Young Talents Shaping an Infinite Future

Hong Kong's long-term prosperity hinges on the empowerment of young people. I&T is essential, and Cyberport stepped up its efforts to boost proficiency and encourage youth to join the sector.

We welcomed the Education University of Hong Kong as a co-organising university of the **Cyberport University Partnership Programme 2023,** enabling more university students to pursue their FinTech ambitions. Responding to the growing interest for GBA experiences, we expanded the **Cyberport Greater Bay Area Young Entrepreneurship Programme 2023** bootcamp beyond Shenzhen and Guangzhou, receiving an unprecedented number of applications and female entrepreneurs. We also launched the **GBA Fintech Two-way Internship Scheme for Post-secondary Students,** commissioned by the FSTB, to spark interest in FinTech careers and extend Hong Kong's talent pipeline.

Our **Youth Start-up Internship Programme 2024,** in collaboration with the Home and Youth Affairs Bureau, saw its third edition, offering 100 internships with increased salary subsidies. One-year traineeship opportunities were provided to first-time jobseekers through a new edition of **JC PROcruit C,** while the **Cyberport Career Fair 2024** connected over 2,300 participants to more than 2,000 I&T vacancies. The **STEM+E Competition 2023** challenged students to address social concerns through innovative solutions.

Looking Forward to Exciting Horizons

As we forge ahead on our pivotal missions, I must thank the HKSAR Government, Board of Directors, partners, fellow colleagues and supporters for invaluable guidance, unwavering dedication, and exceptional ingenuity, allowing us to achieve significant milestones and to unlock new possibilities. Together, we will push for a brighter future for all.

Your support will be instrumental for Cyberport and Hong Kong to take the next significant leap in I&T. Our mission is to wholeheartedly support strategies to integrate the city into the country's high-quality development. With the Cyberport expansion project progressing steadily, and the AI Supercomputing Centre set to unleash tremendous potential for Hong Kong's I&T and R&D sectors, we are propelling the city's digital economy, enhancing our technological capabilities, and becoming a leading innovation and technology hub. As the future holds great promise, let's strongly move forward together.

「**數碼港科技網絡**」繼續利用全球領先科技企業的前沿技術，為初創企業賦能。網絡成員為社群企業提供全面的技術培訓及優惠待遇（包括免費雲服務使用額），以改善解決方案及加快產品開發。於2023/24年度，超過160間初創企業加入谷歌的「初創與金融科技燃亮計劃」，超過50間初創企業在「亞馬遜網絡服務」推出的雲創計劃中獲得雲積分及培訓。數碼港亦與「數碼港科技網絡」成員攜手推出新計劃，包括與華為雲、百度等建立合作夥伴關係，以加強對人工智能、網絡安全及雲計算領域初創企業的支援。

為滿足成熟初創企業的需求，涵蓋逾50間全方位服務顧問及專業服務顧問公司的「**數碼港專業服務網絡**」致力提供全面的建議及服務。「數碼港專業服務網絡」提供一對一的「初創診所」服務，幫助初創企業提升推廣、投資策略、商業計劃、海外擴張、營銷及品牌宣傳能力；提供海外招聘培訓及舉辦「Secure by Design Workshop」，以提升對網絡安全的認知，惠及50間社群企業。

青年人才塑造無限未來

香港的長遠繁榮有賴於對青年人的賦能。創科的重要性不言而喻，數碼港正努力提升其創科實力，並鼓勵青年人才投身於此。

我們歡迎香港教育大學成為「**數碼港・大學合作夥伴計劃2023**」的合辦大學，讓更多大學生能夠追求他們的金融科技抱負。鑒於市場對大灣區經驗的興趣日漸濃厚，我們將**2023年度**「**數碼港大灣區青年創業計劃**」創業營擴展至深圳及廣州以外的地區，申請規模及女性創業者人數均打破記錄。我們亦受財庫局委託，推出「**灣區專上學生金融科技雙向實習計劃**」，以激發學生對金融科技事業的興趣，並壯大香港的人才庫。

我們與民政及青年事務局第三次攜手合辦「**青年初創實習計劃2024**」，提供100個實習機會並增加薪酬資助。新一期的「**賽馬會專業創未來計劃**」為首次求職者提供為期一年的見習機會，同時「**數碼港互動招聘博覽2024**」吸引逾2,300人次參與並提供超過2,000個創科職位空缺。「**STEM+E比賽2023**」要求學生設計創新方案解決社會關切議題。

精彩紛呈　未來可期

我們前行之路任重道遠，謹此感謝香港特區政府、董事局、合作夥伴、一眾同事及支持者們寶貴的指導、堅定的奉獻及非凡的智慧讓我們可以達成重要里程碑，並開啟新的可能性。我們將齊心協力，眾志成城，共同締造更美好的未來。

數碼港及香港在創科領域再次實現重大飛躍，離不開各位的鼎力支援。我們的使命是全心全意支援香港融入國家的高質量發展戰略。隨著數碼港擴建項目穩步推進，人工智能超算中心將為香港創科及研發領域釋放巨大潛力，我們正致力推動香港數字經濟發展，提升我們的創科實力，成為領先的創科樞紐。未來可期，讓我們一同堅定前行。

BOARD OF DIRECTORS
董事局

Mr Simon CHAN Sai-ming, BBS, JP
陳細明先生BBS JP

Chairman of Hong Kong Cyberport Management Company Limited
香港數碼港管理有限公司董事局主席

Mr Simon Chan has 40 years' experience in banking, finance and information technology industries. He has served in many different positions in these sectors, having assumed the positions of the Vice Chairman, the Executive Director, the Chief Executive and other senior roles in Nanyang Commercial Bank, Limited and Bank of China (Hong Kong) Limited. He has also served as the directors of Nanyang Commercial Bank (China), Limited, Cinda Financial Holdings Company Limited, Hong Kong Interbank Clearing Limited ("HKICL"), HKICL Services Limited, and Hong Kong Trade Finance Platform Company Limited. Mr Chan has also actively participated in relevant professional bodies and commercial organisations, as a long-serving member of the Hong Kong Chinese Enterprises Association, the Chinese General Chamber of Commerce, Hong Kong, and the Hong Kong General Chamber of Commerce. Mr Chan has garnered extensive experience from his exposure to a wide range of areas, including information technology, corporate governance, organisational reform, risk management, group operations and IT security, for both long-term strategic development and project implementation.

Riding on his rich experience and professional knowledge, Mr Chan has been appointed and elected to senior roles in various public organisations and industry entities over the years. He is appointed by the HKSAR Government as the Chairman of Hong Kong Internet Registration Corporation Limited, a Member of the Committee on Innovation, Technology and Industry Development, a Member of the Steering Committee of the Research, Academic and Industry Sectors One-plus Scheme, a Member of the Banking Industry Training Advisory Committee of the Education Bureau, and a Member of the Finance Committee of the Housing Authority, and also serves as the Vice-President of the Council for the Promotion of Guangdong-Hong Kong-Macao Cooperation, a Member of Hong Kong Trade Development Council Belt and Road and Greater Bay Area Committee, the Chairman of the Banking & Finance Training Board of the Vocational Training Council of Hong Kong, and more. He is the past President of Information Systems Audit and Control Association China Hong Kong Chapter, and is the Vice-chairman of Hong Kong Information Technology Joint Council Limited. He also serves as an advisor of Our Hong Kong Foundation.

Mr Chan graduated from the Chinese University of Hong Kong with a Bachelor's degree in Social Science, and obtained a Master's degree in Science from the University of Ulster and a Master's degree in Commerce in Accounting from the University of New South Wales. He is also a Certified Information Systems Auditor and a Certified Internal Auditor.

陳細明先生在銀行、金融及資訊科技行業具有四十年的經驗，多年來於有關行業出任不同職位，包括南洋商業銀行有限公司的副董事長、執行董事、行政總裁，以及出任該行及中國銀行（香港）有限公司多個高級職位。陳先生多年來亦擔任多間公司董事，以及積極參與不同專業團體及商界組織，包括擔任南洋商業銀行（中國）有限公司、信達金融控股有限公司、香港銀行同業結算有限公司、香港銀行同業結算服務有限公司及香港貿易融資平台有限公司的董事，以及長年出任香港中國企業協會、香港中華總商會和香港總商會的會員。陳先生工作範疇廣泛，包括資訊科技、公司管治、組織變革、風險管理、集團營運及資訊科技安全，兼顧長期策略發展及計劃落實的考量，累積豐富經驗。

憑藉多年經驗及專業知識，陳先生獲委任及推選擔任多個公共機構及業界組織要職，包括獲香港特區政府委任為香港互聯網註冊管理有限公司主席、創新科技與產業發展委員會委員、「產學研1+計劃」督導委員會委員、教育局銀行業培訓諮詢委員會委員及房屋委員會財務小組委員會委員，並擔任廣東省粵港澳合作促進會副會長、香港貿易發展局「一帶一路」及「大灣區」委員會委員、香港職業訓練局銀行及金融業訓練委員會主席等。陳先生亦為國際信息系統審計協會中國香港分會前會長、香港資訊科技聯會副會長，以及團結香港基金顧問。

陳先生早年畢業於香港中文大學，獲社會科學學士學位，及後獲英國歐斯特大學頒發科學碩士學位及澳洲新南威爾斯大學頒發會計碩士學位，亦為註冊信息系統審計師及註冊內部審計師。

Mr Nicholas CHAN Hiu-fung, BBS, MH, JP, Hon Fellow (HKUST)
陳曉峰律師BBS MH JP榮譽院士（香港科技大學）

Partner, Squire Patton Boggs
翰宇國際律師事務所合夥人

Appointed on 1 April 2024
於2024年4月1日獲委任

Mr Nick Chan, an experienced lawyer and lawmaker with computer science background, is a partner of international law firm Squire Patton Boggs. He is an elected and serving member of the National People's Congress of the People's Republic of China. He also serves on the Chief Executive's Policy Unit Expert Group, Communications Authority, Competition Commission, Committee on Innovation, Technology and Industry Development, and chairs the Innovation and Technology Venture Fund Advisory Committee.

Mr Chan is the director leading the operations of AALCO Hong Kong Regional Arbitration Centre which is established by international laws and operates under the auspices of the Asian-African Legal Consultative Organization (AALCO) which has 48 countries as member states. He also serves as Council Member of CUHK, Court Member of HKUST, hospital governing committee member of two hospitals, and teaches Law and Technology from time to time.

全國人大代表陳曉峰律師是一位擁有電腦科學背景及資深的律師和立法者，是國際律師事務所Squire Patton Boggs的合夥人。陳律師是特首政策組專家組、通訊事務管理局、競爭事務委員會、創新科技與產業發展委員會委員的成員，以及創科創投基金諮詢委員會主席。

陳律師是亞非法協香港區域仲裁中心的主任，負責該中心的運作。亞非法協香港區域仲裁中心是根據國際法成立，由48個成員國組成的跨政府組織，亞洲－非洲法律協商組織（亞非法協）支持下運作。陳律師亦擔任香港中文大學校董會成員、香港科技大學顧問委員會成員、兩間醫院的醫院管治委員會成員，並不時教授法律和科技。

Professor Christopher CHAO Yu-hang
趙汝恒教授

Vice President (Research and Innovation), Chair Professor of Thermal and Environmental Engineering and the Director of Policy Research Centre for Innovation and Technology of The Hong Kong Polytechnic University
香港理工大學副校長（研究及創新）、熱能及環境工程講座教授和科技及創新政策研究中心主任

Professor Christopher Chao is Vice President (Research and Innovation), Chair Professor of Thermal and Environmental Engineering and the Director of Policy Research Centre for Innovation and Technology of The Hong Kong Polytechnic University. He oversees the planning and development of research, innovation and strategic research areas. As an accomplished scholar in thermal and environmental engineering, Professor Chao has published extensively in leading journals. He actively contributes to the professional community and the Government, and is keen to promote entrepreneurship and technology transfer.

Professor Chao received his BSc (Eng) degree in Mechanical Engineering (First Class) from The University of Hong Kong, and obtained his MS and PhD degrees in Mechanical Engineering from the University of California, Berkeley. He was Dean of the Faculty of Engineering and Chair Professor of Mechanical Engineering at The University of Hong Kong prior to joining The Hong Kong Polytechnic University in September 2021.

趙汝恒教授為香港理工大學副校長（研究及創新）、熱能及環境工程講座教授，以及理大科技及創新政策研究中心主任，主管大學在研究與創新方面的策劃和發展，並領導具策略性的科研發展。作為優秀的熱能與環境工程學者，趙教授在主要期刊上發表了多篇論文。他亦一直為工程業界和香港特別行政區政府作出積極貢獻，並致力參與及推廣創業及技術轉移。

趙教授以一級榮譽成績取得香港大學機械工程學士學位，並取得加州大學柏克萊分校機械工程碩士和博士學位。趙教授曾出任香港大學工程學院院長及機械工程學講座教授，直至2021年9月加入香港理工大學。

Ms Ivy CHEUNG Wing-han
張穎嫻女士

Senior Partner, KPMG Hong Kong
畢馬威香港區首席合夥人

Ms Ivy Cheung is the Senior Partner with KPMG, Hong Kong. She has been serving a portfolio of clients in the government, property, infrastructure and telecommunication sectors and has extensive experience in advising companies listed on Hong Kong and overseas stock exchanges.

Ms Cheung was the Past President of the Hong Kong Institute of Certified Public Accountants. She currently serves as member of various public service committees, including the Standing Commission on Civil Service Salaries and Conditions of Service, the Standing Committee on Company Law Reform, the Consumer Council and the Transport Advisory Committee. She is also an Honorary Advisor, a member of the Advisory Committee and the Inspection Committee of the Accounting and Financial Reporting Council. Ms Cheung is a board member of the Hong Kong Genome Institute and the Insurance Authority.

張穎嫻女士為畢馬威香港區首席合夥人。她主要為公營機構、房地產及基建企業和電訊行業的客戶提供服務。她累積了豐富的行業經驗，曾多次協助企業在香港和海外證券交易所上市。

張女士為香港會計師公會前會長，目前於多個公共服務委員會擔任委員，其中包括公務員薪俸及服務條件常務委員會、公司法改革常務委員會、消費者委員會及交通諮詢委員會。她亦為會計及財務匯報局名譽顧問及其諮詢委員會和查察委員會委員。此外，張女士亦於香港基因組中心及保險業監管局擔任董事。

Dr Jack KONG Jianping
孔劍平博士

Chairman of the Board and
Chief Executive Officer of Nano Labs
毫微科技董事會主席和首席執行官

Dr Kong Jianping is Nano Labs' (Nasdaq: NA) chairman of the board of directors and chief executive officer. He has approximately 13 years of experience in business and corporate management and over 10 years of experience in the blockchain industry. He also served as a co-chairman of the board of directors of Canaan Inc. (Nasdaq: CAN), a leading provider of supercomputing solutions. Dr Kong has obtained a master's degree from Tsinghua University and a doctoral degree from Temple University. At the same time, he also serves as a member of the Task Force on Promoting Web3 Development of the Hong Kong Special Administrative Region Government, Vice Chairman of the Zhejiang Semiconductor Industry Association, and the Vice Chairman of the Zhejiang Metaverse Industry Association.

孔劍平博士是毫微科技（納斯達克代碼：NA）的董事會主席和首席執行官。他在商業和公司管理方面已擁有大約13年的經驗，並且在區塊鏈行業擁有超過10年的經驗。他還曾擔任領先的超級計算解決方案供應商嘉楠科技（納斯達克代碼：CAN）的董事會聯合主席。孔博士曾取得清華大學碩士學位和天普大學博士學位。同時還擔任香港特區政府第三代互聯網發展專責小組成員、浙江省半導體行業協會副理事長單位、浙江省元宇宙產業協會副會長單位。

Hon LAU Kwok-fan, MH JP
劉國勳先生MH JP

Legislative Council Member of the HKSAR
香港特別行政區立法會議員

Hon Lau Kwok-fan is one of the members of Legislative Council of the HKSAR with extensive practical experience in serving the community and public, especially the knowledge of land planning and development matters. He participates in various government consulting platforms. He serves as the Chairman of the Legislative Council Panel on Environmental Affairs, Chairman of the Subcommittee on Matters Relating to the Development of the Northern Metropolis and a member of Advisory Committee on the Northern Metropolis (ACNM). He was also served as Deputy Chairman of the Panel on Development of the Legislative Council and a member of the Betting and Lotteries Commission, Commission on Youth, Commission on Sustainable Development. Hon Lau serves as consultant in several companies, including Principal Consultant of China Road and Bridge (H.K.) Ltd and Hong Kong Affairs Strategy Consultant of China Resources Land Limited.

Hon Lau graduated from The Chinese University of Hong Kong with a MA in Sociology. He is also one of the Council Members of The Chinese University of Hong Kong. As a member of the Chinese People's Political Consultative Conference in both Beijing and Jiangmen, he is keen on facilitating communication and co-development between Hong Kong and Mainland China.

劉國勳先生為現任香港特別行政區立法會議員，具有豐富的社區服務及公共事務經驗，熟悉土地規劃及發展事務，參與多個政府諮詢平台，包括擔任立法會環境事務委員會主席、北部都會區發展事宜小組委員會主席及北部都會區諮詢委員會委員；亦曾擔任立法會發展事務委員會副主席、博彩及獎券事務委員會、青年事務委員會、可持續發展委員會委員。同時，劉先生為多間企業擔任顧問，包括中國路橋（香港）有限公司首席顧問及華潤置地有限公司香港事務戰略顧問。

劉先生於香港中文大學取得社會學碩士學位，現為香港中文大學校董會成員。劉先生亦是北京市和江門市政協委員，致力於促進香港與內地的交流和共同發展。

Dr Michael LEUNG Kin-man, MH
梁建文博士MH

Chief Executive Officer of BOA
International Financial Group
亞銀國際金融集團行政總裁

Dr Michael Leung is the CEO of BOA International Financial Group with experience in banking operations and IT. He was previously the CIO and COO of China CITIC Bank International, Deputy CEO of Bank of America cum China Construction Bank (Asia), and a senior manager at Standard Chartered Bank.

In addition to his engagements at Cyberport, Dr Leung is a member of the Banking & Finance Training Board of the Vocational Training Council, Professional Standard & Examination Board of the Institute of Bankers ("HKIB") and founding chair of its FinTech Committee. He is an Adjunct Professor and Chair of the Information Systems Departmental Advisory Committee of The City University of Hong Kong ("CityU"), member of the several advisory committees at The University of Hong Kong, the Chinese University of Hong Kong ("CUHK"), the Hong Kong University of Science and Technology ("HKUST") and the Hong Kong Baptist University ("HKBU").

Previously Dr Leung served as the president of the Hong Kong Computer Society, member of Executive Committee of HKIB, chairman of the Down Syndrome Association, as well as a member of the Research Assessment Exercise 2020 Business & Economics Panel of the University Grants Committee, among others.

Dr Leung received the Engineering Faculty's Distinguished Alumni Award from CUHK and completed his Master's degree in the Netherlands on a Philips Scholarship. He holds a Graduate Diploma in Bank Management from the University of Virginia, and Doctor of Business Administration from CityU.

梁建文博士為亞銀國際金融集團行政總裁，具有豐富銀行業資訊科技及運營經驗。梁博士曾擔任中信銀行國際的首席信息官和運營官，美國銀行及中國建設銀行（亞洲）的副總裁，渣打銀行高級經理。

除了在數碼港的工作外，梁博士也是職業訓練局銀行及金融業訓練委員會、香港銀行學會（銀行學會）專業標準及考試委員會的成員及其金融科技委員會的創會主席。他是香港城市大學客座教授及資訊系統學系諮詢委員會主席，香港大學、香港中文大學、香港科技大學和香港浸會大學多個諮詢委員會的成員。

梁博士先前曾任香港電腦學會會長、銀行學會執行委員會委員、唐氏綜合症協會主席，以及大學教育資助委員會RAE2020商業和經濟小組成員等。

梁博士獲香港中文大學授予工程學院傑出校友獎，並獲得飛利浦獎學金在荷蘭完成碩士課程。他持有佛吉尼亞大學銀行管理研究生文憑及城市大學工商管理博士學位。

Ms Erica MA Yun
馬殷女士

Managing Partner of CoCoon Ignite Ventures and Co-founder of CoCoon and The CoCoon Foundation
科控資本執行合夥人，浩觀聯合創始人及浩觀基金聯合創始人

Ms Erica Ma is the Managing Partner of CoCoon Ignite Ventures and Co-founder of CoCoon and The Cocoon Foundation. She focuses on investing in the pioneers of our future and building a global home for entrepreneurs.

She spent her early career in Silicon Valley before returning to Hong Kong to build and operate CoCoon. Her work at CoCoon evolved to cover community, education and investments within an ecosystem for founders, students, investors, engineers, designers and corporate innovators. She is always looking for ideas and people who can turn them into reality. The CoCoon Foundation brings entrepreneurship education to over 30,000 local secondary school students and teachers.

Ms Ma also serves as an advisor of Our Hong Kong Foundation, a member of the Museum Advisory Committee, a member of the Public Libraries Advisory Committee and a member of the Advisory Council of the Stanford Bing Overseas Studies Program.

Ms Ma received a Bachelor's degree in Communication and a Master's degree in Psychology from Stanford University.

馬殷女士是科控資本的執行合夥人，以及浩觀和浩觀基金的聯合創始人。她創建了一個全方位支持創業者的初創基地 — 浩觀，積極促進本地初創企業的發展。

馬女士的職業生涯始於美國矽谷，隨後回到香港創立了浩觀。浩觀匯聚了創辦人、學生、投資者、工程師、設計師和企業創新者，組成了一個資源豐富的生態系統，其運營案例涵蓋社群、教育和投資。馬女士致力於發掘具潛力的創業者，培育擁有創新思維和執行力的年輕人。浩觀基金迄今已為超過30,000名本地中學生和教師提供了創業教育。

馬女士亦擔任團結香港基金顧問、博物館諮詢委員會成員、公共圖書館諮詢委員會成員及史丹福Bing海外留學計劃諮詢委員會成員。

馬女士畢業於美國史丹福大學，擁有傳播學學士學位及心理學碩士學位。

Mr Eddie MAK Tak-wai, JP
麥德偉先生JP

Permanent Secretary for Innovation, Technology and Industry
創新科技及工業局常任秘書長

Mr Eddie Mak is the Permanent Secretary for Innovation, Technology and Industry of the Government of the Hong Kong Special Administrative Region.

Mr Mak joined the Administrative Service in 1991 and has served in various policy bureaux and departments, including the former Information Technology and Broadcasting Bureau, the Civil Service Bureau, the Hong Kong Economic and Trade Office, Washington and the Post Office. He was Deputy Secretary for the Civil Service from August 2012 to July 2018, Hong Kong Commissioner for Economic and Trade Affairs, USA from July 2018 to September 2021, and served as Director, Celebrations Coordination Office from January to June 2022.

Mr Mak holds a bachelor's degree in Electrical and Electronics Engineering from The University of Hong Kong. He was a Freeman Fellowship recipient at the George Washington University in 2001-2002 and was awarded a master's degree in international policy and practice by the university.

麥德偉先生為香港特別行政區政府創新科技及工業局常任秘書長。

麥先生於1991年加入政務職系，曾在多個決策局及部門服務，包括前資訊科技及廣播局、公務員事務局、香港駐華盛頓經濟貿易辦事處及郵政署。他於2012年8月至2018年7月出任公務員事務局副秘書長，於2018年7月至2021年9月出任香港駐美國總經濟貿易專員，並於2022年1月至6月出任慶典統籌辦公室主任。

麥先生於香港大學取得電機電子工程學士學位。他於2001至2002年獲喬治華盛頓大學頒授Freeman Fellowship獎學金及國際政策暨實踐碩士學位。

Mr Victor NG Chi-keung, BBS, MH
伍志強先生BBS MH

Mr Victor Ng worked at Deloitte Touche Tohmatsu for 26 years. He was admitted to the partnership in 1996 and retired early in May 2010 holding the position of deputy managing partner for its national audit function in China.

Mr Ng is currently a Director of Logistics and Supply Chain MultiTech R&D Centre Limited and Chairman of its Finance and Administration Committee. He served as council member of the Hong Kong Productivity Council ("HKPC") from 2006 to 2016, Chairman of the Audit Committee of HKPC from late 2005 to 2010, Deputy Chairman of HKPC and Chairman of the Finance and Administration Committee of HKPC from 2011 to 2016. He also served as a Director of Nano and Advanced Materials Institute Limited from July 2012 to the end of 2018.

Mr Ng holds a Bachelor's degree in Social Sciences from The University of Hong Kong, an Executive Master Degree in Business Administration and a Master of Arts in Comparative and Public History from The Chinese University of Hong Kong. He is a past president of the Association of Chartered Certified Accountants ("ACCA") in Hong Kong and currently a fellow member of the Hong Kong Institute of Certified Public Accountants as well as a lifetime member of ACCA.

伍志強先生曾任職於德勤會計師事務所26年，並於1996年晉升為合夥人。他於2010年5月退休前，曾擔任審計副管理合夥人，負責管理德勤中國事務所的審計運作。

伍先生現為物流及供應鏈多元技術研發中心董事，以及其財務及行政委員會主席。他曾於2006至2016年擔任香港生產力促進局理事會成員，並於2005年尾至2010年間擔任其審計委員會主席，以及於2011至2016年間出任其副主席和財務及行政委員會主席。伍先生於2012年7月至2018年年底曾擔任納米及先進材料研發院有限公司的董事局成員。

伍先生持有香港大學社會科學學士學位、香港中文大學行政人員工商管理碩士學位及比較及公眾史學文學碩士。他亦曾擔任香港特許公認會計師公會會長。他現為香港會計師公會資深會員及特許公認會計師公會終身會員。

Ir Dr PANG Yat-bond, Derrick, JP
彭一邦博士工程師JP

Chief Executive Officer of Asia Allied Infrastructure Holdings Limited
亞洲聯合基建控股有限公司之行政總裁

Ir Dr Pang Yat Bond, Derrick, JP serves as the Chief Executive Officer of Asia Allied Infrastructure Holdings Limited, a conglomerate with diversified businesses. At the same time, he holds a number of important public offices, including a member of the Henan Provincial Committee of the Chinese People's Political Consultative Conference, a council member of the Hong Kong Polytechnic University, a non-executive director of the Insurance Authority, and a member of the Aviation Development and Three-runway System Advisory Committee.

Ir Dr Pang has over 24 years of geotechnical design and construction experience in the United States and Hong Kong. Ir Dr Pang received a Doctor of Philosophy in Civil Engineering from the Hong Kong University of Science and Technology. He is a member of the Institution of Civil Engineers, the United Kingdom and the Hong Kong Institution of Engineers and a Registered Professional Engineer in the State of California, United States.

彭一邦博士工程師太平紳士為亞洲聯合基建控股有限公司之行政總裁，管理集團的多元化業務，同時身兼多項重要公職，包括中國人民政治協商會議河南省委員會委員、香港理工大學校董會成員、保險業監管局非執行董事及航空發展與機場三跑道系統諮詢委員會成員。

彭博士工程師於美國及香港積逾24年土力工程設計及建築經驗，彭博士工程師擁有香港科技大學土木工程學哲學博士，同時為英國土木工程師學會及香港工程師學會會員，亦為美國加州註冊專業工程師。

Dr Charleston SIN Chiu-shun
冼超舜博士

Executive Director of mCommerce Online
mCommerce Online執行董事

Dr Charleston Sin is Executive Director of mCommerce Online, an AI development and service company, and Co-founder of Peach Bioverse, a digital health start-up, and a Founding Member of Kapok Capital, a deeptech investment company.

Dr Sin spent the last five years as the Executive Director of Massachusetts Institute of Technology ("MIT") Hong Kong Innovation Node. Prior to joining MIT, Dr Sin held executive positions in research and development, product management, and sales and marketing at VMware, Cisco Systems, and Nortel Networks in the United States, Canada, Asia Pacific, and Greater China.

He is Professor of Practice in the Faculty of Business at the Hong Kong Polytechnic University, and Adjunct Associate Professor of the University of Hong Kong.

冼超舜博士是AI開發和服務公司mCommerce Online的執行董事，數字健康新創公司桃生元的共同創辦人，深科技投資公司木棉花資本創始合夥人。

冼博士在過去五年一直擔任麻省理工學院香港創新中心的執行董事。在加入麻省理工學院之前，冼博士曾在美國、加拿大、亞太地區和大中華區的威睿公司、思科系統公司和北電網路公司擔任研發、產品管理、銷售和行銷方面的管理職位。

他是香港理工大學商學院實務教授和香港大學兼任副教授。

Mr Patrick TSANG On-yip, BBS
曾安業先生BBS

CEO and Director of
Chow Tai Fook Enterprises
周大福企業行政總裁兼董事

Appointed on 1 April 2024
於2024年4月1日獲委任

Mr Patrick Tsang, BBS, is the CEO and Director of Chow Tai Fook Enterprises, the flagship private investment holding company of the Cheng family. With over 25 years of international capital markets experience, he was previously Managing Director in a leading investment bank, overseeing Asia's fixed income capital markets. Mr Tsang holds directorships in six companies listed on the Main Board of Hong Kong Stock Exchange, including i-CABLE Communications Limited, Giordano International Limited and UMP Healthcare Holdings Limited. He is actively engaged in public and charity services, serving as a Member of the Youth Development Commission, Vice Chairman of the Employers' Federation of Hong Kong, and an advisor of Our Hong Kong Foundation. He is also the Governor of the Chow Tai Fook Charity Foundation and the Founder and Director of CTFE Social Solutions. Mr Tsang graduated with a Bachelor of Arts degree in Economics from Columbia University.

曾安業先生為香港資深投資銀行家及企業家，目前擔任鄭氏家族私人投資旗艦周大福企業行政總裁兼董事。曾先生於國際資本市場擁有逾25年經驗，此前曾在一家全球領先的跨國投資銀行擔任董事總經理，主管亞洲固定收益資本市場業務。曾先生亦擔任六家香港聯交所主板上市公司董事，包括有線寬頻通訊有限公司副主席兼執行董事、佐丹奴國際有限公司主席兼非執行董事、聯合醫務集團有限公司執行董事等。曾先生熱心社會公益事務，現為青年發展委員會委員、僱主聯合會副主席、團結香港基金顧問、周大福慈善基金理事、周大福企業社會方案創辦人兼董事。曾先生持有美國紐約哥倫比亞大學經濟學學士學位。

Dr Maggie TSOI Tsz-shan
蔡芷珊博士

Executive Director of Kenta Group
健大集團執行董事

Dr Maggie Tsoi, the Executive Director of Kenta Group, is an active participant in the tool industry in Hong Kong. Dr Tsoi is committed to promoting local industrial and smart manufacturing development. She undertakes different leadership roles across various associations and sectors, and is a member of Innovation and Technology Fund Research Projects Assessment Panel, Vocational Training Council Advanced Manufacturing Training Board, Qualifications Framework Training Advisory Committees and HKTDC Industry Advisory Committees.

Dr Tsoi received the Golden Bauhinia Women Entrepreneur Award and an Honorary Fellowship from The Professional Validation Council of Hong Kong Industries in 2020, and the Young Industrialist Award from FHKI in 2021.

Dr Tsoi holds a Master's degree in International Business from University of Melbourne, and completed engineering Doctorate's degree at The Hong Kong Polytechnic University.

蔡芷珊博士為健大集團執行董事，亦是香港模具業界的重要骨幹。她在推動本地工業及智慧製造發展方面不遺餘力。她同時亦為多個行業協會及諮詢委員會服務，例如創新及科技基金研究項目評審委員會、職業訓練局先進製造業訓練委員會、資歷架構行業培訓諮詢委員會及香港貿易發展局諮詢委員會等。

蔡博士於2020年獲頒「金紫荊女企業家獎」及「香港工業專業評審局工商院士」，更於2021年榮獲「香港青年工業家獎」。

蔡博士在墨爾本大學取得國際商業碩士學位，並於香港理工大學完成工程博士學位。

Mr Ken WONG Kin-hang
黃建恒先生

President, Solutions and Services Group, Lenovo
聯想方案與服務業務集團總裁
Executive Vice President, Lenovo Group
聯想集團執行副總裁

Appointed on 1 April 2024
於2024年4月1日獲委任

Mr Ken Wong is the Executive Vice President and President of Lenovo Solutions & Services Group. In this role, he spearheads the company's transformation from the world's largest PC company into a global leader in IT solutions and services, leading the company's business worldwide in smart verticals, attached services, managed services and "as a service" offerings under the TruScale™ brand including Device as a Service.

Mr Wong also served as the President of Lenovo Asia Pacific, Chairman of NEC Lenovo Japan Group and Chairman of Fujitsu Client Computing Limited. He is actively involved in the IT industry in Hong Kong, where's based, he is the Vice President of the Hong Kong Computer Society and holds Director roles in the Hong Kong Chinese Enterprises Association, and the Innovation and Technology Training Board of the Hong Kong Vocational Training Council.

Mr Wong graduated from The University of Hong Kong with a Bachelor of Engineering in computer science and also holds an Executive MBA jointly awarded by The University of Hong Kong, Columbia University and the London Business School.

黃建恒先生是聯想集團執行副總裁及聯想方案與服務業務集團總裁，負責領導聯想的行業智能、附加服務、託管服務和"即服務"產品（包括DaaS和Truscale™）領域的全球業務。

黃建恒先生曾任聯想亞太地區總裁、NEC聯想日本集團董事長、富士通客戶計算有限公司董事長，目前仍擔任該公司董事會成員。他也積極參與香港的IT產業活動，並擔任香港電腦學會副會長、香港中國企業協會的會董、香港職業訓練局創新及科技訓練委員會委員。

黃建恒先生畢業於香港大學，獲得電腦科學專業工學學士學位，並同時擁有香港大學、哥倫比亞大學和倫敦商學院共同授予的高級工商管理碩士學位。

Professor Eric YEUNG Chuen-sing, JP 楊全盛教授JP

Founding President of the Esports Association of Hong Kong, China
中國香港電競總會創會會長
Co-founder and CEO of Skyzer VC Group
天旭科技投資集團聯合創辦人暨行政總裁

Professor Eric Yeung is Co-founder & CEO of Skyzer VC Group and active in the innovation and technology industry. He is also the Founding President of the Esports Association Hong Kong, China, the Founder and Honorary President of the Smart City Consortium, Executive Vice President of the Hong Kong General Chamber of Small and Medium Business, and Digital Economy Development Committee member.

With regard to youth development, Professor Yeung advocates the contribution by youth to society. He disseminates positive information to the public with a view to shaping a harmonious society with innovative technology. In 2010, Professor Yeung was selected as the 4th Young Leader of the Junior Chamber International Harbour.

Professor Yeung is also the council member of The Education University of Hong Kong, an Honorary Associate Professor of the Lee Shau Kee School of Business and Administration of the Hong Kong Metropolitan University, a Part-time Senior Lecturer of Hong Kong Shue Yan University, and Adjunct Professor of CityU Academy of Innovation.

楊全盛教授為天旭科技投資集團聯合創辦人暨行政總裁，積極參與創新科技界的事務。他同時擔任香港電競總會的創會會長，香港智慧城市聯盟的創辦人及榮譽會長，以及香港中小型企業總商會常務副會長和數字化經濟發展委員會的成員等職位。

楊教授非常重視青少年的全人發展，致力於透過推廣創新科技向社會宣揚正面信息，並鼓勵青少年積極貢獻社會。他於2010年更獲國際海港青年商會選為第四屆青年領袖。

楊教授同時是香港教育大學校董會的成員，香港都會大學李兆基商業管理學院的榮譽副教授，以及香港樹仁大學的兼職高級講師和城大創新學院的特約教授。

RETIRED BOARD MEMBERS
已退任董事局成員

Professor Karen CHAN Ka-yin, JP 陳嘉賢教授JP

Executive Director of German Pool Group Company Limited
德國寶集團有限公司執行董事

Retired on 31 March 2024
於2024年3月31日退任

Prof Karen Chan Ka-yin, JP is the Executive Director of German Pool Group Company Ltd and the Founder and Cheongsam Designer of cultural fashion brand SPARKLE COLLECTION. She also serves wholeheartedly in many public service roles, and is currently the Deputy Chairman of the Federation of Hong Kong Industries ("FHKI"), Vice Chairman of the Q-Mark Council, Member of the Young Entrepreneur Committee of the HKBU Foundation, Member of the Board of Governors of the Hong Kong Philharmonic Orchestra Society Ltd., Member of the Personal Data (Privacy) Advisory Committee, President of the Southern District Association of Hong Kong Girl Guides, Member of the Board of Governors of the Technological and Higher Education Institute of Hong Kong, and Adjunct Professor of the Hang Seng University of Hong Kong.

Prof Chan's accolades include FHKI Young Industrialist Award (2009), APEC Young Women Innovator Award (2013), Ten Outstanding Young Persons Award (2014), HKWPEA Outstanding Women Professionals and Entrepreneurs Award (2017), JESSICA Most Successful Women Award (2020), APCIA Hong Kong Cultural & Creative Industries Award (2021), GBA Outstanding Young Entrepreneurs Award – Cultural and Creative and Golden Bauhinia Women Entrepreneur Award – Art & Culture (2022), HKDA Brand Design Awards and HKET Excellence Awards – Excellence in Leading Fashion and Cultural Enterprise (2023), HKCHC Linking Innovation To Creative Industries Award – Culture and Art (2024).

陳嘉賢教授JP現為德國寶集團執行董事及文創時尚品牌SPARKLE COLLECTION品牌創辦人兼長衫設計師。陳教授對公共服務不遺餘力，擔任多項公職，包括香港工業總會理事會副主席、香港優質標誌局副主席、香港浸會大學基金青年企業家委員會委員、香港管弦協會有限公司董事局成員、個人資料（私隱）諮詢委員會委員、香港女童軍南區分會會長、香港高等教育科技學院校董會成員及香港恒生大學客席教授等職位。

陳教授的成就得到各界肯定，所獲獎項包括2009年香港青年工業家獎、2013年APEC年青創新婦女獎、2014年當選十大傑出青年、2017年女工商專聯傑出女企業家大獎、2020年旭茉JESSICA成功女性大獎、2021年APCIA香港文化創意產業大獎、2022年獲選粵港澳大灣區傑出青年企業家及榮獲金紫荊女企業家－創意藝術企業家獎、2023年獲選香港設計師協會最佳設計品牌大獎及榮獲香港經濟日報領先時尚文化企業大獎、2024年創意產業創新年度藝術與文化大獎等。

Mr Hendrick SIN, MH 冼漢廸先生MH

Co-founder and the Vice Chairman of CMGE Technology Group Limited
中手游科技集團有限公司的共同創始人及副董事長

Retired on 31 March 2024
於2024年3月31日退任

Mr Hendrick Sin is a co-founder and the Vice Chairman of CMGE Technology Group Limited, the largest IP-oriented mobile game publisher in China. He is also the founding and managing partner of China Prosperity Capital Fund, a leading venture capital investment company with a primary focus on technology investment.

Mr Sin is a Hong Kong's Deputy to the 14th National People's Congress and Member of Election Committee (Technology and Innovation Subsector). He is also the President of the Internet Professional Association and Member of Research Grants Council. He was awarded the Young Industrialist Award of Hong Kong of 2018 by the Federation of Hong Kong Industries, the Medal of Honour by the Government in 2021 and the InnoStars Award 2021 by Our Hong Kong Foundation.

Mr Sin received a Master's degree in Engineering-Economic Systems and Operations Research from Stanford University. He also holds three Bachelor of Science degrees in Computer Science/Mathematics, Economics and Industrial Management (with college honors) from Carnegie Mellon University.

冼漢廸先生為中手游科技集團有限公司的共同創始人及副董事長。中手游是中國移動IP遊戲最大的發行商。冼先生同時是專注投資於科技行業的創投基金國宏嘉信資本的創始管理合夥人。

冼先生為第十四屆港區全國人大代表、香港特區選舉委員會委員（科技創新界）、香港互聯網專業協會會長及香港研究資助局委員。冼先生曾獲香港工業總會頒發2018年香港青年工業家獎，於2021年獲香港特別行政區政府頒發榮譽勳章及獲團結香港基金頒發2021年度香港創新領軍人物大獎。

冼先生擁有史丹福大學的工程經濟系統和運籌學碩士學位，以及卡內基梅隆大學電腦科學／數學、經濟及工商管理三個理學士學位（榮譽畢業）。

CORPORATE INFORMATION
公司資料

Registered Office

Hong Kong Cyberport Management Company Limited
Level 6, Cyberport 2
100 Cyberport Road, Hong Kong
Tel: (852) 3166 3800
Fax: (852) 3166 3118
Email: enquiry@cyberport.hk
Website: www.cyberport.hk

註冊辦事處

香港數碼港管理有限公司
香港數碼港道100號
數碼港二座6樓
電話：(852) 3166 3800
傳真：(852) 3166 3118
電郵：enquiry@cyberport.hk
網址：www.cyberport.hk

Auditor

Ernst & Young

核數師

安永會計師事務所

Solicitors

Mayer Brown
Iu, Lai & Li
King & Wood Mallesons

律師

孖士打律師行
姚黎李律師行
金杜律師行

Principal Bankers

Standard Chartered Bank (Hong Kong) Limited
The Hongkong & Shanghai Banking Corporation Limited
Bank of China (Hong Kong) Limited
Mizuho Bank Limited

主要往來銀行

渣打銀行(香港)有限公司
香港上海滙豐銀行有限公司
中國銀行(香港)有限公司
瑞穗銀行

BOARD OF DIRECTORS

The list of directors was set out in page 102 of the Annual Report under the Report of the Directors.

董事局

董事名單載於本年報第102頁的董事局報告內。

BOARD COMMITTEES

董事委員會

Audit Committee

Ms CHEUNG Wing-han (Chairperson)
Mr CHAN Hiu-fung Nicholas BBS MH JP
Dr LEUNG Kin-man MH
Ms MA Erica Yun
Mr MAK Tak-wai JP

審計委員會

張穎嫻女士(主席)
陳曉峰律師BBS MH JP
梁建文博士MH
馬殷女士
麥德偉先生JP

Construction and Facilities Committee

Ir Dr PANG Yat-bond Derrick JP (Chairman)
Mr CHAN Hiu-fung Nicholas BBS MH JP
Professor CHAO Yu-hang
Hon LAU Kwok-fan MH JP
Mr MAK Tak-wai JP
Dr TSOI Tsz-shan

建設及設施委員會

彭一邦博士工程師JP(主席)
陳曉峰律師BBS MH JP
趙汝恒教授
劉國勳先生MH JP
麥德偉先生JP
蔡芷珊博士

Entrepreneurship Committee

Dr SIN Chiu-shun Charleston (Chairman)
Professor CHAO Yu-hang
Dr KONG Jianping
Hon LAU Kwok-fan MH JP
Ms MA Erica Yun
Mr MAK Tak-wai JP
Mr WONG Kin-hang
Professor YEUNG Chuen-sing JP

企業發展委員會

冼超舜博士(主席)
趙汝恒教授
孔劍平博士
劉國勳先生MH JP
馬殷女士
麥德偉先生JP
黃建恒先生
楊全盛教授JP

Finance and Administration Committee

Mr NG Chi-keung BBS MH (Chairman)
Ms CHEUNG Wing-han
Dr LEUNG Kin-man MH
Mr MAK Tak-wai JP
Ir Dr PANG Yat-bond Derrick JP
Mr TSANG On-yip BBS
Professor YEUNG Chuen-sing JP

財務及行政委員會

伍志強先生BBS MH(主席)
張穎嫻女士
梁建文博士MH
麥德偉先生JP
彭一邦博士工程師JP
曾安業先生BBS
楊全盛教授JP

Macro Fund Investment Committee

Ms MA Erica Yun (Chairperson)
Dr KONG Jianping
Mr NG Chi-keung BBS MH
Mr TSANG On-yip BBS
Mr WONG Kin-hang
Miss Cheryl CHOW Ho-kiu JP (Government representative)

數碼港投資創業基金委員會

馬殷女士(主席)
孔劍平博士
伍志強先生BBS MH
曾安業先生BBS
黃建恒先生
周可喬女士JP(政府代表)

Remuneration and People Committee

Mr CHAN Sai-ming BBS JP (Chairman)
Ms CHEUNG Wing-han
Mr MAK Tak-wai JP
Mr NG Chi-keung BBS MH
Dr SIN Chiu-shun Charleston
Professor YEUNG Chuen-sing JP

薪酬及人員委員會

陳細明先生BBS JP(主席)
張穎嫻女士
麥德偉先生JP
伍志強先生BBS MH
冼超舜博士
楊全盛教授JP

MANAGEMENT TEAM
管理團隊

1 Head of ICT
資訊與通訊科技總監
Fred Suk
粟發春

2 Chief Public Mission Officer
首席公眾使命官
Eric Chan
陳思源

3 Head of Campus Management
設施及園區管理總監
Vivian Tam
談慧玲

4 Head of FinTech
金融科技總監
Victor Yim
嚴滌宇

5 Chief Investment Officer
首席投資官
Johnny Chan
陳覺忠

6 Chief Operating Officer
首席營運官
Howard Cheng
鄭希穎

7 Head of Engineering Services
技術工程總監
Eddie Lock
樂鴻基

8 Project Director
首席項目總監
Will Yu
余達彰

9 Chief Corporate Development Officer
首席企業發展官
Georgina Chu
朱美恩

10 Head of Human Resources
人力資源總監
Billy Chu
朱逸昇

11 Head of Entrepreneurship
創業家總監
Alice So
蘇雅麗

12 Chief Financial Officer
首席財務官
Edmond Lau
劉業民

13 Head of Finance & Governance
財務及管治總監
Rays Fong
方秀恩

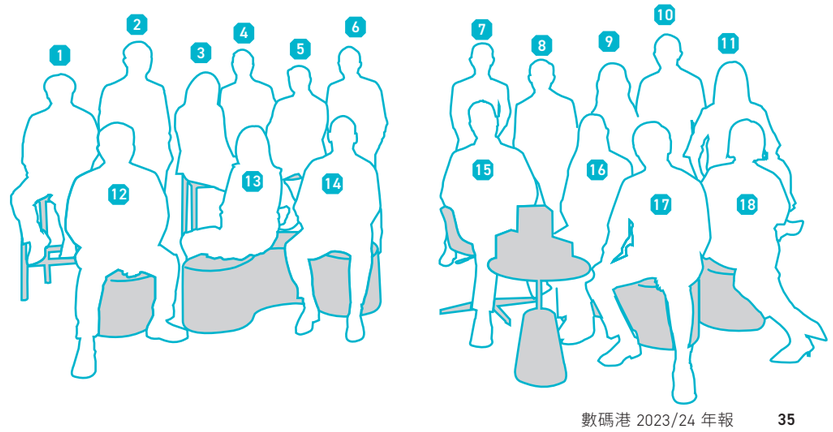
14 General Manager of Le Meridien Hong Kong, Cyberport
香港數碼港艾美酒店總經理
Pierre-Antoine Penicaud
潘沛仁

15 Chief Executive Officer
行政總裁
Rocky Cheng
鄭松岩

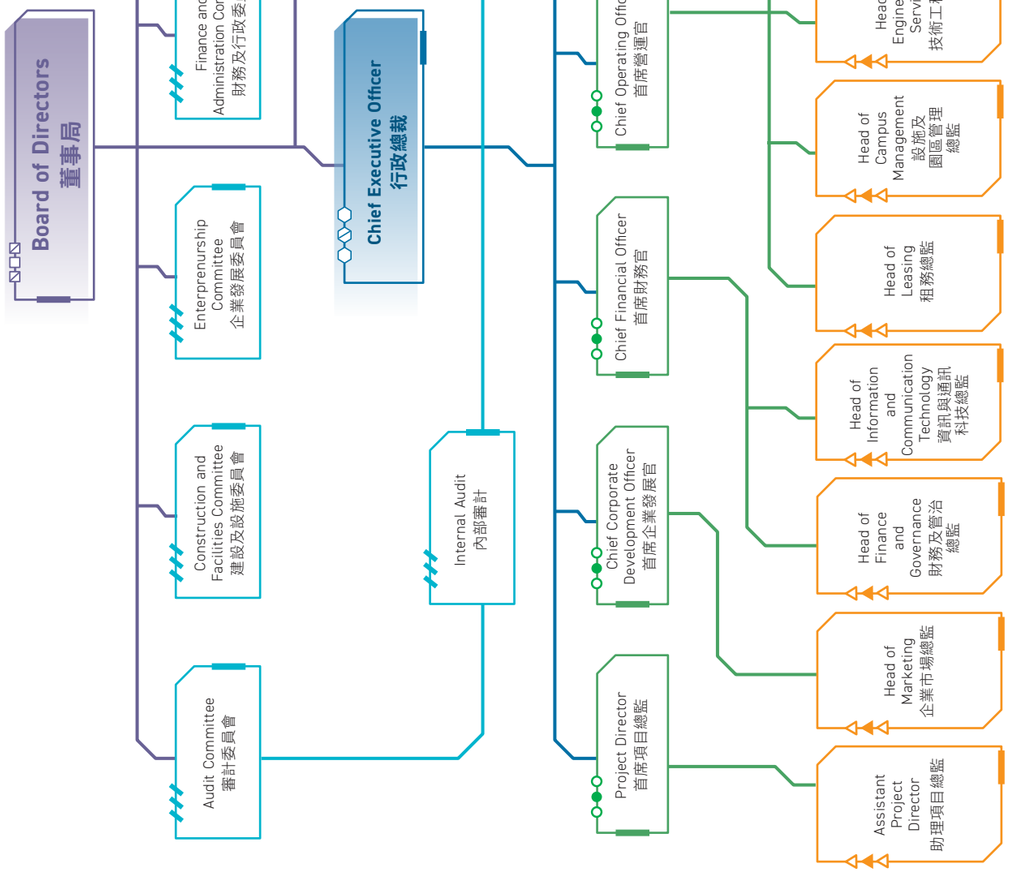
16 Head of Marketing
企業市場總監
Rebecca So
蘇碧琪

17 Head of Ecosystem Development
生態圈發展總監
Henry Li
李潤龍

18 Head of Leasing
租務總監
Ingrid Kwok
郭良穎



CORPORATE STRUCTURE
公司架構



Innovative minds propel Hong Kong's long-term prosperity. They fuel the I&T sector's vitality, unlock transformative potential, ultimately boosting the Hong Kong economy. In 2023/24, Cyberport's unceasing efforts to nurture I&T talent surged ahead. While continuing to provide holistic, tailored support to budding I&T ambitions, Cyberport expanded its talent cultivation initiatives, enabling the young and entrepreneurial to explore the frontiers of I&T and shape the city's digital future.

創新思維是推動香港長遠繁榮的動力，不僅為創科行業注入活力，更釋放了變革潛力，最終帶動香港經濟的蓬勃發展。於2023/24年度，數碼港不遺餘力地培育創科人才，銳意進取。在繼續為科創企業提供全方位和針對性支援的同時，數碼港也擴大了人才培育計劃，讓年輕人和創業家探索創科前沿，共同塑造香港的數碼未來。

Last year, to mark Cyberport's 20th anniversary with the number of community companies exceeding 2,000, a celebration ceremony was held to showcase Cyberport's achievements over the past two decades and to celebrate the graduation of start-ups from the Cyberport Entrepreneurship Programmes, namely **Cyberport Incubation Programme (CIP)** and **Cyberport Creative Micro Fund (CCMF)**, adding vitality to the I&T community.
數碼港在去年迎來成立二十周年的重要里程碑，社群企業突破2,000間，數碼港舉行慶祝儀式，展示過去二十年的豐碩成果，並舉行新一屆數碼港創業計劃畢業禮，慶祝初創企業從數碼港初創培育計劃畢業，包括「**數碼港培育計劃**」及「**數碼港創意微型基金**」，為創科社群增添活力。

Entrepreneurial Journey with Cyberport

與數碼港同行創業之路

CUPP
「數碼港・大學合作夥伴計劃」

- This FinTech focused entrepreneurship programme offers students nominated by co-organising university partners an opportunity to participate in an overseas entrepreneurship boot camp. Winning teams will receive a HK$100,000 grant from CCMF
- 計劃以金融科技為主題，為由合辦大學提名的學生提供參與海外創業訓練營的機會。脫穎而出的隊伍可獲得「數碼港創意微型基金」10萬港元的種子基金

CASP
「數碼港加速器支援計劃」

- Prepares incubatees and alumni for scale-up journey and provides up to HK$300,000 subsidy to join renowned accelerators
- 為現屆及已畢業的數碼港培育公司提供擴展規模的支持，並提供最高達30萬港元的資助以加入知名的加速器計劃

CMF
「數碼港投資創業基金」

- An investment fund which targets to co-invest with other private investors into high-potential Cyberport start-ups
- A total size of HK$400 million (US$51.28 million)
- 一個投資基金，旨在與其他私人投資者共同投資具高潛力的數碼港初創企業
- 基金規模達4億港元 (5,128萬美元)

數碼港・大學合作夥伴計劃 → 數碼港創意微型基金 → 數碼港培育計劃 → 數碼港加速器支援計劃 → 海外及內地市場推廣計劃 → 數碼港投資創業基金

CCMF
「數碼港創意微型基金」

- Supports development of innovative prototypes or early-stage start-ups
- A HK$100,000 grant will be provided to teams for a 6-month period
- 支援開發創新產品雛型或早期初創企業的發展
- 隊伍可獲得10萬港元的基金資助，為期6個月

CIP
「數碼港培育計劃」

- Supports entrepreneurs and start-ups with resources and mentorship through the programme
- Provides HK$500,000 in financial support
- Rent-free working space for onsite incubatees at Cyberport
- 透過培育計劃為創業家及初創企業提供資源及創業指導
- 提供50萬港元的財務資助
- 駐場的培育公司可享免租工作間

MDSS
「海外及內地市場推廣計劃」

- Prepares incubatees and alumni for the GBA and international market expansion and getting up to HK$200,000 funding support to join trade shows and exhibitions
- 為現屆及已畢業的數碼港培育公司拓展大灣區和國際市場作準備，並提供最高達20萬港元的資助以參加各類貿易會和展覽

Flagship Programmes Blaze a Trail

各項旗艦計劃引領新風尚

During the year, Cyberport's comprehensive flagship talent cultivation programmes continued to engage, empower, and inspire. The **Cyberport University Partnership Programme 2023 (CUPP)**, organised by the Cyberport Academy, celebrated its eighth year of nurturing university students' FinTech aspirations. CUPP 2023 brought together 66 students, nominated by nine co-organising universities, forming 20 teams. In addition to receiving professional FinTech and entrepreneurial training, CUPPers attended a five-day entrepreneurship bootcamp from the University of Cambridge Judge Business School in the UK, immersing themselves in FinTech commercialisation while honing essential skills. The 10 teams with the most promising business proposals were each granted HK$100,000 from the Cyberport Creative Micro Fund to turn vision into reality.

年內，數碼港各項旗艦人才培育計劃不斷吸引、賦能及激勵人才。由數碼港學院主辦的「**數碼港・大學合作夥伴計劃2023**」迎來第八屆，致力培養大學生對金融科技的志向。今屆計劃匯集了66名學生，他們由9所合辦大學提名，並組成20支隊伍。除了接受專業的金融科技及創業培訓外，學員們更遠赴英國參加劍橋大學賈吉商學院為期5日的創業訓練營，深入體驗金融科技商業化並磨練關鍵技能。其中，提出最具潛力商業方案的10強隊伍均會獲得10萬港元的「數碼港創意微型基金」資助，以將願景變為現實。

To broaden the programme, CUPP 2023 welcomed the Education University of Hong Kong as a co-organising university, further bolstered by Hong Kong Monetary Authority sponsorship, with additional support from the Insurance Authority, Securities and Futures Commission, and other partners.

為進一步拓展計劃，「數碼港・大學合作夥伴計劃2023」迎來香港教育大學成為合辦大學，今屆計劃更獲得香港金融管理局榮譽贊助，亦獲保險業監管局、證券及期貨事務監察委員會等業界夥伴的全力支持。

The teams selected for **CUPP 2023** headed to Cambridge Judge Business School at the University of Cambridge in the UK to receive comprehensive training on FinTech, entrepreneurship, regulatory trends, pitch skills, and more, mastering the commercialisation of their FinTech innovations.
入選「**數碼港・大學合作夥伴計劃2023**」的隊伍遠赴英國頂級商學院劍橋大學賈吉商學院，接受包括金融科技、創業、監管趨勢、提案技巧等全面培訓，學習把金融科技創新意念轉化為商業成果。

Launching Innovators to Achieve Their Dreams

助創新者成就夢想

The **Cyberport Creative Micro Fund (CCMF)** serves as an important launchpad for budding innovators, enabling early ventures to progress from ideas to prototypes. In 2023/24, CCMF awarded HK$9.8 million to 98 teams, comprising 78 projects from the **CCMF Professional and Hong Kong Young Entrepreneur Programmes,** and 20 projects from the **Cyberport Greater Bay Area Young Entrepreneurship Programme (GBA YEP)** and **CUPP**. Apart from seed funding, grantees received training, mentorship, business advice, and a vibrant network of start-ups to help them kickstart their entrepreneurial journeys.

「**數碼港創意微型基金**」為青年創新者提供重要的啟動平台，助力初創企業將意念付諸實踐，轉化為產品雛型。於2023/24年度，「數碼港創意微型基金」提供980萬港元資助98個團隊，包括78個「**數碼港創意微型基金－專業計劃及香港青年創業計劃**」項目、20個「**數碼港大灣區青年創業計劃**」及「**數碼港・大學合作夥伴計劃**」項目。除了種子基金外，獲資助者更可獲得培訓、導師指導、商業建議及享受充滿活力的初創企業網絡，助他們順利開啟創業之旅。

Greater Bay Area (GBA) prospects have fuelled youth enthusiasm for cross-city collaboration. The **GBA YEP** 2023 received a record-breaking 424 applications from students at approximately 50 universities and higher education institutions in Hong Kong, Macao, and Guangdong. Notably, 45% of applicants were female, reflecting the growing number of female entrepreneurs aspiring to excel in the I&T industry. The 168 shortlisted participants joined the entrepreneurship bootcamp at Sanshan Science and Technology Innovation Center in Foshan, which enabled them to hone their entrepreneurial skills while gaining further knowledge about the GBA's dynamic business landscape, investment ecosystems, and market opportunities. The programme culminated with the top 10 cross-regional teams bringing their innovative projects to life, each supported by CCMF's HK$100,000 grant, realising their medical technology, AI, Web3.0, and Smart Living dreams alongside peers from other GBA cities.

大灣區的發展前景激發了年輕人對跨城合作的熱情。2023年度「**數碼港大灣區青年創業計劃**」共收到來自香港、澳門和廣東約50所大學和高等教育機構學生的424份申請，為歷年新高。值得注意的是，45%的申請者為女性，反映在科技創業領域有志成為企業家的女性越來越多。168名入選的參與者參加在佛山三山科創中心舉辦的創業訓練營，讓他們能在磨煉其創業技能的同時進一步了解大灣區充滿活力的商業格局、投資生態系統及市場機遇。該計劃讓前10名跨區域隊伍成功將其創新項目付諸實踐，每隊均獲得「數碼港創意微型基金」提供的10萬港元資助，以與來自大灣區其他城市的同業企業一同實現其醫療技術、人工智能、Web3.0及智慧生活的夢想。

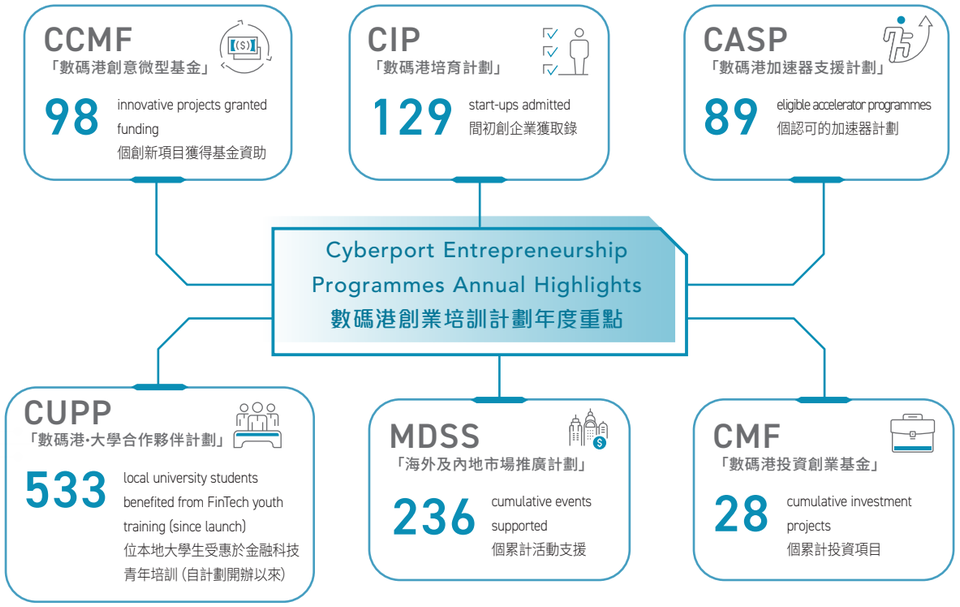
This year's "Cyberport GBA Young Entrepreneurship Programme" attracted students of around 50 universities and higher education institutions in the GBA and 168 students were selected to participate in the entrepreneurship boot camp at Sanshan Science and Technology Innovation Center in Foshan. This year's entrepreneurship boot camp covered innovative I&T topics such as FinTech, Web3.0, Art Tech, sustainable development, opportunities in digital asset and compliance issues.
本年度「數碼港大灣區青年創業計劃」吸引來自粵港澳三地約50所大學及高等院校的學生報名，並選出168人參加在佛山三山科創中心舉辦的創業營。今年創業營內容創新，創科課題涵蓋金融科技、Web3.0、藝術科技與創新、持續發展項目要素、數字資產機遇及合規等。

Start-ups seeking advanced incubation support have long favoured the **Cyberport Incubation Programme (CIP)**. In 2023/24, the programme welcomed 88 start-ups, including 21 that progressed from CCMF, and provided them with funding and comprehensive entrepreneurial support. Following the government's HK$265 million endowment, Cyberport established the **Cyberport Incubation Programme for Smart Living Start-up (CIP-SLS)** to encourage the examination, exploration, and introduction of Smart Living solutions and services to improve citizens' daily lives. The initiative aims to cultivate 450 Smart Living-related incubatees over the next five years and catalyse Hong Kong's smart city development. Both the CIP and CIP-SLS offer eligible incubatees up to HK$500,000 in financial subsidies, complemented by professional support services, mentorship, marketing assistance, and business matching opportunities to bolster their growth. The inaugural intake of CIP-SLS in December 2023 admitted 22 start-ups specialising in an assortment of technologies, including EnvironTech, RetailTech/E-commerce, MarTech, EdTech, Robotics/IoT, HealthTech, and Smart Mobility.

一直以來，尋求優質培育支援的初創企業都青睞「**數碼港培育計劃**」。於2023/24年度，該計劃共迎來88間初創企業，其中21間曾獲得「數碼港創意微型基金」資助，該計劃為該等企業提供了資金及全方位的創業支援。獲政府撥款2.65億港元後，數碼港設立「**數碼港智慧生活初創培育計劃**」，以鼓勵企業研究、探索及引進智慧生活解決方案及服務，以提升市民日常生活質量。該計劃旨在於未來五年內培養450間與智慧生活相關的培育公司，推動香港智慧城市的發展。「數碼港培育計劃」及「數碼港智慧生活初創培育計劃」均為合資格培育公司提供高達50萬港元的財務資助，並輔以專業支援服務、創業指導、營銷援助及業務配對機會，以促進其發展。於2023年12月，「數碼港智慧生活初創培育計劃」首次取錄22間專注各種技術的初創企業，包括環境科技、零售科技／電子商貿、營銷科技、教育科技、機械人／物聯網、健康科技和智慧出行。

In 2023/24, 16 start-ups joined accelerator programmes, with financial assistance of HK$1.42 million provided through the **Cyberport Accelerator Support Programme**.

於2023/24年度，共有16間初創企業加入加速器計劃，並透過「**數碼港加速器支援計劃**」獲得142萬港元的財務資助。



Youth Grasp Their Ambitions with Cyberport

Empowering young people to meet aspirations, tackle challenges, and discover opportunities through I&T are integral to the government's youth development strategy. In recognition of the younger generation's need for firsthand insights and tangible experiences, Cyberport provided a variety of programmes to flex their talents in I&T.

Cyberport and the Home and Youth Affairs Bureau worked together to organise the **Youth Start-up Internship Programme (YSIP)** for the third time, building on the success of the previous two editions. YSIP 2024 offered 100 three-to-six-month internship positions on a full-time, part-time, or mixed-mode basis, resulting in over 5,000 job applications by the end of March. Beyond gaining hands-on work experience at start-ups, participants learnt about the ecosystems and career prospects for start-ups in the GBA through a four-day visit to Shenzhen, Zhuhai, Foshan, and Dongguan in summer.

數碼港助力青年實現抱負

透過創科助青年人實現抱負、迎接挑戰及發掘機遇是政府青年發展策略的重要一環。有見年青人需要親身體驗及累積實戰經驗，數碼港提供了多項計劃，以使他們能在創科領域一展所長。

數碼港與民政及青年事務局在前兩屆取得成功的基礎上，第三度攜手合辦「**青年初創實習計劃**」。2024年青年初創實習計劃提供100個為期3至6個月的全職、兼職或混合形式的實習崗位，截至3月底，已接獲超過5,000份求職申請。除在初創企業獲得實踐經驗外，參與者亦在夏季前往深圳、珠海、佛山及東莞，進行為期四日的實地考察，了解大灣區初創企業生態系統及就業前景。

Youth Start-up Internship Programme matches Cyberport start-ups with local students interested in accessing the Innovation and Technology industry and provides internship opportunities for young people, as well as enabling Cyberport start-ups to discover youths with potential, hence expanding Hong Kong's I&T talent pool.
「青年初創實習計劃」配對數碼港社群初創以及本地學生，為有志投身創科行業的學生提供實習機會，並為數碼港社群初創發掘具潛質的青年，壯大創科人才庫。

To encourage young talent to forge careers in I&T sector, we recruited over 100 participants for **JC PROcruit C**, created and funded by The Hong Kong Jockey Club Charities Trust. Cyberport served as an industry convenor in "Technology for Good", offering first-time jobseekers one-year traineeships at community companies. The programme allows participants to demonstrate talent and innovation and explore their career pathway, while also helping start-ups identify I&T talent.

為鼓勵青年人才投身創科事業，我們招募了逾100名參與者，參加由香港賽馬會慈善信託基金策動及捐助的「**賽馬會專業創未來計劃**」。數碼港擔任計劃「創科•有心」的行業統籌，為首次求職者提供為期一年的社群企業見習職位。該計劃可讓參與者展示自身才華及創新能力並探索職涯發展方向，同時亦幫助初創企業發掘創科人才。

Cyberport supported the JC PROcruit C trainees' development by providing them with on-the-job training and industry specific activities to further enhance their professional knowledge and build up their social network.
數碼港為「賽馬會專業創未來計劃」的見習生提供在職培訓和參與業界活動的機會，讓他們在累積工作經驗之餘，學習到更多實用技能與知識，並拓展人際網絡。

STEAM for Social Good

Aligning with the government's drive to promote STEAM education, Cyberport provided innovative platforms for students to express their creativity, apply knowledge, and cultivate entrepreneurial spirit for social good. The newly launched **Student Mentorship Programme on Innovation and Technology**, organised in partnership with the Education Bureau, enabled students from 10 secondary schools and five primary schools, chosen from a competitive pool of over 100, to create models, prototypes, or software with the expert guidance of Cyberport start-ups. The initiative vividly showcased the potential of I&T and youth ingenuity for social innovation. Standout projects included an app connecting senior citizens to improve mental well-being; an innovative solution enhancing bus-riding for visually impaired individuals; and an AI-powered system for the Drainage Services Department to monitor drains and pinpoint blockage.

STEAM造福社會

為配合香港特區政府致力推動STEAM教育，數碼港為學生提供創新平台，展現他們的創造力，應用知識，培養企業家精神，造福社會。由教育局及數碼港新推出的「**創新科技學生師友計劃**」，從一百多個中小學的STEAM專案作品中，遴選10間中學及5間小學的學生隊伍。在數碼港初創企業的專業指導下，學生把專案製作成模型、原型或軟件程式。該活動生動地展示了創科的潛力及年青人在社會創新方面的睿智。傑出專案包括讓銀髮族結識朋友，以改善心理健康的應用程式；便利視障人士乘搭巴士的創新解決方案；以及可供渠務署使用的人工智能系統，用於監控渠務及找出淤塞黑點。

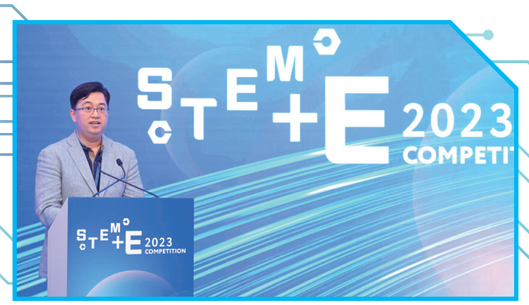
"Student Mentorship Programme on Innovation and Technology" – Students explore the theme of "Innovative Technologies and Ideas for Better Living", crafting solutions using STEAM knowledge. They receive guidance from the paired Cyberport start-ups, enhancing their comprehension of Innovation and Technology development and nurturing an entrepreneurial mindset.
「創新科技學生師友計劃」：學生們以「生活中的創新科技和意念」為主題，運用STEAM相關知識，設計出具針對性的解決方案，並在配對的數碼港初創企業指導下完善作品，深化他們對創新科技發展的理解並培養企業家精神。

Driving EdTech adoption and STEAM education, we joined hands with the Education Bureau to organise the **Professional Development Programme on Innovation and Technology for STEAM Co-ordinators of Schools**. The first edition, running from September 2022 to August 2023, delivered 10 lessons to over 430 primary and secondary STEAM coordinators, covering topics such as generative AI, big data, robotics, drone coding, GreenTech, GeronTech, and the metaverse. These sessions informed and inspired educators about the latest development in I&T, propelling STEAM and I&T education in primary and secondary schools. In November 2023, Cyberport and the Education Bureau renewed the series for another year to benefit more educators.

為推動教育科技應用及STEAM教育發展，我們與教育局攜手共建「**學校STEAM統籌人員創新科技專業培訓課程**」。第一期自2022年9月至2023年8月期間舉行，為逾430名中小學STEAM統籌人員提供10節課堂，內容涵蓋生成式人工智能、大數據、機械人、無人機編碼、綠色科技、樂齡科技及元宇宙等主題。該等課程使教育工作者了解創新科技的最新發展，並從中受到啟發，推動中小學STEAM及創新科技教育的發展。2023年11月，數碼港再度與教育局合作，推出該項目的第二期課程，藉以惠及更多教育工作者。

The **STEM+E Competition 2023**, jointly organised by the STEM+E Consortium, Cyberport and HKSTP following the past editions, challenged over 400 students from more than 70 secondary schools to develop solutions for "Green Management" and "Well-Being and Safety". The 2023 programme also invited students from the Shanghai Foreign Language School Affiliated to SISU and Torch Hi-Tech Industry Development Zone No. 1 Middle School in Zhongshan to exchange ideas, fostering cross-regional bonds and paving the way for further connections across the border.

在過往的合作基礎上，STEM+E Consortium、數碼港及香港科技園公司合辦「**STEM+E比賽2023**」，活動吸引來自70多所中學逾400名學生參與比賽，為「綠色管理」及「身心健康及安全」兩大議題制定解決方案。比賽邀請了上海外國語大學附屬外國語學校及中山火炬高技術產業開發區第一中學參加，讓香港學生與內地學生合作交流，促進區域聯繫，為未來進一步的跨境交流奠下基礎。



Through STEM+E Competition 2023, students gained insight into the application of innovative technologies to deal with social issues. They also worked as a team to transform creative ideas into practical tech-based business proposals.
通過「STEM+E比賽2023」，學生能了解如何應用科技解決社會問題，並在團隊合作下將概念轉化為實際的科技商業計劃。

Career Opportunities Skyrocket Upwards

Bridging I&T talents with the industry is critical for Hong Kong's evolution into a digital economy. The annual **Cyberport Career Fair (CCF)** brings together companies seeking I&T talents and candidates building their careers. Themed on "Redefine the Future of Tech Jobs in the Era of AI", the CCF 2024 showcased more than 2,000 job openings from over 200 Cyberport community start-ups, government departments, public organisations, and enterprises of all sizes. The fair attracted more than 2,300 on-site participants and over 35,000 online views.

職業機會大增

為創科業界及人才搭建橋樑，對香港數字經濟發展十分重要。「**數碼港互動招聘博覽**」是每年盛事，匯聚尋求創科人才的企業及有意投身創科事業的求職者。「數碼港互動招聘博覽2024」以「在人工智能時代重新定義未來的創科職涯」為主題，透過線上線下並行模式，與超過200間數碼港社群初創、政府部門、公營機構及大小企業合作，提供逾2,000個職位空缺，吸引超過2,300名求職者入場，網上瀏覽量達到35,000次。

In partnership with TechJobAsia, a Cyberport community start-up that provided on-site CV Clinic services, CCF 2024 introduced an AI-driven online service for the first time. This service enabled jobseekers to create compelling resumes and receive tailored job-matching support. To further expedite their job searches, we established dedicated web pages on recruitment websites "TechJobAsia" and "eFinancialCareers". We also collaborated with Datality Lab, another community start-up, to help jobseekers analyse their interview performance with an AI-powered interview tool.

數碼港與社群初創企業橋見科技(TechJobAsia)合作，在「數碼港互動招聘博覽2024」現場提供CV診所服務，並首次推出人工智能驅動的線上服務。這項服務為求職者打造更亮眼的履歷表，並提供量身定制的職位配對支援。為進一步方便求職者尋找工作，我們在招聘網站「TechJobAsia」及「eFinancialCareers」設立專頁。數碼港亦夥拍社群初創德立數據(Datality Lab)，提供人工智能面試分析服務，為求職者評估面試表現。

This year, Cyberport Career Fair provided a one-stop recruitment service for the first time, incorporating AI-driven resume preparation, analysis of interview performance, and job-matching support to address the challenges faced by job seekers. The aim is to better prepare job seekers for their future careers in innovation and technology.
本年度「數碼港互動招聘博覽」首次提供一站式求職服務，包括通過AI技術提供履歷準備、面試表現分析及職位匹配，旨在解決求職過程痛點，幫助求職者投入未來的創新科技領域。

Sum Wong 黃卓琛
Co-founder and CEO
聯合創辦人兼執行長

EventX's event management software enables users to create localised event experience, automate workflow for the events and collect leads while attending any events.
EventX的活動管理軟件允許用戶創建本地化的活動體驗，自動化活動工作流程，並在舉辦任何活動時收集潛在客戶。

- Awardee of Gen.T List 2022 – Sum Wong
  2022年Gen.T榜單獲獎者 — 黃卓琛
- Fund raised: Feb 2022 – Total HK$140.4 million (US$18 million) for Series B
  融資情況：2022年2月完成1.404億港元 (1,800萬美元) B輪融資
- Over 6,000 corporate events in 102 countries achieved their success using EventX product
  已在102個國家成功舉辦超過6,000場使用EventX產品的企業活動
- Some of their clients are Apple, Yahoo, Alibaba, InvestHK, WebSummit, and TEDx. A co-founder of EventX was named by Forbes on its Enterprise Technology's 30 Under 30 in Asia.
  客戶包括蘋果、雅虎、阿里巴巴、投資推廣署、WebSummit和TEDx等。EventX的一位聯合創辦人被福布斯列入「亞洲企業科技30 Under 30」榜單。

Cyberport Incubated Company –EventX
數碼港培育企業 – EventX

From the Founder:
創辦人表示：

Cyberport has helped us a lot along the journey of growth. Starting from supporting us to kickstart the project with office space and grant, pilot test our product and in later stage providing us opportunity to connect with the world and fund raising activities, Cyberport has continued to show support and incubated us to become a more mature venture.

我們得以發展壯大，數碼港實在功不可沒。數碼港從為我們提供辦公空間及資金，支援我們啟動項目、產品測試，到後期為我們提供與世界接軌及融資的機會，始終如一地為我們提供支援，將我們培育成更成熟的企業。

R&D Talent Cultivated to Next Level

Cyberport attaches great importance to enriching Hong Kong's R&D talent pool by attracting global expertise. A robust pipeline of skilled researchers and innovators is crucial for driving tech breakthroughs and sustaining long-term I&T growth. **The Stanford Global Engineering Internship Programme**, an 8-to-12-week initiative supported by Cyberport, enabled six students from the Stanford School of Engineering to intern at Cyberport community companies. In addition to equipping participants with invaluable knowledge and hands-on experience in software engineering, product R&D, project management, and bioengineering, the programme immersed them in real world experience, allowing them to build professional networks and better understand Hong Kong's vibrant I&T landscape.

Cyberport also continued to support the Innovation and Technology Commission by managing its "Research Talent Hub" funding scheme. This initiative enables organisations and companies undertaking R&D projects funded by the Innovation and Technology Fund to engage researchers for tech R&D. Simultaneously, it encourages talented individuals to pursue long-term careers in innovation and scientific research. Since 2020, the scheme has engaged 234 researchers with Cyberport community start-ups.

將研發人才培養至更高水平

數碼港非常重視吸引全球專業人才，以壯大香港科研人才庫。擁有技術嫻熟的研究人員及創新者的強大隊伍，對於推動技術突破及維持長期創新科技發展至關重要。「**史丹福環球工程系實習生計劃**」為數碼港舉辦的一項為期8至12周的計劃，安排了史丹福大學工程學院的六名學生到數碼港社群企業實習，讓他們得到軟件工程、產品研發、項目管理及生物工程等相關寶貴知識和實踐經驗。該計劃亦使參與學生置身於實際的工作環境中學習，從而建立專業網絡，更充分了解香港充滿活力的科創環境。

數碼港亦繼續支持創新科技署的「研究人才庫」資助計劃。該計劃助力獲得「創新及科技基金」資助研發項目的組織及公司，聘用研發人員開展科研工作。同時，該計劃亦鼓勵科技人才以創新及科研作為職涯跑道。自2020年起，數碼港社群初創企業已透過該計劃的資助，聘請了234名研發人員。

Technology Upskilling Offers Critical Economic Role

Ensuring that professionals and I&T practitioners keep pace with the latest technological developments is vital for Hong Kong's digital economy success. The **Cyberport Academy** remained a hub for structured training programmes, cultivating mindsets and skillsets required for the evolving digital landscape. Since its inception in 2020, the Cyberport Academy has nurtured over 12,800 participants. In 2023/24, the academy hosted a number of workshops designed for start-ups to strengthen their entrepreneurial and technical skills. These included helping them prepare for fundraising and overseas expansion, managing intellectual property, unlocking the opportunities of Web3 entrepreneurship, as well as harnessing spatial data, SaaS, and generative AI.

以科技提升技能　發揮重要經濟作用

確保專業人士及創科從業員緊跟最新科技發展的步伐，對香港數字經濟的成功至關重要。「**數碼港學院**」是提供系統化創科課程的培訓樞紐，為不斷發展的數碼環境培育具創新思維模式及技能的人才。數碼港學院自2020年成立以來，已培育超過12,800名學員。於2023/24年度，學院舉辦了一系列研討會，加強初創企業的技能，包括協助企業為融資、海外擴張、管理知識產權、發掘Web3創業機遇，以及利用空間數據、SaaS及生成式人工智能等作好準備。

Looking Forward to the Action

With emerging technologies such as AI and Web3.0 rapidly transforming industries and increasing demand for diverse I&T capabilities, Cyberport is wholly committed to growing Hong Kong's talent pipeline. Following the HKSAR Government's allocation of HK$50 million to foster the Web3.0 ecosystem and nurture talent in this transformative domain, CUPP 2024 will expand its focus to Web3.0 in 2024/25. This includes a visit to Draper University in Silicon Valley for an entrepreneurship bootcamp focused on Web3.0 and FinTech. The programme will also extend its network of co-organizing universities, thereby enhancing its reach and impact.

Cyberport will continue to play a pivotal role in strengthening Hong Kong as an international I&T hub, in line with government and national initiatives to cultivate new productive forces and integrate the city into the GBA, as well as the country's overall development.

行動展望

隨著人工智能及Web3.0等新興科技迅速改變各行各業，以及對多元化創科能力的需求日益增加，數碼港致力壯大香港的人才庫。隨著香港特區政府撥款5,000萬港元推動Web3.0生態圈建設，並培育該領域的人才，在2024/25年度，「數碼港•大學合作夥伴計劃2024」將其重點擴展至Web3.0，其中包括遠赴美國矽谷德雷珀大學參加Web3.0及金融科技的創業訓練營。該計劃亦將擴大合辦大學名單，以進一步擴大其網絡及影響力。

數碼港將繼續發揮關鍵作用，加強香港作為國際創科中心的地位，配合政府及國家發展新質生產力的策略需要，推進香港融入大灣區以及國家整體發展大局。

INDUSTRY DEVELOPMENT
產業發展

A digital renaissance is taking place, and I&T is proving to be a catalyst for economic rejuvenation and high-quality development. With expanding prospects, Cyberport is at the heart of igniting start-ups and innovative entrepreneurs, broadening their horizons, and amplifying their impact. Aspirations spanning FinTech, Smart Living and Smart City and Digital Entertainment to Web3.0, AI, and Cybersecurity are all flourishing, and Cyberport is placed to deliver the next game-changer. To succeed, we have doubled development efforts and support for start-ups to be comprehensive and effective in this rapidly evolving landscape.

我們正經歷著數碼復興浪潮，而創科正是提振經濟及推動高質量發展的催化劑。隨著發展前景日益廣闊，數碼港正成為激發初創企業及創新企業家、拓展其視野及擴大其影響力的核心。從金融科技、智慧生活及智慧城市及數碼娛樂到Web3.0、人工智能及網絡安全等領域的願景正盛，而數碼港有望成為下一個變革者。為了取得成功，我們正致力加大對初創企業的發展及支援力度，使其在這一迅速變化的環境中實現全面有效的發展。

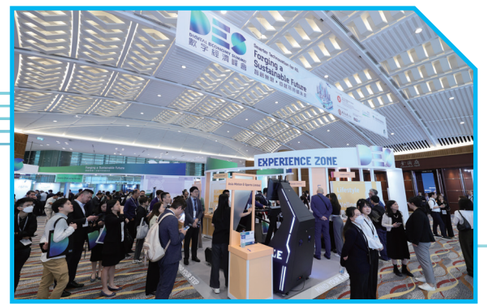
Digital Economy Summit Forging a Sustainable Future

Cyberport strives to inform, inspire, and empower the public about the latest trends and possibilities in I&T, encouraging individuals and businesses alike to harness its limitless potential. At the annual **Digital Economy Summit (DES) 2024**, jointly organised with the Innovation, Technology and Industry Bureau and Digital Policy Office (formerly known as OGCIO), we highlighted the theme "Smarter Technovation for All: Forging a Sustainable Future". The two-day summit brought together more than 100 luminaries from I&T, business, industry, academia, and government, and explored how I&T can reshape the urban landscape and digital economy while enhancing sustainability, connectivity, and resilience. **DES 2024** welcomed over 4,000 in-person and virtual participants from nearly 40 countries and regions. For the first time, the summit also welcomed guided tours of secondary and higher education students to stimulate the next generation's interest in the digital economy and ultimately strengthen Hong Kong's pool of innovation and technology talents.

數字經濟峰會成就可持續未來

數碼港致力於向公眾傳達及啟發創新科技的最新趨勢及可能性，同時鼓勵個人及企業發揮其在創新科技方面的無限潛能。在與創新科技及工業局及數字政策辦公室（前稱資科辦）聯合舉辦的「**2024數字經濟峰會**」上，我們以「智創無限　成就可持續未來」為主題。為期兩日的峰會匯聚了來自創新科技、商業、業界、學術界及政府的逾100名精英領袖，從可持續性、連結性和韌性等角度，探索尖端科技和創新應用如何重塑城市面貌和現代數字經濟。「**2024數字經濟峰會**」迎來了來自近40個國家和地區，逾4,000人次於現場和線上參與。峰會更是首次開放予中學及大專院校生以導賞團形式參與，以激發下一代對數字經濟的興趣，長遠壯大香港創科人才庫。

The two-day Digital Economy Summit 2024 brought together more than 100 luminaries from I&T, business, industry, academia, and government to explore how I&T can reshape the urban landscape and digital economy while enhancing sustainability, connectivity, and resilience.
為期兩日的「2024數字經濟峰會」匯聚了來自創新科技、商業、業界、學術界及政府的逾100名精英領袖，從可持續性、連結性和韌性等角度，探索尖端科技和創新應用如何重塑城市面貌和現代數字經濟。



Entrepreneurial Support Ignites Great Change

Cyberport's strategic partnership networks are ready and robust. The **Cyberport Professional Services Network (CPN)**, comprising more than 50 full-service and specialised consultancy firms, remained a crucial resource for bolstering business strategies and accelerating development. The **Cyberport Technology Network (CTN)** welcomed eight new partners in 2023/24, increasing the network's ability to bolster start-ups' prowess through training, events, and affordable access to resources. New CTN member Ant Group offered Web3.0 start-ups advanced blockchain products and dedicated sandbox environments. Huawei Cloud and Baidu, among other new members, provided AI, Web3.0 support, respectively, to propel Hong Kong's digital economy and strengthen its digital infrastructure. Amazon Web Services (AWS) continued its strong support, offering cloud credits to more than 50 start-ups and hosting workshops and training sessions. Google's Igniting Start-ups & Fintech Program benefitted over 160 start-ups, with more than 50 receiving Google Cloud credits to accelerate their growth.

Key Clusters Deliver Excitement and Massive Potential

Key clusters of FinTech, Smart Living/Smart City, and Digital Entertainment continue to invigorate Hong Kong's I&T ecosystem, catalysing the city's digital transformation and industry diversification. Simultaneously, our technology clusters of AI, Web3.0, and cybersecurity pushed the boundaries of technological advancement, paving the way for breakthroughs.

FinTech Sparks the Future Ahead

The Cyberport community is the largest FinTech hub in the city, with over 430 companies, including the three unicorns, licensed virtual banks, licensed virtual insurers, and licensed virtual asset trading platforms. It consistently fosters diverse innovations, reinforcing the city's position as an international financial centre, empowering existing businesses, and accelerating the digital economy.

Companies impressed locally and internationally while also tapping into the Belt and Road markets. In 2023/24, WeLab, a licensed virtual bank, launched Bank Saqu in Indonesia, marking its second digital bank in Asia. OneDegree, a licensed virtual insurer, partnered with Dubai Insurance Company to launch digital asset insurance products in the UAE; SleekFlow debuted its WhatsApp RetailTech in the UAE through the L'Occitane Accelerator; and FCC Analytics won the Expand North Star Dubai Hong Kong Roadshow, gaining exposure at GITEX Global, the world's largest tech and start-up show.

Green FinTech and GreenFi on the Rise

In line with government promotion of **Green FinTech** and **Green Finance (GreenFi)**, Cyberport organised the **Hong Kong Green FinTech Summit** with Finoverse and the World Green Organisation during Hong Kong Green Week. The summit was attended by over 500 participants and more than 30 financial experts, exploring AI and Web3.0 in Green FinTech and spurring GreenTech and GreenFi collaboration. Furthermore, in March 2024, Cyberport organised the "Harnessing PropTech, ESG, and FinTech for a Greener Future" seminar, highlighting the immense potential of ESG data and FinTech solutions. The seminar explored how to enhance ESG goals and build a greener future through FinTech and PropTech.

Asset tokenisation and Central Bank Digital Currency (CBDC) are hot topics. We encouraged start-ups to participate in the Hong Kong Monetary Authority's (HKMA) **Project Ensemble** and wCBDC Sandbox, contributing to next-generation financial market infrastructure development. Additionally, Cyberport facilitated two community members' participation in Hang Seng Bank's "Real-life Simulations of Hypothetical e-HKD Use Cases", providing e-HKD and CBDC use cases and real-life implementation.

創業支援激發巨大變革

數碼港的戰略合作夥伴網絡已構建完善且運作順暢。「**數碼港專業服務網絡**」由超過50間提供全方位服務的專業顧問公司組成，一直為企業提供支援業務策略及加速發展的重要資源。「**數碼港科技網絡**」於2023/24年度迎來了八個新合作夥伴，透過培訓、活動及可負擔的資源獲取途徑，增強了該網絡提升初創企業實力的能力。新晉「數碼港科技網絡」成員螞蟻集團為Web3.0初創企業提供先進的區塊鏈產品及專用沙盒環境。此外，華為雲及百度等新成員，則分別提供人工智能、Web3.0等服務支援，以推動香港的數字經濟發展及加強其數字基礎設施。「亞馬遜網絡服務」繼續提供強而有力的支援，為逾50間初創企業提供雲積分，並舉辦研討會及培訓課程。谷歌的「初創與金融科技燃亮計劃」惠及160多間初創企業，其中逾50間獲得Google Cloud使用額，以加速其發展。

重點集群帶來活力和巨大潛力

金融科技、智慧生活／智慧城市及數碼娛樂等重點集群繼續為本港創科生態圈注入活力，推動香港數碼轉型及產業多元化。同時，我們的人工智能、Web3.0及網絡安全等科技集群不斷拓展科技前沿，推動了各種突破性創新實現。

金融科技引領新時代

數碼港擁有香港最大的金融科技社群，匯聚超過430間公司，當中包括3間獨角獸企業及持牌虛擬銀行、持牌虛擬保險機構及持牌虛擬資產交易平台。其不斷進行各種創新，從而鞏固香港作為國際金融中心的地位，為現有企業賦能，並加速數字經濟的發展。

這些公司在本地及國際市場均取得卓越成績，並開拓「一帶一路」市場。於2023/24年度，持牌虛擬銀行WeLab在印尼推出了Bank Saqu，這是其在亞洲的第二間數碼銀行。持牌虛擬保險公司OneDegree，與迪拜保險公司合作，在阿聯酋推出數字資產保險產品；SleekFlow透過L'Occitane Accelerator在阿聯酋推出WhatsApp RetailTech；及FCC Analytics勇奪迪拜Expand North Star香港站比賽冠軍，並在全球最大的科技和創業盛會GITEX Global上獲得了曝光機會。

綠色金融科技與綠色金融崛起

為配合政府推動發展**綠色金融科技**與**綠色金融**，數碼港於「香港綠色周」期間聯同Finoverse及世界綠色組織合辦「**香港綠色金融科技論壇**」。論壇匯聚超過500名參與者及逾30名金融界專家，探討如何結合人工智能、Web3.0技術及綠色金融科技。此外，於2024年3月，數碼港主辦了「以房地產科技、ESG和金融科技打造綠色未來」研討會，展示ESG數據與金融科技解決方案的巨大潛力，並與業界探討如何以金融科技及房地產科技，為ESG目標增值及打造綠色未來。

資產代幣化及央行數碼貨幣均為熱門話題。我們鼓勵初創企業參與香港金融管理局（金管局）的「**Ensemble項目**」及wCBDC沙盒，為下一代金融市場基礎設施的發展做出貢獻。此外，數碼港還協助兩間社群成員公司參與恒生銀行的「假設性的數碼港元實境模擬測試」，提供數碼港元及央行數碼貨幣用例及實踐。

Cyberport co-hosted the first Hong Kong Green FinTech Summit.
數碼港聯合舉辦首屆「香港綠色金融科技論壇」。

Students Gain Inspiration to Realise Dreams

Empowering students is essential to the success of Hong Kong. Cyberport has been commissioned by the Financial Services and the Treasury Bureau (FSTB) to launch the **GBA Fintech Two-Way Internship Scheme for Post-Secondary Students**. More than 30 FinTech companies in Hong Kong, Guangzhou, Shenzhen, and Zhuhai offered over 150 two-to-six-month, full-time internships to post-secondary students, spanning virtual banking, virtual insurance, RegTech, WealthTech, CreditTech, and payment tech. Hong Kong students could intern in the GBA; along with Mainland students in Hong Kong.

Mentorship Vital for FinTech

The **FinTech Innovation Lab Asia-Pacific 2023** has been co-hosted by Accenture and Cyberport for ten consecutive years, offering premium mentorship and unparalleled access to senior industry executives. Five Cyberport companies were among the 10 finalists, reflecting the excellence of the community's FinTech innovations.

Collaboration Offers Real World Solutions

Cyberport is constantly broadening FinTech applications. In 2023/24, we co-hosted the **Anti-Money Laundering Regtech Lab** with the HKMA for the fourth edition to combat digital fraud and financial crime. We partnered with Friends of the Earth (HK) and the Financial Services Development Council to host **Earth Forum 2023**, examining sustainable finance and FinTech for ESG.

Additionally, Cyberport partnered with Ant Group, a Cyberport Technology Network (CTN) member, to provide fintech training programme to Cyberport community members through the "**10x1000 Tech For Inclusion**" programme.

啟迪學生實現夢想

賦能學生對於香港的成功至關重要。數碼港獲財經事務及庫務局（財庫局）委託進行「**灣區專上學生金融科技雙向實習計劃**」。香港、廣州、深圳及珠海超過30間金融科技公司為專上學生提供逾150個為期兩個月至六個月的全職實習機會，涵蓋虛擬銀行、虛擬保險公司、監管及合規科技、財富管理科技、信貸科技及支付科技等領域。香港學生可於大灣區實習，大灣區內地學生可於香港實習。

啟導對金融科技至關重要

數碼港與埃森哲連續十年合辦的「**亞太金融科技創新實驗室計劃2023**」，為金融科技企業提供優質指導及接觸業界領袖的絕好途徑。十間入圍企業中有五間為數碼港企業，反映了數碼港社群在金融科技創新的卓越表現。

合作帶來真實場景解決方案

數碼港不斷擴大金融科技應用。於2023/24年度，我們與金管局合辦第四次「**反洗錢合規科技實驗室**」，以打擊數碼詐騙及金融罪行。我們與香港地球之友及香港金融發展局聯合主辦「**地球日論壇2023**」，討論可持續金融和金融科技在ESG中的應用。

此外，與「數碼港科技網絡」成員螞蟻集團合作，通過「**10x1000」科技普惠計劃**，向數碼港社群成員提供金融科技培訓課程。

The fourth Anti-Money Laundering Regtech Lab event.
第四次「反洗錢合規科技實驗室」活動。

Taking a Strong Position in Thought Leadership

At the eighth **Belt and Road Summit**, Cyberport hosted a breakout session and two panel discussions on the role of digital technology in GBA and Belt and Road development, financial inclusion, and Web3.0. Cyberport has served as the FinTech Partner of the internationally acclaimed **Asian Financial Forum (AFF)** for the eighth consecutive year. We also led community members to showcase breakthrough innovations at the eighth **Hong Kong FinTech Week**, displaying solutions on CBDC, Web3.0, open banking, RegTech, tokenisation of real-world assets, Green FinTech, InsurTech, and WealthTech. In addition, Cyberport participated in InsureTech Connect Asia Roadshow and Insurtech Insights Asia 2023, sharing the latest with entrepreneurs, investors, and industry leaders. Collaborating with Mainland government agencies, Cyberport co-organised the "Shenzhen International Fintech Competition 2022 – Xiangmihu Fintech Innovation and Entrepreneurship Competition: CEO Acceleration Camp".

思想賦能 引領變革

在第八屆「**一帶一路高峰論壇**」上，數碼港就數字技術於大灣區及一帶一路的發展、金融包容性及Web3.0主持分組論壇及兩個小組討論。數碼港連續第八年擔任國際盛事「**亞洲金融論壇**」的金融科技合作夥伴。我們亦帶領社群成員於第八屆「**香港金融科技周**」上展示了有關央行數碼貨幣、Web3.0、開放銀行、監管科技、現實世界資產代幣化、綠色金融科技、保險科技及財富科技解決方案等突破性創新。此外，數碼港參加了InsureTech Connect Asia Roadshow及2023亞洲保險科技洞察大會，與眾企業家、投資者及業界領袖分享最新資訊。透過與內地政府機關合作，數碼港承辦「2022深圳國際金融科技大賽 — 香蜜湖金融科技創新創業大賽CEO加速營」。

Cyberport participated for the sixth consecutive year in the Belt and Road Summit, organised by the Hong Kong SAR Government and the Hong Kong Trade Development Council. It continued to serve as a breakout session partner and a supporting organization.
數碼港連續第六年參與由香港特別行政區政府和香港貿易發展局合辦的「一帶一路高峰論壇」，並再次擔任專題分組論壇合作夥伴及支持機構。

As Hong Kong's largest FinTech community, Cyberport has served as the FinTech Partner of the internationally acclaimed Asian Financial Forum for the eighth consecutive year.
作為香港最大金融科技集群，數碼港連續第八年擔任國際盛事亞洲金融論壇的金融科技合作夥伴。

Getting Smart Together

Cyberport's Smart Living cluster now has approximately 770 members, including two unicorns. They are specialising in EdTech, HealthTech, GeronTech, and an expanding variety of Smart Living subclusters, such as GreenTech and PropTech. Start-ups are continuously achieving notable successes both at home and abroad. In 2023/24, **Rice Robotics** secured approximately HK$54 million (US$7 million) to expand its Hong Kong plant and establish a stronger presence in Japan. **Wada Bento** entered the Japanese market with its signature bento vending machines, debuting in Osaka.

GreenTech Provides Glimpse into Future

During the year, the world's green transition has catalysed a surge of GreenTech start-ups, with around 60 being part of the Cyberport community, offering a range of practical technologies that promote green living and sustainable development. These help citizens reduce waste, carbon, and plastic use while promoting recycling; empower smart EV charging; and drive the circular economy.

To highlight GreenTech's potential in enhancing sustainability and accelerate growth, Cyberport organised the **GreenTech and Sustainability Venture Day** on the second day of the **Cyberport Venture Capital Forum 2023 (CVCF)**, in collaboration with Friends of the Earth (HK), the Hong Kong Green Finance Association, MIT Hong Kong Innovation Node, and GIS Academy.

共創智慧家園

數碼港的智慧生活集群目前約有770名成員，其中包括兩間獨角獸公司。他們專注教育科技、健康科技、樂齡科技等廣泛的智慧生活子板塊（如綠色科技及房地產科技）。在境內外，初創企業不斷取得令人矚目的成就。於2023/24年度，「**Rice Robotics**」獲得約5,400萬港元（700萬美元）融資，用於擴建其香港工廠，並加強日本業務。「**Wada Bento**」以其標誌性的便當自動販賣機進入日本市場，在大阪首次亮相。

綠色科技窺見未來

全球綠色轉型催生眾多綠色科技初創企業，年內數碼港社群匯聚了約60間綠色科技初創企業，可提供一系列促進綠色生活及可持續發展的實用技術。該等技術有助市民實踐減廢、低碳及走塑，同時促進回收利用；為電動汽車提供智能充電服務；以及推動循環經濟發展。

為突顯綠色科技在增強可持續發展及促進增長方面的潛力，數碼港於「**2023數碼港創業投資論壇**」次日舉辦「**綠色科技及可持續創投日**」並邀請了香港地球之友、香港綠色金融協會、麻省理工香港創新中心及GIS學院為合作夥伴。

During the two-day "Cyberport Venture Capital Forum 2023", the spotlight event "GreenTech and Sustainability Venture Day" was held. It served as a centrepiece of the International GreenTech Week, unlocking the potential of green technology.
一連兩日的「2023數碼港創業投資論壇」舉行期間，特設「綠色科技及可持續創投日」，為國際綠色科技周的焦點活動，充分發揮綠色科技潛力。

GreenTech and Sustainability Venture Day.
綠色科技及可持續創投日。

Cyberport actively partcipated in the **Hong Kong Green Week** organised by the HKSAR Government to showcase ESG data, blockchain, and AI applications, while co-hosting seminars on "Green FinTech: Catalyst for scaling sustainable finance" and "Harnessing PropTech, ESG, and FinTech for a Greener Future". Additionally, we co-organised **ZERO 2 LIVE LOCAL 2024** with our incubation company Negawatt to promote ESG and sustainability, and drive GreenTech cluster growth, during the Cyberport Career Fair 2024.

數碼港積極參與由香港特區政府主辦的「**香港綠色周**」，展示了ESG數據、區塊鏈及人工智能應用，同時合辦「活用科技．催化可持續金融」及「以房地產科技、ESG和金融科技打造綠色未來」等研討會。此外，我們亦在「數碼港互動招聘博覽2024」期間，與數碼港培育企業庫瓦(Negawatt)合辦「**ZERO2零活易Live Local 2024**」，促進ESG及可持續發展並推動綠色科技集群成長。

Cyberport actively participated in Hong Kong Green Week.
數碼港積極參與「香港綠色周」。

PropTech Builds an Upbeat Direction to Follow

Hong Kong's Smart City development is driving innovation and efficiency. Cyberport opened **Smart-Space PropTech** in the Northern Metropolis in July 2023, an 8,000-square-feet co-working space, developed with the Hong Kong Housing Society (HKHS), the first in Hong Kong dedicated to PropTech. HKHS will provide funding support to the start-ups and also mentorship by professional staff on knowledge and experience about housing development and management. The start-ups can also conduct field trials at HKHS's rental estates and commercial buildings for PoC. Cyberport will provide entrepreneurial guidance and organise activities to inspire start-ups to develop and implement PropTech-related innovative tech products and solutions. In 2023/24, 18 companies, specialising in smart building, property management, smart homes, construction technology, green tech, and other smart living technologies, have joined the co-working space.

房地產科技構建積極向上的方向指引

香港的智慧城市發展正推動創新與效率。於2023年7月，數碼港在北部都會區與香港房屋協會（房協）成立一個八千平方呎的共享工作室「**Smart-Space PropTech**」，為香港首個專注房地產科技的共享工作室。房協會為初創企業提供開發資助、安排專業人員分享房屋發展及管理的知識和經驗。初創企業亦可於房協轄下的出租屋邨及商廈作實地測試，實踐概念。數碼港亦會提供創業指導及舉辦活動，啟發初創企業開發和實踐與房地產科技相關的創新科技產品及解決方案。於2023/24年度，18間公司已進駐該共享工作室，該等公司主要專注智慧大廈、物業管理、智慧家居、建築科技、綠色科技等智慧生活技術。

Hong Kong's First PropTech Co-working Space, Smart-Space PropTech, commenced operations.
香港首個房地產科技共享工作室Smart-Space PropTech開始啟用。

Cyberport also signed a Memorandum of Understanding (MoU) with the Hong Kong PropTech Association (HKPTA) to accelerate construction and urban technology, promoting industry and talent growth.

數碼港亦與香港房地產科技協會簽署合作備忘錄，加快建築和都市化科技步伐，推動行業和人才發展。

EdTech Innovates for a Brighter Future

With the government's promotion of STEAM education, demand for innovative solutions from over 180 EdTech start-ups of Cyberport Community is booming. To offer a broader stage for growth and potential clients, Cyberport hosted a STEAM solution day with the Digital Policy Office (DPO, formerly the Office of the Government Chief Information Officer). The event showcased 26 community members' STEAM projects to some 100 primary and secondary school practitioners.

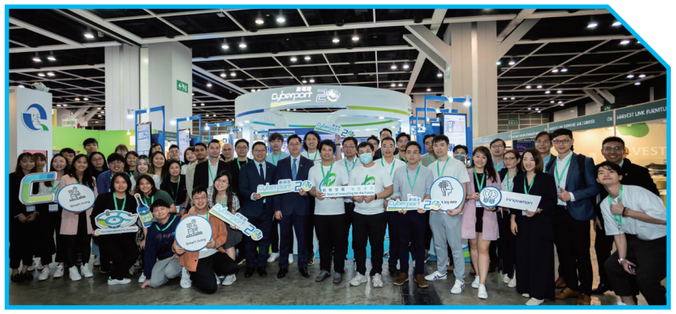
教育科技助力更光明的未來

隨著政府推廣STEAM教育，數碼港逾180間教育科技初創企業的創新解決方案迎來需求迅速增長。為企業成長和接觸更多潛在客戶提供更廣闊舞台，數碼港與數字政策辦公室（前稱政府資訊科技總監辦公室）舉辦STEAM解決方案日。前述活動向約100名中小學教育工作者展示了26名社群成員的STEAM教育方案。

Cyberport co-organised "STEAM Solution Sharing Day" with OGCIO.
數碼港與資科辦合辦「STEAM方案分享日」。

At the **Learning and Teaching Expo 2023**, an event presented by Hong Kong Education City and supported by the Education Bureau, Cyberport collaborated with its 28 EdTech community start-ups to participate. They showcased diverse EdTech solutions for the education sector through the pavilion and various EdTech seminars, including AI applications and learning solutions for children with special educational needs.

由香港教育城呈獻，並獲教育局支持的「**學與教博覽2023**」舉行期間，數碼港聯同28間數碼港社群教育科技初創企業，透過展位及多場教育科技研討會，向教育界展示多元化教育科技方案，包括探討人工智能應用與特殊學習需要學童學習方案等。



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數碼港聯同28間數碼港社群教育科技初創企業參與「學與教博覽2023」，透過展位及多場教育科技研討會，向教育界展示多元化教育科技方案。

SocTech Bolsters Social Maturity

Cyberport partnered with the Hong Kong Council of Social Service (HKCSS) to host the **HKCSS x Cyberport SocTech IdeaXchange** and **HKCSS x SocTech Symposium**, featuring 26 community companies. These events encouraged industry exchange among more than 250 professionals from the I&T and social welfare sectors, a boost for social welfare innovation.

Cyberport also organised a **Cyberport Technology Solutions Matching Day** with the Sham Shui Po District Office and District Council, enabling 20 community start-ups to demonstrate health, food, home, and mobility technologies to around 300 members of local social welfare organisations, community service centres, and SMEs.

To accelerate ecosystem growth, Cyberport actively participated in industry events to showcase start-ups, facilitate knowledge exchange, and foster collaboration. We showcased HealthTech start-ups at the **Asia Summit on Global Health 2023**, GeronTech solutions at the **Gerontech and Innovation Expo cum Summit**, and GreenTech at the **InnoCarnival 2023**. Community companies had a significant presence at the inaugural **InnoEX 2023**, where they impressed visitors with innovations.

Digital Entertainment the Lynchpin of Modern Living

Life is frequently pinned to digital entertainment. In 2023/24, Cyberport's Digital Entertainment cluster has grown to more than 170 companies. The annual **Digital Entertainment Leadership Forum (DELF) 2023**, held in August 2023, continued to explore the frontiers of entertainment and esports in the era of Web3.0, with the theme "Power Up! **W**hen **E**ntertainment Goes **B**eyond **3**oundaries". More than 3,500 attendees turned up to gain insights, intelligence, and inspiration from 90 speakers on how Web3.0 is shaping digital entertainment experiences in arts, education, sports, and life. The event attracted over 270,000 online views from some 30 countries and regions, along with a record-breaking 800-plus pieces of media coverage from more than 35 outlets. DELF 2023 also featured four immersive experience zones – Artainment, Edutainment, Sportainment, and LOHAS – showing how Web3.0 and AI can be applied in digitainment contexts.

DELF 2023 saw the Financial Secretary officiate the opening of the **Web3 Living Lab**, a hub for showcasing Web3.0 innovations. Cyberport also hosted the **ABSG SportsTech Conference**, gathering 50 leaders from key Mainland and overseas sports enterprises and organisations to catalyse Hong Kong's Sports Tech development. The event also offered a stage for the Dutch Consul General to inaugurate a Sino-Dutch Sports Tech Hub collaboration with ABSG, establishing an international professional business platform for the industry.

社創科技提升社會成熟度

數碼港與香港社會服務聯會（社聯）合辦「**社聯 x 數碼港 — 社創及科技對談交流會**」和「**社聯 x 社創及科技研討會**」，吸引26間社群企業參與。該等活動促進逾250名來自創科及社會福利界的專業人士進行行業交流，推動社會福利創新。

數碼港亦與深水埗民政事務處及深水埗區議會主辦「**數碼科技方案配對日**」，20間社群初創企業向地方社會福利機構、社區服務中心及中小企業的約300名成員展示健康、食品、家居和移動技術。

為加速生態系統發展，數碼港積極參與業界活動，以推廣初創企業、促進知識交流及推動合作。我們在「**亞洲醫療健康高峰論壇2023**」展示健康科技初創企業，在「**樂齡科技博覽暨高峰會**」展示樂齡科技解決方案，以及在「**創新科技嘉年華2023**」展示綠色科技。社群企業在首屆「**香港國際創科展2023**」上大放異彩，其創新成果給參觀者留下了深刻印象。

數碼娛樂 — 現代生活的關鍵

現今生活時常與數碼娛樂息息相關。於2023/24年度，數碼港的數碼娛樂集群已匯聚超過170間相關企業。2023年8月舉辦的年度盛事「**2023數碼娛樂領袖論壇**」以「娛樂Power UP! **Web3**新視界」為主題，繼續探索Web3.0時代娛樂及電競的前沿領域。逾3,500名參與者出席了活動，傾聽90名演講嘉賓關於Web3.0如何在藝術、教育、運動及生活中塑造數碼娛樂體驗的見解、智慧及靈感。此次活動吸引了來自約30個國家及地區的逾270,000人次在線觀看，逾35間媒體對活動進行了800多次報道，創下歷史新高。「2023數碼娛樂領袖論壇」亦設有四個沉浸式體驗區，即藝術娛樂區、教育娛樂區、運動娛樂區及樂活區，展示Web3.0及人工智能如何應用於數碼娛樂場景。

「2023數碼娛樂領袖論壇」上，財政司司長亦主持了**Web3 Living Lab（Web3生活體驗館）**的開幕禮，該體驗館為展示Web3.0創新成果的中心。數碼港亦舉辦了「**瑞騰國際體育科技專場**」，匯聚50位來自內地及海外主要體育企業及機構的領袖，共同推動香港體育科技的發展。這項活動也為荷蘭總領事館與瑞騰國際合作啟動中荷體育科技樞紐平台提供了舞台，為該產業構建一個國際專業商務平台。

Cyberport's annual flagship event, Digital Entertainment Leadership Forum 2023 centred around the theme "Power UP! When Entertainment Goes Beyond 3oundaries". It explored the latest trends in the digital entertainment industry and analysed how Web3 is transforming various sectors such as arts, education, sports, and lifestyle.
數碼港主辦的年度盛事「2023數碼娛樂領袖論壇」圍繞主題「娛樂Power UP! Web3新視界」，探討數碼娛樂業界的最新資訊，剖析Web3在藝術、教育、運動、生活等各領域的轉變。

Creating a Robust Base for Esports Advancement

With esports popularity skyrocketing, Cyberport reinforced its commitment to the burgeoning industry, recognising its enormous potential for youth, sports, and creative industry development. In addition to facilitating talent cultivation through the **Esports Internship Scheme (EIS)**, Cyberport fostered industry development through the **Esports Industry Facilitation Scheme (EIFS)**. During the year, EIFS funded the Esports Association Hong Kong, China to select athletes representing Hong Kong and participate in a government delegation at the **19th Asian Games**, where esports debuted as a medal event. To boost community engagement, we also hosted an athlete send-off ceremony and a livestreaming party for Hong Kong's matches.

Both EIFS and EIS reached their successful conclusion in 2023/24. Over their five-year runs, these programmes have significantly and positively impacted the local esports ecosystem. The EIFS sponsored approximately 100 professional and amateur events, facilitating over HK$4 million in prize money and engaging more than 55,000 participants. It has also attracted over 140 commercial sponsorships, highlighting business interest in the sector. Concurrently, the EIS fostered talent development by supporting over 40 internship opportunities and awarding scholarships to more than 60 students from tertiary institutes and private training schools.

Unwavering and Passionate Commitment to Gaming & Esports Continues

To attract youth, we supported physical Global Game Jam events, both within and outside Cyberport, sparking innovative game concepts among participants aged 12 and above. Leveraging the CyberArena to increase competition and spectatorship, we supported the **Asia Pacific Esports Games 2023 Hong Kong**, hosted by the Shenzhen Association for Science and Technology, and the **5th Hong Kong Motorsport Festival**, organised by the Hong Kong, China Automobile Association (HKAA).

為電競發展奠定穩固基礎

隨著電競人氣的飆升，數碼港認識到其對青少年、體育及創意產業發展的龐大潛力，因而加大了對這一新興行業的投入。除了透過「**電競實習支援計劃**」促進人才培育外，數碼港亦透過「**電競行業支援計劃**」促進產業發展。年內，「電競行業支援計劃」資助中國香港電競總會，選拔運動員代表香港參加「**第19屆亞運會**」的政府代表團，在該運動會上，電競首次被列為獎牌項目。為促進社區參與，我們還舉辦了運動員送行儀式及香港賽事的直播活動。

「電競行業支援計劃」及「電競實習支援計劃」均於2023/24年度圓滿結束。在其五年的運作中，該等計劃對本地的電競生態系統產生了重大而積極的影響。「電競行業支援計劃」為約100場專業及業餘賽事提供贊助，獎金超過400萬港元，吸引超過55,000名參與者。其還吸引了逾140項商業贊助，突顯了商界對該行業的興趣。同時，「電競實習支援計劃」透過支持逾40個實習機會，並向60多名來自專科院校和私立培訓學校的學生頒發了獎學金，促進了人才發展。

支持電玩及電競的堅持與熱情不變

為吸引青少年，我們在數碼港內外支持Global Game Jam現場活動，激發12歲及以上參與者的創新遊戲概念。我們支援由深圳市科學技術協會主辦的「**2023亞太電子競技大賽香港賽區**」以及由中國香港汽車會主辦的「**第五屆香港賽車運動節**」，藉助CyberArena增強競爭性及觀眾體驗。

Recognising the importance of cross-sector collaboration for start-up growth and industry development, Cyberport led community start-ups to promote Sports Tech and highlight entrepreneurship opportunities at the Sports Tech & Esports Forum, held during the Hong Kong Computer and Communication Festival 2023. We also arranged for a Sports Tech start-up to showcase its gamified AI sports coaching system at **JUMPSTARTER 2023**. In addition to all this, we supported the Hong Kong Designers Association's (HKDA) 50th Anniversary Celebration through the APRU Esports Fellowship Program. During the **StartmeupHK Festival**, we backed MaGESpire to host **GAME ON! 2023** at the CyberArena, uniting gamers, artists, developers, investors, and enthusiasts to share insights on trends and opportunities while also exploring technologies such as blockchain, NFTs, Web3.0, and the metaverse.

數碼港深明跨領域合作對初創企業成長及行業發展極為重要，在香港電腦通訊節2023期間舉辦的體育科技與電競論壇上，帶領社群初創企業推廣體育科技並展示創業機會。我們還安排一間體育科技初創企業在「**JUMPSTARTER 2023**」上展示趣味人工智能體育教練系統。除此之外，我們還通過APRU電競獎學金計劃支持香港設計師協會50周年慶典。於「**StartmeupHK創業節**」期間，我們全力支援MaGESpire在CyberArena主辦「**GAME ON! 2023**」，將遊戲玩家、藝術家、開發者、投資者及愛好者聚集在一起，分享對趨勢及機遇的見解，同時探索區塊鏈、NFT、Web3.0及元宇宙等技術。

Notable Achievements of Digital Entertainment Community Members

Our community's digital entertainment companies continued to make significant strides both locally and globally. Notable achievements included OliveX's collaboration with Marvel Entertainment on a global mobile fitness programme; Yuliverse securing seed funding from Animoca Ventures and establishing a tourism partnership in Kumamoto, Japan, for its location-based Web3 game. INDEX GAME and The Sandbox, an Animoca Brands subsidiary, also signed an MoU with the Hong Kong Design Institute to offer metaverse education to students.

數碼娛樂社群成員成績斐然

數碼港數碼娛樂社群繼續在本地及國際上大放異彩。卓越成就包括：OliveX與漫威娛樂合作推出全球數碼運動健身項目；Yuliverse獲得Animoca Ventures的種子資金，並在日本熊本縣建立旅遊合作夥伴關係，以推出其基於位置的Web3遊戲。INDEX GAME及Animoca Brands的子公司The Sandbox與香港知專設計學院亦簽署了合作備忘錄，為學生提供元宇宙教育。

Many accolades have been bestowed on community companies. Eight gaming start-ups were recognised in the 3rd Hong Kong Game Enhancement and Promotion Scheme, with four companies receiving Best Sales Performance Awards; two Cyberport Incubation Programme alumni, Nikopicto and Simage, were selected for the "Future Animation" – AI-Assisted Animation Production Pilot Scheme, supported by the Cultural and Creative Industries Development Agency (formerly CreateHK). On top of all this, The Sandbox and INDEX GAME received the prestigious Hong Kong Designer Brand Awards from the HKDA.

社群企業屢獲殊榮。八間遊戲初創企業入選第三屆「香港遊戲優化和推廣計劃」，其中四間公司獲得最佳銷售表現獎，兩間數碼港培育計劃畢業公司Nikopicto及Simage入選由文創產業發展處（前稱創意香港）支持的「明日動畫 — 人工智能輔助動畫製作先導計劃」。除此之外，The Sandbox及INDEX GAME獲得香港設計師協會頒發的知名香港設計品牌大獎。

Web3.0 Provides Window of Promise

Hong Kong's Web3.0 development is reaching new levels of accomplishment. In 2023/24, the Cyberport community gathers over 230 Web3.0-related companies, with three unicorns (Animoca Brands focusing on Web3.0 gaming and the metaverse, Hashkey Group, which operates a regulated Virtual Asset Trading Platform, and Certik specialising in Web3.0 security and auditing), and companies from 18 countries and regions. More than 130 start-ups came to Hong Kong through **Web3 Hub@Cyberport**, a platform designed to promote the Web3.0 sector and attract international companies to the city.

Web3.0開啟希望之窗

香港Web3.0發展成就正邁向新水平。於2023/24年度，數碼港社群已匯聚超過230家Web3.0相關技術的企業，其中有三間獨角獸公司（專注Web3.0遊戲及元宇宙的Animoca Brands、持牌虛擬資產交易平台的Hashkey Group及從事Web3.0安全及審計的Certik），以及來自18個國家及地區的企業。逾130間初創企業透過「**數碼港Web3基地**」（一個旨在推廣Web3.0板塊及吸引國際公司來港的平台）落戶香港。

Cyberport recognises the vast potential of Web3.0, blockchain, and decentralised systems and remains fully dedicated to the ecosystem's sustainable and holistic growth, driven by our role as the city's digital flagship and as the home of Hong Kong's largest Web3.0 community. Our efforts have been further bolstered by the government's HK$50 million grant, augmenting strategies for talent cultivation, industry development, and boosting public awareness.

作為香港的數碼旗艦及最大Web3.0社群基地，數碼港深知Web3.0、區塊鏈及去中心化系統的巨大潛力，並會繼續全心全意推動該生態圈的可持續及整體發展。政府5,000萬港元撥款進一步助力我們之工作，增強人才培育和產業發展策略以及提高公眾意識。

Talent Cultivation Soars to New Heights

Cyberport enhanced its talent cultivation programmes to accommodate the increase in Web3.0 start-ups, welcoming 90 start-ups into the Cyberport Incubation Programme in 2023/24. In addition to confirming a partnership with the Draper University in California to host the **Web3 Cyberport University Partnership Programme** in August 2024, we established the **Web3 Academy** to empower developers, promote accreditation, and democratise Web3.0 knowledge. The academy co-organised six training sessions and seminars with industry associations and universities, benefiting over 3,500 participants. The Polkadot Blockchain Academy also took place at Cyberport, with nearly 100 founders and developers from around the globe participating in the one-month intensive programme. Participants came from regions including South America, the United States, Europe, and Southeast Asia. The Web3 Academy's online platform also offered 46 self-learning training materials to participants.

人才培育邁向新高度

數碼港加強其人才培育計劃，以配合Web3.0初創企業的增長，於2023/24年度，90間初創企業入選「數碼港培育計劃」。除確認2024年8月與加州德雷珀大學合作舉辦的「**Web3數碼港•大學合作夥伴計劃**」外，我們亦成立了「**Web3學院**」，以賦能開發者、促進認證，並普及Web3.0知識。該學院與產業協會和大學共同舉辦了六場培訓課程及研討會，惠及逾3,500名參與者。Polkadot區塊鏈學院亦在數碼港舉行，來自全球各地的近百名創辦人和開發者參加了為期一個月的強化課程。參與者來自南美洲、美國、歐洲和東南亞等地。Web3學院線上平台亦為參與者提供了46套自學培訓教材。

In March 2024, we introduced the **Cyberport Web3.0 Internship Programme 2024** for local, Mainland, and overseas university students to work in Web3.0 companies in Hong Kong, strengthening the talent pool. This programme offers students internship placements for two to six months. In just a month, the programme received 134 internship positions offered by 59 companies, with applications from both local and overseas university students, reflecting keen demand.

於2024年3月，我們推出了「**數碼港Web3.0實習計劃2024**」，吸引本地、內地及海外大學生到香港Web3.0公司工作，豐富人才庫。該計劃為學生提供為期二至六個月的實習職位。僅一個月，該計劃已收到59間公司提供的134個實習職位，而實習職位申請者有來自本地及海外大學生，反應熱烈。

Driving Industry Development with Grit and Determination

Cyberport organised and supported over 30 thematic Web3.0 events in 2023/24, attracting more than 23,000 participants in total. We also hosted 25 **Web3.0 Community Building Events** for demonstrations and knowledge sharing, engaging over 2,000 community companies, industry practitioners, and investors.

勇敢與決心推動產業發展

數碼港於2023/24年度舉辦並支援超過30次Web3.0主題活動，共吸引了逾23,000名參與者。我們亦舉辦了25次「**Web3.0社群建設活動**」，進行展示及知識分享，吸引了逾2,000名社群企業、從業人員和投資者。

Facilitating solution development and adoption, **Web3 Hub@Cyberport** offered a **Web3 Proof-of-Concept Subsidy Scheme**. By the end of the application period in February 2024, over 100 applications were received, spanning sectors such as construction, logistic management, asset management, customer engagement, and more. Cyberport will offer a maximum subsidy of HK$150,000 for each selected project upon completion.

為促進解決方案的開發及採納，「**數碼港Web3基地**」推出了「**Web3概念驗證測試資助計劃**」。於2024年2月申請期結束時，接獲逾100份申請，涵蓋如建築、物流管理、資產管理、客戶參與等行業。數碼港將於每個獲選項目完成後提供最高150,000港元的資助。

Public Awareness Raised with Promotions

Insights, awareness, and excitement have been the name of the game since the **Web3 Living Lab** opened in August 2023, attracting over 7,600 visitors. Cyberport arranged over 160 tours for governments, institutions, universities, and schools to learn about Web3.0 and its applications.

透過推廣活動提高公眾意識

自**Web3 Living Lab（Web3生活體驗館）**於2023年8月開幕以來，為公眾帶來富有洞察、認知度高及令人興奮的體驗，吸引了逾7,600名訪客。數碼港為政府、機構、大學及學校安排了逾160次觀光，以了解Web3.0及其應用。

To deepen public awareness and foster collaboration, we supported 13 **Web3 Innovator Season** events, including "ETH Hong Kong" and the "Web3 Scholar Conference", drawing over 10,000 participants. We organised a variety of knowledge-exchange and industry events, engaging innovative thinkers and industry leaders from around the world to chart the future of Web3.0. This included hosting a panel discussion at the **Belt and Road Summit 2023** to explore "Web3 & Its Technological Developments"; a Web3.0 session with industry leaders including Polygon's co-founder; and a demo session organised in partnership with ForesightX, engaging over 30 investors and more than 10 projects. In addition, we arranged a series of **Web3 Spotlight Events** during the week of the **CVCF 2023**; and a half-day session featuring regulators, VCs, virtual asset management firms, and real-world asset and stablecoin issuers during **DES 2024's** "AI and Web3.0 Forum".

為加深公眾意識並促進合作，我們支援了13個「**Web3 Innovator Season**」主題活動，包括「ETH Hong Kong」及「Web3學者峰會」，吸引了逾10,000名參與者。我們舉辦了許多知識交流及行業主題活動，吸引來自世界各地創意人士及業界領袖共同規劃Web3.0的未來。這包括在「**一帶一路高峰論壇2023**」主持小組討論，探討「Web3及其技術發展」；與業界領袖（包括Polygon的聯合創辦人）舉行的Web3.0會議；及與ForesightX合作組織的演示會議，吸引逾30位投資者和10多個項目。此外，我們在「**數碼港創業投資論壇2023**」的一周內安排一系列「**Web3焦點活動**」，並在「**2024數字經濟峰會**」的「人工智能與Web3.0論壇」期間舉辦了一場為期半日的會議，特邀監管機構、風險投資公司、虛擬資產管理公司及實物資產和穩定幣發行人參與。

Riding on the Hot Ticket of Artificial Intelligence

With the explosive growth of AI for increased productivity, competitiveness, and prospects, as a leading AI hub in Hong Kong, Cyberport is home to around 200 start-ups and technology companies dedicated to AI and big data research and development (R&D) as well as applications.

Cyberport's **AI Supercomputing Centre** will commence first-phase operations in 2024, strengthening Hong Kong's R&D capabilities in HealthTech, AI, data science, advanced manufacturing, and new energy technology, laying the foundation for cutting-edge technologies including Generative AI and semiconductors.

To strengthen Hong Kong's AI ecosystem development, Cyberport signed MoUs with Beijing Baidu Netcom Science Technology Co., Ltd., Huawei Cloud, and others to, jointly promote the development of Hong Kong's AI ecosystem and collaborating on AI talent cultivation, industry development, R&D, technology adoption, and scientific innovation.

In support of the government's vision of digital government, Cyberport co-organised the 18th Technology Forum with the DPO, the government's Efficiency Office, HKPC, and HKSTP to spotlight possibilities in using AI and natural language processing to enhance public services.

順應人工智能的熱潮

隨著人工智能在生產力、競爭力及前景方面的爆發式增長，作為香港領先的人工智能基地，數碼港已匯聚了約200間專注於人工智能和大數據研發及應用的初創企業及科技公司。

數碼港的「**人工智能超算中心**」將於2024年開始首階段營運，加強香港在健康科技、人工智能、數據科學、先進製造及新能源技術領域的研發能力，為生成式人工智能及半導體等尖端技術奠定基礎。

為強化香港的人工智能生態系統發展，數碼港與北京百度網訊科技有限公司、華為雲等企業簽署合作備忘錄，攜手推動發展本港人工智能生態圈，並在人工智能人才培育、產業發展、研發、技術應用及科技創新方面開展合作。

為支援政府實現打造數字政府的願景，數碼港與數字政策辦公室、政府效率促進辦公室、生產力局及香港科技園合辦第十八屆專題技術論壇，探討利用人工智能及自然語言處理優化公共服務的可能性。

Liu Qingfeng 劉慶峰
iFlytek Chairman
科大訊飛董事長

iFLYTEK Co., Ltd., renowned in the Asia-Pacific region and a leading listed company specialising in intelligent speech and Artificial Intelligence
亞太知名、領軍內地的智能語音和人工智能上市企業科大訊飛股份有限公司

- As a leading Chinese AI company, iFLYTEK is committed to building AI platforms and empowering real economy. It is working to drive AI integration across diverse sectors, such as education, healthcare, finance, automotive, telecom services, and manufacturing, effectively fueling their transformation and thus contributing to the improvement of living quality, economic development and the advancement of high-quality industrial development. Unveiled on May 6, 2023 and updated from time to time, iFLYTEK Spark has received extensive applauses. According to MIT Technology Review and other authoritative evaluators, iFLYTEK Spark has consistently topped the league of Chinese large language models in overall capabilities.
  作為中國人工智能「國家隊」，科大訊飛堅持「平台+賽道」的發展戰略，為實體經濟賦能。基於人工智能核心技術，科大訊飛多年來持續賦能教育、醫療、金融、汽車、電信服務及製造等行業賽道並取得廣泛成效，持續助力民生、經濟發展和產業高質量發展。2023年5月6日首次發佈並持續升級的訊飛星火大模型被《麻省理工科技評論》等國內外權威機構評為中國最聰明的大模型、中國綜合能力排名第一的大模型。

Cyberport Community Company – iFlytek
數碼港社群企業 – 科大訊飛

From the Founder:
創辦人表示：

The strong support of the Hong Kong SAR Government and Cyberport for technological innovation and the introduction of talents is an important reason why we chose Hong Kong as a pioneer city of international development of iFlytek, and we look forward to in-depth cooperation with all sectors in Hong Kong to jointly promote the prosperity of the AI industry.

香港特區政府及數碼港對科技創新和人才引進的大力支持，是我們選擇把科大訊飛的國際化橋頭堡放在香港的重要原因，期待著跟香港各界深度合作，共同推動人工智能的產業繁榮。

Putting Cybersecurity Fundamentals in All the Right Places

To help businesses identify their cybersecurity vulnerabilities and strengthen protection, Cyberport collaborated with the Hong Kong Police Force and Cyberbay, a former incubatee and current member of the CPN, to organise the "BugHunting Campaign". The two-month event called on cybersecurity experts to act as bounty hunters and help companies, especially SMEs, fortify their cybersecurity defence.

網絡安全至關重要

為協助企業識別其網絡安全漏洞及加強防護，數碼港與香港警務處及數碼港培育初創兼「數碼港專業服務網絡」成員Cyberbay合作，舉辦「狩網運動」。為期兩個月的活動號召網絡安全專家擔任賞金獵人，助力企業（尤其是中小企業）加強網絡安全防禦。

Recognition of Excellence: A Showcase of Awards

Cyberport community members have been showered in accolades. In 2023/24, community members took home 178 industry awards. These included clinching nine awards across five categories, including four Winner Awards, at the **Asia Pacific ICT Alliance (APICTA) Awards 2023**, becoming the most awarded community in the Hong Kong region. Our start-ups and companies also claimed 28 awards across eight categories at the **Hong Kong ICT Awards 2023**, with krip HK securing the FinTech Grand Award, FinTech (Emerging Solutions) Gold Award, and the event's highest honour, the Award of the Year. At the **"Maker in China"** SME Innovation and Entrepreneurship Global Contest 2023 – Hong Kong Chapter, two community companies emerged as champion and first runner-up to represent Hong Kong at the final contest.

Our young entrepreneurs were also widely recognised. Seven community members were listed on the **"Forbes Asia 100 To Watch 2023"**, 13 earned spots on the **2023 Generation T List**, and 10 FinTech and Smart Living start-ups bagged **2023 Deloitte Hong Kong Technology Fast 50 and Rising Star Awards**, with two winning its **Outstanding Female Entrepreneur Awards**. Our award-winning Cyberport community companies created more than 8,100 job opportunities in 2023/24 as well as 39 IPs.

卓越表彰 獎項展示

數碼港社群成員獲譽無數。於2023/24年度，社群成員獲得了178個行業獎項。其中包括於「**2023亞太資訊及通訊科技大獎**」的五個類別中獲得九個獎項，包括四個大獎，成為香港地區獲獎最多的社群。我們的初創企業及公司亦於「**2023香港資訊及通訊科技獎**」的八個類別中獲得28個獎項，其中krip HK獲得了「金融科技大獎」、「金融科技（新興解決方案）金獎」及該活動的最高榮譽「全年大獎」。於2023年「**創客中國**」國際中小企業創新創業大賽－香港分站賽中，兩間社群企業分別奪得冠軍及亞軍，代表香港參加決賽。

我們的年輕企業家亦受到廣泛認可。七名社群成員入選「**2023福布斯亞太區值得關注的100家企業**」，13名被列入「**2023年Gen.T亞洲新銳先鋒名單**」，及10間金融科技及智慧生活初創企業獲頒「**2023德勤香港高科技高成長50強及明日之星**」，其中兩名榮獲「**傑出女企業家獎**」。我們屢獲殊榮的數碼港社群企業於2023/24年度創造了逾8,100個就業機會及39個知識產權。

Cyberport's community companies have stood out among competitive Asia Pacific teams, showcasing the outstanding prowess of technology enterprises supported and nurtured by Cyberport. As Hong Kong's digital technology flagship and incubator for entrepreneurship, Cyberport is pleased to witness continuous advancements made by start-ups in the information and communications technology sector, driving digital transformation of society and economy.
數碼港社群企業在眾多亞太地區參賽隊伍中脫穎而出，足證數碼港培育的創科企業實力超卓。數碼港作為香港的數碼科技旗艦及創業培育基地，樂見初創在資訊及通訊科技領域不斷推陳出新，促進社會及經濟數碼轉型。

At this year's Hong Kong ICT Awards 2023, the Cyberport start-up community demonstrated their excellence again, garnering 28 awards including the Highest Accolade of the "Winner of Award of the Year", one Grand Award and seven Gold Awards across eight categories with 25 start-ups.
數碼港社群初創於「2023香港資訊及通訊科技獎」再奪佳績，25間社群初創榮獲28個獎項，包括比賽最高殊榮「全年大獎」、一個大獎及七個金獎，橫跨所有八個獎項組別。

Looking Forward with Bold Determination

Economies across the world are changing, and as an externally-oriented economy, Hong Kong is little exception. As the economy continues to evolve digitally, Hong Kong is experiencing a profound digital renaissance.

Cyberport will foster the growth of key clusters for collective success by collaborating closely with all stakeholders, from government to industry, to establish Hong Kong as a premier destination for innovation and I&T investment, positioning the city at the forefront of the global digital economy. Together, we can be the change in the world we want to see.

勇敢前行

全球經濟形勢不斷變化，香港作為外向型經濟，自不能獨善其身。隨著經濟不斷向數碼化發展，香港正在經歷一場深刻的數碼復興。

數碼港將與從政府到業界的所有持份者緊密合作，促進重點集群的蓬勃發展，致力把香港打造成為創新及創科投資的首選目的地，使香港處於全球數字經濟的前沿，攜手共創理想中的世界。

I&T is the lifeblood of business, going from novelty to necessity and from rare to routine across industries. Start-ups are a key part of this effort. Amid soaring demand for digital solutions, Cyberport has intensified its efforts to connect innovative start-ups with the market. By forging vital links between emerging and established economies, we are accelerating Hong Kong's digital transformation and smart city development, unlocking new productive forces, and charting new horizons for collective growth. Together with our partners, we are an unstoppable force in making Hong Kong a powerhouse for the future.

在各行各業中，創科從新穎到必需，從稀有到常規，創科已成為企業的命脈。初創企業是創科發展的重要一環。隨著人們對數碼解決方案的需求急劇上升，數碼港加大力度將創新性初創企業與市場連結起來。我們透過在新興經濟體與成熟經濟體之間建立重要的聯繫，不斷加速香港的數碼轉型及智慧城市發展，釋放新質生產力，開闢共同增長的全新視野。我們與合作夥伴攜手，致力於讓香港成為未來的強大引擎。

Networking is the Beginning of Limitless Growth

互聯互通開啟無限成長之路

The **Cyberport Enterprise Network (CEN)** features 110 partner corporations and organisations, and is a vital conduit for business and solutions matching between start-ups and large institutions. In response to heightened IT requirements and evolving business needs, the CEN orchestrated over 250 events in 2023/24, engaging approximately 100 CEN members and involving over 300 start-ups – nearly doubling the number in 2022/23.

「**數碼港企業網絡**」擁有110間合作夥伴企業及機構，是初創企業與大型企業之間進行業務及方案配對的重要渠道。為滿足更高的IT要求和不斷變化的業務需求，數碼港企業網絡在2023/24年度精心策劃了逾250場活動，吸引了約100名數碼港企業網絡成員和逾300間初創企業參與，數量近乎是2022/23年度的兩倍。

These efforts have led to substantial adoption, collaboration, and investment. Hang Seng Bank commissioned Moonland Metaverse to develop a metaverse business banking centre to enhance their customer experience. Oxfam contracted LinkAIQ to devise a heat stroke detection solution for Food and Environmental Hygiene Department workers. The Hong Kong Police Force's Cyber Security and Technology Crime Bureau partnered with Skytree to create engaging mini games and with Cyberbay for a bug hunting campaign. Additionally, The Hong Kong University of Science and Technology selected Fortis Lab and Sportopia as exemplary case companies for a management course. The breadth and depth of these collaborations underscore CEN's success in empowering growth and innovation across sectors, and shows the boundless potential to come.

該等舉措得以大力落實，並帶來大量的合作和投資。恒生銀行委託Moonland Metaverse開發一個元宇宙商務理財中心，以提升客戶體驗。樂施會委託LinkAIQ為食物環境衛生署的員工設計中暑偵測解決方案。香港警務處的網絡安全及科技罪案調查科與Skytree合作，製作引人入勝的迷你遊戲，並與Cyberbay合作開展狩網運動。此外，香港科技大學選擇Fortis Lab和Sportopia作為管理課程的範例公司。該等合作的廣度和深度突顯數碼港企業網絡成功推動各行各業的成長和創新，亦彰顯未來的無限潛力。

Cyberport Enterprise Network (CEN)

數碼港企業網絡

250+場
Business matching sessions arranged by CEN
「數碼港企業網絡」業務配對環節

Approx. 約 100間
CEN member organisations engaged
「數碼港企業網絡」成員機構參與

300+間
Start-ups joining CEN business matching sessions
初創企業參與「數碼港企業網絡」舉辦業務配對環節

- Retail 零售
- Aviation 航空
- Banking 銀行
- Manufacturing 製造業
- Insurance 保險
- Industry Associations 行業協會

Cyberbay and the Hong Kong Police Force jointly organised the "BugHunting Campaign" to assist the SMEs and start-ups in improving their network safety performance.
Cyberbay與香港警務處聯手舉辦「狩網運動」，助力中小企及初創提升網絡安全表現。

Digital Transformation Roused with Government Support

Cyberport supports the government's efforts to drive industry digital transformation and commercialisation. In 2023/24, we launched and administered the **Digital Transformation Support Pilot Programme (DTSPP)**, commissioned by the Digital Policy Office (formerly known as OGCIO). Backed by the government's HK$500 million funding, DTSPP expedites the digital transformation of SMEs in food, beverage, and retail industries. The programme offers subsidies of up to 50% of the total project cost or a maximum of HK$50,000, whichever is lower, per SME on a one-to-one matching basis, empowering them to implement ready-to-use digital solutions for payment, shopfront sales, online promotion, customer management, and loyalty programmes. Start-ups enthusiastically embraced the opportunity, offering 56 solution packages. To further bolster engagement, the Cyberport Academy hosted two online info sessions in Cantonese and English, introducing DTSPP to 37 interested trade associations.

政府支援推動數碼轉型

數碼港支援政府推動產業數碼轉型和商業化的舉措。於2023/24年度，我們受數字政策辦公室（前稱資科辦）委託，推出並管理「**數碼轉型支援先導計劃**」。在政府5億港元撥款的支援下，數碼轉型支援先導計劃加快了餐飲業及零售業中小企的數碼轉型，該計劃以一對一配對形式，為每間中小企提供最多資助項目總開支的50%或港幣5萬元，以較低者為準，助力中小企在支付、店面銷售、線上推廣、客戶管理和優惠系統等方面推行現成的數碼解決方案。初創企業踴躍參與，提供了56套解決方案。為進一步提高參與度，數碼港學院分別以粵語及英語舉辦了兩場網上簡介會，向37個有興趣的商會介紹數碼轉型支援先導計劃。

Start-ups enthusiastically embraced the opportunity provided by DTSPP, offering 56 solution packages.
初創企業踴躍參與「數碼轉型支援先導計劃」，提供56套解決方案。

We continued to champion the **Fintech Proof-of-Concept (PoC) Subsidy Scheme**, commissioned by the Financial Services and the Treasury Bureau (FTSB), alongside the **FinTech Supervisory Sandbox 3.1 Pilot**, in collaboration with the Hong Kong Monetary Authority. These initiatives galvanised financial services innovation and accelerated FinTech adoption by financial institutions. In 2023/24, the PoC scheme facilitated a partnership between Cyberport incubatee AutoML Capital, Manulife, and investment savings platform Syfe to pilot an AI-powered MPF Robo-Advisor, offering automated portfolio insights and personalised investment tips to MPF members. The scheme enabled LeapXpert and HSBC to develop "Maxen", a solution harnessing AI and machine learning to detect fraud and enhance banking transaction security, with potential for wider adoption by the industry.

我們繼續支援由財經事務及庫務局（財庫局）委託進行的「**拍住上**」**金融科技概念驗證測試資助計劃**以及與香港金融管理局合作進行的「**金融科技監管沙盒3.1試驗計劃**」。該等計劃激勵了金融服務創新，加快了金融機構採用金融科技的步伐。於2023/24年度，「拍住上」資助計劃促成了數碼港培育公司AutoML Capital與宏利和投資儲蓄平台Syfe的合作，試行人工智能強積金智能顧問平台，為強積金成員提供自動化投資組合見解和個人化投資建議。該計劃助力LeapXpert和滙豐開發了「Maxen」（利用人工智能和機器學習來偵測欺詐，並增強銀行交易安全性的解決方案），具有被業界廣泛採用的潛力。

David B. Wang 王博
krip Founder
krip創辦人

Cyberport Incubated Company – krip
數碼港培育企業 – krip

krip

krip is Hong Kong's most comprehensive credit card deals platform, covering 6,000+ deals offered by all 26 card issuers.
krip是香港最全面的信用卡優惠平台，涵蓋超過6,000項由26間發卡機構所提供的優惠。

- krip successfully won not only the Gold and Grand Awards among Fintech companies, but also the overall Award of the Year, being the first fintech company to win Award of the Year in ICT Awards history.
  krip不僅成功奪得金融科技公司金獎和大獎，更獲得全年大獎，成為首間獲得香港資訊及通訊科技獎全年大獎的金融科技公司。

From the Founder:
創辦人表示：

krip owes much of its success over its young startup journey to Cyberport. As a graduate of the Cyberport Incubation Programme, we benefited from the support and guidance extended to us by the entrepreneurship team, helping us shape our business from just an idea and a prototype to an industry-recognized fintech startup. We have also benefited greatly from Cyberport's talented pool of university students and its access to global markets, enabling us to achieve recognition not only in Hong Kong but also in other markets like Japan. We look forward to sharing even greater successes in the future together with Cyberport.

krip能夠取得如此佳績，數碼港可謂居功至偉。作為數碼港培育計劃畢業生，我們受惠於創業團隊給予我們的支援和指導，協助我們將業務想法付諸實踐，發展成為具業界認可的金融科技初創企業。此外，數碼港的大學生人才庫和進入全球市場的渠道也讓我們受益匪淺，使我們不僅在香港，還在日本等其他市場獲得認可。我們期待未來與數碼港一起分享更大的成就。

Smart Living Stirred Up to the Next Echelon

Our efforts in propelling Smart City development have yielded remarkable results. The **iAM Smart Sandbox**, a collaborative initiative between Cyberport and the Digital Policy Office (DPO, formerly the Office of the Government Chief Information Officer), encourages public and private organisations to conduct mock-up and integration tests in a secure environment. This paved the way for seamless incorporation of iAM Smart functionalities for convenience and security. In 2023/24, the sandbox enabled the Hong Kong Sanatorium & Hospital to upgrade its health management app, allowing patients to register and log in using their iAM Smart credentials, thus eliminating the need for in-person registration. The sandbox also empowered Hong Kong Life to become the first life insurance company to capitalise on iAM Smart for customer identity authentication and online insurance applications.

智慧生活達到新高度

我們在推動智慧城市發展方面的努力取得了顯著成效。「**智方便**」**沙盒**（數碼港與數字政策辦公室（前稱政府資訊科技總監辦公室）之間的一項合作計劃），鼓勵公私營機構在安全環境下進行模擬測試及綜合測試。這為智方便功能在便利性及安全性方面的無縫融合奠定基礎。於2023/24年度，沙盒幫助養和醫院升級健康管理應用程式，讓病人可以使用智方便認證註冊及登錄，而無須親臨現場註冊。沙盒亦助力香港人壽成為首間採用智方便進行客戶身份認證及線上保險申請的人壽保險公司。

Looking Forward to the Evolution of Smart Societies

With I&T's relentless ascent in both new and traditional economies, Cyberport will ramp up its efforts in empowering all sectors to reinvent themselves through I&T. Our initiatives are inspiring curiosity and change for good. We will enable industries to harness new productive forces through our community's pioneering and practical innovations, buttressing Hong Kong's high-quality development and propelling the city towards a smarter future. We remain committed to engaging the public, ensuring they are not only well-informed about the present I&T capabilities but also strategically positioned to thrive in the future. Our goal is clear: to nurture talent and forge a society where technology benefits citizens and the economy.

Building on the success of FinTech PoC Subsidy Scheme, Cyberport has been tasked by the FSTB to expand the initiative and launch the **Green and Sustainable FinTech Proof-of-Concept Funding Support Scheme**. This enhanced programme, offering up to HK$150,000 in funding per approved project, aims to catalyse R&D and commercial adoption of **Green FinTech** solutions across five key areas: green and digital finance and investment; ESG disclosure, compliance, and regulatory reporting; carbon trading, analytics, and technology; ESG data, intelligence, and analytics; and ESG/climate risk modelling and assessment. These focus areas are all vital to Hong Kong's ambitions to become a trailblazer in Smart Living and new economies. We are confident that the dynamism we see present in Hong Kong will make our dreams and ambitions a reality.

展望智慧社會的發展

隨著創科在新經濟與傳統經濟中不斷發展，數碼港將致力協助各行各業透過創科快速轉型。我們的倡議激發了好奇心和積極的改變，並通過社群的開拓創新及務實創新，讓各行各業善用新質生產力，支援香港的高質量發展，推動香港邁向更智慧的未來。我們始終致力於與公眾互動，確保他們不僅對這個城市當前的創科能力有充分了解，而且在未來能夠戰略性地蓬勃發展。我們的目標很明確：培育人才，打造一個科技惠及公民和經濟的社會。

數碼港繼「拍住上」金融科技概念驗證測試資助計劃大獲成功後，獲財庫局委託擴大該計劃，推出「**綠色和可持續金融科技概念驗證測試資助計劃**」。計劃為每個獲批項目提供高達150,000港元的資助，旨在鼓勵更多**綠色金融科技**解決方案的研發與商業應用，涉及五大範疇：綠色與數字金融和投資；ESG披露、合規和監管匯報；碳交易、分析和科技；ESG數據、智能和分析；及ESG／氣候風險模型和評估。這些重點範疇均對香港成為智慧生活及新經濟的開拓者至關重要。我們有信心，香港當下的活力會使我們的夢想及抱負成為現實。

MARKET OUTREACH AND INVESTMENT
開拓海外市場及投資機會

I&T is unveiling vast horizons for community companies, with new hotspots emerging across the Greater Bay Area (GBA), the Belt and Road, and beyond. These times are incredibly exciting. Recognising that start-ups require robust financial and outreach support to scale and achieve their maximum potential, Cyberport is leveraging its existing apparatuses while actively expanding global networks. To take advantage of this once-in-a-generation moment, we are propelling growth, empowering start-ups to broaden their reach, and contributing to Hong Kong's competitiveness as a global I&T hub at the forefront of technological innovation and entrepreneurial success.

創科為社群企業開闢了廣闊的天地，大灣區、一帶一路等地區不斷湧現新熱點。這些時刻令人無比振奮。數碼港認識到，初創企業需要強大的財務及外展支援以擴大規模並發揮其最大潛力，因此，數碼港在善用現有資源的同時，亦積極拓展全球網絡。為把握這千載難逢的機遇，我們正推動增長，助力初創企業拓展業務，提升香港作為全球創科中心的競爭力，引領科技創新及創業成功。

Fundraising Efforts Hit Maximum Energy

Despite a global fundraising landscape fraught with fluctuations and uncertainties, Hong Kong's public and private funding options continued to offer diverse support for start-ups. In 2023/24, we proudly celebrated two community companies reaching unicorn status – Web3.0 blockchain and smart contract auditor **CertiK**, and licensed virtual asset exchange **HashKey** – bringing our total to an impressive eight. During 2023/24, Cyberport community companies raised HK$3,212.93 million (US$412 million), marking a 7.5% year-on-year increase and propelling the accumulated funds raised past the HK$40.5 billion (approximately US$5.2 billion) milestone, underscoring robust investor confidence in our community companies.

Several notable fundraises stood out. **Klook** secured a substantial HK$1.63 billion (US$209 million) to fuel business growth. **HashKey** clinched nearly HK$775 million (US$100 million) in Series A funding, catapulting its pre-money valuation to HK$9.3 billion (US$1.2 billion). **Bowtie** obtained HK$270.5 million (US$34.68 million) in Series B2 funding to drive expansion and innovation, while Singapore-based **Sleek** garnered HK$108.5 million (US$14 million) in a Series A round, bolstering its global ambitions. **Rice Robotics** landed HK$54.3 million (US$7 million) to expand its Hong Kong plant and venture into Japan; and **MediConCen** acquired HK$53.57 million (US$6.868 million) in Series A funding to extend its global footprint, particularly in the Middle East and Southeast Asia. Another Singapore-based start-up, **Lendela**, captured HK$38.8 million (US$5 million) in Series A funding to strengthen its presence in the Asia-Pacific region.

融資活動臻極致

儘管全球融資環境充滿波動及不確定性，但香港的公眾及私人融資選擇持續為初創企業提供多樣化支援。於2023/24年度，我們樂見兩間社群企業晉身獨角獸行列，他們分別為Web3.0區塊鏈及智能合約審計平台**CertiK**及持牌虛擬資產交易所**HashKey**，讓我們的獨角獸企業總數增至八間。於2023/24年度，數碼港社群企業融資額為32.1293億港元（4.12億美元），同比增長7.5%，累計融資額突破405億港元（約52億美元）的里程碑，彰顯投資者對我們的社群企業信心十足。

另有多項融資備受關注。**Klook**獲得16.3億港元（2.09億美元）的大額融資，以推動業務增長。**HashKey**在A輪融資中獲得近7.75億港元（1億美元）資金，使其投資前估值飆升至93億港元（12億美元）。**Bowtie**在B2輪融資中獲得2.705億港元（3,468萬美元）資金，以推動擴張及創新，而總部位於新加坡的**Sleek**在A輪融資中獲得1.085億港元（1,400萬美元）資金，支持其擴展全球的野心。**Rice Robotics**獲得5,430萬港元（700萬美元）資金，以擴大其香港廠房及開拓日本市場；**MediConCen**在A輪融資中獲得5,357萬港元（686.8萬美元）資金，以擴張其全球（尤其是中東及東南亞）業務。另一間總部位於新加坡的初創企業**Lendela**在A輪融資中獲得3,880萬港元（500萬美元）資金，以加強其亞太地區的業務。

Investor Resources Uplifted to the Next Level

Cyberport continued to deliver strategic and critical investment support to high-growth community companies through the **Cyberport Macro Fund (CMF)** and **Cyberport Investors Network (CIN)**. As of 31 March 2024, the CMF, Cyberport's co-investment fund dedicated to galvanising private and public investors to provide Series A stage funding and beyond for promising start-ups, has invested in 28 Cyberport start-up projects. These investments, along with co-investments raised during the same round, have amassed a total financing amount exceeding HK$1.9 billion (approximately US$250 million), boasting an impressive co-investment ratio of 1:9. In 2023/24, the CMF's investment in **Green Monday** catalysed significant co-investments and facilitated the opening of a plant-based concept store to showcase its alternative food products such as plant based protein in the Arcade.

投資者資源達到新高度

數碼港繼續透過「**數碼港投資創業基金**」及「**數碼港投資者網絡**」為高增長的社群企業提供策略及關鍵投資支援。截至2024年3月31日，數碼港的共同投資基金－「數碼港投資創業基金」，已投資28個數碼港初創項目。該基金致力激勵私人及公眾投資者為有潛力的初創企業提供A輪及後期融資。該等投資包括同一輪融資的共同投資，累積融資總額已超過19億港元（約2.5億美元），引資比率高達1:9。於2023/24年度，「數碼港投資創業基金」對**Green Monday**的投資，促成了大量共同投資，並促進Green Monday在數碼港商場內開設綠色素食概念店以展示其植物肉等替代食品。

Henson Tsai 蔡廷峰
Founder & CEO
創辦人及行政總裁

SleekFlow is the Omnichannel Conversational AI Suite for customer engagement. The all-in-one SleekFlow platform creates seamless and personalized customer journeys across everyone's go-to messaging channels, including WhatsApp, Instagram, live chat, and more. SleekFlow is dedicated to shaping the future of communication by empowering companies to center all their workflows around meaningful conversations.

SleekFlow is a Meta Verified Partner/WhatsApp BSP Select Tier. Trusted by 2,000+ users all around the world, SleekFlow's solutions extends across multiple industries and clientele, including Delonghi, Hilton Dubai, L'Occitane, Shangri-la, Hong Kong Broadband Network, Cellini, Khind, TOTO, 7-11, Kimberly Clark, Awfully Chocolate and Audi.

SleekFlow is located in Singapore, Hong Kong, Malaysia, Indonesia, Brazil, and the UAE. In Aug 2024, the startup secured a HK$54.6 million (US$7 million) Series A+ funding round led by Atinum Investment, with participation from AEF Greater Bay Area Fund, Transcend Capital and Moses Tsang. The company has raised a total of HK$117 million (US$15 million) to date.

SleekFlow是由AI驅動的全渠道通訊雲端平台，旨在提升客戶參與度。通過整合WhatsApp、Instagram、即時聊天等各類常用訊息傳遞渠道，打造無縫且個性化的客戶旅程。SleekFlow致力塑造未來通訊方式，使企業能夠將所有工作流程集中於有意義的對話中。

SleekFlow是Meta認證合作夥伴／WhatsApp BSP精選級別合作夥伴。SleekFlow的解決方案深受全球超過2,000名用戶信賴，客戶來自各行各業包括Delonghi、杜拜希爾頓、L'Occitane、香格里拉、香港寬頻、Cellini、Khind、TOTO、7-11、Kimberly Clark、Awfully Chocolate及奧迪等品牌。

SleekFlow公司總部位於新加坡，並於香港、馬來西亞、印尼、巴西及阿聯酋均設有辦事處。此初創企業於2024年8月獲Atinum Investment、AEF大灣區創業基金、Transcend Capital及曾國泰注資，完成了5,460萬港元（700萬美元）A+輪融資。迄今為止，該公司共融資1.17億港元（1,500萬美元）。

Awards:
獎項：

Deloitte Technology Rising Star Company 2023 Hong Kong
德勤香港2023年度科技新星企業

Hong Kong ICT Awards 2022: ICT Startup (Software and Apps) Gold Award
2022香港資訊及通訊科技獎：資訊科技初創企業（軟件及應用程式）金獎

Henson Tai listed on Forbes 30 UNDER 30 (2023): Enterprise Technology
蔡廷峰以「企業科技」界別入選福布斯2023年度《亞洲30位30歲以下精英榜》名單

Gen.T List 2023
2023年Gen.T亞洲新銳先鋒名單

HKRMA Smart Retailing Awards 2023 (Smart Retail Talent Award – Grand Prize for E-Commerce Specialist)
2023年香港零售管理協會智能零售大獎（智能零售人才大獎－電子商務專家大獎）

Cyberport Community Company – Sleekflow
數碼港社群企業 – Sleekflow

_sleekflow

From the Founder:
創辦人表示：

Cyberport's unparalleled entrepreneurial support and vibrant ecosystem have empowered SleekFlow to rapidly scale our operations, develop groundbreaking solutions and attract top-tier industry talent. Looking ahead, we are excited to deepen our partnership and pioneer next-generation innovations that will redefine the digital landscape.

數碼港無可比擬的創業支援和充滿活力的生態圈讓SleekFlow迅速擴大業務規模，開發突破性的解決方案，並吸引一流的行業人才。展望未來，我們樂於深化合作，引領新一代創新，重新定義數碼環境。

Cyberport Macro Fund (CMF)
數碼港投資創業基金

Annual Highlights
年度重點

Total CMF investment and co-investments
數碼港投資創業基金投資及共同投資總額

Approx. HK$ 160 million (US$20.5 million)
約1.6億港元 (2,050萬美元)

The **CIN**, an exclusive network of investors with an appetite for high-quality Cyberport community, continually expanded its membership in 2023/24. This dynamic network now encompasses over 180 venture capital firms, family offices, private equity firms, and corporate venture capital firms, with members hailing from Hong Kong, Mainland China, Southeast Asia, the Asia-Pacific, the United States, and Europe. As of March 2024, the network had facilitated investments of approximately HK$2.366 billion (US$303.4 million) for Cyberport community companies, significantly boosting their growth.

The CIN also organised events in 2023/24 for fundraising, deal-making and investor-start-up connections. These included a Web3.0-themed CIN investors meet-up, drawing over 50 investors; an investor-start-up matching event during the JUMPSTARTER final pitch event; and a two-day Cyberport Pitch Day 2024 showcasing nine start-ups specialising in FinTech, Web3.0, Smart Living, HealthTech, EdTech, AI, and Big Data, facilitating over 200 deal flows. CIN investors also actively participated in the **Cyberport Venture Capital Forum 2023**, including a dedicated Cyberport matching session at the Smart Living Lab. Moreover, we continued to offer **iStartup** as an on-demand platform, enabling CIN investors to connect with community companies directly, anytime and anywhere, enhancing the network's dynamism and accessibility.

「**數碼港投資者網絡**」是由對優質數碼港社群有興趣的投資者組成的專屬網絡，於2023/24年度持續增添新成員。該充滿活力的網絡現涵蓋逾180間創投公司、家族投資辦公室、私募股權公司及企業創投公司，成員來自香港、中國內地、東南亞、亞太地區、美國及歐洲。截至2024年3月，該網絡已為數碼港社群企業促成約23.66億港元 (3.034億美元) 的投資，大大推動了其發展。

於2023/24年度，「數碼港投資者網絡」亦舉辦多項活動，以進行融資、引資並促進投資者及初創企業聯繫。該等活動包括：以Web3.0為主題的數碼港投資者網絡投資者見面會，吸引了50多名投資者參加；在JUMPSTARTER最終pitch活動期間舉辦的投資者及初創企業配對活動；及為期兩日的2024數碼港Pitch Day，展示了九間專門從事金融科技、Web3.0、智慧生活、健康科技、教育科技、人工智能和大數據的初創企業，促成了200多筆交易。數碼港投資者網絡投資者亦積極參與「**2023數碼港創業投資論壇**」，包括於Smart Living Lab舉辦的數碼港專門配對環節。此外，我們繼續提供「**iStartup**」作為一個按需平台，讓數碼港投資者網絡投資者能夠隨時隨地直接與社群企業建立聯繫，增強網絡的活力和可及性。

Exclusive Avenues into Venture Capital

The annual **Cyberport Venture Capital Forum (CVCF) 2023** remains a high-calibre event for global investor knowledge-sharing, collaboration, and engagement with community companies. With "Venture Forward: Game Changing through Innovation" as the theme, the two-day hybrid forum brought together over 80 influential venture experts, entrepreneurial visionaries, and innovative thinkers. These luminaries imparted insights, shared strategies, and identified investment opportunities across a spectrum of emerging trends, such as Web3.0 and AI.

創業投資的專屬途徑

一年一度的「**2023數碼港創業投資論壇**」繼續是社群企業參與全球投資者知識分享、合作及交流的高水平活動。為期兩日的論壇以「科技革新　領航創投未來」為主題，以線上與實體形式舉行，雲集逾80位有影響力的創投專家、創業先驅及創新思想家。該等傑出人士就Web3.0和人工智能等一系列新興趨勢傳授見解、分享策略並識別投資機會。

Recognising the global economic momentum shifting eastward, CVCF 2023 also cast a spotlight on fostering collaborative links with the Middle East, ASEAN, and the GBA. The forum once again achieved an impressive reach, drawing over 2,500 attendees and garnering more than 120,000 page views. Beyond the main sessions, CVCF offered practical value through Start-up Workshop and Start-up Clinic, while facilitating over 300 fundraising meetings.

Aligning with the government's drive to promote GreenTech, a dedicated **GreenTech and Sustainability Venture Day** was organised on day two. This focused event brought together more than 20 cross-disciplinary speakers across four impactful sessions. The experts shared profound insights on carbon emission reduction, sustainability, and the transformative power of green technologies, while identifying promising investment opportunities in this rapidly emerging sector.

有見全球經濟增長動力東移，「2023數碼港創業投資論壇」還聚焦加強與中東、東盟和大灣區的合作聯繫上。該論壇再次產生了深遠的影響，吸引逾2,500人參與，網上平台瀏覽量更超過12萬人次。除主場活動外，數碼港創業投資論壇亦提供實用的初創工作坊及初創診所，促成逾300場融資配對。

為配合政府推廣綠色科技的工作，於第二日特別舉辦「**綠色科技及可持續創投日**」。該焦點活動匯聚了20多位跨領域演講嘉賓參與四個引人入勝的分享會。專家們就碳減排、可持續發展及綠色技術的變革力量分享了深刻的見解，同時指出了這一快速發展的行業中最具前景的投資機會。

Cyberport Venture Capital Forum 2023, themed "Venture Forward: Game Changing through Innovation", gathered a dynamic blend of the world's influential venture experts, entrepreneurial visionaries and innovative thinkers. They delved into the prospects and strategies for the venture capital market to capitalise on emerging trends such as Web3 and AI.
「2023數碼港創業投資論壇」以「科技革新　領航創投未來」為主題，匯聚具全球影響力的創投專家及行業領袖精英，深入探討新興技術如Web3和人工智能急速發展下的創投市場前景和策略。

Development Knows No Bounds as Companies Go Global

Cyberport continued to forge vital connections between community members and the national and global stage, unlocking broader development opportunities. In 2023/24, our **Overseas/Mainland Market Development Support Scheme (MDSS)** provided financial assistance totalling HK$4.1M to 107 incubatees or CCMF grantees. This facilitated participation in 236 marketing and outreach projects across Mainland China and overseas markets, a significant surge for the second year in a row, marking a fourfold growth from 60 projects in 2022/23. This notable increase highlights our community companies' growing ambition and readiness to embrace global opportunities.

企業走向全球　發展永無止境

數碼港繼續為社群成員與國家及全球舞台建立至關重要的聯繫，開拓更廣闊的發展機遇。於2023/24年度，我們的「**海外及內地市場推廣計劃**」向107間培育公司或「數碼港創意微型基金」資助項目提供總計410萬港元的財務資助。這助企業在中國內地和海外市場參與236個市場推廣及拓展項目，連續兩年錄得大幅增長，較2022/23年度的60個項目增加三倍。這突顯了社群企業日益壯大的雄心且蓄勢待發迎接全球機遇。

Elevating start-ups to the national stage, we continued to co-organise the Hong Kong Chapter of the **"Maker in China" SME Innovation and Entrepreneurship Global Contest** 2023. This state-level international competition brings innovative companies into the GBA and facilitates industrial cooperation and upgrades. The contest once again saw remarkable results from the Cyberport community, with Dai3mimi and Datality Lab securing the champion and first runner-up titles respectively in the Hong Kong Chapter. They earned the opportunity to represent Hong Kong in the final global contest, competing against top teams from Macao, Japan, Korea and ASEAN. Winners of the contest received comprehensive support for business expansion in the GBA, including matching with Mainland investors, assistance in landing in technology parks, and mentorship for translating tech innovations into market-ready solutions. The 2023 edition of the contest attracted approximately 150 participating projects, involving over 230 patents, and facilitated around 70 financing matchmaking discussions.

為支持初創企業走向全國舞台，數碼港繼續承辦2023**「創客中國」國際中小企業創新創業大賽** – 香港分站賽。該國家級的國際競賽吸引了創新型企業進入大灣區，促進了產業合作和升級。數碼港社群再次於此大賽中取得優異成績，複耳科技(Dai3mimi)及德立數據(Datality Lab)分別奪得香港分站賽的冠亞軍。他們贏得了代表香港參加全球總決賽的機會，與來自澳門、日本、韓國和東盟的頂尖隊伍比拼。大賽的優勝者可在大灣區拓展業務方面獲得全面支援，包括與內地投資者對接、獲協助進駐科技園區，以及獲指導將科技創新轉化為適合市場的解決方案。2023年的大賽吸引約150個項目參賽，涉及逾230項專利，促成約70個意向融資對接洽談。

The Final Contest of "Maker in China" SME Innovation and Entrepreneurship Global Contest 2023 – Hong Kong Chapter was successfully held at Cyberport. The 2023 edition of the contest attracted approximately 150 applications.
2023「創客中國」國際中小企業創新創業大賽香港分站賽決賽於數碼港順利舉行，香港分站賽吸引約150個項目參賽。

Cyberport community start-ups Dai3mimi and Datality Lab clinched the champion and first runner-up titles respectively in the Hong Kong Chapter Final. Together with the second runner-up, Calandex Innovation & Technology, they will represent Hong Kong to compete in the Global Final for support for business expansion in the GBA market.
香港分站賽決賽由數碼港社群初創複耳科技(Dai3mimi)及德立數據(Datality Lab)分別奪得冠亞軍，而香港碳境創新科技(Calandex Innovation & Technology)則得到季軍。他們將代表香港參加全球總決賽，爭取進軍大灣區市場的支援。

New Opportunities from Hong Kong to GBA and Beyond

Cyberport continued to fulfil its role as a State-level Scientific and Technological Enterprise Incubator and bolster Hong Kong's position as an international I&T hub, facilitating home-grown and Mainland companies to go global while attracting international companies to come in. During the year, our endeavours in forging strategic partnerships gained significant momentum.

從香港到大灣區及其他地區的新機遇

數碼港繼續發揮其作為國家級科技企業孵化器的角色，鞏固香港作為國際創科中心的地位，助力本地和內地公司「走出去」，同時積極將海外企業「引進來」。年內，我們在建立戰略合作關係方面的努力取得重大進展。

Cyberport signed a MoU with Beijing International Big Data Exchange at the session on the development of the digital economy industry in Beijing and Hong Kong, during the 26th Beijing-Hong Kong Economic Cooperation Symposium. The aim is to jointly co-build high-value data infrastructure facilities, accelerate data flow, enhance support for frontier technology and innovation development, and promote the development of digital economy industry and smart city.
數碼港在第二十六屆北京-香港經濟合作研討洽談會京港數字經濟產業發展專場上，與北京國際大數據交易所簽署合作備忘錄，共同探索共建實現高價值數據的基礎設施，加快數據流通，增強對前沿科技開發及創新的支撐，促進數字經濟產業發展及智慧城市建設。

CR Research Institute and Cyberport signed a collaboration agreement for the Joint Accelerator Programme, followed by a plaque unveiling ceremony.
華潤研究院與數碼港簽署聯合加速器計劃合作協議，暨進行揭牌儀式。

We signed a series of Memoranda of Understanding (MoUs) with both public and private Mainland institutions, empowering start-ups to seize new opportunities in the GBA and Mainland China and propelling the growth of emergent I&T sectors. A key partnership was forged with the **Beijing International Big Data Exchange** to co-develop high-value data exchange systems and foster mutual growth in big data. We also launched a joint accelerator programme with **China Resources Research Institute**, and initiated an Industry Acceleration Programme with **Lingang Group** to propel cross-sectoral cooperation and high-level science and technological cooperation between Hong Kong and Shanghai. Additionally, we signed a strategic cooperation memorandum with **ABC International** to jointly invest in Hong Kong's I&T enterprises and collaboratively strengthen Hong Kong's entrepreneurial ecosystem.

為賦能初創企業把握大灣區及中國內地的新機遇，並推動新興創新科技行業的發展，我們與內地公私營機構簽署了一系列合作備忘錄，包括與**北京國際大數據交易所**建立重要合作夥伴關係，共建高價值數據流通交易系統，促進大數據的共同發展。我們亦與**華潤研究院**推出聯合加速器計劃，與**臨港集團**啟動產業加速計劃，推進滬港跨領域合作和高水平科技合作。此外，亦與**農銀國際**簽署戰略合作備忘錄，計劃共同投資香港科創企業，聯手加強香港創業生態系統。

Delegations and Visits Add Anticipation and Dynamism

Our efforts to diversify its international network bore significant fruit. We signed an MoU with King Abdulaziz City for Science and Technology (**KACST**), a leading national laboratory in Saudi Arabia, to foster collaboration. During the Asian Financial Forum 2024, we established an MoU with **d・Camp**, the largest start-up accelerator in South Korea, to strengthen I&T exchange between Hong Kong and South Korea, and co-nurture start-ups from both places to shine.

代表團及訪問增添期待和活力

數碼港在拓展其國際網絡方面取得顯著成效。與沙特阿拉伯著名的國家實驗室阿卜杜勒阿齊茲國王科技城(**KACST**)簽署合作備忘錄，以促進合作。並在「亞洲金融論壇2024」舉行期間，與韓國規模最大的創業加速器**d・Camp**簽署合作備忘錄，強化香港與韓國的創科交流，共同培育兩地初創企業成長。

Eight Cyberport community companies showcased their achievements and innovative solutions in areas such as AI, fintech, smart living, and digital entertainment at LEAP 2024.
於LEAP 2024科技展，八間數碼港社群企業展示有關人工智能、金融科技、智慧生活和數碼娛樂領域的成就及創新方案。

The innovation and technology delegation led by Professor Sun Dong, Secretary for Innovation, Technology and Industry conducted visit and exchange at different location in the Middle East, for understanding the local scientific application. The delegation visited to Masdar City, a free zone in Abu Dhabi, with incubator and accelerator for companies specialized in sustainability and ESG technologies.
由創新科技及工業局局長孫東教授率領的創新科技業界代表團，到訪中東不同地點視察及交流，以掌握當地的科研應用。代表團並參觀阿布札比境內的馬斯達爾城自由區，該區為專門從事可持續發展及ESG技術的公司提供孵化器和加速器計劃。

Cyberport also actively participated in international delegations to forge collaboration and connections. During the year, we participated in an HKSAR delegation to ASEAN, led by the Chief Executive, and joined a delegation to Saudi Arabia and the United Arab Emirates led by the Secretary for Innovation, Technology and Industry. While in Saudi Arabia, Cyberport participated in **LEAP 2024**, showcasing eight Cyberport community companies at the "Hong Kong Pavilion" and highlighting Hong Kong's strategic position as a global innovation hub.

數碼港亦積極參與國際代表團，加強合作及聯繫。年內，數碼港參與行政長官率領的香港特區代表團赴東盟國家訪問，以及參與創新科技及工業局局長率領的代表團到訪沙特阿拉伯及阿拉伯聯合酋長國。在到訪沙特阿拉伯期間，數碼港參與了「**LEAP 2024**」科技展，在「香港館」展示了八間數碼港社群企業，並強調香港作為全球創新樞紐的戰略地位。

As Hong Kong's largest FinTech community, Cyberport is the FinTech Partner of the internationally acclaimed Asian Financial Forum (AFF) for the eighth consecutive year and led more than 41 start-ups to showcase innovative FinTech solutions.
作為香港最大金融科技集群，數碼港連續第八年擔任國際盛事亞洲金融論壇的金融科技合作夥伴，率領逾41間初創企業展示創新的金融科技解決方案。

H.E. Abdulla bin Touq Al Marri, Minister of Economy of UAE visited Cyberport and met with six Cyberport start-ups.
阿聯酋經濟部長H.E. Abdulla bin Touq Al Marri到訪數碼港，並與六間數碼港培育初創會面。

Inbound visits played a crucial role in enhancing cooperation and providing exposure for community companies. In 2023/24, Cyberport hosted 246 visits by consul generals, company executives, associations, conglomerates, and government departments, engaging 160 community companies. Delegations from overseas included a delegation led by the UK Minister of State in Business and Trade and one led by the UAE's Minister of Economy. We also welcomed delegations from the Mainland, including the Guangdong Provincial Department of Industry and Information Technology, Guangdong Provincial Development and Reform Commission, Guangdong Provincial Office of the Greater Bay Area, the Qianhai Administrative Bureau of Shenzhen Municipality, the Shenzhen Youth Federation, the Vice Mayor and the Bureau of Science and Technology of the Zhongshan Municipal Government, the Department of Science and Technology of Shandong Province, the Beijing Youth Federation, and the Bureau of Sci-Tech Innovation, State-owned Assets Supervision and Administration Commission of the State Council.

訪客來訪在加強合作及為社群企業增加曝光方面發揮了至關重要的作用。於2023/24年度，數碼港接待了包括總領事、公司高管、協會、企業集團及政府部門在內的246次來訪，吸引了160間社群企業參與。海外代表團包括由英國商業及貿易部國務大臣率領的代表團及由阿聯酋經濟部長率領的代表團。我們亦迎來內地代表團，包括廣東省工業和信息化廳、廣東省發展和改革委員會、廣東省粵港澳大灣區辦公室、深圳市前海管理局、深圳市青年聯合會、中山市副市長及中山市科學技術局、山東省科技廳、北京市青年聯合會及國務院國有資產監督管理委員會科技創新局。

Global Events a Cornerstone of Success

International events serve as prime platforms for Cyberport to showcase thought-leadership, generate exposure and investment opportunities for start-ups, and foster industry and stakeholder engagement. In 2023/24, Cyberport organised, supported, or participated in over a hundred international conferences and flagship events. These included high-profile events such as the Asian Financial Forum 2024, Belt and Road Summit 2023, the Asia Summit on Global Health 2023, Hong Kong Green Week, and InnoEx 2023. We actively led community companies to establish a presence at premier industry events, including Hong Kong FinTech Week 2023, JUMPSTARTER 2023, and InnoCarnival 2023.

全球活動是成功的基石

國際活動是數碼港展示思想領導力、為初創企業創造曝光與投資機會，以及促進業界及持份者參與的主要平台。於2023/24年度，數碼港組織、支持或參與了逾百場國際會議和旗艦活動，其中包括「亞洲金融論壇2024」、「一帶一路高峰論壇2023」、「亞洲醫療健康高峰論壇2023」、「香港綠色周」及「香港國際創科展2023」等備受矚目的活動。我們積極帶領社群企業亮相業界頂級活動，包括「香港金融科技周2023」、「JUMPSTARTER 2023」和「創新科技嘉年華2023」。

Global Expansion Demonstrates Get-up-and-go Attitude

Community members continued to exhibit remarkable global ambitions, with 16 start-ups establishing a presence beyond Hong Kong borders in 2023/24. The majority of these companies chose to set up operations in Mainland China and the GBA to capitalise on the region's vast market potential and synergies with Hong Kong's business environment. Other start-ups ventured further afield, establishing footholds in Australia, Singapore, Malaysia, India, Canada, and the United Kingdom.

全球擴張展現勇往直前的態度

社群成員繼續展現非凡的全球抱負，於2023/24年度，有16間初創企業拓展業務至香港境外。該等公司大多選擇在中國內地及大灣區開展業務，以充分利用該地區巨大的市場潛力及與香港營商環境的協同效應。其他初創企業則進軍更遠的地區，在澳洲、新加坡、馬來西亞、印度、加拿大及英國落戶。

Start-ups and I&T companies have successfully expanded into international markets, consolidating their global presence and demonstrating the scalability and global significance of their innovations. **Animoca Brands** signed an MoU with KACST during Cyberport's Saudi Arabia/UAE delegation, aimed at promoting synergies in Web3.0 development. **OneDegree**, in addition to rolling out a suite of digital asset insurance products in the UAE, forged a strategic partnership with South Korea's DB Inc. to provide localised InsurTech solutions. Meanwhile, **WeLab** formed a strategic alliance with HSBC to introduce WeLab's Asia-leading FinTech services and digital banking technologies to Southeast Asian nations, beginning with Malaysia.

已成功拓展至國際市場的初創及創科企業，繼續鞏固其在全球市場的席位，並顯示其創新的可擴展性和全球相關性。**Animoca Brands**在隨數碼港沙特阿拉伯／阿聯酋代表團訪問期間，與KACST簽署合作備忘錄，旨在促進Web3.0發展的協同效應。**OneDegree**除在阿聯酋推出一套數字資產保險產品外，亦與韓國的DB Inc.建立戰略合作關係，提供本地化的保險科技解決方案。同時，**WeLab**與滙豐結成戰略聯盟，將WeLab亞洲領先的金融科技服務及數碼銀行技術引入東南亞國家，首站為馬來西亞。

Cyberport's appeal as a hub for international start-ups remained strong, with 13% of tenants originating from outside of Hong Kong. This diverse tenant mix enriches our ecosystem, fostering cross-cultural collaboration and injecting global perspectives to local innovation.

數碼港作為國際初創企業的樞紐吸引力仍然強勁，有13%的租戶來自香港以外的地區。這種多元化的租戶組合豐富了我們的生態系統，促進了跨文化合作，並為本地創新注入了全球視野。

International Alliances Key to Future

Driving forward Cyberport's and Hong Kong's development requires a global outlook. Maintaining a vibrant and competitive venture capital landscape bodes well for Hong Kong's international I&T and financial hub status and its attraction as a destination for global innovators. With our partners across the world, we will succeed.

國際聯盟是未來的關鍵

進一步推動數碼港及香港的發展，必須放眼全球。維持充滿活力及具競爭力的創業投資環境，有利於保持香港的國際創科和金融樞紐地位，及其作為全球創新者嚮往之地的吸引力。與世界各地的合作夥伴攜手，我們必將成功。

Cyberport will continue to intensify its efforts, boosting investment and outreach support for start-ups and I&T development through the CMF, CIN, and other targeted initiatives, enabling start-ups to more effectively scale and innovate. This basis is a solid foundation to work from, attracting cohorts from far and wide. In parallel, Cyberport will continue to forge strategic cross-border and international alliances, helping community companies capture opportunities wherever they arise. Fulfilling our role as a gateway between Mainland China and the rest of the world, we will continue to facilitate overseas companies' entry into the GBA, Mainland China, and the Asia-Pacific region, while also connecting Mainland companies to global markets.

數碼港將繼續加大力度，透過「數碼港投資創業基金」、「數碼港投資者網絡」及其他針對性措施，加強對初創企業及創科發展的投資及外展支援，使初創企業能夠更有效地擴張及創新。這是數碼港吸引四面八方同業匯聚一堂的穩固根基。與此同時，數碼港將繼續打造戰略性跨境及國際聯盟，協助社群企業把握任何機遇。數碼港將充分發揮作為中國內地與世界各地之間門戶的作用，繼續促進海外公司進入大灣區、中國內地及亞太地區，同時亦助力內地企業「走出去」。

Cyberport Investors Network (CIN) has held many matching activities in the past. With the establishment of W3IC, it provides an exclusive investor network in the Web3.0 field to promote investments related to Web3.0-related projects.
「數碼港投資者網絡」過去舉辦不少配對活動，成立「Web3.0投資圈」旨在建立Web3.0領域專屬的投資者網絡，以促進Web3.0項目相關投資。

Cyberport will continue to complement the Government's policies and nurture more outstanding start-ups and I&T talents, enriching the I&T ecosystem, and promoting the development of technology and emerging industries.
數碼港會繼續全力配合政府施政，致力培育更多優秀初創企業及創新人才，豐富創科生態系統，及促進科技及新興產業發展。

We are on the cusp of many original and innovative breakthroughs. As such, the CIN has established a **Web3.0 Investors Circle**, serving as an exclusive network for Web3.0 investors and a reliable funding source for start-ups in this emerging technology sector. Additionally, the start-up selection process for our joint accelerator programme with China Resources Research Institute is nearing completion. Selected community companies are set to receive HK$1.5 million each in R&D investment, exemplifying Cyberport's commitment to fostering cross-border partnership and innovation. We are thrilled to see what is next in the pipeline – together with like-minded innovators around the world, we will achieve more.

我們正處於諸多原創和創新突破的關鍵時刻。因此，「數碼港投資者網絡」成立「**Web3.0投資圈**」，作為Web3.0領域專屬的投資者網絡，並為該新興科技領域的初創企業建立可靠的融資渠道。此外，我們與華潤研究院推出的聯合加速器計劃的初創企業篩選程序已臨近完成。獲選的社群企業將分別獲得150萬港元的研發投資基金，充分體現數碼港致力促進跨境合作及創新的承諾。我們熱切期待見證後續的發展 – 與世界各地志同道合的創新者攜手共進，我們定會再創佳績。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE
環境、社會及管治

ESG is a cornerstone of the modern business world, and as such, Cyberport is dedicated to sustainability and Environmental, Social, and Governance (ESG). We can do much for change as a key incubator of innovation and technology (I&T) enterprises, instrumental in driving meaningful climate initiatives. Action starts from home – the reason we show our passion for nurturing start-ups that develop eco-friendly solutions and fostering I&T industries addressing environmental challenges. By promoting and adopting Smart Living and green technologies, we empower societies, citizens, and other organisations to integrate sustainable practices into daily life.

ESG是現代商業世界的基石，因此，數碼港致力於可持續發展以及環境、社會及管治(ESG)，作為創新與科技（創科）企業的主要孵化器，在推動重要氣候倡議方面可以發揮重要作用。綠色行動，從我做起－這是我們積極培育開發環保解決方案的初創企業，並扶植應對環境挑戰的創科行業之緣由。透過推廣及應用智慧生活及綠色科技，我們賦能社會、市民及其他機構組織，從而將可持續發展實踐融入日常生活。

Leading by example, Cyberport achieved significant milestones in 2023/24. We exceeded our 4T Charter energy saving target, achieving an annual 2.6M kWh reduction at Cyberport 1 to 4 as well as the Arcade – equivalent to 800 households' yearly electricity consumption – ahead of the 2025 deadline. Our sustainability efforts have earned recognition with multiple awards, including the Energywi$e Certificate; Charter on External Lighting; WWF certification; Indoor Air Quality Certificate (Excellent Class); and Quality Water Supply Scheme for Buildings – Fresh Water (Management System) (Gold).

數碼港以身作則，於2023/24年度達成重要里程碑。我們超越了「4T約章」節能目標，於2025年限期前，數碼港1座至4座以及商場實現每年節省用電260萬千瓦小時，相當於800戶家庭一年耗電量。我們的可持續發展工作亦廣受認可，屢獲殊榮，其中包括節能證書、戶外燈光約章、世界自然基金會認證、室內空氣質素檢定證書（卓越級）及大廈優質供水認可計劃－食水（管理系統）（金）。

Cyberport's sustainability and ESG actions for the financial year ended 31 March 2024 showed major environmental initiatives, including energy management, efforts to reduce emissions, and adoption of sustainability solutions in daily operations and the Cyberport Expansion Project. Our social impact through community engagement and inclusion programmes, as well as robust governance practices ensuring ethical and transparent operations, inspire members of our community, and Hong Kong as a whole.

截至2024年3月31日止財政年度，數碼港在可持續發展及ESG行動方面採取了多項重大環保措施，包括日常營運的能源管理、減排工作及採用可持續發展解決方案以及數碼港擴建計劃。我們透過社群參與和共融計劃，以及實踐穩健管治，確保道德及透明營運，從而產生社會影響，激勵我們社群成員及整個香港。

Environmental Contributions
環境貢獻

Energy Saving Projects 節能項目^

saved 節省
1,500,000 kWh 千瓦小時
Electricity 電力
= reduced 減少
990,000 kg[1] 千克[1]
CO_2 二氧化碳排放量
= planted 種植
43,000
trees[2] 棵樹木[2]

Solar PV system at Cyberport 3, 4A, and 4B 數碼港3座、4A座及4B座太陽能發電系統

generated annually 每年產生
130,000 kWh 千瓦小時
Electricity 電力
= offsetting approximately 抵銷約
86,000 kg[1] 千克[1]
CO_2 二氧化碳排放量
= planted 種植
3,700
trees[2] 棵樹木[2]

^ This electricity consumption covered the period from 1 Jan to 31 Dec 2023.
該用電量涵蓋2023年1月1日至12月31日期間。

1 Figures were calculated based on the amount of carbon emission per unit published on Hong Kong Electric Investments' corporate website (https://www.hkelectric.com/zh/customer-services/billing-payment-and-tariffs/carbon-calculator)
數據乃根據港燈電力投資公司網站(https://www.hkelectric.com/zh/customer-services/billing-payment-and-tariffs/carbon-calculator)公佈的每單位碳排放量計算。

2 Based on the calculation of a five-metre tall tree absorbing carbon dioxide at a rate of approximately 23kg per year.
以一棵五米高的樹木一年吸收約23千克的二氧化碳計算。

Renewable Energy Ramped Up

Additional Solar Panels Installed

In 2023/24, Cyberport expanded its renewable energy capacity by installing additional solar power systems at Cyberport 3 and 4A. Our total solar infrastructure comprises 317 PV panels occupying 2,076.33m² of roof area – equivalent to five basketball courts. This allows us to achieve a maximum generation capacity of 148kWp, resulting in an annual renewable energy generation capacity of 130MWh. This reduces our CO_2 emissions by approximately 86,000kg per year, comparable to the carbon sequestration of 3,700 trees.

Putting Our Passion and Energy into Sustainability

We continue to implement and refine sustainability measures across the Cyberport campus. These include the optimisation of air conditioning systems, with rescheduled air conditioning units (PAU/AHU units) and the introduction of new water-cooled air conditioning systems (WACS) for energy efficiency. We have also undertaken a comprehensive LED lighting replacement project in the Arcade and Cyberport 2 carpark, significantly reducing energy consumption.

可再生能源擴增

加裝太陽能電池板

於2023/24年度，數碼港在數碼港3座及4A座加裝太陽能發電系統，擴大可再生能源容量。目前，我們的太陽能基礎設施共包括317塊光伏板，佔據天台面積2,076.33平方米－相當於五個籃球場。我們的最大發電量可達到148千峰瓦，每年可再生能源發電量130兆瓦小時，據此，我們的二氧化碳排放量每年減少約86,000千克，相當於3,700棵樹的碳截存量。

全心致力投入可持續發展

我們於整個數碼港園區持續實施並完善可持續發展舉措。該等舉措包括優化空調系統，重新安排空調機組（預冷空調箱／組合式空調箱機組）的使用時間，以及引入新水冷式空調系統以提高能源效率。我們亦於商場及數碼港2座停車場全面開展發光二極管(LED)照明更換項目，大幅降低能源消耗。

Cyberport expanded solar power system at Cyberport 3.
太陽能發電系統已擴展至數碼港3座。

With waste management, our initiatives include comprehensive recycling programs and innovative approaches, including repurposing coffee grounds as plant fertilisers. To improve resource management and operational efficiency, we have renovated Smart Toilets at the Arcade and IT Street, enabling preventive and proactive maintenance. We are continually enhancing our EV charging stations to support the adoption of electric vehicles. Overseeing these initiatives is our Centralised Control Room, which allows for streamlined monitoring and management of our sustainability efforts. Through these ongoing measures, we reinforce our commitment to environmental stewardship.

廢物管理方面，我們採取全面的回收計劃及創新方法，包括將咖啡渣作為植物肥料再利用。為改善資源管理及提高營運效率，我們翻新了商場及資訊科技大道的智慧洗手間，實現了預防性及前瞻性維護。我們還不斷加強電動車充電站的建設，支援電動車的普及。我們的中央控制室負責監督實施該等舉措，進一步簡化對可持續發展工作的監控及管理。透過該等正在實施的舉措，我們加強了對環境管理的承諾。

Cyberport Expansion Project Takes Green Ethos as Driver

The **Cyberport Expansion Project (Cyberport 5)** progressed steadily in 2023/24, with superstructure construction commencing in mid 2023. Set for completion by the end of 2025 at the earliest, approximately 66,000 square metre facility will feature offices, co-working spaces, a data services platform, a multifunction hall, and amenities. It will enhance Cyberport's capacity to drive Hong Kong's long-term I&T and Smart City development while showcasing PropTech, ConstrucTech, GreenTech, and Smart Living innovations to accelerate their adoption and promote sustainable practices. The design of Cyberport 5 also incorporates spaces for greenery, observation decks, and wind corridors to improve user experience.

As part of the project, Waterfront Park enhancement began in Q3 2023, with phased construction to maintain accessibility and minimise disruption to public activities and services. The revitalised park, reopening by end of 2025, will offer pet-friendly amenities and smart management systems, fostering an inclusive and dynamic environment for Cyberport tenants and the community.

Sustainability is central to our project design and construction. We have implemented Building Information Modelling (BIM) for improved coordination and utilised advanced construction methods such as Modular Integrated Construction (MiC), Multi-trade Integrated MEP (MiMEP), and Design for Manufacture and Assembly (DfMA). To minimise our carbon footprint, we are using diesel-free power and an electronic Common Data Environment (CDE) to minimise waste and streamline processes, targeting at least 60% of recycling or reuse of construction waste.

We have adopted numerous technologies from the Cyberport community, including automation solutions for general building plan (GBP) preparation, intelligent building and park management systems, a digital twin platform, and AI-optimised building services. ConstrucTech solutions such as Digital Works Site Supervision system (DWSS) and Smart Site Safety System (SSSS) have been implemented, alongside GreenTech solutions for energy and carbon monitoring, building-integrated photovoltaics, water recycling, kinetic pavers, and solar-powered lighting.

With these initiatives, we are committed to acquiring Platinum ratings for BEAM Plus New Buildings (V1.2) and New Data Centre (V1.0) certifications, as well as the Zero-Carbon-Ready Building Certification with Level 3 Improvement Rating by the Hong Kong Green Building Council (HKGBC). We further aim to achieve Platinum ratings in both WiredScore and SmartScore certifications to develop a digitally sustainable and resilient infrastructure for our campus.

The project has received wide recognition through a Merit in the Green Building Award 2023 (New Building Category) by HKGBC, Gold in the Common Data Environment Award 2023 (Project Category) and Merit in the Sustainable Construction Award 2023 (Organization Category) by the Construction Industry Council, and Gold in the MUSE Design Award 2024 (Landscape Open Space Design). These achievements demonstrate our commitment and effort to promoting sustainable and innovative development in Hong Kong.

數碼港擴建計劃以綠色理念為驅動力

「**數碼港擴建計劃（數碼港第五期）**」於2023/24年度穩步推進，上層建築工程於2023年中期動工。該設施定於最早2025年末竣工，新辦公大樓提供約66,000平方米的總樓面面積，將設有辦公室、共享工作空間、數據服務平台、多功能會議廳及配套設施。其將增強數碼港推動香港長期創新科技及智慧城市發展的能力，同時展示房地產科技、建設科技、綠色科技和智慧生活的創新成果，加快採用該等成果並促進可持續發展實踐。數碼港第五期亦預留空間用作園區綠化、觀景台和通風走廊，提升用戶體驗。

作為計劃的一部分，海濱公園改善工程於2023年第三季度開始分階段施工，方便市民無間斷享用公園設施，並盡量減少對公共活動及服務的干擾。重煥新生的公園將於2025年末重新開放，會提供寵物友善設施及智能化管理系統，為數碼港的租戶及社群營造一個包容且充滿活力的環境。

可持續發展是我們計劃設計及施工的核心。我們已實施建築信息模型(BIM)來提高協調性，並利用組裝合成建築法施工(MiC)、機電裝備合成法(MiMEP)和預製件建築(DfMA)等先進的施工方法。為盡可能減少碳足跡，我們正在使用無柴油高效能及電子共享數據環境(CDE)，務求盡量減少資源浪費和優化工程流程審批，力求回收再循環或重複使用60%以上的建築廢料。

我們已採用數碼港社群的多項技術，包括建築圖則(GBP)的自動化解決方案、智能化樓宇和園區管理系統、數碼分身平台和人工智能樓宇設備優化系統等。我們已實施數碼化工程監督系統(DWSS)和智慧工地安全系統(SSSS)等建築科技解決方案，以及用於能源和碳監測、建築合成光伏發電系統、水循環利用、動能鋪磚和太陽能照明系統的綠色科技解決方案。

透過實施該等舉措，我們致力獲得綠建環評新建建築1.2版及新建數據中心1.0版鉑金級認證，以及香港綠色建築議會零碳就緒建築認證3級改善評級。我們計劃進一步取得WiredScore和SmartScore鉑金級認證，為園區開發可持續及具韌性的數碼化基礎設施。

該發展計劃備受認可，其中包括香港綠色建築議會「環保建築大獎2023（新建建築類別）」優異獎、建造業議會「CDE-綜合數碼共用平台大獎2023（項目類別）」金獎及「可持續建築大獎2023（機構類別）」優異獎，及「繆斯設計獎2024（開放式空間景觀設計）」金獎。該等成就彰顯我們促進香港可持續及創新發展的承諾及為此付出的努力。

The Cyberport Expansion Project (Cyberport 5) progressed steadily in 2023/24.
數碼港擴建計劃（數碼港第五期）於2023/24年度穩步推進。

Hospitality a Microcosm into Sustainable Ethos

Le Méridien Hong Kong, Cyberport celebrated its 20th anniversary as a five-star hotel and integral Cyberport community member in 2023/24. Following an extensive transformation in 2022 driven by renewed ESG commitments, the hotel has integrated sustainability and technological innovation into its guestrooms, restaurants, and event spaces, significantly reducing its environmental footprint.

A comprehensive water conservation programme features low-flow showerheads, efficient faucets, and dual-flush toilets. Energy optimisation is achieved through smart thermostats and occupancy sensors, minimising waste and reducing greenhouse gas emissions. Single-use plastic bottles have been eliminated from guestrooms, replaced by Waterlogic Slim Water Taps with UVC purification technology and recycled glassware. Extensive LED lighting has been implemented throughout the hotel. The installation of Sun Control Window Film in most of the guestrooms and a meeting room has led to an average in-room temperature reduction of 1.86°C, enhancing comfort while cutting energy consumption.

Sustainability also extends to the hotel's culinary operations, with a smart hydroponics farm and green wall on the 4th floor providing fresh microgreens and herbs for restaurants and the bar, exemplifying a farm-to-table concept. Nam Fong, the hotel's renowned Chinese restaurant, embraced eco-conscious design in its festive packaging, encouraging guests to repurpose Chinese New Year gift boxes and glutinous rice dumplings drawstring bags as versatile containers or "bento bags", and advocate and support environmental protection concept.

The hotel's commitment to sustainable hospitality have earned recognition, including the Sustainable Business Award 2022 from the World Green Organisation, Most Innovative Sustainable Hotel 2022 and Leadership Excellence Sustainability Award 2023 from Marriott International Greater China, and the Gold Seal for Contribution to Sustainable Facility – Promote Environmental Protection from the Hong Kong Quality Assurance Agency.

酒店服務業是可持續發展理念的一個縮影

香港數碼港艾美酒店於2023/24年度就其成為五星級酒店及不可或缺的數碼港社群成員20周年舉行慶典。2022年，酒店在重申ESG承諾的推動下進行大規模翻新後，將可持續發展及技術創新融入客房、餐廳及活動場地，大幅減少環境足印。

全面的節水計劃包括低流量淋浴噴頭、節水龍頭及雙沖馬桶。透過智能恆溫器及佔用傳感器可實現能源優化，最小化浪費並減少溫室氣體排放。客房內不再提供一次性塑料瓶裝水，而是採用配備UVC殺菌消毒技術的Waterlogic Slim Tap飲水機及以回收物料製成的玻璃器皿。整間酒店廣泛採用了發光二極管(LED)照明。大部分客房及其中一間會議室安裝了防曬隔熱玻璃薄膜，成功將室內平均溫度降低1.86°C，在提高舒適度的同時減少了能源消耗。

可持續發展亦融入酒店的廚房營運之中，位於四樓的智能水培農場及綠牆為餐廳和酒吧提供新鮮的微型綠植和香草，充分體現從農場到餐桌的理念。酒店著名的中餐廳南坊在其節日包裝中採用了環保設計，鼓勵客人將春節禮盒及粽子束繩袋作為多功能容器或「便當袋」，循環再用，同時宣揚及支持環保理念。

酒店對可持續酒店服務的承諾贏得了認可，其中包括世界綠色組織授予的「企業可持續發展大獎2022」、萬豪國際集團大中華區授予的「2022年最具創新可持續發展酒店」及「2023年永續發展卓越領導力大獎」，以及香港品質保證局授予的「可持續發展設施貢獻金章 – 推動綠色環保」。

Arthur Lam 林忠澤
CEO, Co-founder
行政總裁及聯合創辦人

A ESG Reward Platform gamifying ESG to create a sustainable economy.

Within a year, successfully rolled out Hong Kong's largest ESG Online-Merge-Offline (OMO) engagement campaign through Hong Kong Housing Society, Bank of East Asia, Tai Hing Catering Group , CBRE, Ocean Park, Joyful Kindergarten Group, to transform their ESG stakeholders engagement programs. With over 100,000 users, ZERO2 has incentivized ESG missions reducing over 1.34 million kgCO2e and facilitated over 40,000 carbon trading transactions.

Received accolades such as 2023 HKTDC Startup Express Best ESG Tech, HKMA Distinguished Sustainability Leader, CIC Outstanding Young Person Award, HKQAA ESG Connect Outstanding Achievement Award, Smart Living Award, UNSGD Achievement Awards Hong Kong.

通過遊戲化創造可持續經濟的ESG獎勵平台。

在過去一年內，ZERO2通過與香港房屋協會、東亞銀行、太興飲食集團、世邦魏理仕、海洋公園及心怡天地國際幼稚園的合作，成功推出香港最大型的OMO線上線下融合ESG參與活動，有效改變了這些機構的ESG持份者參與策略。ZERO2目前擁有超過100,000名用戶，積極推動ESG任務，成功減少超過134萬公斤的二氧化碳排放量(CO2e)，並促成了超過40,000筆碳交易。

獲得多項殊榮，包括2023年香港貿發局「創業快綫」最佳ESG創新科技獎、香港管理專業協會「傑出可持續發展領袖獎」、建造業議會「傑出青年獎」、香港品質保證局「ESG Connect傑出先鋒卓越獎」、「智慧生活獎」，以及聯合國可持續發展目標「香港傑出成就獎」。

Cyberport Incubated Company – Negawatt Zero2
數碼港培育企業 – Negawatt Zero2

negawatt

From the Founder:
創辦人表示：

The concept of ESG shares many intrinsic connections with Chinese traditional wisdom and philosophies. Zero2 is designed to make ESG practical and help corporates and individuals to digitally transform with ESG.

Cyberport has been more than a springboard to us. It inspired us to transform our business and products to gamify smart living to create Hong Kong green's economy.

ESG的概念與中國的傳統智慧和哲學有深刻的內在聯繫。Zero2致力於將ESG實用化，幫助企業和個人通過ESG實現數字化轉型。

數碼港不僅為我們提供了發展的跳板，更啟發我們將業務和產品轉型為遊戲化的智慧生活，助力創造香港的綠色經濟。

Cyberport Community Connect Embodies Inclusivity

The strength of our ecosystem lies in our innovative community. **Cyberport Community Connect (C^3)** fosters an inclusive community through shared experiences that reinforce bonds, encourage collaboration, and celebrate achievements.

In 2023/24, we hosted several events to celebrate milestones and nurture community spirit. The C^3 Community Event honoured Cyberport's designation as a "State-level Scientific and Technological Enterprise Incubator". Over 100 community members rang in Chinese New Year at the Roar to Year of the Dragon: 2024 CNY Celebration, enjoying activities such as Chinese Fai Chun writing, claw machine games, photo booths, and festive food and wine tasting. During the Mid-Autumn Festival, more than 80 participants joined Fun Me to the Moon, featuring a Snowy Mooncake Workshop, Moonlit Wine Tasting, and a digital lantern riddle game by Hidden Boss.

Cyberport Community Connect展現共融力量

我們生態圈的優勢在於我們的創新社群。**Cyberport Community Connect (C^3)**透過分享經驗加強聯繫、鼓勵合作並慶祝成果，從而建立一個包容性的社群。

於2023/24年度，我們舉辦了多項活動慶祝里程碑及培養社群精神，其中包括為慶祝數碼港被認可為「國家級科技企業孵化器」而舉辦的「C^3社群活動」。超過100名社群成員在「迎接龍年嘉年華：2024年新春慶典」上，參加了漢字揮春書寫、娃娃機遊戲、照相亭、節日美食及美酒品鑒等活動。中秋節期間，超過80名參與者參加了「中秋對月趣遊」活動，其中包括冰皮月餅工作坊、月光美酒品鑒會及Hidden Boss的數字燈謎遊戲。

Embracing the power of face-to-face connections, C³ co-hosted several C³ Networking Events with PCCW-HKT, uniting over 200 community members for the Women's World Cup Semi-Final Party and Christmas Party. More than 50 members celebrated International Coworking Day with Happy Hour, Co-working Friday, forging new friendships while bolstering camaraderie.

Nurturing professional growth, we organised the Road to Digital Entertainment Leadership Forum 2023 with the Cyberport Startup Alumni Association and digital entertainment associations, enabling over 80 participants to engage with industry leaders.

C³ also empowers community members to lead their own initiatives. In 2023/24, C³ community owned events included seminars and webinars on various topics, hosted collaboratively with community members such as EventX, Cyberbay, FIVE, and DEEL. These events aim to facilitate knowledge-sharing and network-building within the local start-up ecosystem.

Care for Social Responsibility

Tenants Treated with Care, Understanding and Respect

Cyberport is committed to our tenants' well-being to build a sustainable community. During the year, we organised 21 workshops for tenants to promote creativity and relaxation. These included sessions on crafting aromatherapy massage oil for muscle relief, creating wooden pendants, designing aroma stones with flowers, and a DIY acrylic rabbit pouring workshop. We also renovated the wellness room at Cyberport 3 and the nursery room at Cyberport 1, improving these facilities to better serve community needs.

Enthusiastic Role in Promoting Social Care

Cyberport actively engages in corporate social responsibility initiatives and welfare activities, upholding its commitment to society. Our staff participated in the Outward Bound Corporate Challenge 2023, collaborating across departments to raise funds for Outward Bound Hong Kong. The funds enable outdoor experiential education programmes for underprivileged youth, empowering future generations to discover their potential, build resilience, and develop essential life skills that contribute positively to society.

Extending social impact through innovation, we facilitated a meaningful collaboration between our incubatee, AESIR, and various NGOs and organisations in Sham Shui Po. This partnership leveraged AESIR's AR Mind Art app to promote mental health wellness among local residents and support the vital work of social workers in the area. The project contributed to rebuilding social hopefulness, demonstrating how technology can be harnessed to address social issues.

C³藉助面對面溝通的力量，與PCCW-HKT共同舉辦了多場「C³交流活動」，聯合超過200名社群成員參加了女足世界盃半決賽派對及聖誕派對。超過50名成員參加「歡樂時刻，週五共享辦公」活動慶祝國際共享工作日，不僅建立了新友誼，還加強了社群凝聚力。

為培育專業成長，我們與數碼港創業學會及數碼娛樂協會舉辦了「2023數碼娛樂領袖論壇」前期資訊分享會，邀請逾80名參與者與業界領袖交流。

C³亦賦能社群成員舉辦自身活動。於2023/24年度，C³社群主辦活動包括與EventX、Cyberbay、FIVE及DEEL等社群成員合作主辦的各種主題的研討會及網絡研討會。此等活動旨在推動本地初創生態圈內的知識共享和網絡建設。

關注社會責任

關懷、理解並尊重租戶

數碼港致力保障租戶福祉，以打造一個可持續發展的社群。年內，我們為租戶舉辦21個工作坊，以啟發創意和放鬆身心。其中包括製作舒緩肌肉香薰按摩油、製作木製吊墜、設計乾花擴香石課程，及DIY兔子流體畫工作坊。我們亦翻新了數碼港3座的健身室和數碼港1座的育嬰室，透過改善該等設施以更好地滿足社群需求。

熱心推動社會關懷

數碼港積極參與企業社會責任活動及福利活動，堅守對社會的承諾。我們的員工參加了「2023外展衝勁樂」活動，透過跨部門協作為香港外展訓練學校籌款。這些善款為弱勢青年提供野外體驗式教育項目，讓未來一代能夠發掘自身潛力、培養意志力及培養基本生活技能，為社會作出積極貢獻。

透過創新擴大社會影響力，我們促進培育企業AESIR、各非政府組織及深水埗各機構之間的合作。此次合作利用AESIR的AR Mind Art應用程式來促進地區居民的身心健康，並支援該地區社會工作者的重要工作。該項目有助於重建社會希望，同時展示如何利用科技解決社會問題。

Cyberport collaborated with multiple departments for the "Outward Bound Corporate Challenge 2023", a fundraising event organised by Outward Bound Hong Kong. Arthur Lam, CEO and Co-founder of Negawatt, a member of the Cyberport community, attended and supported the event. He portrayed the team mascot, "Zero2 ES Pig," and clinched the "Best Dressed Team" award.
數碼港各部門組團出賽，參加香港外展訓練學校主辦的「2023外展衝勁樂」籌款活動，並獲得數碼港社群企業庫瓦(Negawatt)行政總裁兼聯合創辦人林忠澤到場支持，並扮演團隊吉祥物「Zero2 ES豬」，贏得「The Best Dressed Team」獎項。

Care for Staff

Staff and Employee Wellbeing Are Number One

Cyberport is dedicated to the physical and mental well-being of employees. To promote a culture of wellness in the workplace, we invited the Bowtie team to host a Bowtie x Cyberport Wellness Day, providing body composition measurements and Chinese medical consultations. Over a hundred colleagues participated to gain valuable insights into their health, identify potential health risks, and receive personalised advice on exercise and dietary adjustments.

Fostering employee engagement and innovation among our staff, we held a C³A Prize Presentation Ceremony to recognise outstanding ideas by employees, inspiring them to continue using their creativity and imagination to elevate our work and practices.

Transparency and staff communication remain key priorities in our governance. During the Townhall and Chinese New Year Party, Cyberport offered company updates while welcoming new joiners, recognising promoted colleagues, and celebrating birthday stars. These events enabled them to meet and mingle with members of other teams, fostering a sense of community and belonging within our organisation.

Our holistic approach to responsible business practices has been recognised with the "Caring for the Community", "Caring for the Employees", and "Caring for the Environment" certificates. The accolades reflect our commitment to creating positive impacts across our operations and stakeholder relationships, encompassing community engagement, employee well-being, and environmental stewardship.

關懷員工

員工和僱員福祉排在第一位

數碼港致力保障僱員的身心健康。為推廣職場健康文化，我們邀請Bowtie團隊舉辦Bowtie x 數碼港健康日，提供身體組成測量和中醫諮詢。健康日吸引超過百名員工參加，讓同事們了解自己的身體狀況，識別潛在的健康風險，並在調整運動量和飲食習慣方面獲得個人化的健康建議。

為培養員工的敬業度和創新精神，我們舉辦了C³A頒獎典禮，以表彰僱員的傑出創意，激勵彼等繼續發揮創造力和想象力以提升我們的工作和實踐。

透明度和員工溝通仍是我們治理的關鍵優先事項。在員工大會和新春派對期間，數碼港介紹了公司最新動態，同時歡迎新員工、表彰晉升的同事並慶祝生日之星。該等活動使彼等能夠與其他團隊的成員見面並交流，培養組織內的社群意識和歸屬感。

我們全面踐行負責任的商業實踐，並已獲得「關懷社群」、「關懷僱員」和「關懷環境」證書。該等榮譽反映了我們致力在我們的營運和持份者關係中創造積極影響的承諾，包括社群參與、僱員福祉和環境管理。

Cyberport office hosted Onsite Wellness Day with Bowtie team conducting Body Composition Measurements and doctors providing health consultations.
數碼港辦公室舉辦健康日活動，邀請社群成員保泰人壽團隊為員工進行身體組成分析及醫師健康諮詢。

Harnessing Solutions from Partners for Better Living

Cyberport continuously implements innovative technologies to enhance operations and sustainability, including solutions developed by our community companies. In 2023/24, we installed Fortis Laboratory's Algeo Wall at Smart-Space PropTech. This microalgae photobioreactor system purifies air, captures carbon dioxide, and releases oxygen, effectively improving air quality and carbon reduction.

Building on our 2022/23 trial, we implemented Asiabots' AI receptionist at the Cyberport 1, 2, 3 and Annex, streamlining public enquiries through an intelligent chatbot developed by this former incubatee.

We also conducted a trial in the Cyberport carpark to evaluate the energy-saving potential of quantum technologies, demonstrating a 7% reduction in annual energy consumption compared to scenarios without this innovative technology. Given these promising results, we will explore extending the application of these technologies to other Cyberport facilities, further enhancing our overall sustainability efforts.

Trials Raise Prospect of Even More Innovation

Cyberport actively supports field trials of our start-ups' solutions. During the year, former incubatee WildFaces Technology Limited conducted trials of its video analytics and traffic monitoring system on Cyberport roads, a project funded by the Smart Traffic Fund. Modo Company Limited tested its AI solar panel monitoring system on the Cyberport 4B roof, collecting data for solution enhancement. We also facilitated trials of Blue Sky Energy Technology Limited's smart meter and air quality sensors, as well as Roborn's autonomous vehicle and "reverse vending machine".

利用合作夥伴的解決方案讓生活更美好

數碼港不斷採用創新技術來增強營運和可持續性，包括我們社群企業開發的解決方案。於2023/24年度，我們在Smart-Space PropTech安裝了Fortis Laboratory的Algeo Wall。這種微藻光生物反應器系統可淨化空氣、捕捉二氧化碳、釋放氧氣，有效改善空氣質量和減碳。

在2022/23年度試驗的基礎上，我們在數碼港第1座、2座、3座及數碼港商場安裝了Asiabots的人工智能接待員，透過這間前培育公司開發的智能聊天機器人簡化了公眾查詢。

我們還在數碼港停車場進行了一項試驗，以評估量子技術的節能潛力，結果表明，與並無此類創新技術的情況相比，每年的能耗可減少7%。鑒於該等可喜的成果，我們將探索將該等技術的應用擴展到數碼港其他設施，進一步加強我們整體的可持續發展努力。

試驗展現更多創新前景

數碼港積極支援我們初創企業解決方案的實地試驗。年內，前培育公司華飛思科技有限公司在數碼港道路上測試其視頻分析及交通監控系統，該項目由智慧交通基金資助。Modo Company Limited在數碼港4B座屋頂測試其人工智能太陽能板監控系統，收集數據以改進解決方案。我們亦助力向藍天科技有限公司的智能電錶和空氣質素監測儀，以及Roborn的自動駕駛汽車及「反向自動售貨機」的試驗。

Showcasing Groundbreaking Community Talent

We remain committed to showcasing the outstanding innovations developed by our community members, with the aim of raising public awareness, illuminating innovative possibilities, and accelerating the adoption of innovative solutions.

Our CyberLab and Smart Living Concept Store continue to serve as dynamic platforms for Smart Living solutions, offering visitors tangible experiences of how technology can enhance daily life while promoting sustainability. In response to the growing significance of Web3.0 technologies, the **Web3 Living Lab** was established to showcase and educate the public on blockchain, decentralised systems, and other Web3.0 innovations.

Corporate Governance

Robust corporate governance is the cornerstone of Cyberport's operations, ensuring integrity, effectiveness, and sustainable growth. Our comprehensive governance framework is built on key principles of accountability, transparency, fairness, ethics, and integrity, which guides all our decisions and actions. This includes our Board of Directors and six Board Committees that oversee and monitor Cyberport's operations. With the assistance of our internal audit team, the Company is able to assess the effectiveness of our internal control systems, as well as the efficiency of our operations and compliance with in-house policies and relevant laws and regulations.

Our Board of Directors comprises individuals with diverse expertise and backgrounds, contributing a wide range of specialised insights. Comprehensive and tailored induction programmes for newly appointed Board Members are arranged to ensure they are well-acquainted with Cyberport's objectives, business operations, major developments, and directorial duties. Together with the sufficient, accurate, and timely information, the Directors make informed decisions for the benefit of Cyberport and its stakeholders.

We have comprehensive corporate governance standards in place, including the Code of Conduct, Delegation of Authority, and Whistleblowing Policy. These policies provide clear guidelines on expected behaviours and actions from our directors and employees, reinforcing our culture of responsibility, accountability, and ethical conduct.

As a public body under the Prevention of Bribery Ordinance (POBO), Cyberport's Board Members are regarded as "public servants". We are fully committed to the principles of honesty, integrity, fairness, and impartiality in the delivery of our products and services to the public.

To enhance transparency and openness, we voluntarily disclose our corporate governance policies and practices, as appropriate and applicable, with reference to the Corporate Governance Code as set out in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

Detailed information on Cyberport's corporate governance practices can be found in the Corporate Governance Report on pages 85 to 103 of this report.

Looking Forward: Continuing to Champion ESG Efforts

ESG and sustainability are musts in today's business environment, remaining our passion, commitment, and inspiration. Cyberport continues to champion sustainability and ESG through smart projects and forward-thinking strategies. Creatively finding solutions, we power sustainability forward. We will continuously enhance Cyberport's operations to optimise resource efficiency and foster environmental stewardship. On top of these pursuits, we will advance social responsibility and demonstrate best practice in governance.

展示富有開拓精神的社群人才

我們仍致力展示社群成員開發的傑出創新成果，旨在提高公眾意識，闡明創新可能性，並加速創新方案的應用。

我們的CyberLab和智慧生活概念店繼續作為智慧生活方案的動態平台，為訪客提供技術如何改善日常生活而同時促進可持續發展的切實經歷。鑒於Web3.0技術的重要性與日俱增，我們成立了**Web3 Living Lab（Web3生活體驗館）**，以展示區塊鏈、分散式系統及其他Web3.0創新並就此向公眾展開教育。

企業管治

穩健的企業管治是數碼港運作的基石，確保誠信、效益及可持續增長。我們全面的管治架構乃建構於問責、透明、公平、道德和誠信等主要原則，並以此指導我們的所有決策和行動。這包括我們的董事局及其轄下六個委員會，負責監督和監察數碼港的運作。在我們內部審計部的協助下，本公司能夠評估內部監控系統的有效性、營運效率及內部政策和相關法律法規的遵守情況。

我們的董事局由具備不同專業知識和背景的人士組成，提供廣泛而獨到的見解。我們為新委任的董事局成員安排全面及專門的就任計劃，以確保他們熟悉數碼港的目標、業務運作、重大發展及董事的職責。董事獲得充分、準確及適時的資料，作出符合數碼港及其持份者利益的知情決策。

我們制定全面的企業管治標準，包括行為守則、授權制度和舉報政策。這些政策為我們的董事和員工提供明確的行為和行動指引，促進負責任、問責和良好操守的文化。

作為一家受《防止賄賂條例》規管的公共機構，數碼港董事局成員均被視為「公職人員」。我們承諾在向公眾提供產品及服務時，秉承誠實、正直、公平和公正的原則。

為提高透明度及公開性，我們參照香港聯合交易所有限公司證券上市規則附錄C1所載的《企業管治守則》，自願在適當及適用的情況下披露我們的企業管治政策及常規。

有關數碼港企業管治常規的詳細資料，請參閱本報告第85至103頁的企業管治報告。

展望未來：繼續推動ESG工作

ESG和可持續發展是現今商業環境的必然要求，也是我們的熱情、承諾和靈感所在。數碼港持續透過智慧項目和前瞻性策略，為可持續發展和ESG而努力奮鬥。我們以創意尋找解決方案，推動可持續發展。我們會不斷提升數碼港的營運，以優化資源效益及促進環境管理工作。此外，我們亦會提升社會責任，並展示最佳的管治實踐。

To demonstrate our commitment, several smart projects are already in the pipeline. In addition to expanding our solar power system at Cyberport 3, we will continue to advance our E-scooter Smart Operation Implementation Plan to enhance operational services and showcase the benefits of e-mobility in smart living environments. Subject to Transport Department (TD)'s approval, we plan to initially deploy e-scooters for IT Street and Arcade patrols, with the potential to expand to outdoor areas and the Waterfront Park.

為彰顯我們的承諾，我們已籌備多個智慧項目。除擴展數碼港3座的太陽能發電系統外，我們將繼續推進電動代步車智能營運實施計劃，以提升營運服務，並展示電動出行在智慧生活環境中的益處。如獲運輸署批准，我們計劃初步就資訊科技大道及商場巡邏部署電動代步車，並可能擴展至戶外區域及海濱公園。

Cyberport is planning to deploy various smart projects, including E-scooter Smart Operation Implementation Plan and 1st Autonomous Vehicle Vending Robot.
數碼港籌備多個智慧項目，包括電動代步車智能營運實施計劃及第一代自動販賣車機器人。

Connectivity and mobility within Cyberport are significantly enhanced by Hong Kong's inaugural **1st Autonomous Vehicle Vending Robot**, designed for pedestrian zones. This innovative vehicle provides convenient refreshments for Waterfront Park visitors and addresses the logistical challenges of traditional vending machines.

香港首個為行人專用區設計的**第一代自動販賣車機器人**問世，顯著增強了數碼港內部的連結性及流動性。這款創新販賣車為海濱公園的訪客提供方便的小食，並解決傳統販賣機在後勤方面的挑戰。

Developed through collaboration among engineers, designers, and government officials, the robot features advanced GPS navigation, an eco-friendly power supply, a user-friendly interface, and a refrigeration system. As it collects operational data, this project not only improves the visitor experience but also sets a precedent for integrating autonomous technologies into urban environments, reinforcing Cyberport's commitment to innovation and its role in Hong Kong's Smart City development.

這款機器人由工程師、設計師和政府官員共同合作開發，配備先進的GPS導航、環保電源、簡單易用的界面及冷藏系統。此項目透過收集營運數據，不僅可改善訪客體驗，更開創將自動科技融入城市環境的先例，鞏固了數碼港對創新的承諾及其在香港智慧城市發展中的地位。

There are many more exciting initiatives powering our environmental efforts forward, we look forward to showcasing them to the community, Hong Kong, and environmental advocates across the globe.

還有更多令人振奮的舉措推動我們的環保工作向前邁進，我們期待日後向社群、香港和全球環保倡議者展示。

CORPORATE GOVERNANCE REPORT
企業管治報告

The board of directors (the "Board" or "Board Members") and the management ("Management") of Hong Kong Cyberport Management Company Limited (the "Company") are committed to maintaining and upholding high standards of corporate governance. The Company believes that good corporate governance provides the foundation for good corporate performance and is essential to accomplishing our public missions, meeting the expectations of our stakeholders, and attaining long-term and sustainable growth. The Company has therefore adopted accountability, transparency, fairness, ethics and integrity as the cornerstones of our corporate governance framework.

香港數碼港管理有限公司(「本公司」)董事局(「董事局」或「董事局成員」)及管理層(「管理層」)致力維持並奉行卓越的企業管治。本公司相信良好企業管治是良好企業表現的基礎，亦是履行公眾使命、滿足持份者期望及達到長期持續增長的要素。因此，本公司一直以問責性、具透明度、處事公允、注重道德操守及誠信作為企業管治架構的基石。

Vision, Purpose, Corporate Strategy, Values and Culture

願景、目標、企業策略、價值與文化

The Company's **vision** is to be the hub for digital technology and thereby creating a new economic driver for Hong Kong.

本公司的**願景**是成為數碼科技樞紐，為香港締造新經濟動力。

The Company's **purpose** is to support and promote the innovation and technology ("I&T") development in Hong Kong through the creation of a comprehensive ecosystem of digital technology companies. The Company is committed to nurturing a vibrant tech ecosystem by cultivating talent; promoting entrepreneurship among the youth; supporting start-ups on their growth journeys; fostering industry development by promoting collaborations with local and international partners; and integrating new and traditional economies by accelerating digital adoption in the public and private sectors.

本公司的**目標**是透過建立全面的數碼科技公司生態圈，支持及促進香港創新科技發展。本公司致力培育科技人才、鼓勵年輕人創業、扶植初創企業，創造蓬勃的創科生態圈；透過與本地及國際夥伴合作，促進科技產業發展；同時加快公私營機構採納數碼科技，推動新經濟與傳統經濟融合。

The Board has continued to review the **strategies** of the Company to identify and assess the opportunities and challenges the Company may face, and to develop a planned course of action for the Company to generate and preserve long-term value. The Cyberport Three-Year Strategic Plan for 2023/24 – 2025/26, as steered by the Board, has directed the Company to enhance the I&T ecosystem and promote "new industrialisation", enlarge the I&T talent pool, promote digital economy development and integrate into the overall development of the country. Progress of implementation of the key initiatives in the strategic plan was reported to and reviewed by the Board Members.

董事局持續檢討本公司的**策略**，從而識別和評估潛在的機遇和挑戰，並制定行動計劃為本公司締造和保留長期價值。在董事局的帶領下，數碼港已制定2023/24年度至2025/26年度三年策略計劃，指引本公司強化創科生態圈，推動「新型工業化」，壯大創科人才庫，促進數字化經濟發展，並融入國家整體發展大局。策略計劃內各項主要措施的實施進度須向董事局成員匯報，並由其審閱。

Wholly owned by the Government, the Company is committed to upholding high standards of corporate governance, and adheres to the principle of honesty, integrity and fair play in its operations. The Company, steered by the Board Members, is managed by a group of high calibre who shares the same vision and with whom the Company attaches great importance. Respect for and trust in the team are an integral part of corporate **culture**. In addition, the Company communicates and works with various stakeholders whose support and advice would contribute to accomplishing its vision.

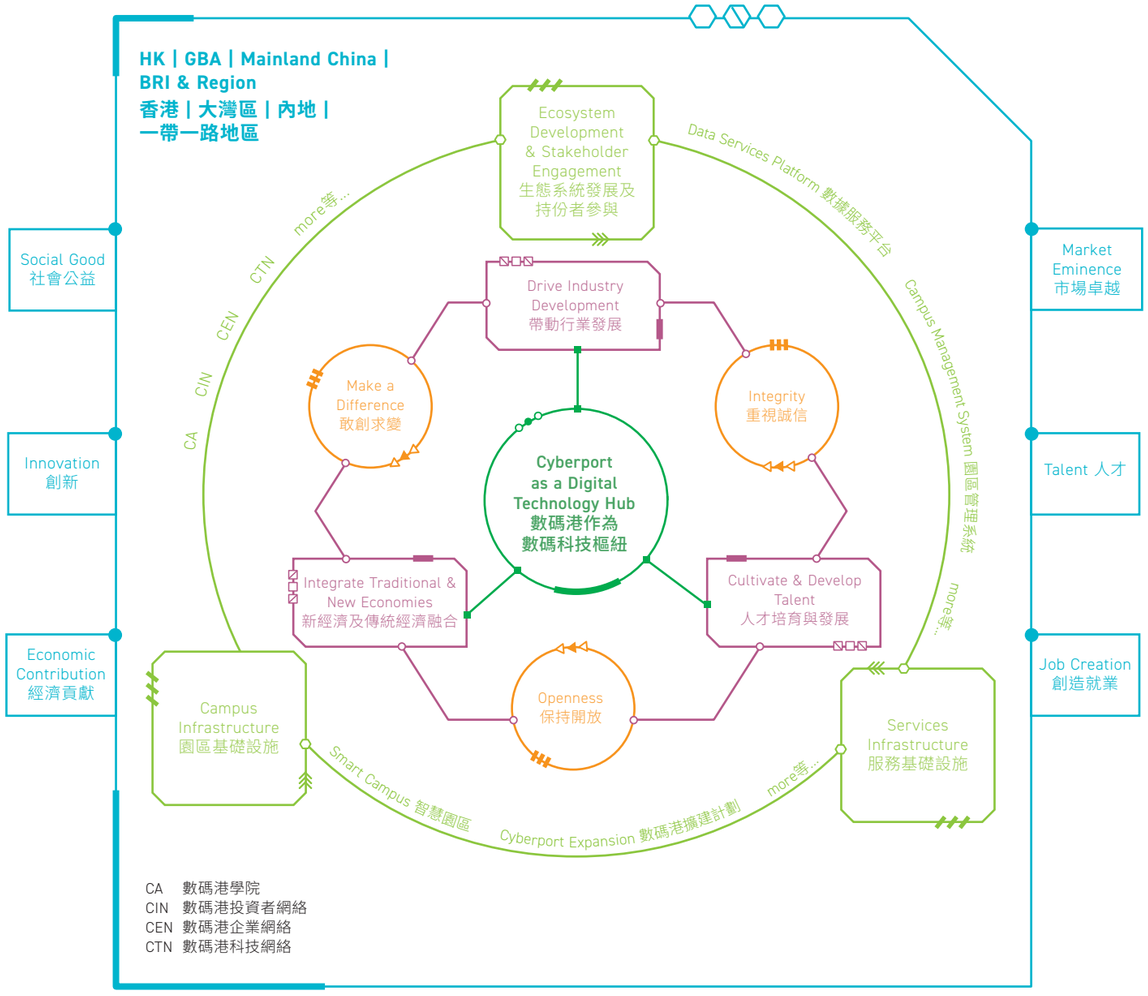
本公司由政府全資擁有，致力維持高水平的企業管治，業務營運秉承誠實、誠信及公平的原則。本公司管理團隊優秀，備受重視，彼等在董事局成員的帶領下，共同邁向願景。團隊尊重及信任是企業**文化**不可或缺的一部分。此外，本公司與持份者溝通合作，彼等的支持及意見有助本公司達成願景。

Cyberport's **values** of integrity, openness, and making a difference form the foundation for executing its strategies. Under the guidance of the Board of Directors, Cyberport is committed to maintaining and upholding high standards of corporate governance, and has adopted accountability, transparency, fairness, ethics and integrity as the cornerstones of its corporate governance framework, enabling Cyberport to accomplish its public missions, attain long-term and sustainable growth.

數碼港秉持重視誠信、保持開放、敢創求變的**價值**，作為執行策略的基礎。在董事局的指導下，數碼港致力維持並奉行卓越的企業管治，並一直以問責性、具透明度、處事公允、注重道德操守及誠信作為其企業管治架構的基石，使數碼港能夠履行公眾使命，實現長期及可持續增長。

The vision, corporate strategy, values and culture of the Company is illustrated in the diagram below:

本公司的願景、企業策略、價值與文化如下圖所示：



Business model

Cyberport offers entrepreneurial programmes with funding and mentorship to meet the needs of entrepreneurship at different stages of development. Cyberport leverages its support networks (i.e. Cyberport Enterprise Network (CEN), Cyberport Investors Network (CIN), Cyberport Technology Network (CTN), and Cyberport Professional Services Network (CPN)) and continuously collaborates with the Government, industry, academia, and research sectors, to develop local, Mainland and overseas partnerships and create a favourable environment for the growth of startups and technology companies. Cyberport runs on a self-sustaining model that powers its public mission activities with incomes received from its commercial operations of grade-A intelligent office buildings, technology infrastructure, a retail complex, and a five-star hotel. Cyberport's smart campuses adopt various technological solutions to enhance effectiveness and provide application scenarios to showcase startup solutions, while providing a conducive atmosphere for innovation, and community to exchange ideas and seek collaborations.

商業模式

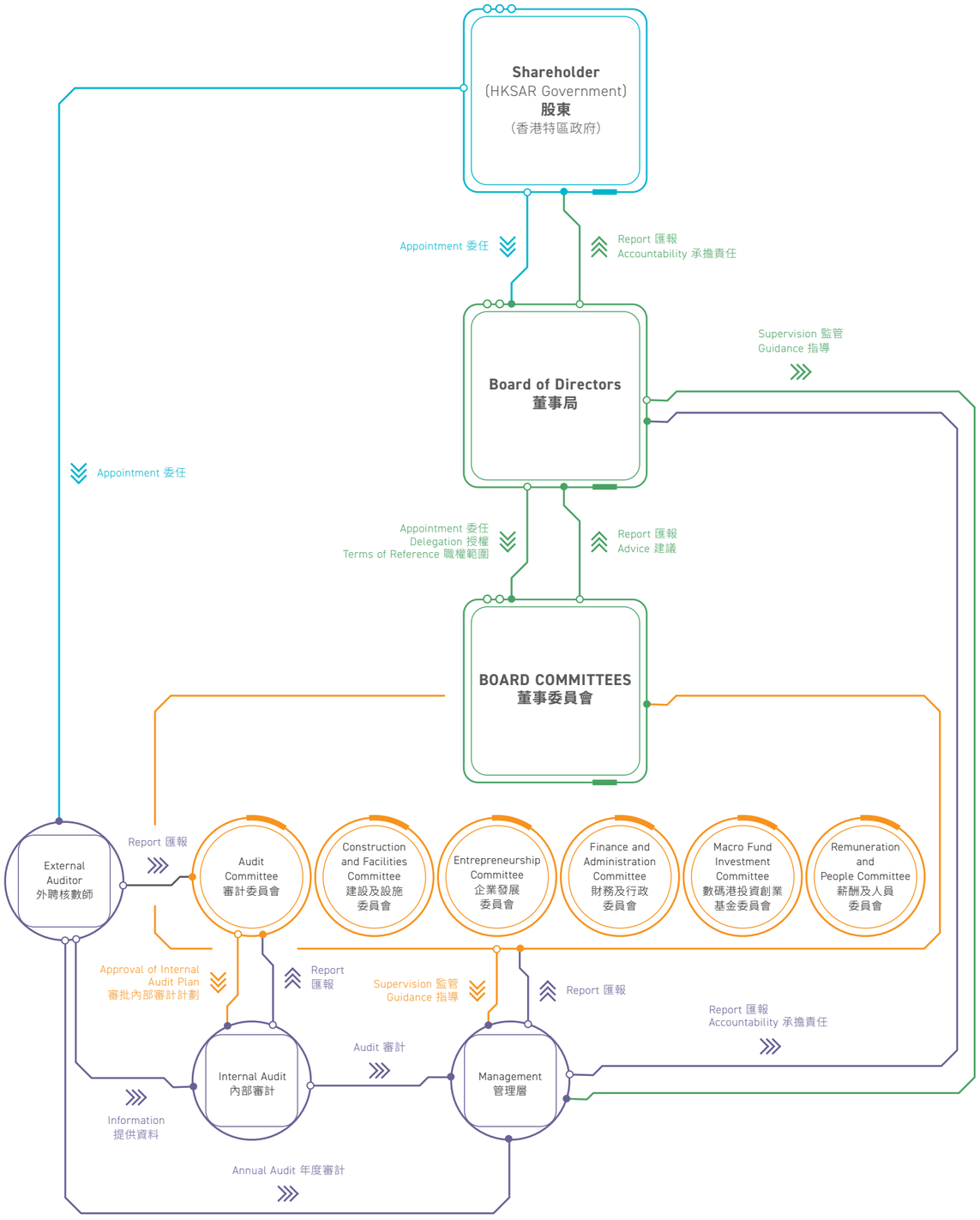
數碼港為初創企業計劃提供資助和指導，以滿足不同發展階段的創業需要。數碼港藉助其支援網絡(即「數碼港企業網絡(CEN)」、「數碼港投資者網絡(CIN)」、「數碼港科技網絡(CTN)」及「數碼港專業服務網絡(CPN)」)，並與政府、業界、學術界及研究界持續合作，發展本地、內地及海外合作夥伴關係，營造有利於初創和科技公司成長的環境。數碼港以自負盈虧的模式營運，透過其甲級智能寫字樓、科技基建、零售購物中心及五星級酒店的商業營運收入支持公眾使命活動。數碼港的智慧園區採用多種技術方案提升效益，並提供應用場景以展示初創方案，同時提供有利創新氛圍，讓園區交流意見並尋求合作。

Corporate Governance Structure

(As of 31 March 2024)

企業管治架構

(於2024年3月31日)



Board of Directors

The Board has the collective responsibilities for the leadership and control of the Company within a framework of prudent and effective controls. It governs and leads the Company in a responsible and effective manner. All Board Members must act with integrity, lead by example, and promote the desired culture.

The Board sets the corporate strategies and approves the operating plans proposed by Management. Each Board Member has a duty to act in good faith and in the best interests of the Company.

To ensure effective discharge of duties by Board Members, the Board assumes the responsibility of ensuring that each Board Member has devoted sufficient time to attend to the affairs of the Company. All Board Members are kept abreast of the development of the Company through regular Board meetings, and receipt of regular financial and business updates.

Board Members may seek independent professional advice in appropriate circumstances at the Company's expense to discharge their duties.

The Company has also arranged appropriate Directors' and Officers' liability insurance to indemnify the Board Members against liabilities arising out of the discharge of their duties and responsibilities as the Board Members of the Company.

Chairman and Chief Executive Officer

The roles of the Chairman of the Board, and the Chief Executive Officer ("CEO") of the Company are complementary, but more importantly, they are distinct and separate with a clear and well-established division of responsibilities, enhancing independence and accountability.

The Chairman of the Board, who is a Non-executive Director, is responsible for managing and leading the Board in setting the Company's overall directions, strategies and policies, as well as monitoring the performance of the CEO. Apart from making sure that adequate information about the Company's business is provided to the Board on a timely basis, the Chairman provides leadership for the Board, promotes a culture of openness and debate, and ensures views on all key and appropriate issues are discussed in a timely manner by encouraging all Board Members to make a full and active contribution to the discussion. Under the Chairman's guidance, all decisions have reflected the consensus of the Board.

The CEO, who is appointed by the Board as a remunerated full-time employee of the Company, is responsible to the Board for implementing the strategy and policy as established by the Board, and managing the day-to-day business of the Company. Mr Peter YAN King-shun has been serving the Company as the CEO for six years till 2 April 2024. In January 2024, the Company announced the succession plan for HKCMCL's CEO and appointed Dr Rocky CHENG Chung-ngam's appointment with effect from 3 April 2024.

The Chairman, the CEO and other Board Members do not have any financial, business, family, material or other relevant relationships with each other.

Board Composition

As at the date of this Annual Report, the Board comprised of 16 Directors, of whom all are Non-executive Directors and 15 Directors are considered independent, namely, Mr Simon CHAN Sai-ming (Chairman), Mr Nicholas CHAN Hiu-fung (appointed on 1 April 2024), Professor Christopher CHAO Yu-hang, Ms Ivy CHEUNG Wing-han, Dr Jack KONG Jianping, Hon LAU Kwok-fan, Dr Michael LEUNG Kin-man, Ms Erica MA Yun, Mr Victor NG Chi-keung, Dr Derrick PANG Yat-bond, Dr Charleston SIN Chiu-shun, Mr Patrick TSANG On-yip (appointed on 1 April 2024), Dr Maggie TSOI Tsz-shan, Mr Ken WONG Kin-hang (appointed on 1 April 2024) and Professor Eric YEUNG Chuen-sing. The public officer serving on the Board is the Permanent Secretary for Innovation, Technology and Industry, Mr MAK Tak-wai. This structure effectively ensures

董事局

董事局透過審慎而有效的監管框架，集體負責領導和監管本公司，並以盡責盡心和重視效益的態度管治及領導本公司。全體董事局成員均須持正不阿，以身作則，致力推廣企業文化。

董事局負責制定企業策略及審批由管理層所建議的營運計劃。董事局各成員均有責任本著誠信原則，並以本公司最佳利益為前提下履行職責。

為確保董事局成員有效履行職務，董事局有責任確保各董事局成員均投入足夠時間參與本公司的事務。所有董事局成員均可藉參與常規董事局會議及定期收取財務及業務更新資料，了解本公司之發展。

各董事局成員可於適當情況下尋求獨立專業意見，以履行其職責，有關費用由本公司承擔。

本公司已為各董事及高級職員作適當的投保安排，以保障董事局成員免受因履行本公司董事職務及職責而引起的法律責任。

主席及行政總裁

本公司董事局主席和行政總裁(「行政總裁」)的職務相輔相成，但重點是兩者的角色分明，職責分工亦有清楚界定，以增加獨立性及問責性。

董事局主席為非執行董事，負責管理及領導董事局，為本公司制訂整體方向、策略及政策，以及監察行政總裁的表現。主席除了確保董事局適時獲得有關本公司業務的充足資料外，亦負責領導董事局，提倡公開、積極討論的文化，並鼓勵所有董事局成員全力投入董事局事務，確保及時就所有重要的適當事宜進行討論。在主席的領導下，董事局所有決定均根據董事局的共識而作出。

行政總裁由董事局委任，為本公司受薪全職人員，負責執行董事局所制訂的策略及政策，以及管理本公司日常業務。任景信先生已擔任本公司行政總裁六年，其任期於2024年4月2日完結。於2024年1月，本公司宣佈香港數碼港管理有限公司行政總裁接任計劃，並委任鄭松岩博士擔任該職務，自2024年4月3日起生效。

主席、行政總裁及其他董事局成員彼此之間並無任何財務、業務、家族、重大或其他相關關係。

董事局的組成

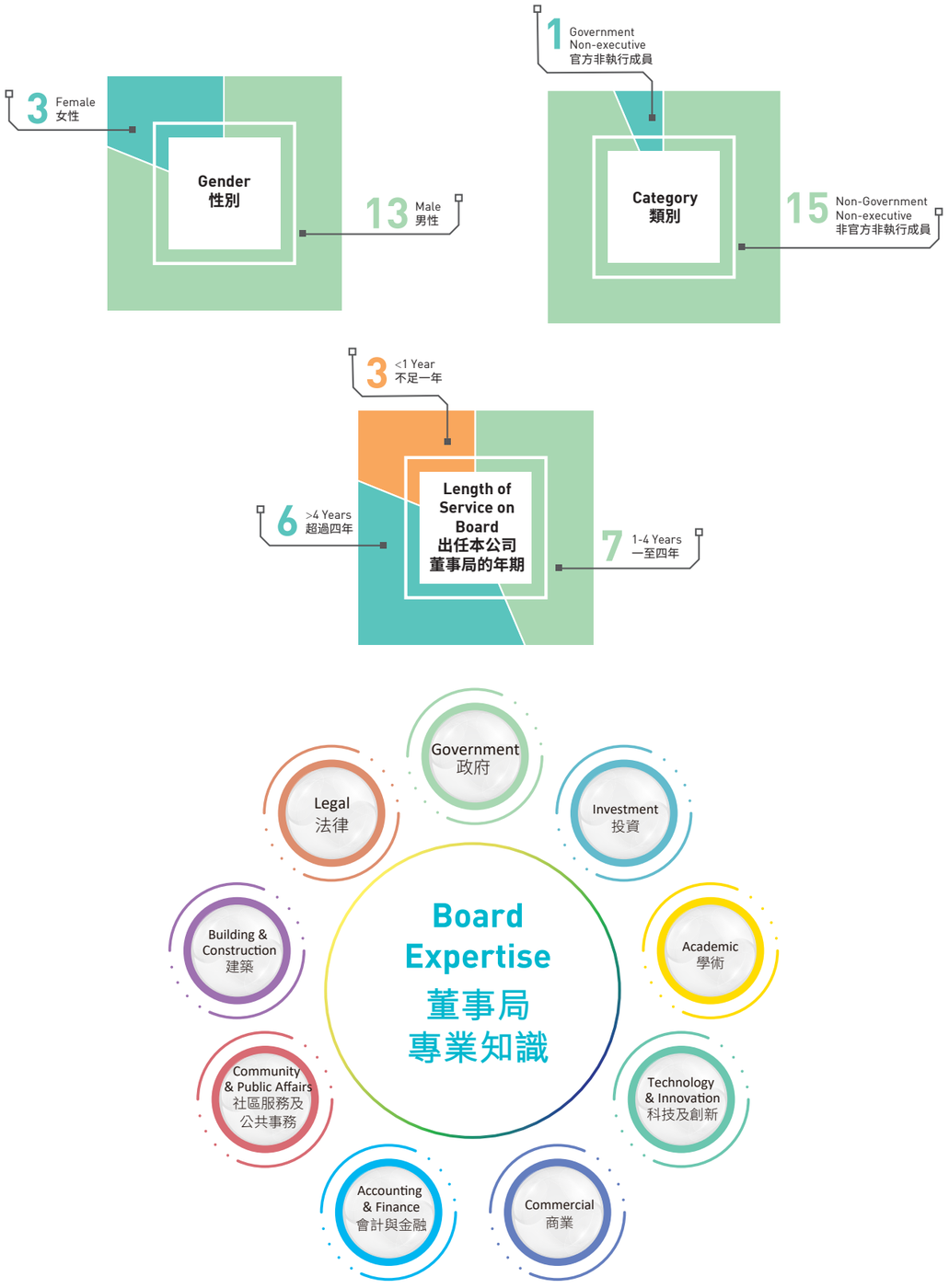
於本年報日期，董事局共有16名董事，均為非執行董事及15名董事被視為獨立，計有陳細明先生(主席)、陳曉峰先生(於2024年4月1日獲委任)、趙汝恒教授、張穎嫻女士、孔劍平博士、劉國勳先生、梁建文博士、馬殷女士、伍志強先生、彭一邦博士、冼超舜博士、曾安業先生(於2024年4月1日獲委任)、蔡芷珊博士、黃建恒先生(於2024年4月1日獲委任)及楊全盛教授。在董事局任職的公職人員是創新科技及工業局常任秘書長麥德偉先生。這架構有效地確保董事局決策過程及對管理層監督的獨立性、客觀性及公正性。非

the independence, objectivity and impartiality of the Board's decision-making process and oversight of Management. Non-executive Directors bring an external perspective, constructively challenge and advise on proposals or strategies.

執行董事帶來外界觀點，理性正面地質詢和就方案或策略提供意見。

All Board Members are appointed by the shareholders without receiving any honorarium, generally for a two-year term and subject to re-appointment upon expiry of their terms.

所有董事局成員均由股東委任，沒有收取任何酬金，一般任期為兩年及任期屆滿後須再獲委任。



Diversity

Board

The Company recognises the importance of ensuring an appropriate balance of skills, knowledge, experience, and gender on the Board to its corporate governance. The Board includes one member from the Government, with others coming from various fields. These include technology and innovation, commercial, accounting and finance, investment, building and construction, legal, community and public affairs, and academic, demonstrating the breadth and depth of relevant experience to steer and oversee the business of the Company.

The Company has all along supported women's participation in Hong Kong's information and communications technology ("ICT") sector. Among the non-Government directors, the gender ratio for female directors is around 29% as of 31 March 2024. The Company will endeavour to promote gender diversity on its board. Other factors such as skills, experience and diversity of perspectives appropriate to the Company's business are also considered when deciding on appointments to the Board and the continuation of those appointments. The mix of the Board Members is balanced and well represented by IT professionals, business executives, government representatives and other industry professionals and leaders. Biographical details of the Board Members are set out in the section "Board of Directors" in this Annual Report. The Company also maintains on its website (www.cyberport.hk) an updated list of its Board Members identifying their roles and functions.

Staff

The importance of gender diversity at Cyberport Board level is extended throughout the organisation. A diverse workforce supports high performance and ability to co-operate effectively with various stakeholders. As of 31 March 2024, 49% and 51% of the Company's staff were male and female respectively. The Company aims to achieve a balance of gender and will review regularly to ensure a balanced ratio.

Board Functions

The Board directs the management of the business and affairs of the Company. The overall management of the Company's business is vested in the Board. The Board focuses its attention on providing the overall strategic guidance to the Company on strategic planning, financial and business development, corporate governance, oversight of risk management and internal control, human resources and remuneration issues, and scrutinises performance, while monitoring performance reporting.

Management is responsible for the day-to-day operations of the Company. At regular Board meetings, Management reports the Company's business to the Board, including the Company's operations, progress of projects, financial performance, legal issues, corporate governance, risk management, human resources, sustainability, corporate responsibility and business outlook. Together with discussions at Board meetings, Board Members have a general understanding of the Company's business and sufficient information to make informed decisions for the benefit of the Company.

In addition to the regular financial and business performance reports submitted to the Board at its regular meetings, the Board also receives monthly financial and business updates with information on the Company's latest financial performance. Such actions facilitate directors to gain a balanced and comprehensive assessment of the Company's performance, business operations, financial position and prospects throughout the year. Moreover, all Board Members have separate and independent access to Management for obtaining necessary information.

成員多元化

董事局

本公司深明董事局在技能、知識、經驗和性別各方面均維持適度平衡，對企業管治極為重要。董事局其中一名成員來自政府，其餘則來自不同的範疇，包括科技及創新、商業、會計及金融、投資、建築、法律、社區及公共事務，及學術界。各董事局成員均具有相關豐富經驗和淵博知識，以督導和監督本公司的業務。

本公司一直支持女性投身香港資訊及通訊科技行業。於2024年3月31日，女性董事佔非官方董事的比例約29%。本公司將致力促進董事局性別多元化。於決定委任及續任董事局成員時，其他因素（例如適用於本公司業務的技能、經驗及多元化觀點）亦會考慮。董事局成員的組合均衡，成員為來自不同業界的專業代表，包括資訊科技專家、商界行政人員、政府代表，以及其他行業的專業人士與領袖。各董事局成員的履歷詳情載列於本年報之「董事局」一節。本公司亦於其網站(www.cyberport.hk)上載最新董事局成員名單，列明彼等的角色和職能。

員工

性別多元化在數碼港董事局層面的重要性已延伸至整個組織。多元化的員工團隊支持卓越表現和與各持份者有效協作的能力。於2024年3月31日，本公司的員工男性佔49%，女性佔51%。本公司致力維持性別均衡，並會定期評估以確保比例均衡。

董事局職能

董事局負責對本公司的業務和事務管理作出指導。本公司業務的整體管理交由董事局負責。董事局專注就策略規劃、財務及業務發展、企業管治、監督風險管理及內部監控、人力資源及薪酬事宜向本公司提供整體策略指引，同時審視績效及監察績效的匯報。

管理層負責本公司的日常營運。在董事局常規會議上，管理層向董事局匯報本公司的業務狀況，包括本公司的營運、項目進展、財務表現、法律事宜、企業管治、風險管理、人力資源、可持續發展、企業責任和業務前景。連同董事局會議的討論，董事局成員能掌握本公司的業務狀況，並獲取充分資料，以作出符合本公司利益的知情決策。

除了在常規會議上向董事局提交的定期財務和業務表現報告外，董事局亦收取載有本公司最新財務表現資料的每月財務和業務更新資料。這些舉措有助董事對本公司全年的表現、業務營運、財務狀況和前景展望作出公正和全面的評估。再者，所有董事局成員均有自行接觸管理層的獨立途徑，以獲取所需資料。

Board Proceedings

There are at least four regular Board Meetings each year. Additional Board or Committee meetings to consider specific matters can be convened when necessary. All Board Members have full and timely access to board papers, minutes and all relevant information, and may seek independent professional advice at the Company's expense, if necessary, in accordance with the approved procedures, so that they can discharge their duties and responsibilities as Board Members.

The schedule for the regular Board and Committee meetings in each year is made available to all Board Members before the end of the preceding fiscal year. Furthermore, notice of meetings will be given to the Board Members 14 days before each regular meeting.

Meeting agenda for regular meetings are set after consultation with the Chairman/Committee Chairman and CEO. In general, the agenda and papers are sent to the Board Members five working days before the intended date of the meeting.

Board Members may attend the Board/Committee meetings in person or through electronic means of communication.

Matters to be resolved at Board/Committee meetings are decided by a majority of votes from the Board/Committee Members allowed to vote, although the usual practice is that decisions reflect the consensus of the Board/Committee. The proceedings of the Board are reviewed from time to time to keep abreast of regulatory changes and best corporate governance practices.

Board Meetings

During the year, the Board held six meetings with overall attendance of 83.3%.

Key matters considered/resolved:

- Strategic plan and objectives
- Annual financial plan and performance targets
- Annual report, audited financial statements, environmental, social and governance report, and corporate governance report
- Management accounts and reports
- Oversight of Management
- Performance assessment of Management
- Transactions, arrangements, and contracts of significance

Board Independence

The Company has maintained arrangements in place to ensure that independent views and input are available to the Board. As of 31 March 2024 and as at the date of this Annual Report, all Board members are Non-executive Directors. Board Members are required to declare any interests that are or may be relevant and material to the business and operations of the Company on their first appointment, on an annual basis, and as and when necessary thereafter. Policies governing conflict of interest are clearly set out in the Director's Code of Conduct.

The Chairman encourages Board Members with different views to voice their concerns, to promote diversity of thought and independence of judgement. To facilitate Board Members to discharge their duties and identify and understand issues quickly, Management provides the Board Members with all relevant documents and information in a timely manner, with a view to enabling the Board Members to exercise independent judgement, contribute to discussions and make informed, resilient decisions. To facilitate these objectives, Board Members are entitled to seek further information from Management on the matters to be discussed at meetings of the Board/Board Committees, and/or to seek assistance from the Company Secretary who will be co-ordinating between the Board Members and Management to deal with any queries from the Board Members, or seek independent professional advice in appropriate circumstances at the Company's expense to discharge their duties.

In addition, a dedicated meeting session between Chairman and Board Members without the presence of Management provides an exclusive platform for Board Members to discuss human resources matters, raise concerns, exchange views, and discuss issues about the Company or its business.

Taking into account the implementation of the above arrangements, the Company considers the mechanism for ensuring the availability of independent views and input to the Board remains effective.

Directors' Induction and Development Programme

Each newly appointed Board Member is given a comprehensive, formal and tailored induction programme so that they can discharge their responsibilities to the Company properly and effectively. The programme consists of meetings with the CEO and Management, briefings on the Company's operations and major developments, and visits to the Company's facilities. Induction programmes aim to facilitate new Board Members to familiarise themselves with the Company's objectives, strategies, business, operations, internal controls, and policies, as well as the general and specific responsibilities of directors.

Further, all Board Members are provided with a Directors' Handbook on their appointment, which sets out, amongst other things, directors' duties, code of conduct (policies governing conflict of interest, along with anti-bribery and anti-corruption guidelines), declaration of interests and the terms of reference of the Board Committees. The Directors' Handbook is updated from time to time to reflect developments in those areas.

To keep Board Members abreast of the updated knowledge and skills as to corporate governance, a Board briefing session was arranged in September 2023 to share the latest operational and legal risks. Board Members actively participate in Cyberport's signature events, such as Digital Economy Summit, the Digital Entertainment Leadership Forum and the Cyberport Venture Capital Forum, to exchange ideas and gain insights on I&T development.

Code of Conduct

The Company is a public body under the Prevention of Bribery Ordinance ("POBO"). Accordingly, Board Members are regarded as "public servants" for the purpose of POBO. The Company is fully committed to the principle of honesty, integrity, fairness, and impartiality in the delivery of products and services to the public.

The Board is collectively responsible for the management and operations of the Company. Board Members, both collectively and individually, are expected to exercise fiduciary duties and duties of care, skill, and diligence to a standard at least equal to those of Hong Kong laws.

Delegating the functions of the Board is permissible but does not absolve Board Members from their responsibilities or from applying the required levels if they pay attention to the Company's affairs only at formal meetings. At a minimum, Board Members should take an active interest in the Company's affairs and obtain a general understanding of the Company's business.

董事局議事程序

董事局每年至少召開四次常規會議，並可視乎需要另行召開額外的董事局會議或委員會會議，以審議特定事項。董事局全體成員均可全面及適時取得董事局文件、會議記錄等所有相關資料。如有需要，董事局成員可按照既定程序，尋求獨立專業意見，以履行其職務及職責，有關費用由本公司支付。

每年的常規董事局及委員會會議之會期會於上一個財政年度結束前通報董事局全體成員。此外，會議通告將於每次常規會議前14天提交予董事局成員。

常規會議的議程會於諮詢主席／委員會主席及行政總裁後擬定。議程和會議文件一般在會議擬定日期前5個工作日提呈予董事局成員。

董事局成員可親身或透過電子通訊方式出席董事局／委員會會議。

將於董事局／委員會會議表決之事宜均由獲准投票的董事局／委員會成員以過半數作出議決，惟慣常情況是議決的決定乃根據董事局／委員會的共識而作出。董事局會不時檢討董事局會議程序，與時並進，以配合規管變動及最佳企業管治常規。

董事局會議

於本年度，董事局共召開了6次會議，整體出席率達83.3%。

經審議／議決的主要事項：

- 策略計劃及目標
- 年度財務計劃及表現目標
- 年報、經審計財務報表、環境、社會及管治報告及企業管治報告
- 管理賬目及報告
- 監督管理層
- 管理層表現評核
- 重大交易、安排及合約

董事局獨立性

本公司已設有安排，確保董事局可獲得獨立的觀點和意見。於2024年3月31日及於本年報日期，所有董事局成員均為非執行董事。董事局成員在首次獲委任時、其後每年度和之後有需要時，均須申報與本公司業務及運作有關或可能有關並屬重大性質的任何利益。規管利益衝突的政策已明確列於董事行為守則。

主席鼓勵持不同意見的董事局成員表達其關注的事宜，以促進多元意見及獨立判斷。為使董事局成員履行職責，並迅速識別和理解事項，管理層適時向董事局成員提供所有相關文件及資料，使董事局成員能夠行使獨立判斷、於討論中作出貢獻，並作出知情沉穩的決定。為實現這些目標，董事局成員有權就將於董事局／董事委員會會議上討論的事宜向管理層索取進一步資料，及／或要求公司秘書協助，後者將協調董事局成員及管理層處理董事局成員的任何查詢，或適時尋求獨立專業意見來履行其職責，費用由本公司承擔。

此外，主席與董事局成員有特定會議環節而管理層不會列席，為董事局成員討論人力資源事宜、提出關注、交換見解及討論有關本公司或其業務的事宜提供專屬平台。

考慮到上述措施的實行，本公司認為確保董事局獲得獨立的觀點和意見的機制仍然有效。

董事就任及發展方案

每名新委任的董事局成員均獲提供全面、正式兼特為其而設的就任須知，以便他們能妥善及有效地履行對本公司的職責。該計劃包括與行政總裁及管理層會面、參與本公司營運及主要發展的簡介會，以及參觀本公司設施。就任計劃旨在協助新董事局成員熟悉本公司的目標、策略、業務、營運、內部監控及政策，以及董事的一般及特定職責。

此外，全體董事局成員於獲委任時均獲提供董事手冊，當中載有（其中包括）董事職責、行為守則（規管利益衝突的政策，連同反賄賂及反貪污指引）、利益申報及董事委員會的職權範圍。董事手冊不時更新，以反映這些領域的發展。

為使董事局成員了解企業管治的最新知識及技能，本公司於2023年9月安排董事局簡介會，以分享最新的營運及法律風險。董事局成員積極參與數碼港的旗艦活動，例如數字經濟峰會、數碼娛樂領袖論壇及數碼港創業投資論壇，就此交流意見及獲取創新科技發展的見解。

行為守則

本公司是一家受《防止賄賂條例》規管的公共機構。因此，董事局成員均被視為《防止賄賂條例》所指的「公職人員」。本公司承諾在向公眾提供產品及服務時，秉承誠實、正直、公平和公正的原則。

董事局須就本公司的管理及業務營運承擔共同責任。董事局成員須共同和個別地履行誠信責任，並按照至少不低於香港法例的標準行使謹慎、技能和勤勉職責。

董事局成員可將董事局職能委派他人，但並不就此免除他們的相關責任；或如董事局成員僅透過參加正式會議了解本公司事務，並不免除他們所應承擔的責任。董事局成員須積極關心本公司之事務，並對本公司業務有全面理解。

Board Members should regularly attend and actively participate in Board and Committee meetings, and prepare for them by reviewing all materials provided by Management.

董事局成員應定期出席和積極參與董事局和委員會會議，並查閱管理層提供的所有資料，為會議做好準備工作。

Board Members are required on their first appointment, on an annual basis, and as and when necessary thereafter to declare any interests that are or may be relevant and material to the business and operations of the Company. They are also required to inform the Company Secretary of any changes in their declared interests or any new interests that may arise as soon as they become aware of such interests. A Register of Directors' Interests is kept by the Company Secretary and is accessible by the Board Members.

董事局成員在首次獲委任時、其後每年度和之後有需要時，均須申報與本公司業務及運作有關或可能有關並屬重大性質的任何利益。如過往申報的利益有任何變動或有任何新利益申報，董事局成員必須盡快通知公司秘書。董事利益申報登記冊由公司秘書保存，並可供董事局成員查閱。

Every Board Member is also required to observe his/her ongoing disclosure obligations (including, without limitation, requirements to notify changes in personal particulars to the Company Secretary and/or circumstances that may affect his/her independence, and to declare interests in respect of any transaction, arrangement or contract or a proposed transaction, arrangement or contract with the Company) under the Companies Ordinance.

各董事局成員亦須根據《公司條例》遵守其持續披露義務（包括但不限於通知公司秘書其個人資料的變更及／或可能影響其獨立性的情況，以及申報其於任何與本公司訂立的交易、安排或合約或擬訂立的交易、安排或合約中的利益的規定）。

A Board Member cannot cast a vote on any contract, transaction, arrangement or any other kind of proposal in which he/she has an interest and which he/she knows is material except with the approval of the Board/Committees. For this purpose, interests of a person who is connected with a Board Member (including any of his/her associates) are treated as the interests of the Board Member himself/herself. A Board Member may not be included in the quorum for such part of a meeting that relates to a resolution he/she is not allowed to vote on, but he/she shall be included in the quorum for all other parts of that meeting. This reduces potential conflicts which might otherwise arise between the Company's business and an individual Board Member's other interests or appointments.

除經董事局／委員會批准外，董事局成員不得就其在當中擁有權益及其知悉屬重大性質的任何合約、交易、安排或任何其他建議議案進行投票。就此而言，與董事局成員（包括其任何聯繫人士）有關連的人士之利益均視作該董事局成員本身的利益。董事局成員如不獲准對某項決議案作出投票，則該成員並不計算在該項決議案的相關會議部分的法定人數內，惟該成員仍可計算在該次會議所有其他部分的法定人數內。這種做法可減少本公司業務與個別董事局成員的其他利益或任命之間可能產生的衝突。

Board Committees

董事委員會

During the year, the Board has delegated authority to six standing Committees, namely, the Audit Committee, Construction and Facilities Committee, Entrepreneurship Committee, Finance and Administration Committee, Macro Fund Investment Committee, and Remuneration and People Committee, to assist it in carrying its responsibilities.

於本年度，董事局轄下設有6個常務委員會，分別為審計委員會、建設及設施委員會、企業發展委員會、財務及行政委員會、數碼港投資創業基金委員會以及薪酬及人員委員會，以協助董事局履行其職責。

Each of these Committees has specific written terms of reference, which set out in detail their respective authorities and responsibilities. The terms of reference of all Board Committees are reviewed from time to time in light of the Company's evolving operational, business, and development needs.

各個委員會均以書面具體訂明其職權範圍，詳細闡明其各自的權力及職責。因應本公司不斷變化的業務經營和發展需要，所有董事委員會的職權範圍將不時作出檢討。

Attendance records of each individual member of the Board during the year are shown on page 96 of the Annual Report.

董事局各成員於本年度的會議出席記錄載列於年報第96頁。

During the year, the Board established a task force to steer investigation and follow-up work in relation to the cybersecurity incident. The task force concluded relevant work and reported to the Board.

於本年度，董事局成立了一個專責小組，督導有關網絡安全事件的調查與跟進工作。專責小組已完成有關工作，並向董事局作出匯報。

All Board Committees are accountable to the Board for their recommendations and decisions. The meeting processes of the Board Committees follow closely those of the Board. The interface between the Board and Board Committees are:

所有董事委員會須對其建議及決策向董事局負責。董事委員會的會議流程均嚴格按照董事局的規則進行。董事局及其轄下各委員會之間的連繫如下：

- All Board Members may attend any Committee meetings as observers
- Board Members have access to papers and minutes of any Committee meetings through the Company Secretary
- Board Members are regularly updated for the decisions made by the Board Committees

- 董事局全體成員均可以觀察員身份，出席任何委員會會議
- 董事局成員可向公司秘書查閱任何委員會會議文件和會議記錄
- 董事局成員定期獲得有關董事委員會所作決策的最新資料

The following sets out details of each Board Committee, principal duties and key matters of which were considered or resolved during the year.

各董事委員會之詳細資料、其主要職責及於本年度審議或議決的主要事項詳情載列如下。

Audit Committee

The Audit Committee ("AC") is responsible for overseeing and reviewing the effectiveness of the Company's internal control, risk management system, regulatory compliance, and the Company's internal audit function. It is responsible for overseeing the integrity of the Group's financial statements and the application of financial reporting principles, and the Company's relationship with the external auditors and their independence assessments. Furthermore, the AC directly oversees the work performed by the internal audit team. As of 31 March 2024, the AC comprised five members who were all Non-executive Directors, Ms Ivy CHEUNG Wing-han (Chairperson of the AC), Professor Karen CHAN Ka-yin, Dr Michael LEUNG Kin-man, Ms Erica MA Yun and Mr MAK Tak-wai.

Principal duties:

- Review and endorse audited financial statements for the Board's approval
- Make recommendations on the appointment of external auditor, approve its audit fee and terms of engagement, and oversee the Company's relations with the external auditor
- Review accounting policies
- Oversee internal controls, risk management system and internal audit function

Key matters considered/resolved:

- Annual audited financial statements
- External auditor's report, objectivity, and effectiveness of audit process
- Risk management and internal control review
- Risk register and risk assessment results
- External and internal audit job plan
- Internal audit review reports covering financial, business, and functional operations and compliance
- Whistleblowing cases

審計委員會

審計委員會負責監察及檢討本公司內部監管、風險管理制度、遵守合規要求及本公司內部審計功能之成效，亦負責監察本集團財務報表之完整性、財務匯報原則之應用及本公司與外聘核數師之關係及評估彼等之獨立性。此外，審計委員會直接監督內部審計部的工作。於2024年3月31日，審計委員會由五名成員組成，均為非執行董事，計有張穎嫻女士（審計委員會主席）、陳嘉賢教授、梁建文博士、馬殷女士及麥德偉先生。

主要職責：

- 審閱並批准經審計財務報表，以供董事局批准
- 就外聘核數師的委任提出建議，並批准其審計費用及聘用條款，以及監督本公司與外聘核數師的關係
- 檢討會計政策
- 監督內部監管、風險管理制度及內部審計功能

經審議／議決的主要事項：

- 年度經審計財務報表
- 外聘核數師報告、審計過程的客觀性及有效性
- 風險管理和內部監管檢討
- 風險登記冊及風險評估結果
- 外部和內部審計工作計劃
- 內部審計檢討報告，涵蓋財務、業務和職能營運及合規
- 舉報個案

Construction and Facilities Committee

The Construction and Facilities Committee ("CFC") is responsible for monitoring and overseeing the capital works related matters, facilities management and related consultancy services. As of 31 March 2024, the CFC comprised five members who were all Non-executive Directors, Dr Derrick PANG Yat-bond (Chairman of the CFC), Professor Christopher CHAO Yu-hang, Hon LAU Kwok-fan, Mr MAK Tak-wai and Dr Maggie TSOI Tsz-shan.

Principal duties:

- Approve or recommend the capital works projects (including new development, re-development and construction) to be undertaken by the Company and the modality for facilities management of the Company's premises
- Endorse and recommend the planning and development parameters for new capital projects including but not limited to master development plan, design, programme, budget and facilities provisions, and related headcount requirements
- Approve the award, variations/claims, and commercial settlement of contracts for capital works, facilities management works and related consultancy services
- Monitor the progress and control the expenditure of capital works projects and facilities management matters
- Review and approve the capital works and facilities management related policies

建設及設施委員會

建設及設施委員會負責監察和監督資本工程相關事宜、設施管理及相關顧問服務。於2024年3月31日，建設及設施委員會由五名成員組成，均為非執行董事，計有彭一邦博士（建設及設施委員會主席）、趙汝恒教授、劉國勳議員、麥德偉先生及蔡芷珊博士。

主要職責：

- 審批本公司進行的資本工程項目（包括新發展、重建及建設項目）以及本公司物業的設施管理的基本方針或就此提供建議
- 通過及建議有關新資本工程的規劃及發展參數，包括但不限於總發展規劃、設計、計劃、預算及設施條文及相關人員編制要求
- 審批有關資本工程、設施管理工程及相關顧問服務的合約之批授、修訂／索賠及商業和解
- 監察資本工程項目以及設施管理事宜之進度及監控其開支
- 檢討及審批資本工程及設施管理相關政策

Key matters considered/resolved:

- Progress of Cyberport Expansion Project
- Smart-Space PropTech in Fanling (PropTech Co-working Space)
- Campus facilities management works
- Transactions, arrangements, and contracts of significance

Entrepreneurship Committee

The Entrepreneurship Committee ("EC") is responsible for overseeing matters relating to entrepreneurship or start-up programmes organised, arranged, or implemented by the Company, such as the Cyberport Incubation Programme ("CIP"), the Cyberport Creative Micro Fund ("CCMF"), the Esports Industry Facilitation Scheme, and the Cyberport Accelerator Support Programme. As of 31 March 2024, the EC comprised of seven members who were all Non-executive Directors, Dr Charleston SIN Chiu-shun (Chairman of the EC), Professor Christopher CHAO Yu-hang, Dr Jack KONG Jianping, Hon LAU Kwok-fan, Ms Erica MA Yun, Mr MAK Tak-wai and Professor Eric YEUNG Chuen-sing.

Principal duties:

- Oversee the administration and management of any start-up and entrepreneurship programmes and public mission events implemented by the Company
- Monitor and review the operational or financial plans and proposals, administrative matters, business directions, and strategies in relation to the following three aspects:
  - Sparking creative ideas through the CCMF Scheme
  - Nurturing technology start-ups through the CIP
  - Boosting technology start-ups' fundraising capability
- Approve the appointment and composition of the Entrepreneurship Committee Advisory Group ("ECAG") which comprises venture capitalists, business executives, ICT industry professionals, academics, and trade association members
- Approve applications for the start-up and entrepreneurship programmes of the Company
- Monitor and review the progress of the start-up enterprises of the programmes
- Review and approve the expenditures of any entrepreneurship programmes and public mission events

Key matters considered/resolved:

- Approval of vetting results of CIP, CCMF, and Cyberport Greater Bay Area Young Entrepreneurship Programme
- Digital Transformation Support Pilot Programme
- Digital Entertainment Leadership Forum
- Cyberport Venture Capital Forum
- Digital Economy Summit
- Cyberport Career Fair
- Youth Start-up Internship Programme
- Joint Accelerator Programme under the Cyberport Accelerator Support Programme
- Web3 Proof-of-Concept Subsidy Scheme
- Changes for the composition of ECAG

Finance and Administration Committee

The Finance and Administration Committee ("FAC") is responsible for monitoring and overseeing the finance and administration matters of the Company. As of 31 March 2024, the FAC comprised of seven members who were all Non-executive Directors, Mr Victor NG Chi-keung (Chairman of the FAC), Professor Karen CHAN Ka-yin, Ms Ivy CHEUNG Wing-han, Dr Michael LEUNG Kin-man, Mr MAK Tak-wai, Dr Derrick PANG Yat-bond and Mr Hendrick SIN.

經審議／議決的主要事項：

- 數碼港擴建計劃之進度
- 粉嶺Smart-Space PropTech（房地產科技共享工作室）
- 園區設施管理工作
- 重大交易、安排及合同

企業發展委員會

企業發展委員會負責監督由本公司舉辦、安排或執行的各項企業發展及初創企業計劃事宜，包括「數碼港培育計劃」、「數碼港創意微型基金」、「電競行業支援計劃」及「數碼港加速器支援計劃」。於2024年3月31日，企業發展委員會共有七名成員，均為非執行董事，計有冼超舜博士（企業發展委員會主席）、趙汝恒教授、孔劍平博士、劉國勳議員、馬殷女士、麥德偉先生及楊全盛教授。

主要職責：

- 監督由本公司所推行的各項初創企業及企業發展計劃及公眾使命活動之行政及管理事宜
- 監察及檢討有關以下三大範疇之運作或財務計劃及建議書、行政事宜、業務方向及策略：
  - 透過「數碼港創意微型基金」計劃激發創意
  - 透過「數碼港培育計劃」扶植科技初創企業
  - 促進科技初創企業募集資金能力
- 批准企業發展顧問團的組成及成員委任，其成員包括創投資本家、商界行政人員、資訊及通訊科技界專業人士、學者及貿易商會成員
- 審批本公司各項初創企業及企業發展計劃的申請
- 監察及檢討參與計劃的初創企業發展進度
- 檢討及審批任何企業發展計劃及公共使命活動的開支

經審議／議決的主要事項：

- 審批「數碼港培育計劃」、「數碼港創意微型基金」及「數碼港大灣區青年創業計劃」的評審結果
- 「數碼轉型支援先導計劃」
- 「數碼娛樂領袖論壇」
- 「數碼港創業投資論壇」
- 「數字經濟峰會」
- 「數碼港互動招聘博覽」
- 「青年初創實習計劃」
- 「數碼港加速器支援計劃」下的聯合加速器計劃
- 「Web3概念驗證測試資助計劃」
- 企業發展顧問團的組成變更

財務及行政委員會

財務及行政委員會負責監察及監督本公司的財務及行政範疇。於2024年3月31日，財務及行政委員會共有七名成員，均為非執行董事，計有伍志強先生（財務及行政委員會主席）、陳嘉賢教授、張穎嫻女士、梁建文博士、麥德偉先生、彭一邦博士及冼漢廸先生。

Principal duties:

- Approve any budgeted expenditures, commitments, and payments by the Company
- Decide and approve appropriate action in response to any unplanned matters or approve any unbudgeted expenditures, commitments, and payments
- Approve rental offers in respect of the leasing for office and retail premises
- Review and approve the corporate policies including leasing, procurement, finance, administration, marketing, and IT
- Review resources for the execution and implementation of the approved business plans and corporate development strategies

Key matters considered/resolved:

- Annual budget
- Office rental rates
- Mid-Year financial review
- Tenancy related matters
- Transactions, arrangements, and contracts of significance

Macro Fund Investment Committee

The Macro Fund Investment Committee ("MFIC") is responsible for overseeing matters related to the Cyberport Macro Fund ("CMF") and approval of the CMF related investments. The CMF, with a total size of HK$400 million, aims to provide seed to Series A stage and beyond funding to Cyberport digital entrepreneurs ("DE") to assist them to accelerate, and to promote the development of the venture capital ecosystem for DE in Hong Kong. The CMF is an investment fund which aims to co-invest with other private and public investors in the Cyberport DE. As of 31 March 2024, the MFIC comprised six members, including five Non-executive Directors, Mr Hendrick SIN (Chairman of the MFIC), Professor Karen CHAN Ka-yin, Dr Jack KONG Jianping, Ms Erica MA Yun, Mr Victor NG Chi-keung, and a government representative, Miss Cheryl CHOW Ho-kiu.

Principal duties:

- Review and approve CMF related investments and exits recommended by Management
- Oversee administration, management, and overall performance of the CMF
- Monitor and advise on the operation of the CMF

Key matters considered/resolved:

- CMF investment portfolio
- CMF applications and exit

Remuneration and People Committee

The Remuneration and People Committee ("RPC") is responsible for making recommendations to the Board on organisational structure and policies concerning staff recruitment, remuneration, development, disciplinary actions, and dismissal. As of 31 March 2024, the RPC comprised six members who were all Non-executive Directors, Mr Simon CHAN Sai-ming (Chairman of the RPC), Mr MAK Tak-wai, Mr Victor NG Chi-keung, Dr Charleston SIN Chiu-shun, Mr Hendrick SIN and Professor Eric YEUNG Chuen-sing.

主要職責：

- 審批本公司任何預算開支、承擔及付款
- 因應任何未規劃事項決定和批准合適的行動，或審批任何未列入預算的開支、承擔及付款
- 審批租賃辦公室及零售物業之租金方案
- 檢討及審批企業政策，包括租賃、採購、財務、行政、市場推廣及資訊科技
- 就已批准的業務計劃和公司發展策略之執行及實施所需資源進行檢討

經審議／議決的主要事項：

- 年度預算
- 辦公室租金
- 中期財政檢討
- 租務相關事宜
- 重大交易、安排及合約

數碼港投資創業基金委員會

數碼港投資創業基金委員會負責監督「數碼港投資創業基金」相關事宜，以及批准「數碼港投資創業基金」的相關投資。「數碼港投資創業基金」的基金規模達4億港元，向數碼港「數碼科技創業家」提供種子項目投資至A輪及後期融資，協助公司業務飛躍發展；並推動香港創業投資生態的發展，為數碼科技創業家進一步開拓創業空間。「數碼港投資創業基金」是一項投資基金，旨在與其他私人及公眾投資者共同投資數碼港的數碼科技創業家。於2024年3月31日，數碼港投資創業基金委員會共有六名成員，包括五名非執行董事，計有冼漢廸先生（數碼港投資創業基金委員會主席）、陳嘉賢教授、孔劍平博士、馬殷女士、伍志強先生，以及一名政府代表周可喬女士。

主要職責：

- 檢討及批准管理層所推薦「數碼港投資創業基金」相關投資及退出事宜
- 監督「數碼港投資創業基金」的行政、管理和整體表現
- 監察「數碼港投資創業基金」的運作並就此提供意見

經審議／議決的主要事項：

- 「數碼港投資創業基金」的投資組合
- 「數碼港投資創業基金」的申請及退出

薪酬及人員委員會

薪酬及人員委員會負責企業架構以及有關員工編制、薪酬福利、發展、紀律及解僱方面的政策向董事局提出建議。於2024年3月31日，薪酬及人員委員會共有六名成員，均為非執行董事，計有陳細明先生（薪酬及人員委員會主席）、麥德偉先生、伍志強先生、冼超舜博士、冼漢廸先生及楊全盛教授。

Principal duties:

- Make recommendations to the Board on the organisation structure and policies on staffing, remuneration, employment, disciplinary, and dismissal, with reference to the Company's overall goals and objectives
- Make recommendations to the Board on the determination of remuneration packages and terms and conditions of employment for different ranks
- Review the criteria for assessing employee performance and make recommendations to the Board
- Review the performance of Management, with reference to the Board's approved Key Performance Indicators ("KPIs") and objectives
- Review the policies and procedures for staff complaints and grievances process

主要職責：

- 參考本公司的整體目標及宗旨，就組織架構及有關員工編制、薪酬福利、聘用、紀律及解僱方面的政策向董事局提出建議
- 就薪酬待遇的釐定及不同職級的僱用條款及條件向董事局提出建議
- 檢討員工表現的評估準則，並向董事局提出建議
- 按照由董事局批准的主要表現指標及目標，就管理層的表現作出檢討
- 檢討員工投訴及申訴過程的政策及程序

Key matters considered/resolved:

- Manpower plan
- Pay structure review and salary review
- Annual performance review of Management

經審議／議決的主要事項：

- 人力計劃
- 薪酬結構檢討及薪資檢討
- 檢討管理層的年度表現

Meeting Attendance

A summary of meeting attendance of Board Members in meetings of the Board and Committees for the financial year from 1 April 2023 to 31 March 2024 is provided in the following table.

會議出席記錄

於2023年4月1日至2024年3月31日財政年度，董事局成員於董事局及董事委員會的會議出席記錄概要載列於下表。

Board Members 董事局成員 / Meetings 會議		Board 董事局	AC 審計委員會	CFC 建設及設施委員會	EC 企業發展委員會	FAC 財務及行政委員會	MFIC 數碼港投資創業基金委員會	RPC 薪酬及人員委員會
Number of meetings held	舉行會議次數	6	2	3	3	3	2	3
Simon CHAN (Chairman)	陳細明（主席）	6/6						3/3
Karen CHAN	陳嘉賢	4/6	2/2			2/3	2/2	
Christopher CHAO	趙汝恒	3/6		1/3	0/3			
Ivy CHEUNG	張頴嫻	5/6	2/2			3/3		
Cheryl CHOW	周可喬						1/1	
Jack KONG	孔劍平	6/6			3/3		2/2	
LAU Kwok-fan	劉國勳	5/6		2/3	3/3			
Michael LEUNG	梁建文	6/6	2/2			3/3		
Erica MA	馬殷	5/6	1/2		2/3		2/2	
Eddie MAK[1] or his alternate	麥德偉[1]（或替代董事）	6/6	2/2	3/3	2/3	3/3		3/3
Victor NG	伍志強	5/6				3/3	2/2	2/3
Derrick PANG	彭一邦	4/6		3/3		2/3		
Charleston SIN	冼超舜	4/6			3/3			3/3
Hendrick SIN	冼漢廸	6/6				1/3	2/2	1/3
Maggie TSOI	蔡芷珊	4/6		3/3				
Charmaine WONG	黃海韻						1/1	
Eric YEUNG	楊全盛	6/6			3/3			3/3
Average Attendance Rate	**平均出席率**	**83.3%**	**90.0%**	**80.0%**	**76.2%**	**81.0%**	**100.0%**	**83.3%**

Notes:

(1) All the Committee meetings including AC, CFC, EC, FAC and RPC were attended by the alternate to Mr Eddie MAK.

附註：

(1) 所有董事委員會的會議包括審計委員會、建設及設施委員會、企業發展委員會、財務及行政委員會及薪酬及人員委員會均由麥德偉先生的替任出席。

Meeting Procedure

The Board and Committees convene meetings on a regular basis. Special meetings will be held as and when necessary. Management circulates papers prior to the respective meetings to provide members with adequate information in a timely manner to facilitate their deliberation of the issues and decision-making.

The respective Board/Committee secretaries record the major points of discussion, recommendations, decisions, and action items arising from the meetings. Outstanding matters are followed up by the relevant departments, and progress updates are reported at subsequent Board/Committee meetings.

會議程序

董事局及各個委員會均定期舉行會議，並於有需要時召開特別會議。在相關會議舉行前，管理層將會議文件送呈有關成員，及時向他們提供充足資料，以助審議事項及作出決策。

相關董事局／委員會秘書負責記錄會議之討論重點、推薦建議、議決及跟進事宜。相關部門須負責跟進處理，並於往後的董事局／委員會會議上匯報進度。

Company Secretary

All Board Members have access to the advice and services of the Company Secretary. The Company Secretary is responsible for ensuring good information flow within the Board, Board policies and procedures are followed, and Board activities are efficiently and effectively conducted. To this end, the Company Secretary facilitates the Board and Management to adhere to Board processes as updated from time to time, advises on governance matters, facilitates induction and provision of information.

公司秘書

所有董事局成員均可獲取公司秘書的意見及服務。公司秘書負責確保董事局成員之間資訊交流良好、遵循董事局政策及程序及董事局事務可具效率和有效地進行。為達到此目的，公司秘書協助董事局及管理層依循不時更新的董事局程序，就管治事宜提供意見、協助就職及提供資料。

Management and Staff

Management and staff, led by the Company's CEO, are responsible for managing the Company's day-to-day operations and implementing the strategies and directions determined by the Board. The performance of Management is reviewed with reference to the KPIs and objectives approved by the Board. The annual emoluments of the Company's five highest paid employees by band are disclosed under note 9 to the consolidated financial statements on page 146.

Guidance on the ethical behaviour (including anti-bribery and anti-corruption laws and regulations) of the Company has been well-defined in the Company's code of conduct and business ethics for staff ("Staff Code"). From time to time, the Staff Code will be reviewed and fine-tuned, covering issues such as prevention of bribery, conflict of interest, acceptance/offering of gifts and advantages, handling of confidential information and preservation of secrecy, intellectual property, and outside business or employment, equal opportunities, and harassment. During the year, ICAC provided training on prevention of bribery and conflict of interest to the employees of the Company. New joiners of the Company are briefed on the Staff Code during the staff induction programme. All staff are also reminded of the compliance requirement from time to time.

管理層及員工

本公司管理層及員工在行政總裁領導下，負責管理本公司的日常運作，以及執行由董事局制定的策略及發展方向。管理層表現乃按照經董事局批准之主要表現指標及目標進行檢討。本公司首五名最高薪員工的年度薪酬等級已於第146頁的綜合財務報表附註9中披露。

本公司之道德行為指引（包括反賄賂及反貪污法律及法規）已於本公司的員工行為守則及商業道德（「《員工守則》」）內詳細列明。《員工守則》內容涵蓋防止賄賂、利益衝突、接受／提供饋贈及利益、處理機密資料及保密、知識產權以及職外業務或僱用、平等機會及騷擾等多個範疇，而本公司將不時檢討《員工守則》內容並作出相應調整。於本年度，廉政公署為本公司僱員提供有關防止賄賂及利益衝突的培訓。本公司於入職培訓期間向新入職員工簡要介紹《員工守則》。本公司亦不時提醒全體員工遵守規定。

Delegation of Authority

The authority of the Board and the levels of authority delegated to the Committees and Management is clearly defined and documented in the Delegation of Authority Policy. Such delegation of authority is reviewed from time to time to ensure that it meets the business and operational needs.

授權制度

董事局的職權及其授予委員會及管理層的職權已清晰界定，並列載於授權政策。本公司不時檢討授權制度，以確保配合業務及運作需要。

Financial Reporting

Board Members are responsible for the preparation of financial statements that give a true and fair view of the state of affairs of the Company and its subsidiaries (collectively referred to as the "Group"), and of the Group's result and cash flows for the year to ensure that the preparation of the annual financial statements of the Group is in accordance with statutory requirements and applicable accounting standards. The financial statements are prepared on a going concern basis, and appropriate accounting policies have been adopted and applied consistently. Judgements and estimates have been made that are prudent and reasonable.

In support of the above, the annual financial statements presented to the Board have been reviewed by Management. Management is responsible for finalising them with the external auditor and then the Audit Committee.

財務匯報

董事局成員負責編製本公司及其附屬公司（統稱「本集團」）的財務報表，真實及公平地反映本集團於本年度之事務狀況、經營業績及現金流量，以確保本集團之年度財務報表乃根據法定規定及適用會計準則編製。董事局按持續經營基準編製財務報表，並採納合適的會計政策貫徹應用，所作各項判斷和估計均屬審慎和合理。

為此，提交予董事局的年度財務報表均已由管理層審閱。管理層負責與外聘核數師完成查核財務報表的資料，並再呈交予審計委員會審閱。

All new and amended accounting standards and requirements, as well as changes in accounting policies adopted by the Group have been discussed and approved by the Audit Committee before adoption by the Group.

所有新訂和經修訂的會計準則和要求，以及本集團所採納的會計政策變更，均已於本集團採納前經審計委員會討論及批准。

To make a comprehensive assessment of the Group's performance, the Board has approved the annual financial statement and reviewed the monthly reports on financial results and business performance during the year.

為全面評估本集團的表現，董事局已批准年度財務報表和審閱於本年度有關財務業績及業務表現的每月報告。

Internal Control and Risk Management

內部監控及風險管理

The Board has ultimate responsibility for the risk management and internal control system of the Company. The internal control system is designed to manage rather than eliminate the risk of failure to achieve business objectives. It provides reasonable, though not absolute assurance, regarding reliability of financial information, the effectiveness and operational efficiency and compliance with applicable laws and regulations.

董事局對本公司的風險管理及內部監控系統負有最終責任。內部監控系統旨在管理而非消除未能實現業務目標的風險，而且就財務資料的可靠性、有效性及營運效率以及遵守適用法律及法規提供合理而非絕對保證。

The Company is committed to maintaining high standard of corporate governance, enhancing transparency and ensuring accountability. With the assistance of the internal audit team, Management reviews the Company's internal control system with reference to the Committee of Sponsoring Organizations of the Treadway Commission (COSO) framework as recommended by the Hong Kong Institute of Certified Public Accountants. The review is designed to identify and evaluate significant risks associated with key processes and the effectiveness of related controls in mitigating these risks. Independent reviews of the effectiveness of controls are conducted by the internal audit team and reported to the AC annually. The risk management and internal control systems, including their design, implementation and monitoring, are reviewed regularly for continuous improvement and with a view to ensuring their robustness.

本公司致力恪守企業管治最高水平，提高機構的透明度及確保問責性。在內部審計組的協助下，管理層參照由香港會計師公會建議的COSO內部監控框架，檢討內部監控系統。檢討旨在識別及評估與關鍵流程相關的重大風險及監管減輕該等風險的成效。內部審計部負責對監管成效進行獨立檢討，並每年向審計委員會報告。本公司的風險管理及內部監控系統（包括其設計、實施和監察）會定期審閱，以不斷改善及確保其穩健性。

Through the AC, the Board reviewed the overall risk management and internal control system. It is considered that the overall risk management and internal control systems were effective and adequate during the year.

整體風險管理及內部監控系統已由董事局透過審計委員會作出審閱。該等管理及系統於年內有效而充足。

Internal Audit

內部審計

The internal audit team reports directly and regularly to the AC on the adequacy and effectiveness of the internal control systems, as well as the efficiency and effectiveness of operations and assesses whether the processes, procedures, and systems of internal controls within the Company are adequate, reliable, and effective.

內部審計部定期直接向審計委員會匯報內部監控系統的充足性及有效性、營運效率及成效，並評估本公司內部監控流程、程序及系統是否充足、可靠及有效。

Audit assignments are carried out in accordance with the risk-based annual internal audit job plan as approved by the AC. Significant internal control issues are brought to the attention of the AC and the Board. Findings related to control weaknesses (if any) and recommendations arising from audit assignments are communicated to the respective Management for actions and reported to the AC at each AC meeting. The internal audit team conducts follow-up reviews to ensure proper implementation of the agreed actions, with the implementation status regularly reported to the AC.

審計職務以「風險為本」為原則，並依照審計委員會批准的年度內部審計工作計劃執行，重大的內部監控事宜會向審計委員會及董事局匯報。在每次審計委員會會議上，有關監控不足的調查結果（如有）及對審計工作所產生的建議傳達有關管理層人員執行，並向審計委員會匯報。內部審計部會跟進檢討，確保議定的跟進方案得以妥善執行，並定期向審計委員會匯報執行狀況。

External Audit

外部審計

Ernst & Young was appointed as the Group's external auditor to conduct the audit of its financial statements. The AC is responsible for making recommendations to the Board on the appointment, re-appointment, removal of the external auditor, and approval of their remuneration.

安永會計師事務所獲委任為本集團之外聘核數師，負責審計其財務報表。審計委員會負責就外聘核數師的委任、續聘、罷免向董事局提出建議，並批准外聘核數師的酬金。

The main purpose of the external audit is to provide independent assurance to the Board and shareholders that the annual financial statements of the Group are fairly stated. The external auditor plays an important independent role in expressing an opinion on the financial statements based on their audit, and meets with the AC to discuss the nature and scope of the audit prior to the commencement of the work if necessary and to report on findings. The external auditor also reports internal control recommendations identified as part of the audit together with management responses, if any.

外部審計的主要目的是向董事局及股東作出獨立的保證，確保本集團之年度財務報表已中肯地呈列。外聘核數師擔當重要的獨立角色，根據其審計結果對財務報表發表意見，並在展開審計工作前按需要與審計委員會舉行會議，討論審計性質及範圍，並就審計結果作出匯報。外聘核數師亦會就於審計過程中發現的內部監控事宜提出建議，並匯報管理層所作之回應（如有）。

For the year ended 31 March 2024, the remuneration paid/payable to the Company's external auditor, Ernst & Young, for audit services was approximately HK$458,100 (2023: HK$442,000) and for non-audit services was approximately HK$18,000 (2023: HK$8,000).

截至2024年3月31日止年度，就審計服務及非審計服務已付／應付予本公司外聘核數師安永會計師事務所之酬金分別約為458,100港元（2023年：442,000港元）及約18,000港元（2023年：8,000港元）。

Avoidance of Conflicts of Interest

避免利益衝突

The Company has established policies and procedures to manage actual or potential conflicts of interest of its staff. Staff working in sensitive areas are required to adhere to job-specific rules on the avoidance of conflicts of interest in carrying out their duties.

本公司訂有政策及程序以監管員工的實際或潛在的利益衝突。負責敏感範疇的員工於履行職務時，須遵守與特定工作相關的避免利益衝突守則。

Whistleblowing Policy

舉報政策

The Company has a formal whistleblowing policy in place to encourage and guide its staff to report possible wrongdoing or danger of wrongdoing within the organisation, without any risk of retribution. The Company also encourages other stakeholders to raise concerns, in confidence, about suspected misconduct, malpractice or irregularities in any matters related to the Company.

本公司備有正式的舉報政策，鼓勵及指導員工就組織內潛在的不當行為或其危害作出舉報，而不會遭事後追究。其他持份者若發現與本公司有關的任何懷疑失當、舞弊或違規行為，本公司亦鼓勵其在保密情況下提出關注。

Constitutional Documents

組織章程文件

There was no change in the Company's Articles of Association during the year.

本公司章程細則於年內並無任何變動。

Transparency

透明度

The Board and Management maintain a close contact, through Board and Committee meetings, monthly financial and business updates, with the Permanent Secretary for Innovation, Technology and Industry, as representative(s) of the shareholders to review strategic issues, business plans and future development.

董事局及管理層透過董事局及委員會會議、每月財務及業務更新資料與股東代表創新科技及工業局常任秘書長保持緊密聯繫，檢討策略事宜、業務計劃及未來發展。

The Company reports annually to the Information Technology and Broadcasting Panel of the Legislative Council regarding the work of Cyberport in nurturing the ICT Ecosystem in Hong Kong, including its financial performance.

本公司每年均向立法會資訊科技及廣播事務委員會匯報數碼港在營造香港的資訊及通訊科技生態系統方面的工作進展，當中包括本公司的財務業績。

To enhance transparency and openness, the Company voluntarily discloses its corporate governance policies and practices, as appropriate and applicable with reference to the Corporate Governance Code ("CG Code") as set out in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

為提高透明度及公開程度，本公司參照香港聯合交易所有限公司證券上市規則附錄C1所載之《企業管治守則》的適用條文，主動披露其企業管治政策及措施。

The individual attendance records of Board Members at the Board and Committee meetings is also reported on page 96.

董事局及轄下委員會各成員的會議出席記錄亦詳列於第96頁。

Corporate Communication

公司通訊

With a view to maintaining open and transparent communication with external stakeholders, the Company continues to connect with the community by taking the advantage of multiple channels and tools. These include the official website, monthly e-newsletters, press briefings and interviews, and participation in a variety of local and overseas exhibitions and conferences. Annual reports and information on our programmes and offerings are disclosed on our website for public access. The Company also makes use of social media such as Facebook, LinkedIn, Instagram etc. for promotions and information dissemination.

本公司致力與外界持份者保持公開透明的溝通橋樑，持續利用廣泛渠道和工具與社群聯繫，包括透過本公司的官方網站、每月電子通訊、新聞發佈會和採訪活動等發放消息，而本公司同時積極參與各式各樣的本地及海外展覽和會議。本公司透過網站刊載年報，並發放各項計劃和服務的資料，方便公眾查閱。本公司亦利用Facebook、LinkedIn及Instagram等社交媒體進行推廣及發放資訊。

Corporate Governance Practices

企業管治措施

Although the Company is not required to comply with the CG Code, the Company has applied the principles of good corporate governance therein and has voluntarily complied with the code provisions therein generally except for those as set out below:

儘管本公司毋須遵守《企業管治守則》，但本公司已將守則內的良好企業管治原則付諸實行，並主動遵行守則條文的一般規定，惟以下除外：

Mandatory Disclosure Requirement(s) ("MDR(s)")/Code Provision(s) ("CP(s)") 強制披露規定／守則條文	Reason for Deviation 偏離原因	Reference 參考指引
The MDR deals with shareholders' right to convene general meetings while the CPs deal with the proceedings for general meetings respectively. 強制披露規定及守則條文分別與股東召開股東大會的權利和股東大會程序有關。	The Company is wholly owned by the HKSAR Government via The Financial Secretary Incorporated and Resolutions in Writing in lieu of general meetings is adopted. 本公司是由香港特區政府透過財政司司長法團全資擁有。另外，本公司之股東大會是採用書面決議案形式替代。	MDR – K CP – C.1.6, F.2.1 to F.2.3 強制披露規定 — K 守則條文 — C.1.6、F.2.1至F.2.3
These MDRs deal with the arrangement of legal advice before the appointment of Directors and the policy for the nomination of Directors, and CPs deal with the nomination committee respectively. 這些強制披露規定與委任董事前之法律意見安排及董事提名政策有關，守則條文與提名委員會有關。	These MDRs and CPs are not applicable to the Company since Directors are directly appointed by the shareholders. 這些強制披露規定及守則條文不適用於本公司，因董事均由股東直接委任。	MDR – B(ha), E(d)(iii) CP – B.3.1 to B.3.4 強制披露規定 — B(ha)、E(d)(iii) 守則條文 — B.3.1至B.3.4
These CPs deal with the retirement of Directors by rotation and the further appointment of independent non-executive directors who have served more than nine years. 這些守則條文與董事輪值退任及續聘任職超過九年之獨立非執行董事有關。	Directors are not subject to re-election but may be re-appointed by the shareholders. 董事無須按膺選連任，但可由股東重新委任。	CP – B.2.2 to B.2.4 守則條文 — B.2.2至B.2.4
The MDR deals with issues related to remunerating executive directors during the year, and the CPs deal with the remuneration committee, respectively. 強制披露規定及守則條文分別與年內執行董事的薪酬事宜和薪酬委員會有關。	Directors do not receive any remuneration. The Company's Remuneration and People Committee is responsible for the organisational structure and policies related to staffing. 董事並無收取任何酬金。本公司薪酬及人員委員會負責有關員工配置的組織架構及政策。	MDR – E(d)(ii) CP – E.1.1 to E.1.3 強制披露規定 — E(d)(ii) 守則條文 — E.1.1至E.1.3
The MDR and CP deal with the participation of Directors in continuous professional development. 強制披露規定及守則條文與董事參與持續專業發展有關。	Directors are appointed by the HKSAR Government via The Financial Secretary Incorporated who are elite in their fields of profession and possess adequate and updated knowledge and skills. The Company provides relevant information or invites all Directors to events and programmes which enrich their knowledge to facilitate the discharge of their Directors' duties. 董事由香港特區政府透過財政司司長法團委任，成員均為專業領域的精英，並具備足夠和最新的知識及技能。本公司提供有關資料或邀請全體董事參加活動及項目，以豐富他們的知識，協助他們履行董事職責。	MDR – B(i) CP – C.1.4 強制披露規定 — B(i) 守則條文 — C.1.4
The CP deals with a policy on the payment of dividends. 守則條文與派息政策有關。	The Company is wholly owned by the HKSAR Government via The Financial Secretary Incorporated and payment of dividends is subject to the decision of shareholders. 本公司由香港特區政府透過財政司司長法團全資擁有，派息視乎股東的決定而定。	CP – F.1.1 守則條文 — F.1.1
The MDR and CP deal with the transaction in securities of the listed issuer. 強制披露規定及守則條文與上市發行人的證券交易有關。	The Company is a private company wholly owned by the HKSAR Government via The Financial Secretary Incorporated and its shares are not publicly traded. 本公司為由香港特區政府透過財政司司長法團全資擁有的私人公司，其股份並不作公開買賣。	MDR – G CP – C.1.3 強制披露規定 — G 守則條文 — C.1.3

Continuing Evolution of Corporate Governance

The Company will continue to review and, where appropriate, enhance its corporate governance practices considering the evolving business and regulatory environment and to meet the expectation of stakeholders.

不斷演進的企業管治

鑒於業務及監管環境不斷變化，本公司將持續檢討及(如適用)加強其企業管治措施，以符合持份者的期望。

Report of the Directors and Audited Consolidated Financial Statements
董事局報告及經審計綜合財務報表

HONG KONG CYBERPORT MANAGEMENT COMPANY LIMITED
香港數碼港管理有限公司

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The Directors present their report and the audited consolidated financial statements for the year ended 31 March 2024.

董事局同寅謹提呈截至2024年3月31日止年度的報告及經審計綜合財務報表。

Principal activities

The principal activities of Hong Kong Cyberport Management Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") are set out in note 1 to the consolidated financial statements.

主要業務

香港數碼港管理有限公司(以下簡稱「本公司」)及其附屬公司(以下統稱「本集團」)之主要業務載於綜合財務報表附註1。

Results

The Group's loss for the year and the Group's financial position at 31 March 2024 are set out in the consolidated financial statements on pages 108 to 180.

業績

本集團的年度虧損及本集團於2024年3月31日的財務狀況載於綜合財務報表第108至180頁。

Directors

The Directors of the Company during the year and up to the date of this report were:

董事

年內及直至本報告日期止的本公司董事如下：

CHAN Sai-ming (陳細明)	陳細明
CHAO Yu-hang Christopher (趙汝恒)	趙汝恒
CHEUNG Wing-han (張穎嫻)	張穎嫻
LAU Kwok-fan (劉國勳)	劉國勳
LEUNG Kin-man (梁建文)	梁建文
MA Erica Yun (馬殷)	馬殷
MAK Tak-wai (麥德偉)	麥德偉
NG Chi-keung (伍志強)	伍志強
SIN Chiu-shun Charleston (冼超舜)	冼超舜
TSOI Tsz-shan (蔡芷珊)	蔡芷珊
YEUNG Chuen-sing (楊全盛)	楊全盛
PANG Yat-bond Derrick (彭一邦)	彭一邦
KONG Jianping (孔劍平)	孔劍平
CHAN Hiu-fung Nicholas (陳曉峰) (appointed on 1 April 2024)	陳曉峰 (於2024年4月1日獲委任)
TSANG On-yip (曾安業) (appointed on 1 April 2024)	曾安業 (於2024年4月1日獲委任)
WONG Kin-hang (黃建恒) (appointed on 1 April 2024)	黃建恒 (於2024年4月1日獲委任)
CHAN Ka-yin Karen (陳嘉賢) (resigned on 31 March 2024)	陳嘉賢 (於2024年3月31日辭任)
SIN Hendrick (冼漢廸) (resigned on 31 March 2024)	冼漢廸 (於2024年3月31日辭任)
Cheryl CHOW Ho-kiu (周可喬) (alternate Director to MAK Tak-wai, appointed on 15 May 2023)	周可喬 (麥德偉的替任董事，於2023年5月15日獲委任)
Charmaine Amy WONG Hoi-wan (黃海韻) (alternate Director to MAK Tak-wai, resigned on 15 May 2023)	黃海韻 (麥德偉的替任董事，於2023年5月15日辭任)

Directors (Continued)

There being no provision in the Company's Articles of Association in connection with the retirement of Directors by rotation, all existing Directors continue in office for the following year.

董事 (續)

本公司章程細則並無有關董事輪值退任的規定，因此所有現任董事將於來年繼續留任。

The persons who were Directors of the subsidiaries of the Company during the year and up to the date of this report (unless otherwise stated) were:

年內及直至本報告日期止，擔任本公司附屬公司董事的人士如下(除另有說明外)：

LAU Yip-man (劉業民) (appointed on 10 October 2023)	劉業民 (於2023年10月10日獲委任)
CHENG Chung-ngam (鄭松岩) (appointed on 3 April 2024)	鄭松岩 (於2024年4月3日獲委任)
LEE Kok-ming (李國銘) (resigned on 23 July 2023)	李國銘 (於2023年7月23日辭任)
YAN King-shun (任景信) (resigned on 31 March 2024)	任景信 (於2024年3月31日辭任)

Directors' interests in shares and debentures

At no time during the year was the Company or any of its holding companies, subsidiaries or fellow subsidiaries a party to any arrangement to enable the Company's Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

董事於股份及債券的權益

本公司或其任何控股公司、附屬公司或同系附屬公司於年內任何時間均無參與任何安排，致使本公司董事可透過購入本公司或任何其他法人團體的股份或債券而獲益。

Directors' interests in transactions, arrangements or contracts

No Director had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to the business of the Company to which the Company or any of the Company's holding companies, subsidiaries or fellow subsidiaries was a party during the year.

董事於交易、安排或合約的權益

年內，沒有董事於本公司或本公司的任何控股公司、附屬公司或同系附屬公司所訂立對本公司業務屬重大的任何交易、安排或合約中直接或間接擁有重大權益。

Management contracts

Save for the management agreement of Le Méridien Hong Kong, Cyberport, the facilities management agreement and the system operation contract, no other contracts concerning the management and administration of the whole or any substantial part of the businesses of the Company and its subsidiaries were entered into or existed during the year.

管理合約

除與香港數碼港艾美酒店的管理協議、設施管理協議及系統營運合約外，本公司及其附屬公司於年內並無就全盤業務或其中任何重大部分的管理及行政事宜簽訂或存有任何其他合約。

Permitted indemnity provision

During the year and up to the date of this report, the permitted indemnity provision as defined in section 469 of the Hong Kong Companies Ordinance for the benefit of the Directors of the Company was in force. The Company has arranged for appropriate insurance cover for the Directors' liabilities in respect of any legal actions against its Directors arising out of corporate activities.

Events after the reporting period

Details of the significant events of the Group after the reporting period are set out in note 33 to the consolidated financial statements.

Auditors

Ernst & Young retire and, being eligible, offer themselves for reappointment. A resolution for the reappointment of Ernst & Young as auditors of the Company will be proposed at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD
CHAN Sai-ming
Chairman

Hong Kong
25 September 2024

獲准許的彌償條文

年內及直至本報告日期止，獲准許的彌償條文（定義見香港《公司條例》第469條）於惠及本公司董事的情況下有效。本公司已就其董事因處理公司活動而對其提出的法律訴訟安排適當的董事責任保險。

報告期後事項

本集團的報告期後重大事項之詳情載於綜合財務報表附註33。

核數師

安永會計師事務所退任並符合資格獲得重新委任。有關續聘安永會計師事務所擔任本公司核數師的決議案將於應屆股東周年大會上提呈。

代表董事局
陳細明
主席

香港
2024年9月25日

Independent auditor's report
To the members of Hong Kong Cyberport Management Company Limited
香港數碼港管理有限公司
(Incorporated in Hong Kong with limited liability)

Opinion

We have audited the consolidated financial statements of Hong Kong Cyberport Management Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 108 to 180, which comprise the consolidated statement of financial position as at 31 March 2024, the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the consolidated financial statements and auditor's report thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the report of the Directors, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

獨立核數師報告
致香港數碼港管理有限公司股東

（於香港註冊成立的有限公司）

意見

我們已審計載於第108至180頁香港數碼港管理有限公司（「貴公司」）及其附屬公司（統稱「貴集團」）的綜合財務報表，當中包括於2024年3月31日的綜合財務狀況表、截至該日止年度的綜合損益表、綜合全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註（包括重大會計政策資料）。

我們認為，綜合財務報表已根據香港會計師公會（「香港會計師公會」）頒佈的《香港財務報告準則》（「《香港財務報告準則》」）真實而公平地反映　貴集團於2024年3月31日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已按照香港《公司條例》妥為編製。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》（「《香港審計準則》」）進行審計。我們根據該等準則承擔的責任於本報告*核數師就審計綜合財務報表須承擔的責任*一節中作進一步闡述。根據香港會計師公會的*《專業會計師道德守則》*（「《守則》」），我們獨立於　貴集團，並已根據《守則》履行其他道德責任。我們相信，我們所獲得的審計憑證能充分及適當地為我們的意見提供基礎。

綜合財務報表及核數師報告以外的資料

貴公司董事對其他資料負責。除綜合財務報表及核數師報告以外的資料，其他資料包括載於董事局報告的資料。

我們對綜合財務報表的意見並不涵蓋其他資料，我們亦不對該等其他資料發表任何形式的鑒證結論。

就我們審計綜合財務報表而言，我們的責任是閱讀其他資料，並於此過程中考慮其他資料是否與綜合財務報表或我們於審計過程中獲悉的資料存在重大不符，或存在重大錯誤陳述。倘我們基於已執行的工作認為有關其他資料存在重大錯誤陳述，我們須報告有關事實。就此，我們毋須作出報告。

Responsibilities of the Directors for the consolidated financial statements

The Directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

* Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

* Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

董事就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的《香港財務報告準則》及香港《公司條例》編製綜合財務報表，以作出真實而公平的反映，並落實其認為編製綜合財務報表所必需的內部監控，以使綜合財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述。

在編製綜合財務報表時， 貴公司董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項以及使用持續經營為會計基礎，除非 貴公司董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

核數師就審計綜合財務報表須承擔的責任

我們的目標是就綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們是根據香港《公司條例》第405條的規定，僅向整體股東報告。除此之外，我們的報告不可用作其他用途。我們概不就本報告的內容，對任何其他人士負責或承擔責任。

合理保證為高水平的保證，但不能確保根據《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可由欺詐或錯誤引起，倘合理預期其個別或整體可能影響綜合財務報表使用者據此所作出的經濟決定，則有關錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用專業判斷保持專業懷疑態度。我們亦：

* 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對該等風險，以及獲取充足且適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部監控之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。

* 了解與審計相關的內部監控，以設計適當的審計程序，但目的並非對 貴集團內部控制的有效性發表意見。

* 評價董事所採用會計政策的恰當性及作出會計估計及相關披露的合理性。

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

* Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

* Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

* Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

核數師就審計綜合財務報表須承擔的責任（續）

* 對董事採用持續經營會計基礎的恰當性作出結論，並根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對 貴集團的持續經營能產生重大疑慮。倘我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。倘有關披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日期止所取得的審計憑證。然而，未來事項或情況可能導致 貴集團不能持續經營。

* 評估綜合財務報表的整體列報方式、結構和內容（包括披露），以及綜合財務報表是否公平反映相關交易及事項。

* 就 貴集團內各實體或業務活動的財務資料獲得充足及恰當的審計憑證，以就綜合財務報表發表意見。我們須負責指導、監督及執行集團審計工作。我們須為我們的審計意見承擔全部責任。

我們與董事局就（其中包括）審計的計劃範圍及時間，以及重大審計發現進行溝通，其中包括我們在審計過程中所識別內部監控的任何重大不足之處。

Ernst & Young
Certified Public Accountants

Hong Kong
25 September 2024

安永會計師事務所
執業會計師

香港
2024年9月25日

AUDITED CONSOLIDATED FINANCIAL STATEMENTS
經審計綜合財務報表

CONSOLIDATED STATEMENT OF PROFIT OR LOSS
綜合損益表

Year ended 31 March 2024 截至2024年3月31日止年度

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
REVENUE	**收入**	4	**538,027,221**	412,042,881
Other net income	其他收入淨額	4	**70,403,437**	78,479,710
			608,430,658	490,522,591
EXPENSES BEFORE PUBLIC MISSION ACTIVITIES EXPENSES AND DEPRECIATION	**未計公眾使命活動支出及折舊之支出**			
Building management expenses	物業管理支出		**(190,827,781)**	(183,727,919)
Staff costs	員工成本	5	**(117,494,220)**	(101,608,732)
Government rent and rates	地租及差餉	10	**(17,282,163)**	(15,204,906)
Other operating expenses	其他經營支出		**(120,251,276)**	(87,291,175)
Finance costs	財務費用	7	**(142,257)**	(47,963)
			(445,997,697)	(387,880,695)
OPERATING PROFIT BEFORE PUBLIC MISSION ACTIVITIES EXPENSES AND DEPRECIATION	**未計公眾使命活動支出及折舊之經營溢利**		**162,432,961**	102,641,896
Public mission activities expenses, net	公眾使命活動淨支出	11	**(174,797,680)**	(186,655,669)
OPERATING LOSS BEFORE DEPRECIATION	**未計折舊的經營虧損**		**(12,364,719)**	(84,013,773)
Depreciation	折舊		**(178,309,083)**	(162,538,732)
LOSS BEFORE TAX	**除稅前虧損**	6	**(190,673,802)**	(246,552,505)
Income tax	所得稅	12	**–**	–
LOSS FOR THE YEAR	**年內虧損**		**(190,673,802)**	(246,552,505)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
綜合全面收益表

Year ended 31 March 2024 截至2024年3月31日止年度

		2024 HK$ 港元	2023 HK$ 港元
LOSS FOR THE YEAR	**年內虧損**	**(190,673,802)**	(246,552,505)
OTHER COMPREHENSIVE LOSS	**其他全面虧損**		
Other comprehensive loss that will not be reclassified to profit or loss in subsequent periods:	於隨後期間不會重新分類至損益之其他全面虧損：		
– Changes in fair value of equity investments designated at fair value through other comprehensive income	– 指定按公允價值計入其他全面收益之股本投資之公允價值變動	**(52,952,199)**	(139,838,708)
OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF TAX	**年內其他全面虧損（扣除稅項）**	**(52,952,199)**	(139,838,708)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR	**年內全面虧損總額**	**(243,626,001)**	(386,391,213)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
綜合財務狀況表

As at 31 March 2024 於2024年3月31日

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
NON-CURRENT ASSETS	**非流動資產**			
Property, plant and equipment	物業、機器及設備	14	**5,250,272,836**	3,225,323,252
Right-of-use assets	使用權資產	15(a)	**8,696,953**	1,190,514
Deferred rental receivables	遞延應收租金		**4,243,654**	6,525,764
Cyberport Macro Fund investments	數碼港投資創業基金投資	16	**78,188,704**	125,852,290
Prepayments and deposits	預付款項及按金	19	**2,758,292**	2,432,671
Total non-current assets	**非流動資產總額**		**5,344,160,439**	3,361,324,491
CURRENT ASSETS	**流動資產**			
Inventories	存貨		**466,319**	376,004
Trade receivables	應收賬款	18	**44,636,496**	27,999,345
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	19	**29,957,635**	31,192,691
Amounts due from fellow subsidiaries	應收同系附屬公司款項	29(b)	**991,869**	201,442
Investments in securities	證券投資	17	**581,518,836**	653,239,404
Cash and cash equivalents	現金及現金等值項目	20	**1,233,480,151**	326,394,805
Total current assets	**流動資產總額**		**1,891,051,306**	1,039,403,691
CURRENT LIABILITIES	**流動負債**			
Trade payables	應付賬款		**321,409,611**	72,459,276
Other payables and accruals	其他應付款項及應計費用	21	**778,562,627**	252,792,148
Rental and other deposits	租金及其他按金	22	**113,688,803**	103,973,471
Amount due to the immediate holding company	應付直接控股公司款項	29(b)	**254,303,568**	254,303,568
Lease liabilities	租賃負債	15(b)	**2,962,277**	1,279,666
Total current liabilities	**流動負債總額**		**1,470,926,886**	684,808,129
NET CURRENT ASSETS	**流動資產淨值**		**420,124,420**	354,595,562
TOTAL ASSETS LESS CURRENT LIABILITIES	**資產總額減流動負債**		**5,764,284,859**	3,715,920,053

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
綜合財務狀況表

As at 31 March 2024 於2024年3月31日

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
NON-CURRENT LIABILITIES	**非流動負債**			
Interest-bearing borrowing	計息借貸	23	**1,263,000,000**	–
Development maintenance fund	發展維修基金	24	**370,232,570**	371,802,919
Other payables	其他應付款項	21	**9,031,857**	–
Lease liabilities	租賃負債	15(b)	**5,958,950**	–
Total non-current liabilities	**非流動負債總額**		**1,648,223,377**	371,802,919
Net assets	**資產淨值**		**4,116,061,482**	3,344,117,134
EQUITY	**權益**			
Share capital	股本	25	**1,998,000,002**	984,000,002
Reserves	儲備		**2,118,061,480**	2,360,117,132
Total equity	**權益總額**		**4,116,061,482**	3,344,117,134

CHAN Sai-ming
陳細明
Director
董事

CHEUNG Wing-han
張穎嫻
Director
董事

		Notes 附註	Share capital 股本 HK$ 港元	Capital reserve 資本儲備 HK$ 港元	Fair value reserve 公允價值儲備 HK$ 港元	Accumulated losses 累計虧損 HK$ 港元	Total equity 權益總額 HK$ 港元
At 1 April 2022	**於2022年4月1日**		538,000,002	5,386,040,004	127,990,407	(2,774,925,554)	3,277,104,859
Loss for the year	年內虧損		–	–	–	(246,552,505)	(246,552,505)
Other comprehensive loss for the year:	年內其他全面虧損：						
– Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	– 指定按公允價值計入其他全面收益之股本投資之公允價值變動（扣除稅項）		–	–	(139,838,708)	–	(139,838,708)
Total comprehensive loss for the year	年內全面虧損總額		–	–	(139,838,708)	(246,552,505)	(386,391,213)
Subtotal	小計		538,000,002	5,386,040,004	(11,848,301)	(3,021,478,059)	2,890,713,646
Issue of shares	發行股份	25	446,000,000	–	–	–	446,000,000
Transfer of fair value reserve upon the deregistration of an equity investment at fair value through other comprehensive income	按公允價值儲備轉撥其他全面收益之註銷股本投資之公允價值變動		–	–	9,053,449	(9,053,449)	–
Transfer from development maintenance fund to capital reserve	由發展維修基金轉撥至資本儲備	24	–	7,403,488	–	–	7,403,488
At 31 March 2023 and at 1 April 2023	**於2023年3月31日及2023年4月1日**		984,000,002	5,393,443,492*	(2,794,852)*	(3,030,531,508)*	3,344,117,134
Loss for the year	年內虧損		–	–	–	(190,673,802)	(190,673,802)
Other comprehensive loss for the year:	年內其他全面虧損：						
– Changes in fair value of equity investments designated at fair value through other comprehensive income, net of tax	– 指定按公允價值計入其他全面收益之股本投資之公允價值變動（扣除稅項）		–	–	(52,952,199)	–	(52,952,199)
Total comprehensive loss for the year	年內全面虧損總額		–	–	(52,952,199)	(190,673,802)	(243,626,001)
Subtotal	小計		984,000,002	5,393,443,492	(55,747,051)	(3,221,205,310)	3,100,491,133
Issue of shares	發行股份	25	1,014,000,000	–	–	–	1,014,000,000
Transfer from development maintenance fund to capital reserve	由發展維修基金轉撥至資本儲備	24	–	1,570,349	–	–	1,570,349
At 31 March 2024	**於2024年3月31日**		1,998,000,002	5,395,013,841*	(55,747,051)*	(3,221,205,310)*	4,116,061,482

* These reserve accounts comprise the consolidated reserves of HK$2,118,061,480 (2023: HK$2,360,117,132) in the consolidated statement of financial position.
* 該等儲備賬目包括綜合財務狀況表之綜合儲備2,118,061,480港元（2023年：2,360,117,132港元）。

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
CASH FLOWS FROM OPERATING ACTIVITIES	**經營活動之現金流量**			
Loss before tax	除稅前虧損		**(190,673,802)**	(246,552,505)
Adjustments for:	調整：			
Depreciation of property, plant and equipment	物業、機器及設備折舊	6	**175,949,998**	160,371,162
Depreciation of right-of-use assets	使用權資產折舊	6	**2,359,085**	2,167,570
Realisation of government grants	政府補助金變現		**(40,320,531)**	(83,160,826)
Interest income from financial assets at amortised cost, net of amortisation of premium	按攤銷成本列賬之金融資產利息收入減攤銷溢價	4	**–**	(316,887)
Interest income from investments at fair value through profit or loss	按公允價值計入損益之投資利息收入	4	**(17,575,484)**	(15,680,489)
Fair value losses on debt investments at fair value through profit or loss, net	按公允價值計入損益之債務投資公允價值虧損淨額		**2,683,632**	3,589,500
Net realised/unrealised (gain)/losses on investments at fair value through profit or loss	按公允價值計入損益之投資已變現／未變現（收益）／虧損淨額	4	**(9,522,651)**	8,041,445
Interest income on bank deposits	銀行存款利息收入	4	**(40,010,442)**	(6,930,337)
Impairment of trade receivables	應收賬款之減值	6	**4,752,226**	2,000,117
Impairment of other receivables	其他應收款項減值	6	**6,163,267**	–
Loss on disposal of items of property, plant and equipment, net	處置物業、機器及設備項目之虧損淨額	6	**344,999**	27,037
Finance costs	財務費用	7	**142,257**	47,963
Revaluation gains on investments	投資重估收益		**(482,616)**	(844,686)
			(106,190,062)	(177,240,936)
Decrease in deferred rental receivables	遞延應收租金減少		**2,282,110**	3,928,144
Increase in inventories	存貨增加		**(90,315)**	(204,516)
Increase in trade receivables	應收賬款增加		**(21,389,377)**	(11,255,818)
Decrease in prepayments, deposits and other receivables	預付款項、按金及其他應收款項減少		**3,192,544**	21,935,167
(Increase)/decrease in amounts due from fellow subsidiaries	應收同系附屬公司款項（增加）／減少		**(790,427)**	1,737,467
Increase in trade payables	應付賬款增加		**248,950,335**	26,927,302
Increase in other payables and accruals	其他應付款項及應計費用增加		**37,002,313**	28,528,527
Increase in rental and other deposits	租金及其他按金增加		**9,715,332**	9,686,177
Cash generated from/(used in) operations	經營所得／(所用) 之現金		**172,682,453**	(95,958,486)
Interest on lease liabilities	租賃負債利息		**(142,257)**	(47,963)
Net cash flows from/(used in) operating activities	**經營活動所得／(所用) 之現金流量淨額**		**172,540,196**	(96,006,449)

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
CASH FLOWS FROM INVESTING ACTIVITIES	**投資活動之現金流量**			
Purchase of items of property, plant and equipment	購入物業、機器及設備項目		**(2,171,269,958)**	(442,775,055)
Increase in Cyberport Macro Fund investments	數碼港投資創業基金投資增加		**(7,972,245)**	(12,227,990)
Increase in investments at fair value through profit or loss	按公允價值計入損益之投資增加		**(288,122,544)**	(252,247,504)
Proceeds from sale and redemption of held for maturity investments	出售及贖回持作到期投資所得款項		**–**	49,384,925
Proceeds from sale and redemption of investments at fair value through profit or loss	出售及贖回按公允價值計入損益之投資所得款項		**369,848,379**	234,507,136
Proceeds from sale and redemption of investment at fair value through other comprehensive income	出售及贖回按公允價值計入其他全面收益之投資所得款項		**–**	14,531,824
Interest income received from:	已收利息收入：			
– Financial assets at amortised cost	– 按攤銷成本列賬之金融資產		**–**	316,887
– Investments at fair value through profit or loss	– 按公允價值計入損益之投資		**17,647,963**	15,273,105
– Bank deposits	– 銀行存款		**31,491,587**	6,056,002
Increase in time deposits with original maturity of more than three months	原到期日為三個月以上之定期存款增加		**(185,308,525)**	(43,346,604)
Net cash flows used in investing activities	投資活動所用現金流量淨額		**(2,233,685,343)**	(430,527,274)
CASH FLOWS FROM FINANCING ACTIVITIES	**財務活動之現金流量**			
Government grants received	已收政府補助金	27(b)	**524,859,054**	71,501,310
Principal portion of lease payments	租賃付款之本金部分	27(b)	**(2,223,963)**	(2,254,797)
Proceeds from issue of shares	發行股份所得款項		**1,014,000,000**	446,000,000
New other loans	新增其他貸款		**1,263,000,000**	–
Interest on other borrowing	其他借貸利息		**(16,713,123)**	–
Net cash flows from financing activities	**財務活動所得現金流量淨額**		**2,782,921,968**	515,246,513

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	**現金及現金等值項目增加／(減少)淨額**		**721,776,821**	(11,287,210)
Cash and cash equivalents at beginning of year	年初之現金及現金等值項目		**258,115,337**	269,402,547
CASH AND CASH EQUIVALENTS AT END OF YEAR	**年終之現金及現金等值項目**		**979,892,158**	258,115,337
ANALYSIS OF BALANCE OF CASH AND CASH EQUIVALENTS	**現金及現金等值項目結餘分析**			
Cash and cash equivalents as stated in the consolidated statement of financial position	綜合財務狀況表所列現金及現金等值項目	20	**1,233,480,151**	326,394,805
Non-pledged time deposits with original maturity of more than three months when acquired	於獲得時原到期日為三個月以上之無抵押定期存款	20	**(253,587,993)**	(68,279,468)
Cash and cash equivalents as stated in the consolidated statement of cash flows	綜合現金流量表所列現金及現金等值項目		**979,892,158**	258,115,337

1. CORPORATE INFORMATION

Hong Kong Cyberport Management Company Limited (the "Company") is a limited liability company incorporated in Hong Kong. The registered office of the Company is located at Level 6, Cyberport 2, 100 Cyberport Road, Hong Kong.

The principal activity of the Company is to support and promote the innovation and technology development in Hong Kong through the creation of a comprehensive ecosystem of digital technology companies.

With a vision to build Cyberport as a main force in developing the digital technology industry as a key economic driver of Hong Kong (the "Vision"), the public mission of the Company is anchored in three strategic directions:

- Talent Cultivation and Development;
- Industry Development; and
- Integration of New and Traditional economies.

In the Group's relentless pursuit of excellence, the Group takes a pragmatic and comprehensive approach in realising its Vision. To ensure the line-up of services is dynamic and flexible in meeting the needs of budding technology entrepreneurs, investor community and industry talents, the Company actively builds strong partnerships with leaders from technology industry, academia, research institutes and professional bodies.

To further extend the Group's entrepreneurial support to scalable start-ups, the Company has launched the Cyberport Macro Fund (the "CMF") for Hong Kong-based digital entrepreneurs in 2017. With an initial size of HK$200 million, the CMF aims to provide Cyberport's start-ups with early financing and promote the development of venture capital ecosystem in Hong Kong. In April 2021, Cyberport had committed to inject an additional amount of HK$200 million into the CMF and extend the scope to cover Series B and later-stage investments. Further details of the investments made up to the end of the reporting period are included in note 16 to the consolidated financial statements.

The Group has established various teams ("Public Mission Teams") to achieve the above public mission. The expenses incurred by Public Mission Teams that contribute to the successful running of the public mission activities are disclosed in note 11 to the consolidated financial statements.

The Company is a direct wholly-owned subsidiary of Hong Kong Cyberport Development Holdings Limited, a company incorporated in Hong Kong and is wholly owned by the Government of the Hong Kong Special Administrative Region ("HKSAR") via The Financial Secretary Incorporated.

1. 公司資料

香港數碼港管理有限公司(「本公司」)為於香港註冊成立之有限公司，其註冊辦事處地址為香港數碼港道100號數碼港2座6樓。

本公司之主要業務為透過創立匯聚數碼技術公司之綜合生態系統促進和推動香港之創新及科技發展。

數碼港之願景是發展成為數碼科技產業之主力軍，並將數碼科技產業締造成香港之主要經濟驅動力(「願景」)，本公司公眾使命由三個策略方向主導：

- 人才培育與發展；
- 產業發展；及
- 新經濟與傳統經濟融合。

本集團孜孜不倦追求卓越，以務實又全面的策略實現願景。為確保服務內容有活力且靈活，切合年輕科技創業家、投資者團體或業界專才之需要，本公司積極與來自科技業界、學界、研究所及專業團體之領袖建立強大夥伴關係。

為進一步加大本集團對可擴展初創企業之創業支持，本公司於2017年為以香港為基地之數碼企業推出數碼港投資創業基金(「數碼港投資創業基金」)。數碼港投資創業基金之初始投資額為兩億港元，旨在為數碼港初創企業提供早期投資，鼓勵香港之初創企業發展風險投資生態環境。於2021年4月，數碼港承諾於數碼港投資創業基金注資額外兩億港元，並擴大至B輪及後期的投資。截至報告期末，已作出投資之進一步詳情載於綜合財務報表附註16。

為達致上述公眾使命，本集團已成立多支團隊(「公眾使命團隊」)。公眾使命團隊為成功舉辦公眾使命活動而承擔的開支於綜合財務報表附註11披露。

本公司為香港數碼港發展控股有限公司(於香港註冊成立並由香港特別行政區(「香港特區」)政府透過財政司法團全資擁有的公司)之直接全資附屬公司。

1. CORPORATE INFORMATION (Continued)

Information about subsidiaries

Particulars of the Company's subsidiaries are as follows:

1. 公司資料 (續)

有關附屬公司的資料

本公司之附屬公司詳情如下：

Name 名稱	Place of incorporation 註冊成立地點	Issued ordinary share capital 已發行普通股本	Percentage of equity attributable to the Company 本公司應佔權益百分比 Direct 直接	Indirect 間接	Principal activities 主要業務
Cyberport Macro Fund Limited	Hong Kong 香港	HK$1 1港元	100	–	Investment holding 投資控股
CMF One Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Two Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Three Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Four Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Five Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Six Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Seven Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股
CMF Eight Limited	Hong Kong 香港	HK$1 1港元	–	100	Investment holding 投資控股

2.1 BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for financial assets at fair value through profit or loss, debt investments at fair value through profit or loss and equity investments at fair value through other comprehensive income which have been measured at fair value. These consolidated financial statements are presented in Hong Kong dollars ("HK$"), which is also the functional currency of the Company.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2024. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

Generally, there is a presumption that a majority of voting rights results in control. When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

(a) the contractual arrangement with the other vote holders of the investee;

(b) rights arising from other contractual arrangements; and

(c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Group, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

2.1 編製基準

該等綜合財務報表乃根據香港會計師公會(「香港會計師公會」)頒佈之香港財務報告準則(「香港財務報告準則」)(包括所有香港財務報告準則、香港會計準則(「香港會計準則」)及詮釋)及香港《公司條例》編製。除按公允價值計入損益之金融資產、按公允價值計入損益之債務投資及按公允價值計入其他全面收益之股本投資按公允價值計量外，財務報表乃按歷史成本法編製。該等綜合財務報表以港元(「港元」)呈列，而港元亦是本公司之功能貨幣。

綜合基準

綜合財務報表包括本公司及其附屬公司(統稱「本集團」)於截至2024年3月31日止年度之財務報表。附屬公司指由本公司直接或間接控制之實體(包括結構性實體)。當本集團就自參與被投資方而產生之可變回報承擔風險或有權獲取有關回報且有能力透過其對被投資方之權力影響該等回報(即賦予本集團指導被投資方進行相關活動之現有能力之現時權利)時，則獲得控制權。

於一般情況下均存在多數投票權形成控制權之推定。當本集團擁有被投資方不足多數之投票權或類似權利，本集團會省覽所有相關事實及情況以評估其是否對被投資方擁有權力，包括：

(a) 與被投資方其他投票權持有人之合約安排；

(b) 其他合約安排所產生之權利；及

(c) 本集團之投票權及潛在投票權。

附屬公司的財務報表乃於與本集團相同之報告期內採納一致的會計政策編製。附屬公司業績是自本集團取得控制權當日起進行綜合列賬，且持續綜合列賬直至該控制權終止當日為止。

損益及其他全面收益的各個組成部分歸屬於本集團母公司之擁有人及非控股權益，即使此舉會導致非控股權益有虧絀結餘。所有有關本集團各成員公司間之交易之集團內部公司間資產及負債、權益、收入、開支及現金流量會於綜合列賬時全數抵銷。

倘事實及情況顯示上文所述三項控制因素的一項或多項出現變化，本集團會重新評估其是否控制被投資方。並無失去控制權之附屬公司擁有權權益變動以權益交易入賬。

2.1 BASIS OF PREPARATION (Continued)

Basis of consolidation (Continued)

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, any non-controlling interest and exchange fluctuation reserve; and recognises the fair value of any investment retained and any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised HKFRSs for the first time for the current year's consolidated financial statements.

HKFRS 17	Insurance Contracts
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies
Amendments to HKAS 8	Definition of Accounting Estimates
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to HKAS 12	International Tax Reform – Pillar Two Model Rules

The nature and the impact of the revised HKFRSs that are applicable to the Group are described below:

(a) Amendments to HKAS 1 require entities to disclose their material accounting policy information rather than their significant accounting policies. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. Amendments to HKFRS Practice Statement 2 *Making Materiality Judgements* provide non-mandatory guidance on how to apply the concept of materiality to accounting policy disclosures. The Group has disclosed the material accounting policy information in note 2 to the financial statements. The amendments did not have any impact on the measurement, recognition or presentation of any items in the Group's financial statements.

2.1 編製基準 (續)

綜合基準 (續)

倘本集團失去對附屬公司之控制權，則終止確認相關資產(包括商譽)、負債、任何非控股權益及外匯波動儲備；及確認所保留任何投資之公允價值及損益中任何因此產生之盈餘或虧絀。先前已於其他全面收益內確認之本集團應佔部分重新分類至損益或保留溢利(如適當)，基準與本集團直接出售相關資產或負債所需使用者相同。

2.2 會計政策及披露變動

本集團在本年度的綜合財務報表中首次採用以下經修訂的香港財務報告準則。

香港財務報告準則第17號	保險合約
香港會計準則第1號及香港財務報告準則實務報告第2號的修訂	會計政策的披露
香港會計準則第8號的修訂	會計估計的定義
香港會計準則第12號的修訂	與單一交易所產生資產及負債有關的遞延稅項
香港會計準則第12號的修訂	國際稅收改革－支柱二規則範本

適用於本集團的經修訂香港財務報告準則的性質及影響如下：

(a) 香港會計準則第1號的修訂規定實體披露其重大會計政策資料，而非重大會計政策。倘與計入實體財務報表的其他資料共同考慮時，其可合理地預期影響一般用途財務報表主要使用者基於該等財務報表所作出的決定時，則會計政策資料屬重大。香港財務報告準則實務報告第2號的修訂*作出重要性判斷*就如何應用會計政策披露重大性的概念提供非強制性指引。本集團已於財務報表附註2披露重大會計政策資料。該等修訂對本集團財務報表內任何項目的計量、確認或呈列均無任何影響。

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (Continued)

(b) Amendments to HKAS 8 clarify the distinction between changes in accounting estimates and changes in accounting policies. Accounting estimates are defined as monetary amounts in financial statements that are subject to measurement uncertainty. The amendments also clarify how entities use measurement techniques and inputs to develop accounting estimates. Since the Group's approach and policy align with the amendments, the amendments had no impact on the Group's financial statements.

(c) Amendments to HKAS 12 *Deferred Tax related to Assets and Liabilities arising from a Single Transaction* narrow the scope of the initial recognition exception in HKAS 12 so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences, such as leases and decommissioning obligations. Therefore, entities are required to recognise a deferred tax asset (provided that sufficient taxable profit is available) and a deferred tax liability for temporary differences arising from these transactions. The amendments did not have any material impact on the financial position or performance of the Group.

(d) Amendments to HKAS 12 International Tax Reform – Pillar Two Model Rules introduce a mandatory temporary exception from the recognition and disclosure of deferred taxes arising from the implementation of the Pillar Two model rules published by the Organisation for Economic Co-operation and Development. The amendments also introduce disclosure requirements for the affected entities to help users of the financial statements better understand the entities' exposure to Pillar Two income taxes, including the disclosure of current tax related to Pillar Two income taxes separately in the periods when Pillar Two legislation is effective and the disclosure of known or reasonably estimable information of their exposure to Pillar Two income taxes in periods in which the legislation is enacted or substantively enacted but not yet in effect. The Group has applied the amendments retrospectively. Since the Group did not fall within the scope of the Pillar Two model rules, the amendments did not have any impact to the Group.

2.2 會計政策及披露變動 (續)

(b) 香港會計準則第8號的修訂闡明會計估計變動與會計政策變動的區別。會計估計定義為財務報表內面臨計量不確定性的金錢金額。該等修訂亦闡明實體如何使用計量技術及輸入數據得出會計估計。由於本集團的方法及政策與該等修訂一致，因此該等修訂對本集團的財務報表並無影響。

(c) 香港會計準則第12號的修訂*與單一交易所產生資產及負債有關的遞延稅項*收窄香港會計準則第12號中初步確認豁免的範圍，致使其不再適用於產生相等應課稅及可扣減暫時差異的交易，如租賃及退役責任。因此，實體須就該等交易產生的暫時差異確認遞延稅項資產(前提為有足夠應課稅溢利)及遞延稅項負債。該等修訂對本集團的財務狀況或業績並無任何重大影響。

(d) 香港會計準則第12號的修訂國際稅收改革－支柱二規則範本從因實施經濟合作與發展組織頒佈的支柱二規則範本產生的遞延稅項的確認及披露中引入強制性暫時豁免。該等修訂亦引入受影響主體的披露要求，以幫助財務報表使用者更好地了解實體面臨的支柱二所得稅的風險，包括在支柱二立法生效期間單獨披露與支柱二所得稅相關的當期稅項，以及在立法頒佈或實質性頒佈但尚未生效期間披露其已知或合理估計的支柱二所得稅風險信息。本集團已追溯應用該等修訂。由於本集團不屬於支柱二規則範本的範圍，因此該等修訂對本集團並無任何影響。

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied any new and revised HKFRSs, that have been issued but are not yet effective for the accounting year ended 31 March 2024, in these consolidated financial statements.

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application. So far, the Group considers that these new and revised HKFRSs are unlikely to have a significant impact on the Group's results of operations and financial position.

2.3 已頒佈但尚未生效之香港財務報告準則

截至2024年3月31日止會計年度，本集團並未於此等綜合財務報表內應用任何已頒佈但尚未生效之新訂及經修訂香港財務報告準則。

本集團正在評估首次應用該等新訂及經修訂香港財務報告準則的影響。迄今為止，本集團認為該等新訂及經修訂香港財務報告準則不大可能會對本集團的經營業績及財務狀況產生重大影響。

2.4 MATERIAL ACCOUNTING POLICIES

Fair value measurement

The Group measures its financial assets at fair value through profit or loss, debt investments at fair value through profit or loss, and equity investments at fair value through other comprehensive income at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

2.4 重大會計政策

公允價值計量

本集團於各報告期末按公允價值計量其按公允價值計入損益之金融資產、按公允價值計入損益之債務投資及按公允價值計入其他全面收益之股本投資。公允價值為於計量日期在市場參與者之有序交易中因出售資產而收取或因轉讓負債而支付之價格。公允價值計量乃基於假設出售資產或轉讓負債之交易於資產或負債之主要市場發生，或如並無主要市場，則於資產或負債之最有利市場發生。主要或最有利市場須為本集團可進入之市場。資產或負債之公允價值乃使用市場參與者於對資產或負債進行定價時所使用之假設予以計量（假設市場參與者按其最佳經濟利益行事）。

本集團採用適用於不同情況且具備充分數據以供計量公允價值之估值技術，以最大限度使用相關可觀察輸入數據及盡量減少使用不可觀察輸入數據。

2.4 MATERIAL ACCOUNTING POLICIES (Continued)

Fair value measurement (Continued)

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly

Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, financial assets and deferred tax assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset (e.g., a headquarters building) is allocated to an individual cash-generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

2.4 重大會計政策 (續)

公允價值計量 (續)

公允價值於綜合財務報表計量或披露之所有資產及負債，乃根據對整體公允價值計量而言屬重大之最低層級輸入數據於公允價值等級分類，說明如下：

第一級 – 基於相同資產或負債於活躍市場之報價（未經調整）

第二級 – 基於對公允價值計量而言屬重大之最低層級輸入數據可觀察（不論直接或間接）之估值技術

第三級 – 基於對公允價值計量而言屬重大之最低層級輸入數據不可觀察之估值技術

就按經常性基準於綜合財務報表確認之資產及負債而言，本集團透過於各報告期末重新評估分類（基於對整體公允價值計量而言屬重大之最低層輸入數據）以釐定不同層級之間是否發生轉撥。

非金融資產之減值

倘一項資產（存貨、金融資產及遞延稅項資產除外）存在減值跡象，或需要進行年度減值測試，則會估計資產之可收回金額。資產可收回金額按該資產或現金產生單位之使用價值與其公允價值減出售成本兩者中之較高者計算，並按個別資產釐定，除非該資產產生之現金流入基本上不能獨立於其他資產或資產組別所產生之現金流入，在該情況下，可收回金額將按該資產所屬現金產生單位釐定。

在測試現金產生單位的減值時，如果企業資產（如總部大樓）的賬面金額能夠在合理且一致的基礎上分配，則該資產的部分賬面金額會被分配至個別現金產生單位，否則會被分配至最小現金產生單位組合。

減值虧損僅於資產賬面值超過其可收回金額時方會確認。於評估使用價值時，估計未來現金流量採用反映當前市場對貨幣時間價值及資產特定風險之評估之稅前折現率折現至其現值。減值虧損按與該減值資產功能相符之開支類別於其產生期間之損益表中扣除。

2.4 MATERIAL ACCOUNTING POLICIES (Continued)

Impairment of non-financial assets (Continued)

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

Related parties

A party is considered to be related to the Group if:

(a) the party is a person or a close member of that person's family and that person:

(i) has control or joint control over the Group;

(ii) has significant influence over the Group; or

(iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

(b) the party is an entity where any of the following conditions applies:

(i) the entity and the Group are members of the same group;

(ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);

(iii) the entity and the Group are joint ventures of the same third party;

(iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;

(v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;

(vi) the entity is controlled or jointly controlled by a person identified in (a);

(vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and

(viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

2.4 重大會計政策 (續)

非金融資產之減值 (續)

本公司於各報告期末評估是否有跡象顯示先前確認之減值虧損可能已不存在或可能已減少。倘存在上述跡象，則會估計可收回金額。先前確認之資產（商譽除外）減值虧損僅於用以釐定該資產可收回金額之估計出現變動時方予撥回，惟撥回金額不得高於倘過往年度並無就該資產確認減值虧損情況下原應釐定之賬面值（扣除任何折舊）。該減值虧損撥回計入其產生期間之損益表中。

關聯方

倘符合以下情況，有關人士將被視為與本集團有關連：

(a) 該人士為以下人士或其近親：

(i) 對本集團具有控制權或共同控制權；

(ii) 對本集團具有重大影響力；或

(iii) 為本集團或本集團母公司之主要管理層成員；

或

(b) 該人士為符合下列任何條件之實體：

(i) 該實體與本集團屬同一集團之成員公司；

(ii) 實體為另一實體（或另一實體之母公司、附屬公司或同系附屬公司）之聯營公司或合營企業；

(iii) 該實體與本集團為同一第三方之合營企業；

(iv) 實體為第三方實體之合營企業，而另一實體為該第三方實體之聯營公司；

(v) 該實體為本集團或與本集團關聯之實體就僱員福利設立之離職後福利計劃；

(vi) 該實體由(a)項所列人士控制或共同控制；

(vii) (a)(i)項所列人士對該實體具有重大影響力或為該實體（或該實體之母公司）之主要管理層成員；及

(viii) 該實體或其所屬集團之任何成員公司，向本集團或本集團之母公司提供主要管理層服務。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	Over the period of the lease
Building services and support facilities	10%
Information technology facilities	20%
Centres equipment	20% – $33^{1}/_{3}$%
Leasehold improvements	10%
Furniture and equipment	10% – 20%
Motor vehicles	20%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress is stated at cost less any impairment losses, and is not depreciated. It is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

2.4 重大會計政策 (續)

物業、機器及設備以及折舊

物業、機器及設備按成本減累計折舊及任何減值虧損列賬。物業、機器及設備項目之成本由其購買價以及使該資產達致其營運狀況及運至地點作擬定用途之任何直接應佔成本組成。

物業、機器及設備項目投產後所產生之支出（例如維修及保養費）一般於其產生期間在損益表中扣除。於符合確認標準之情況下，用於重大檢測之支出將於該資產之賬面值中撥充資本，列作重置項目。倘物業、機器及設備之重要部分需不時更換，則本集團會將該等部分確認為具有特定可使用年期之個別資產，並予以相應折舊。

折舊於估計可使用年期按直線法計算，將各項物業、機器及設備成本撇銷至剩餘價值。就此所採用之主要年率如下：

樓宇	按租期
樓宇服務與支援設施	10%
資訊科技設施	20%
中心設備	20% – $33^{1}/_{3}$%
租賃物改良工程	10%
傢俬及設備	10% – 20%
車輛	20%

倘物業、機器及設備項目中部分之可使用年期不同，該項目之成本按合理基準分攤至有關部分，而各部分均單獨計提折舊。剩餘價值、可使用年期及折舊方法將至少於各財政年度末檢討及作出調整（如適用）。

物業、機器及設備（包括任何初步確認之重大部分）於出售時或預期使用或出售有關項目概無產生未來經濟利益時終止確認。資產出售或報廢之任何收益或虧損，為銷售所得款項淨額與有關資產賬面值之差額，並於其終止確認年度在損益表中確認。

在建工程乃按成本減任何減值虧損列賬，並不予折舊。其於竣工且可供使用時將重新分類至適當之物業、機器及設備類別。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease terms.

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

(b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

2.4 重大會計政策 (續)

租賃

本集團於合約開始時評估合約是否為租賃或包含租賃。倘合約轉讓於一段時間內控制已識別資產使用的權利以換取代價，則該合約為租賃或包含租賃。

本集團作為承租人

本集團對所有租賃採用單一確認及計量方法，惟短期租賃及低價值資產租賃除外。本集團確認用於支付租賃款項的租賃負債及代表相關資產使用權的使用權資產。

(a) 使用權資產

使用權資產於租賃開始日期(即相關資產可供使用日期)確認。使用權資產按成本減累計折舊及任何減值虧損計量，並可就任何租賃負債重新計量予以調整。使用權資產的成本包括已確認租賃負債金額、已產生初始直接成本以及於開始日期或之前所作出租賃付款減任何已收取租賃優惠。使用權資產按直線法於租期內折舊。

倘租賃資產的擁有權於租期完結前轉讓予本集團，或成本反映購買權獲行使，則使用資產的估計可使用年期計算折舊。

(b) 租賃負債

租賃負債於租賃開始日期按於租期內作出之租賃付款現值確認。租賃付款包括固定付款(包括實質固定付款)減任何應收租賃優惠、取決於某一指數或比率之可變租賃付款及預期根據在剩餘價值擔保中將支付之金額。租賃付款亦包括本集團合理確定行使購買選擇權之行使價，以及倘租期反映了本集團行使終止租賃選擇權，則須就終止租賃支付的罰款。並非取決於某一指數或比率之可變租賃付款於觸發付款之事件或狀況出現期間確認為開支。

於計算租賃付款現值時，由於租賃中所隱含之利率不易釐定，本集團則於租賃開始日期使用其遞增借貸利率。於開始日期後，租賃負債金額增加，以反映利息增加及就所付之租賃付款減少。此外，倘出現修改、租期變動、租賃付款變動(如指數或比率變動所產生之未來租賃付款變動)或購買相關資產之選擇權評估更改，則租賃負債之賬面值將重新計量。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Leases (Continued)

Group as a lessee (Continued)

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment and laptop computers that are considered to be of low value.

Lease payments on short-term leases are recognised as an expense on a straight-line basis over the lease term.

Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

2.4 重大會計政策 (續)

租賃 (續)

本集團作為承租人(續)

(c) 短期租賃及低價值資產租賃

本集團將短期租賃確認豁免應用於其短期租賃(即自開始日期起租期為12個月或以下且不包含購買選擇權的租賃)。其亦對被認為屬低價值的辦公設備及筆記本電腦的租賃應用低價值資產租賃確認豁免。

短期租賃的租賃付款於租期內按直線法確認為開支。

本集團作為出租人

當本集團為出租人時，在租賃開始時(或發生租賃變更時)將其每項租賃分類為經營租賃或融資租賃。

本集團不轉移與資產所有權有關的絕大部分風險及回報的租賃分類為經營租賃。當合約包含租賃及非租賃組成部分時，本集團以相對獨立的售價為基礎將合約中的代價分配至各組成部分。租金收入在租期內按直線法入賬，且由於其經營性質而計入損益表的收入內。磋商及安排經營租賃所產生的初始直接成本加入租賃資產的賬面值中，並在租期內以與租金收入相同的基礎確認。或然租金在其賺取的期間內確認為收入。

短期租賃及低價值資產租賃的租賃付款於租期內按直線法確認為開支。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under HKFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income ("OCI"), it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

Purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset.

2.4 重大會計政策 (續)

投資及其他金融資產

初步確認及計量

金融資產在初步確認時乃分類為其後按攤銷成本、按公允價值計入其他全面收益以及按公允價值計入損益計量。

金融資產在初步確認時之分類取決於其合約現金流量特徵以及本集團管理該等金融資產之業務模式。除不包含重要融資成分或本集團已採取不調整重大融資成分影響之可行權宜方法之應收賬款外，本集團初步按其公允價值加交易成本（如屬並非按公允價值計入損益之金融資產）計量金融資產。不包含重要融資成分或本集團已採取可行權宜方法之應收賬款根據下文「收入確認」所載政策按香港財務報告準則第15號所釐定之交易價格計量。

為使金融資產按攤銷成本或按公允價值計入其他全面收益（「其他全面收益」）進行分類及計量，需產生僅為支付本金及未償還本金之利息（「僅為支付本金及利息」）之現金流量。現金流量並非僅為支付本金及利息的金融資產按公允價值計入損益分類及計量，而不論業務模式。

本集團管理金融資產之業務模式指其如何管理其金融資產以產生現金流量。業務模式釐定現金流量是否來自收取合約現金流量、出售金融資產或兩者同時進行。按攤銷成本分類及計量的金融資產於以持有金融資產為目標的業務模式內持有，旨在收取合約現金流量，而按公允價值計入其他全面收益分類及計量的金融資產於旨在持有以收取合約現金流量及出售的業務模式內持有。並非以上述業務模式內持有的金融資產按公允價值計入損益分類及計量。

按一般市場規例或慣例須於指定之期間交付資產之金融資產買賣會於交易日（即本集團承諾買賣該資產之日）確認。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under HKAS 32 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to the statement of profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on the equity investments are also recognised as other income in the statement of profit or loss when the right of payment has been established.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

2.4 重大會計政策 (續)

投資及其他金融資產 (續)

其後計量

金融資產之其後計量取決於其下列分類：

按攤銷成本列賬之金融資產（債務工具）

按攤銷成本列賬之金融資產其後使用實際利率法計量並可能受減值影響。當資產終止確認、修訂或減值時，收益及虧損於損益表中確認。

指定按公允價值計入其他全面收益之金融資產（股本投資）

於初步確認後，倘股本投資符合香港會計準則第32號*金融工具：呈列*項下之股本定義，且並非持作買賣，本集團可選擇不可撤回地將其股本投資分類作指定按公允價值計入其他全面收益之股本投資。分類乃按個別工具基準而釐定。

該等金融資產之收益及虧損永不重新計入至損益表。當支付權確立時，股息會於損益表確認為其他收入，惟倘本集團受惠於該等所得款項作為收回部分金融資產成本則作別論，在此情況下，有關收益會入賬為其他全面收益。指定按公允價值計入其他全面收益之股本投資無須進行減值評估。

按公允價值計入損益之金融資產

按公允價值計入損益之金融資產按公允價值於財務狀況表入賬，而公允價值變動淨值於損益表確認。

此類別包括衍生工具及股本投資，而本集團並無不可撤銷地選擇按公允價值計入其他全面收益進行分類。當支付權確立時，股本投資之股息亦於損益表確認為其他收入。

嵌入於混合合約（包含金融資產主合約）之衍生工具並非單獨入賬。金融資產主合約連同嵌入式衍生工具須全部分類為按公允價值計入損益之金融資產。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates, if and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

2.4 重大會計政策 (續)

終止確認金融資產

金融資產(或(倘適用)一項金融資產之一部分或一組類似金融資產之一部分)主要在下列情況下終止確認(即從本集團之綜合財務狀況表刪除):

- 自該項資產收取現金流量之權利已屆滿;或
- 本集團已轉讓其自該項資產收取現金流量之權利,或已承擔「轉付」安排項下悉數向第三方支付所收取現金流量之責任,且並無出現重大延誤;及(a)本集團已轉讓該項資產之絕大部分風險及回報,或(b)本集團並無轉讓或保留該項資產之絕大部分風險及回報,惟已轉讓該項資產之控制權。

倘本集團已轉讓其自該項資產收取現金流量之權利或已訂立轉付安排,其會評估其是否已保留該項資產所有權之風險及回報以及保留程度。倘並無轉讓或保留該項資產之絕大部分風險及回報或轉讓該項資產之控制權,本集團將於其持續參與程度內繼續確認已轉讓資產。在此情況下,本集團亦確認相關負債。已轉讓資產及相關負債按可反映本集團所保留權利及責任之基準計量。

以就所轉讓資產作出擔保之形式進行之持續參與,按該項資產之原賬面值及本集團或須償還之代價金額上限(以較低者為準)計量。

金融資產減值

本集團確認對並非按公允價值計入損益之所有債務工具之預期信貸虧損(「預期信貸虧損」)撥備。預期信貸虧損乃基於根據合約到期之合約現金流量與本集團預期收取之所有現金流量之間的差額而釐定,並以原實際利率之近似值折現。預期現金流量將包括出售所持抵押之現金流量或組成合約條款之其他信貸提升措施。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information. The Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables which apply the simplified approach as detailed below.

Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs

Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs

Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

2.4 重大會計政策 (續)

金融資產減值 (續)

一般方法

預期信貸虧損分兩個階段進行確認。就自初步確認起未有顯著增加之信貸風險而言,預期信貸虧損提供予由未來12個月內可能發生違約事件而導致之信貸虧損(12個月預期信貸虧損)。就自初步確認起已經顯著增加之信貸風險而言,不論何時發生違約,於餘下風險年期內之預期信貸虧損均須計提虧損撥備(全期預期信貸虧損)。

於各報告日期,本集團評估金融工具信貸風險是否自初步確認以來大幅上升。於作出評估時,本集團會比較於報告日期金融工具發生違約之風險與於初步確認日期金融工具發生違約之風險及本集團會考慮合理可靠、毋須付出過多成本或努力即可獲得之資料,包括過往資料及前瞻性資料。本集團認為當合約付款逾期超過30日,信貸風險已大幅增加。

本集團會在合約付款逾期90日時將金融資產視為違約。然而,在若干情況下,倘內部或外部資料顯示,在沒有計及本集團任何現有信貸提升措施前,本集團不大可能悉數收取未償還合約款項,則本集團亦可認為金融資產將會違約。金融資產於無合理期望可收回合約現金流量時撇銷。

按攤銷成本列賬之金融資產按一般方法進行減值,並就計量預期信貸虧損於下列階段進行分類,惟下文詳述應用簡化法之應收賬款除外。

階段一 – 金融工具之信貸風險自初步確認以來並無顯著增加,其虧損撥備按等同12個月預期信貸虧損之金額計量

階段二 – 金融工具之信貸風險自初步確認以來顯著增加但並非信貸減值金融資產,其虧損撥備按等同全期預期信貸虧損之金額計量

階段三 – 於報告日期為信貸減值之金融資產(但並非購買或源生信貸減值),其虧損撥備按等同全期預期信貸虧損之金額計量

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

Simplified approach

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For trade receivables that contain a significant financing component and lease receivables, the Group chooses as its accounting policy to adopt the simplified approach in calculating ECLs with policies as described above.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings and payables.

All financial liabilities are recognised initially at fair value and net of directly attributable transaction costs.

Subsequent measurement of financial liabilities at amortised cost (trade and other payables, and borrowings)

After initial recognition, trade and other payables, and interest-bearing borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

2.4 重大會計政策 (續)

金融資產減值 (續)

簡化法

就不含重大融資成分之應收賬款或當本集團採取不調整重大融資成分影響之可行權宜方法而言，本集團於計算預期信貸虧損時採用簡化法。根據簡化法，本集團並無追蹤信貸風險之變化，而是於各報告日期根據全期預期信貸虧損確認虧損撥備。本集團已根據其過往信貸虧損經驗，建立撥備矩陣，並就債務人及經濟環境之特定前瞻性因素作出調整。

就包含重大融資成分之應收賬款及租賃應收款項而言，本集團選擇採用簡化法根據上述政策計算預期信貸虧損作為其會計政策。

金融負債

初步確認及計量

金融負債於初步確認時分類為貸款及借貸以及應付款項。

所有金融負債初步按公允價值確認，並扣除直接應佔交易成本。

按攤銷成本列賬之金融負債（應付賬款及其他應付款項以及借貸）的其後計量

於初步確認後，應付賬款及其他應付款項以及計息借貸其後採用實際利率法按攤銷成本計量，若折現影響並不重大，則按成本列賬。收益及虧損於負債終止確認時及透過實際利率攤銷過程在損益表內確認。

攤銷成本計及收購之任何折讓或溢價以及組成實際利率一部分之費用或成本計算。實際利率攤銷計入損益表之財務費用。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method. Net realisable value is based on estimated selling prices less any estimated costs of disposal.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at banks, and short-term highly liquid deposits with a maturity of generally within three months that are readily convertible into known amounts of cash, subject to an insignificant risk of changes in value and held for the purpose of meeting short-term cash commitments.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at banks, and short-term deposits as defined above, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

2.4 重大會計政策 (續)

終止確認金融負債

倘負債項下之責任獲履行或撤銷或屆滿，則終止確認金融負債。

倘現有金融負債由同一貸款人按有重大差別之條款所提供借貸取代，或現有負債之條款作出重大修訂，有關交換或修訂作為終止確認原有負債及確認新負債處理，相關賬面值之間的差額於損益表確認。

抵銷金融工具

倘當前有可依法強制執行之權利抵銷已確認金額，且有意以淨額結算或同時變現資產及清償負債，則金融資產與金融負債相互抵銷，淨額於綜合財務狀況表呈報。

存貨

存貨按成本與可變現淨值兩者中之較低者入賬。成本按加權平均成本法計算。可變現淨值按估計售價減任何估計出售成本計算。

現金及現金等值項目

財務狀況表內的現金及現金等值項目包括手持現金及銀行存款，以及為履行短期現金承諾而持有、通常於三個月內到期、可隨時轉換為已知現金數額且價值變動風險不大的高流動性短期存款。

就綜合現金流量表而言，現金及現金等值項目包括手持現金及銀行存款以及上文所界定的短期存款，減除須按要求償還及構成本集團現金管理組成部分之銀行透支。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit or loss net of any reimbursement.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of each reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period, taking into consideration interpretations and practices prevailing in the jurisdictions in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of each reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

2.4 重大會計政策 (續)

撥備

倘因過往事件導致現有債務(法定或推定)及日後可能需要資源流出以償還債務，則確認撥備，前提為對有關債務金額可以作出可靠估計。

當本集團預期部分或全部撥備可獲彌償時，該彌償會確認為個別資產，但僅於彌償基本上可確定時方予以確認。與撥備有關的開支在扣除任何彌償後於損益表中呈列。

倘折現影響重大，則確認之撥備金額為預期需用作償還債務之日後支出於各報告期末之現值。因時間推移而產生之折現現值增額，計入損益表之財務費用。

所得稅

所得稅包括即期及遞延稅項。有關損益外確認項目之所得稅於損益外(其他全面收益或直接於權益內)確認。

本期間及過往期間之即期稅項資產及負債根據於各報告期末已頒佈或實際上已頒佈之稅率(及稅法)，並考慮本集團經營所在司法權區之現行詮釋及慣例，按預期自稅務機關退回或付予稅務機關之金額計量。

遞延稅項採用負債法，就於各報告期末資產及負債之稅基與就財務申報之賬面值之間所有暫時差額作出撥備。

遞延稅項負債就所有應課稅暫時差額而確認，惟下列情況除外：

- 遞延稅項負債於初步確認商譽或並非業務合併且於進行時概不影響會計溢利或應課稅溢利或虧損之交易之資產或負債時產生，且不產生同等應課稅及可抵扣暫時性差異；及
- 就與於附屬公司投資相關之應課稅暫時差額而言，當能控制暫時差額之撥回時間，且暫時差額不大可能在可預見未來撥回。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Income tax (Continued)

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

2.4 重大會計政策 (續)

所得稅 (續)

遞延稅項資產就所有可扣稅暫時差額、未動用稅項抵免及任何未動用稅項虧損結轉而確認。遞延稅項資產於可能有應課稅溢利以動用可扣稅暫時差額、未動用稅項抵免及未動用稅項虧損結轉之情況下確認，惟下列情況除外：

- 當遞延稅項資產與初步確認並非業務合併且於進行時不影響會計溢利或應課稅溢利或虧損，且不產生同等應課稅及可抵扣暫時性差異之交易之資產或負債所產生可扣稅暫時差額有關；及
- 就與附屬公司投資相關之可扣稅暫時差額而言，遞延稅項資產僅於暫時差額可能於可預見未來撥回及可能有應課稅溢利可用作抵銷暫時差額之情況下確認。

遞延稅項資產之賬面值於各報告期末審閱，並予以下調直至不再可能有足夠應課稅溢利以動用全部或部分遞延稅項資產。未確認之遞延稅項資產會於各報告期末重新評估，並於有可能有足夠應課稅溢利以收回全部或部分遞延稅項資產之情況下予以確認。

遞延稅項資產及負債按預期於變現資產或清償負債期間適用之稅率計量，而該稅率基於各報告期末已頒佈或實際上已頒佈之稅率(及稅法)釐定。

僅當本集團有可合法強制執行權利，可將即期稅項資產與即期稅項負債抵銷，且遞延稅項資產與遞延稅項負債與同一稅務機關對同一應稅實體或於各未來期間預期有大額遞延稅項負債或資產需要結算或清償時，擬按淨額基準結算即期稅項負債及資產或同時變現資產及結算負債之不同稅務實體徵收之所得稅相關，則遞延稅項資產與遞延稅項負債可予抵銷。

政府補助金

政府補助金於可合理保證將收取補助金且所有附帶條件將獲遵守時按公允價值確認。當補助金與開支項目相關時，則於其擬補償之成本支銷之期間按系統基準確認為收入。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Revenue recognition

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Hotel and management services

Revenue from the provision of hotel and management services is recognised over the scheduled period on a straight-line basis because the customer simultaneously receives and consumes the benefits provided by the Group.

Revenue from food and beverages

Revenue from the sale of food and beverages is recognised at the point in time when the control of the assets is transferred to the buyer, generally upon consumption of the food and beverage items by the customer.

Other facilities services

Revenue from promotion, additional air-conditioning and chilled water charge, license fee and other facilities charge is recognised over time as services are rendered if the customer simultaneously receives and consumes the benefits provided by the Group.

Revenue from event and venue fee, vetting and coordination fee, tenant bus ticket and other premise fee is recognised at the point in time when the customer has obtained control of the service, generally when the services are rendered.

2.4 重大會計政策 (續)

收入確認

客戶合約收入

客戶合約收入於貨品或服務之控制權轉移至客戶時確認，有關金額反映本集團預期就交換該等貨品或服務有權獲得之代價。

當合約中之代價包括可變金額時，估計代價金額將為本集團有權以換取將貨品或服務轉移至客戶之金額。可變代價在合約開始時估計並受到限制，直至與可變代價有關之不確定性其後得以解決時，很有可能所確認累計收益金額中不會出現重大收入撥回為止。

倘合約載有向客戶提供超過一年之貨品或服務轉讓之重大融資利益之融資部分，則收入按應收賬款之現值計量，並使用反映於本集團與客戶之間在合約開始時之獨立融資交易之折現率進行折現。倘合約載有向本集團提供超過一年之重大融資利益之融資部分，則根據該合約確認之收入包括根據實際利率法合約負債附有之利息開支。就客戶付款與轉讓承諾貨品或服務之間的期限為一年或更短之合約而言，交易價格不會使用香港財務報告準則第15號之可行權宜方法就重大融資部分之影響作出調整。

酒店及管理服務

提供酒店及管理服務之收入於預定期間內以直線法確認，原因為客戶同時接收及消耗本集團提供之利益。

食品及飲料收入

銷售食品及飲料之收入於資產控制權轉移予買方時（通常於客戶消耗食品及飲料後）確認。

其他設施服務

推廣、額外空調及冷凍水費、牌照費及其他設施費用之收入於提供服務時隨著時間推移而確認（倘客戶同時收取及消耗本集團提供之利益）。

活動及場地費、審批及統籌費、租戶巴士車票及其他物業費用之收入於客戶獲得服務控制權之時間點（通常於提供服務時）確認。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Revenue recognition (Continued)

Revenue from other sources

Rental income is recognised on a time proportion basis over the lease terms. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are incurred.

Revenue from the car park fee is recognised when the services are rendered.

Other incidental income and services income are recognised when the income is entitled and services are rendered.

Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

Employee benefits

Retirement benefit scheme

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees. Contributions are made based on a percentage of the employees' basic salaries and are charged to profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

2.4 重大會計政策 (續)

收入確認 (續)

其他來源之收入

租金收入於租約期按時間比例確認。並非取決於某項指數或收費率的可變租賃付款於產生時的會計期間內確認為收入。

泊車費收入於提供服務時確認。

其他雜項收入及服務收入於獲取收入及提供服務時確認。

其他收入

利息收入按應計基準以實際利率法，透過採用將金融工具在預期可使用年期（或較短期間）（倘適用）之估計未來現金收入準確折現至金融資產賬面淨值之比率予以確認。

合約負債

在本集團轉移有關貨品或服務前，合約負債於從客戶收取付款或付款到期時（以較早者為準）確認。合約負債於本集團履行合約時（即向客戶轉移有關貨品或服務的控制權時）確認為收入。

僱員福利

退休福利計劃

根據強制性公積金計劃條例，本集團為所有僱員設立界定供款強制性公積金退休福利計劃（「強積金計劃」）。供款金額按僱員基本薪金之某個百分比計算，並於根據強積金計劃規則成為應付時自損益扣除。強積金計劃之資產與本集團之資產分開持有，存放於獨立管理之基金內。本集團向強積金計劃作出之僱主供款會全數歸屬於僱員。

借貸成本

可直接歸屬於收購、建設或生產合資格資產（即需要一段頗長時間方可用作擬定用途或銷售的資產）的借貸成本予以資本化，作為該等資產部分成本。該等借貸成本的資本化於該等資產實質上達到擬定用途或銷售狀態時終止。所有其他借貸成本於產生期間予以支銷。借貸成本包括實體就借貸資金而產生的利息及其他成本。

2.4 MATERIAL ACCOUNTING POLICIES (continued)

Foreign currency transactions

These consolidated financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of each reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

3. SIGNIFICANT ACCOUNTING ESTIMATES

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Estimation uncertainties

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Impairment of non-financial assets

The Group performs reviews for impairment of non-financial assets whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable.

The Group reviews certain indicators of potential impairment of these assets such as reported sales and purchase prices, market demand and general market conditions. The Group considers "Buildings held for rental", "Hotel building" and "Building services and support facilities" as a portfolio of assets and identifies the cash-generating unit to which the portfolio of assets belongs by referring to the valuation performed by independent professional valuers, after taking into consideration the net income allowing for reversionary potential. The assumptions adopted in the property valuation are based on the market conditions existing at the end of the reporting period, with reference to current market sales prices and the appropriate capitalisation rate.

2.4 重大會計政策 (續)

外幣交易

該等綜合財務報表以本公司之功能貨幣港元呈列。本集團旗下各實體自行決定其本身之功能貨幣，而各實體綜合財務報表內之項目採用該功能貨幣計量。本集團旗下實體記錄之外幣交易初步採用其各自於交易日期當時有效之功能貨幣匯率記錄。以外幣計值之貨幣資產與負債按於各報告期末規定之功能貨幣匯率換算。結算或換算貨幣項目產生之差額均於損益內確認。按外幣歷史成本計量之非貨幣項目採用初步交易日期之匯率換算。

就終止確認與預付代價有關之非貨幣資產或非貨幣負債之相關資產、開支或收入而言，於釐定初步確認之匯率時，初步交易日期為本集團初步確認預付代價所產生之非貨幣資產或非貨幣負債之日期。倘有多筆預付付款或收款，本集團就每筆預付代價之付款或收款分別釐定交易日期。

3. 重大會計估計

於編製本集團綜合財務報表時，管理層須作出影響所申報收入、開支、資產與負債金額及其隨附之披露，以及或然負債披露之判斷、估計及假設。有關假設及估計具有不確定性，可能導致日後須就受影響之資產或負債賬面值作出重大調整。

估計不確定因素

產生須對下一個財政年度資產與負債賬面值作出重大調整之重大風險之日後相關主要假設及於報告期末其他主要估計不確定性來源說明如下。

非金融資產之減值

每當出現顯示資產之賬面值未能收回之事件或情況變化時，本集團則會對非金融資產減值進行審閱。

本集團會檢討該等資產若干潛在減值跡象，如所申報買賣價格、市場需求及一般市況。本集團將「持作出租樓宇」、「酒店樓宇」及「樓宇服務及支援設施」視為一個資產組合，並經計及收入淨額及復歸潛力後參考獨立專業估值師之估值，確定該資產組合所屬之現金產生單位。物業估值所採用之假設以報告期末現存之市況為依據，並參考當時市場成交價及合適資本化比率。

3. SIGNIFICANT ACCOUNTING ESTIMATES (Continued)

Estimation uncertainties (Continued)

Impairment of non-financial assets (Continued)

Based on the Group's best estimates, provision for impairment loss on the non-financial assets is not necessary.

Investments in securities

The Group follows the guidance of HKFRS 9 on initial classification of non-derivative financial assets with fixed or determinable payments and fixed maturity as financial assets at amortised cost if the Group has the intention and ability to hold such investments to maturity; or at fair value through profit or loss if the investments are managed by external fund managers and their performance is evaluated on a fair value basis, and information about the investments is provided internally on that basis to the Group's key management.

For financial assets at amortised cost, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than for specific circumstances for example, selling financial assets with an insignificant amount close to maturity, it will be required to reclassify the entire class as debt investments at fair value through other comprehensive income. The investments would, therefore, be measured at fair value not at amortised cost.

For investments designated as at fair value through profit or loss, the Group engages external fund managers to manage the investment portfolio which is evaluated and reported internally on a fair value basis. Accordingly, these investments are designated as at fair value through profit or loss and are stated at fair value with subsequent changes in fair value recognised in the consolidated statement of profit or loss.

Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the financial services, media and retail sectors, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 18 to the consolidated financial statements.

3. 重大會計估計 (續)

估計不確定因素 (續)

非金融資產之減值 (續)

根據本集團之最佳估計，毋須對非金融資產之減值虧損作出撥備。

證券投資

本集團按照香港財務報告準則第9號之指引，將有固定或可釐定付款並有固定到期日之非衍生金融資產初步分類為按攤銷成本列賬之金融資產(倘本集團有意向及能力持有該等投資至到期日)或按公允價值計入損益之金融資產(倘該等投資由外聘基金經理管理且其表現按公允價值基準評估，而有關該等投資之資料乃按此基準內部呈報予本集團主要管理人員)。

就按攤銷成本列賬之金融資產而言，本集團評估其是否有意向及能力持有該等投資至到期日。倘除特定情況(例如於臨近到期日出售少量金融資產)外，本集團無法持有該等投資至到期日，則整個類別須重新分類為按公允價值計入其他全面收益之債務投資。因此，該等投資將按公允價值而非攤銷成本計量。

就指定按公允價值計入損益之投資而言，本集團委聘外聘基金經理負責管理按公允價值基準進行評估及作內部報告之投資組合。因此，該等投資乃指定按公允價值計入損益，並按公允價值列賬，而其後出現之公允價值變動則於綜合損益表內確認。

應收賬款之預期信貸虧損撥備

本集團使用撥備矩陣計算應收賬款之預期信貸虧損。撥備率乃根據具有類似虧損模式(即按地理位置、產品類型、客戶類型及評級以及信用證及其他形式之信貸保險之覆蓋範圍)之多個客戶分部組別之逾期天數釐定。

撥備矩陣最初基於本集團之歷史觀察違約率作出。本集團將校準矩陣以調整歷史信貸虧損經驗與前瞻性資料。例如，倘預測經濟狀況(即國內生產總值)預期將在未來一年內惡化，可能導致金融服務、媒體及零售業違約數量增加，則歷史違約率將會調整。於各報告日期，本公司會更新歷史觀察違約率，並分析前瞻性估計之變化。

對歷史觀察違約率、預測經濟狀況及預期信貸虧損之間的相關性評估乃重大估計。預期信貸虧損之金額對情況變化及預測經濟狀況較為敏感。本集團之歷史信貸虧損經驗及預測經濟狀況亦可能無法代表未來客戶之實際違約。有關本集團應收賬款之預期信貸虧損的資料於綜合財務報表附註18披露。

3. SIGNIFICANT ACCOUNTING ESTIMATES (Continued)

Estimation uncertainties (Continued)

Fair value of Cyberport Macro Fund investments

The unlisted equity investments and unlisted debt investments have been valued based on the recent market transaction prices, market-based valuation techniques and expected cash flows discounted at current rates applicable for items with similar terms and risk characteristics. The valuations require the Group to make estimates about expected future cash flows, credit risk, volatility and discount rates, and to determine the comparable public companies (peers) and select the price multiple or enterprise value multiple. Hence, they are subject to uncertainty. The fair values of the unlisted equity investments and unlisted debt investments at 31 March 2024 were HK$78,188,704 (2023: HK$119,976,069) and HK$Nil (2023: HK$5,876,221), respectively. Further details are included in notes 16 and 31 to the consolidated financial statements.

Useful lives and residual values of items of property, plant and equipment

In determining the useful lives and residual values of items of property, plant and equipment, the Group has to consider various factors, such as technical or commercial obsolescence arising from change or improvements in the provision of services, or from a change in the market demand for the service output of the asset, the expected usage of the asset, the expected physical wear and tear, the care and maintenance of the asset, and legal or similar limits on the use of the asset. The estimation of the useful life of the asset is based on the experience of the Group with similar assets that are used in a similar way. An adjustment of depreciation is made if the estimated useful lives and/or residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed at the end of each reporting period based on changes in circumstances.

Leases – Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group "would have to pay", which requires estimation when no observable rates are available (such as the Group that does not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the Group's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the Company's stand-alone credit rating).

Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

3. 重大會計估計 (續)

估計不確定因素 (續)

數碼港投資創業基金投資之公允價值

非上市股本投資及非上市債務投資根據近期市場成交價、以市場為基準估值技巧及按適用於具類似條款及風險特徵的項目之現行利率貼現之預期現金流量進行估值。估值需要本集團對預期未來現金流量、信貸風險、波動性及貼現率進行估計並釐定可比較的公眾公司及選用價格倍數或企業估值倍數，因而具有不確定性。於2024年3月31日，非上市股本投資及非上市債務投資之公允價值分別為78,188,704港元 (2023年：119,976,069港元) 及零港元 (2023年：5,876,221港元)。進一步詳情載於綜合財務報表附註16及31。

物業、機器及設備項目之可使用年期及剩餘價值

於釐定物業、機器及設備項目之可使用年期及剩餘價值時，本集團須考慮多項因素，包括所提供服務變動或改進或資產服務輸出之市場需求變動使技術或商業過時、資產預期用途、預期實際損耗、資產維護保養以及資產使用之法律或類似限制。資產可使用年期之估計乃根據本集團就用途相似之類似資產之經驗作出。倘物業、機器及設備項目之估計可使用年期及／或剩餘價值有別於先前估計，則作出折舊調整。於各報告期末，本集團根據情況變動對可使用年期及剩餘價值進行檢討。

租賃 — 估計遞增借貸利率

本集團無法輕易釐定租賃內所隱含的利率，因此使用遞增借貸利率 (「遞增借貸利率」) 計量租賃負債。遞增借貸利率為本集團於類似經濟環境中為取得與使用權資產價值相近之資產，而以類似抵押品與類似期間借入所需資金應支付之利率。因此，遞增借貸利率反映了本集團「應支付」的利率，當無可觀察的利率時 (例如對於並無訂立融資交易之本集團而言) 或當須對利率進行調整以反映租賃之條款及條件時 (例如當租賃並非以本集團的功能貨幣訂立時)，則須作出利率估計。當可觀察輸入數據可用時，本集團使用可觀察輸入數據 (例如市場利率) 估算遞增借貸利率，並須作出若干實體特定之估計 (例如本公司的獨立信貸評級)。

遞延稅項資產

遞延稅項資產於可能有應課稅溢利可用於抵銷虧損之情況下始就未動用稅項虧損予以確認。管理層須根據未來應課稅溢利可能出現之時間及水平連同未來稅務規劃策略作出重大判斷，以釐定可予確認之遞延稅項資產金額。

4. REVENUE AND OTHER NET INCOME

An analysis of revenue is as follows:

4. 收入與其他收入淨額

收入之分析如下：

		2024 HK$ 港元	2023 HK$ 港元
Revenue from contracts with customers	*客戶合約收入*		
Income from hotel operation	酒店營運收入	**115,427,203**	42,538,055
Building management income	物業管理收入		
– Management fee income	– 管理費收入	**91,993,997**	93,953,219
– Other facilities income	– 其他設施收入	**42,984,190**	33,707,828
		250,405,390	170,199,102
Revenue from other sources	*其他來源之收入*		
Rental income	租金收入		
Variable lease payments that do not depend on an index or a rate	並不取決於某項指數或收費率之可變租賃付款	**3,440,212**	3,286,963
Other lease payments, including fixed payments	其他租賃付款，包括固定付款	**269,695,308**	225,120,185
		273,135,520	228,407,148
Car park fee income	泊車費收入	**14,486,311**	13,436,631
		287,621,831	241,843,779
		538,027,221	412,042,881

(a) Disaggregated revenue information for revenue from contracts with customers

(a) 客戶合約收入之分類收入資料

		2024 HK$ 港元	2023 HK$ 港元
Type of services	**服務類型**		
Income from hotel operation	酒店營運收入		
– Room income	– 客房收入	**63,111,481**	11,360,098
– Food and beverage income	– 食品及飲料收入	**52,315,722**	31,177,957
Building management income	物業管理收入		
– Management fee income	– 管理費收入	**91,993,997**	93,953,219
– Other facilities income	– 其他設施收入	**42,984,190**	33,707,828
Total revenue from contracts with customers	客戶合約收入總額	**250,405,390**	170,199,102

4. REVENUE AND OTHER NET INCOME (continued)

(a) Disaggregated revenue information for revenue from contracts with customers (continued)

4. 收入與其他收入淨額 (續)

(a) 客戶合約收入之分類收入資料 (續)

		2024 HK$ 港元	2023 HK$ 港元
Geographical markets	**地理市場**		
Hong Kong	香港	**250,405,390**	170,199,102
Timing of revenue recognition	**收入確認時間**		
Services transferred at a point in time	於某一個時間點轉移之服務	**85,449,936**	53,905,268
Services transferred over time	隨時間轉移之服務	**164,955,454**	116,293,834
Total revenue from contracts with customers	客戶合約收入總額	**250,405,390**	170,199,102

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

下表載列於本報告期所確認計入報告期初合約負債中之收入金額：

		2024 HK$ 港元	2023 HK$ 港元
Revenue recognised that was included in contract liabilities at the beginning of the reporting period:	確認計入報告期初合約負債中之收入：		
Income from hotel operation	酒店營運收入	**2,040,980**	1,106,162

(b) Performance obligations

Information about the Group's performance obligations is summarised below:

Income from hotel operation
The performance obligation is satisfied over time when services are rendered.

Revenue from food and beverages
The performance obligation is satisfied when the customer obtains control of the promised goods, being at the point when the customer consumes the food and beverages at the restaurants. Payment of the transaction is due immediately at the point when the customer consumes the food and beverages.

Management fee income
The performance obligation is satisfied over time as services are rendered.

Other facilities income
The performance obligation is satisfied over time or at the point in time as services are rendered.

(b) 履約責任

有關本集團履約責任之資料概述如下：

酒店營運收入
履約責任於提供服務時隨著時間推移而履行。

食品及飲料收入
履約責任於客戶取得承諾貨品之控制權時(即客戶在餐館消費食品及飲料時)履行。客戶消費食品及飲料時立即支付交易。

管理費收入
履約責任於提供服務時隨著時間推移而履行。

其他設施收入
履約責任隨著時間推移或於提供服務時履行。

4. REVENUE AND OTHER NET INCOME (continued)

(b) Performance obligations (continued)

The amounts of transaction prices allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) which amounted to HK$3,576,470 as at 31 March 2024 (2023: HK$2,040,980) are expected to be recognised within one year.

4. 收入與其他收入淨額 (續)

(b) 履約責任 (續)

於2024年3月31日，分配至剩餘履約責任(未獲履行或部分未獲履行)之交易價格為3,576,470港元(2023年：2,040,980港元)，預期將於一年內確認。

		2024 HK$ 港元	2023 HK$ 港元
Other net income	**其他收入淨額**		
Interest income from financial assets at amortised cost, net of amortisation of premium of HK$Nil (2023: HK$91,952)	按攤銷成本列賬之金融資產之利息收入，扣除溢價攤銷零港元(2023年：91,952港元)	**-**	316,887
Interest income from investments at fair value through profit or loss	按公允價值計入損益之投資利息收入	**17,575,484**	15,680,489
Interest income on bank deposits	銀行存款利息收入	**40,010,442**	6,930,337
Services income from fellow subsidiaries (Note)	同系附屬公司之服務收入(附註)	**4,201,654**	4,201,654
Net realised/unrealised gain/(losses) on investments at fair value through profit or loss	按公允價值計入損益之投資已變現／未變現收益／(虧損)淨額	**9,522,651**	(8,041,445)
Foreign exchange differences, net	外匯差額淨額	**(2,755,362)**	(3,680,335)
Government subsidies on rental waiver	豁免租金之政府資助津貼	**-**	61,713,927
Others	其他	**1,848,568**	1,358,196
		70,403,437	78,479,710

Note:

On 24 May 2000, a portion of the Inland Lot No. 8969 at Telegraph Bay, Pokfulam (the "Residential Portion") was assigned to Hong Kong Cyberport (Ancillary Development) Limited ("HKCADL"), a fellow subsidiary, by Hong Kong Cyberport Development Holdings Limited (the "immediate holding company"). Pursuant to the services agreement dated 25 October 2003 entered into between the Company and HKCADL, fixed monthly services income of HK$125,600 was received from HKCADL commencing from November 2003 for the provision of services by the Company to facilitate the operation of the Residential Portion. The fee was revised to HK$200,000 commencing from April 2006 and to HK$261,000 commencing from May 2008. The total amount received during the year was HK$3,132,000 (2023: HK$3,132,000).

Pursuant to the services agreement dated 12 March 2005 entered into between the Company and Skillful Limited, a fellow subsidiary, monthly services income was received for the provision of information technology and telecommunications services to the Residential Portion. The total amount received during the year was HK$1,069,654 (2023: HK$1,069,654).

附註：

於2000年5月24日，香港數碼港發展控股有公司(「直接控股公司」)向同系附屬公司香港數碼港(附屬發展)有限公司(「HKCADL」)批出薄扶林銅線灣內地段8969號其中一部分土地(「住宅部分」)。根據本公司與HKCADL所訂立日期為2003年10月25日之服務協議，本公司就住宅部分之營運提供服務，自2003年11月開始每月向HKCADL收取125,600港元之固定服務收入。自2006年4月及2008年5月起，此項收費分別修訂為每月200,000港元及261,000港元。本年度已收總額為3,132,000港元(2023年：3,132,000港元)。

根據本公司與同系附屬公司Skillful Limited所訂立日期為2005年3月12日之服務協議，本公司就住宅部分提供資訊科技及電訊服務而每月收取服務收入。本年度已收總額為1,069,654港元(2023年：1,069,654港元)。

5. STAFF COSTS

An analysis of staff costs is as follows:

5. 員工成本

員工成本之分析如下：

		2024 HK$ 港元	2023 HK$ 港元
Salaries and allowances	薪金及津貼	**161,719,506**	144,199,228
Retirement benefit scheme contributions	退休福利計劃供款	**6,479,067**	5,902,130
Staff benefits and other staff costs	員工福利和其他員工成本	**1,692,142**	470,040
		169,890,715	150,571,398
Analysed into:	分析為：		
Hotel	酒店	**62,385,318**	50,774,781
Corporate office	公司辦事處	**55,108,902**	50,833,951
		117,494,220	101,608,732
Public Mission Teams (note 11)	公眾使命團隊（附註11）	**52,396,495**	48,962,666
		169,890,715	150,571,398

6. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

6. 除稅前虧損

本集團之除稅前虧損已扣除／(計入) 下列項目：

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
Rental income less outgoings of HK$16,525,762 (2023: HK$14,460,506)	租金收入扣除開支16,525,762港元（2023年：14,460,506港元）		**(256,609,757)**	(213,946,642)
Cost of inventories	存貨成本		**20,505,702**	15,339,074
Depreciation of property, plant and equipment	物業、機器及設備折舊	14	**175,949,998**	160,371,162
Depreciation of right-of-use assets	使用權資產折舊	15(a)	**2,359,085**	2,167,570
Lease payments not included in the measurement of lease liabilities	不計入租賃負債計量的租賃付款	15(c)	**490,940**	580,298
Fair value losses on debt investments at fair value through profit or loss, net	按公允價值計入損益之債務投資公允價值虧損淨額		**2,683,632**	3,589,500
Auditor's remuneration	核數師酬金		**458,100**	442,000
Impairment of trade receivables	應收賬款之減值	18	**4,752,226**	2,000,117
Impairment of other receivables	其他應收款項之減值	19	**6,163,267**	–
Loss on disposal of items of property, plant and equipment, net	出售物業、機器及設備項目之虧損淨額		**344,999**	27,037
Finance costs:	財務費用：			
Interest on lease liabilities	租賃負債之利息		**142,257**	47,963

7. FINANCE COSTS

7. 財務費用

		2024 HK$ 港元	2023 HK$ 港元
Interest on other borrowings	其他借貸利息	**29,974,623**	–
Less: Interest capitalised	減：資本化利息	**(29,974,623)**	–
		–	–
Interest on lease liabilities	租賃負債之利息	**142,257**	47,963
		142,257	47,963

8. DIRECTORS' REMUNERATION

The emoluments of the Directors of the Group disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

8. 董事酬金

根據香港《公司條例》第383(1)條及《公司（披露董事利益資料）規例》第2部披露之本集團董事酬金如下：

		2024 HK$ 港元	2023 HK$ 港元
Directors' fees	董事袍金	**–**	–
Salaries, allowances and benefits in kind	薪金、津貼及實物福利	**–**	–
Discretionary bonuses	酌情花紅	**–**	–
Retirement scheme contributions	退休計劃供款	**–**	–

9. FIVE HIGHEST PAID EMPLOYEES

Details of the remuneration of the five non-director highest paid employees are as follows:

9. 五名最高薪僱員

五名非董事最高薪僱員之酬金詳情如下：

		2024 HK$ 港元	2023 HK$ 港元
Salaries and allowances (Including discretionary performance bonuses)	薪金及津貼（包括酌情績效花紅）	**15,891,582**	16,528,125
Retirement benefit scheme contributions	退休福利計劃供款	**180,000**	180,000
		16,071,582	16,708,125

The number of the non-director highest paid employees whose remuneration fell within the following bands is as follows:

酬金介乎以下範圍之非董事最高薪僱員之數目如下：

		2024	2023
HK$2,000,001 to HK$2,500,000	2,000,001港元至2,500,000港元	**2**	1
HK$2,500,001 to HK$3,000,000	2,500,001港元至3,000,000港元	**–**	1
HK$3,000,001 to HK$3,500,000	3,000,001港元至3,500,000港元	**2**	2
HK$4,500,001 to HK$5,000,000	4,500,001港元至5,000,000港元	**1**	1
		5	5

10. GOVERNMENT RENT AND RATES

An analysis of government rent and rates is as follows:

10. 地租及差餉

地租及差餉之分析如下：

		2024 HK$ 港元	2023 HK$ 港元
Hotel	酒店	**756,400**	744,400
Corporate office	公司辦事處	**16,525,763**	14,460,506
		17,282,163	15,204,906
Public Mission Teams (note 11)	公眾使命團隊（附註11）	**333,537**	339,878
		17,615,700	15,544,784

11. PUBLIC MISSION ACTIVITIES EXPENSES, NET

All direct and indirect expenses incurred for the primary and dominant purpose of public mission and that contribute to the successful running of public mission activities as described in note 1 to the consolidated financial statements are considered as public mission activities expenses. Such expenses comprise:

11. 公眾使命活動淨支出

就公眾使命為主要目的及綜合財務報表附註1所述成功舉辦公眾使命活動所產生之所有直接及間接支出均被視為公眾使命活動支出。有關支出包括：

		2024 HK$ 港元	2023 HK$ 港元
Staff costs	員工成本	**52,396,495**	48,962,666
Information technology facilities maintenance fees	資訊科技設備保養費用	**23,640,814**	25,279,253
Financial assistance to industry start-ups	向業內初創企業提供資助	**91,586,978**	91,865,327
Programme expenses (seminars, trainings, competitions, workshops and exhibitions)	計劃支出（研討會、培訓、比賽、工作坊及展覽）	**51,407,859**	22,742,959
Government rent and rates	地租及差餉	**333,537**	339,878
Public mission communications	公眾使命通訊	**5,843,816**	4,939,763
Operating expenses	經營支出	**14,216,604**	6,425,331
Government project expenses	政府項目支出	**43,992,619**	32,145,205
Recovery of direct expenses (including government grants of HK$98,864,266 (2023: HK$40,046,315))	收回直接支出（包括政府補助金98,864,266港元（2023年：40,046,315港元））	**(111,304,674)**	(49,634,213)
Fair value losses on debt investments at fair value through profit or loss, net	按公允價值計入損益之債務投資公允價值淨虧損	**2,683,632**	3,589,500
		174,797,680	186,655,669

12. INCOME TAX

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2023: Nil).

A reconciliation of the tax credit applicable to the loss before tax at the Hong Kong statutory rate to the tax amount at the Group's effective tax rate is as follows:

12. 所得稅

由於本集團本年度並無於香港產生任何應課稅溢利，故並無就香港利得稅作出撥備（2023年：無）。

適用於按香港法定稅率計算之除稅前虧損之稅項抵免與按本集團實際稅率計算之稅額之對賬如下：

		2024 HK$ 港元	2023 HK$ 港元
Loss before tax	除稅前虧損	**(190,673,802)**	(246,552,505)
Tax credit at the Hong Kong statutory tax rate of 16.5%	按香港法定稅率16.5%計算之稅項抵免	**(31,461,177)**	(40,681,163)
Income not subject to tax	毋須課稅之收入	**(22,914,327)**	(17,933,946)
Expenses not deductible for tax	不可扣稅之開支	**1,325**	16,421
Tax losses not recognised	未確認之稅項虧損	**54,374,179**	58,598,688
Tax amount at the Group's effective tax rate	按本集團實際稅率計算之稅額	**–**	–

13. DEFERRED TAX

The movements in deferred tax assets and liabilities are as follows:

13. 遞延稅項

遞延稅項資產及負債之變動如下：

		Losses available for offsetting against future taxable profits 可供用作抵銷未來應課稅溢利之虧損 HK$ 港元	Depreciation in excess of related depreciation allowance 折舊超出有關折舊撥備之金額 HK$ 港元	Others 其他 HK$ 港元	Total 總計 HK$ 港元
At 1 April 2022	於2022年4月1日	(177,365,695)	177,371,868	(6,173)	–
Deferred tax (credited)/charged to profit or loss during the year	年內於損益（計入）／扣除之遞延稅項	(46,514,094)	47,056,088	(541,994)	–
At 31 March 2023 and 1 April 2023	於2023年3月31日及2023年4月1日	(223,879,789)	224,427,956	(548,167)	–
Deferred tax (credited)/charged to profit or loss during the year	年內於損益（計入）／扣除之遞延稅項	(13,581,071)	14,365,189	(784,118)	–
At 31 March 2024	於2024年3月31日	(237,460,860)	238,793,145	(1,332,285)	–

Deferred tax assets are not recognised for temporary differences arising from tax losses carried forward due to uncertainty of realisation of the related tax benefit through the future taxable profits. As at 31 March 2024, the Group had unrecognised tax losses of approximately HK$3,503,000,000 (2023: approximately HK$3,173,000,000). The tax losses have no expiry date and are yet to be agreed by the Inland Revenue Department.

由於無法確定能否透過未來應課稅溢利變現相關稅項利益，故不就結轉稅項虧損所產生之暫時差額確認遞延稅項資產。於2024年3月31日，本集團之未確認稅項虧損約為3,503,000,000港元（2023年：約3,173,000,000港元）。稅項虧損並無到期日，但須待稅務局確認。

14. PROPERTY, PLANT AND EQUIPMENT

14. 物業、機器及設備

		Building held for rental 持作出租樓宇 HK$ 港元	Hotel building 酒店樓宇 HK$ 港元	Buildings services and support facilities 樓宇服務與支援設施 HK$ 港元	Information technology facilities 資訊科技設施 HK$ 港元	Centres equipment 中心設備 HK$ 港元 (note (iii)) (附註(iii))	Leasehold improvements 租賃物業改良 HK$ 港元	Furniture and equipment 傢俬與設備 HK$ 港元	Motor vehicles 車輛 HK$ 港元	Construction in progress 在建工程 HK$ 港元	Total 總計 HK$ 港元
Cost	**成本**										
At 1 April 2022	於2022年4月1日	3,557,123,776	274,937,912	1,363,593,328	225,918,791	60,886,254	235,214,660	245,209,682	710,000	245,325,526	6,208,919,929
Addition	添置	-	-	42,202,837	7,403,488	-	169,673,846	16,840,104	-	206,654,780	442,775,055
Disposal/written off	出售／撇銷	-	-	-	(62,119,025)	-	-	(14,017,413)	-	-	(76,136,438)
At 31 March 2023	**於2023年3月31日**	**3,557,123,776**	**274,937,912**	**1,405,796,165**	**171,203,254**	**60,886,254**	**404,888,506**	**248,032,373**	**710,000**	**451,980,306**	**6,575,558,546**
Addition	添置	-	-	29,102,177	1,666,036	-	19,846,827	5,295,569	-	2,145,333,972	2,201,244,581
Disposal/written off	出售／撇銷	-	-	(4,728,547)	(389,904)	-	(7,536,116)	(19,113,983)	-	-	(31,768,550)
At 31 March 2024	**於2024年3月31日**	**3,557,123,776**	**274,937,912**	**1,430,169,795**	**172,479,386**	**60,886,254**	**417,199,217**	**234,213,959**	**710,000**	**2,597,314,278**	**8,745,034,577**
Depreciation and impairment	**折舊及減值**										
At 1 April 2022	於2022年4月1日	1,386,566,216	107,196,012	1,209,445,457	213,858,522	60,886,254	107,236,199	180,074,873	710,000	-	3,265,973,533
Depreciation charge for the year	年內折舊開支	77,142,965	5,955,334	23,080,350	3,803,858	-	26,753,108	23,635,547	-	-	160,371,162
Disposal/written off	出售／撇銷	-	-	-	(62,119,025)	-	-	(13,990,376)	-	-	(76,109,401)
At 31 March 2023	**於2023年3月31日**	**1,463,709,181**	**113,151,346**	**1,232,525,807**	**155,543,355**	**60,886,254**	**133,989,307**	**189,720,044**	**710,000**	**-**	**3,350,235,294**
Depreciation charge for the year	年內折舊開支	77,142,965	5,955,334	27,521,421	4,588,856	-	38,548,124	22,193,298	-	-	175,949,998
Disposal/written off	出售／撇銷	-	-	(4,728,547)	(389,904)	-	(7,654,598)	(18,650,502)	-	-	(31,423,551)
At 31 March 2024	**於2024年3月31日**	**1,540,852,146**	**119,106,680**	**1,255,318,681**	**159,742,307**	**60,886,254**	**164,882,833**	**193,262,840**	**710,000**	**-**	**3,494,761,741**
Net book value	**賬面淨值**										
At 31 March 2024	於2024年3月31日	2,016,271,630	155,831,232	174,851,114	12,737,079	-	252,316,384	40,951,119	-	2,597,314,278	5,250,272,836
At 31 March 2023	於2023年3月31日	2,093,414,595	161,786,566	173,270,358	15,659,899	-	270,899,199	58,312,329	-	451,980,306	3,225,323,252

14. PROPERTY, PLANT AND EQUIPMENT (continued)

Notes:

(i) On 22 May 2000, the Government of the HKSAR granted the Inland Lot No. 8969 at Telegraph Bay, Pokfulam to the immediate holding company of the Company for a term of 50 years at a lump sum initial premium of HK$1,000 and an annual rent of an amount equal to 3% of the rateable value of the said Lot from time to time.

On 24 May 2000, the Company entered into a sub-lease agreement with the immediate holding company whereby a portion of the Inland Lot No. 8969 at Telegraph Bay, Pokfulam (the "Cyberport Portion") has been sub-leased to the Company from the immediate holding company at nil rental.

On 1 December 2022, the Government of the HKSAR granted the Inland Lot No. 9082 at Telegraph Bay, Pokfulam to the immediate holding company of the Company for a term of 50 years at a lump sum initial premium of HK$1,000 and an annual rent of an amount equal to 3% of the rateable value of the said Lot from time to time.

On 9 December 2022, the Company entered into a sub-lease agreement with the immediate holding company whereby a portion of the Inland Lot No. 9082 at Telegraph Bay, Pokfulam (the "Cyberport Portion") has been sub-leased to the Company from the immediate holding company at nil rental.

(ii) The buildings are situated on the leasehold land granted.

(iii) Centres equipment represents equipment of Entrepreneurship Centre and Technology Centre funded by government grant and used for the purpose of the designated projects.

(iv) As at 31 March 2024, the fair value of the buildings held for rental and the hotel building amounted to HK$6,663 million (2023: HK$6,730 million) and HK$400 million (2023: HK$402 million), respectively. The aggregate carrying value of such assets amounted to HK$2,016 million (2023: HK$2,093 million) and HK$156 million (2023: HK$162 million), respectively. The fair value of the buildings held for rental (together with the associated buildings services and support facilities) and the hotel building as at 31 March 2024 and 2023 were determined based on a valuation carried out by Colliers International (Hong Kong) Limited, an independent professional valuer.

The fair value of the buildings held for rental (together with the associated building services and support facilities) and the hotel building falls within Level 3 of the fair value hierarchy and is determined using the income capitalisation approach by discounting the expected rental income using a capitalisation rate adjusted for the quality and location of the buildings.

14. 物業、機器及設備(續)

附註：

(i) 於2000年5月22日，香港特區政府向本公司直接控股公司批出一幅位於薄扶林鋼線灣內地段8969號之土地，一次性初始溢價為1,000港元，使用期為50年，而每年的租金金額相當於上述地段不時的應課差餉租值3%。

於2000年5月24日，本公司與直接控股公司訂立一份分租協議，據此，本公司從直接控股公司分租薄扶林鋼線灣內地段8969號其中一部分土地(「數碼港部分」)，毋須支付租金。

於2022年12月1日，香港特區政府向本公司直接控股公司批出一幅位於薄扶林鋼線灣內地段9082號之土地，一次性初始溢價為1,000港元，使用期為50年，而每年的租金金額相當於上述地段不時的應課差餉租值3%。

於2022年12月9日，本公司與直接控股公司訂立一份分租協議，據此，本公司從直接控股公司分租薄扶林鋼線灣內地段9082號其中一部分土地(「數碼港部分」)，毋須支付租金。

(ii) 該等樓宇位於獲批租賃土地。

(iii) 中心設備乃由政府補助金資助並用於指定項目之企業發展中心和科技中心之設備。

(iv) 於2024年3月31日，持作出租樓宇及酒店樓宇之公允價值分別為66.63億港元(2023年：67.30億港元)及4億港元(2023年：4.02億港元)。該等資產之賬面總值分別為20.16億港元(2023年：20.93億港元)及1.56億港元(2023年：1.62億港元)。該等持作出租樓宇(連同相關之樓宇服務與支援設施)及酒店樓宇於2024年及2023年3月31日之公允價值乃根據獨立專業估值師高力國際物業顧問(香港)有限公司進行之估值釐定。

持作出租樓宇(連同相關之樓宇服務與支援設施)及酒店樓宇之公允價值屬於公允價值等級中之第三級，乃採用收入資本化方式釐定，方法為採用已就有關樓宇之質素及地點作出調整之資本化比率將預期租金收入折現計算。

15. LEASES

The Group as a lessee

The Group has lease contracts for office premises, office equipment, information technology facilities, storage area and accommodation used in its operations. Lease of office premises has a lease term of six years, while office equipment, information technology facilities and storage area have lease terms of five years, and an accommodation has a lease term of two years. There are several lease contracts that include variable lease payments, which are further discussed below.

(a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the year are as follows:

15. 租賃

本集團作為承租人

本集團就其營運中使用的辦公室物業、辦公室設備、資訊科技設施、儲存區及住宿訂有租賃合約。辦公室物業的租賃期為六年，而辦公室設備、資訊科技設施及儲存區的租賃期為五年，住宿的租賃期為兩年。本集團訂有數項其中包含可變租賃付款的租賃合約，其在下文進一步論述。

(a) 使用權資產

本集團的使用權資產之賬面值及年內變動如下：

		Office premises 辦公室物業 HK$ 港元	Office equipment 辦公室設備 HK$ 港元	Accommodation 住宿 HK$ 港元	Total 總計 HK$ 港元
As at 1 April 2022	於2022年4月1日	2,719,726	161,759	476,599	3,358,084
Depreciation charge	折舊開支	(1,554,120)	(136,851)	(476,599)	(2,167,570)
As at 31 March 2023 and as at 1 April 2023	於2023年3月31日及於2023年4月1日	1,165,606	24,908	–	1,190,514
Additions	添置	9,352,940	512,584	–	9,865,524
Depreciation charge	折舊開支	(2,163,316)	(195,769)	–	(2,359,085)
As at 31 March 2024	於2024年3月31日	8,355,230	341,723	–	8,696,953

15. LEASES (continued)

The Group as a lessee (continued)

(b) Lease liabilities

The carrying amount of lease liabilities and the movements during the year are as follows:

		2024 HK$ 港元	2023 HK$ 港元
Carrying amount at 1 April	於4月1日之賬面值	**1,279,666**	3,534,463
Additions	添置	**9,865,524**	–
Accretion of interest recognised during the year	年內確認之利息增幅	**142,257**	47,963
Payments	付款	**(2,366,220)**	(2,302,760)
Carrying amount at 31 March	於3月31日之賬面值	**8,921,227**	1,279,666
Analysed into:	分析為：		
Current portion	流動部分	**2,962,277**	1,279,666
Non-current portion	非流動部分	**5,958,950**	–
		8,921,227	1,279,666

The maturity analysis of lease liabilities is disclosed in note 32(a) to the consolidated financial statements.

(c) The amounts recognised in profit or loss in relation to leases are as follows:

		2024 HK$ 港元	2023 HK$ 港元
Interest on lease liabilities	租賃負債利息	**142,257**	47,963
Depreciation charge of right-of-use assets	使用權資產折舊開支	**2,359,085**	2,167,570
Variable lease payments not included in the measurement of lease liabilities (included in other operating expenses)	不計入租賃負債計量之可變租賃付款（計入其他經營支出）	**490,940**	580,298
Total amount recognised in profit or loss	於損益中確認之總金額	**2,992,282**	2,795,831

15. 租賃 (續)

本集團作為承租人 (續)

(b) 租賃負債

租賃負債之賬面值及年內變動如下：

租賃負債之到期分析在綜合財務報表附註32(a)內披露。

(c) 於損益中就租賃確認之金額如下：

15. LEASES (continued)

The Group as a lessee (continued)

(d) Variable lease payments

The Group has a lease contract for an office equipment that contains variable payments based on the meter rate of additional printout. The term is negotiated by management for the office equipment that is used to print without steady usage. Management's objective is to align the lease expense with the additional printout. The following provides information on the Group's variable lease payments, including the magnitude in relation to fixed payments:

		2024 Fixed payments 固定付款 HK$ 港元	2024 Variable payments 可變付款 HK$ 港元	2024 Total 總計 HK$ 港元
Fixed rent	固定租金	**171,600**	**–**	**171,600**

		2023 Fixed payments 固定付款 HK$ 港元	2023 Variable payments 可變付款 HK$ 港元	2023 Total 總計 HK$ 港元
Fixed rent	固定租金	104,000	–	104,000
Variable rent only	僅支付可變租金	–	106,403	106,403
		104,000	106,403	210,403

In addition, the Group leased a warehouse which contains a variable lease payment term that is based on the Group's storage per carton box in the warehouse. The amount of the variable lease payments recognised in profit or loss for the current year for the lease is HK$490,940 (2023: HK$473,895).

(e) The total cash outflow for leases is disclosed in note 27(b) to the consolidated financial statements.

15. 租賃 (續)

本集團作為承租人 (續)

(d) 可變租賃付款

本集團訂有一份辦公室設備的租賃合約，其中包含根據額外打印的測量度數計算的可變付款。該條款是由管理層就用作打印但並無恒定用量的辦公室設備商定。管理層之目的是使租賃支出與額外打印量相對稱。下表提供有關本集團的可變租賃付款之資料，包括有關固定付款之幅度：

此外，本集團租用一個貨倉，其租約包含根據本集團在貨倉內每個紙箱儲存量所計算的可變租賃付款的條款。就本年度的租賃在損益中確認之可變租賃付款為490,940港元（2023年：473,895港元）。

(e) 租賃的現金流出總額在綜合財務報表附註27(b)內披露。

15. LEASES (continued)

The Group as a lessor

The Group leases certain buildings (note 14) in Hong Kong under operating lease arrangements. The terms of the leases also require the tenants to pay a security deposit. Rental income recognised by the Group during the year was HK$273,135,520 (2023: HK$228,407,148), details of which are included in note 4 to the consolidated financial statements.

At the end of the reporting period, the undiscounted lease payments receivable by the Group in future periods under non-cancellable operating leases with its tenants are as follows:

15. 租賃 (續)

本集團作為出租人

本集團根據經營租賃安排出租香港若干樓宇(附註14)。租賃條款亦要求租戶支付保證金。租賃條款亦要求租戶支付保證金。本集團於年內確認之租金收入為273,135,520港元(2023年:228,407,148港元),有關詳情載於綜合財務報表附註4。

於報告期末,本集團根據與租戶訂立的不可撤銷經營租賃於未來期間應收的未折現租賃付款如下:

		2024 HK$ 港元	2023 HK$ 港元
Within one year	一年內	**202,202,614**	208,076,465
After one year but within two years	一年後但兩年內	**102,564,714**	125,794,188
After two years but within three years	兩年後但三年內	**52,271,246**	57,957,241
After three years but within four years	三年後但四年內	**18,240,029**	38,795,692
After four years but within five years	四年後但五年內	**14,885,604**	19,974,409
After five years	五年後	**-**	19,440,120
		390,164,207	470,038,115

16. CYBERPORT MACRO FUND INVESTMENTS

16. 數碼港投資創業基金投資

		2024 HK$ 港元	2023 HK$ 港元
Equity investments designated at fair value through other comprehensive income	**指定按公允價值計入其他全面收益之股本投資**		
– Unlisted equity investments, at fair value	– 非上市股本投資,按公允價值	**78,188,704**	119,976,069
Debt investments at fair value through profit or loss	**按公允價值計入損益之債務投資**		
– Unlisted debt investments, at fair value	– 非上市債務投資,按公允價值	**-**	5,876,221
		78,188,704	125,852,290

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature.

During the year ended 31 March 2024, the Group did not recognise any dividend income (2023: Nil) from the equity investments held at the end of the reporting period.

The above debt investments were hybrid contracts consisting of a bond and an embedded derivative. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.

To further extend the Group's entrepreneurial support to scalable start-ups, the Group has launched the CMF for Hong Kong-based digital entrepreneurs in 2017. With an initial size of HK$200 million, the CMF aims to provide Cyberport's start-ups with early financing and promote the development of venture capital ecosystem in Hong Kong. In April 2021, Cyberport had committed to inject an additional amount of HK$200 million into the CMF and extend the scope to cover Series B and later-stage investments.

由於本集團認為該等投資屬策略性質,故上述股本投資不可撤銷地指定按公允價值計入其他全面收益。

截至2024年3月31日止年度,本集團並無確認來自報告期末所持有的股本投資之任何股息收入(2023年:無)。

上述債務投資為由債券及嵌入式衍生工具組成之混合合約。其被強制分類為按公允價值計入損益之金融資產,原因為其合約現金流量並非僅為支付本金及利息。

為進一步加大本集團對可擴展初創企業之創業支援,本集團於2017年為香港數碼創業家啟動數碼港投資創業基金。數碼港投資創業基金初始投資額為兩億港元,旨在為數碼港初創企業提供早期融資並促進香港的風險投資生態環境的發展。於2021年4月,數碼港承諾向數碼港投資創業基金額外注資兩億港元,並擴大至B輪及後期的投資。

17. INVESTMENTS IN SECURITIES

17. 證券投資

		2024 HK$ 港元	2023 HK$ 港元
Current assets	**流動資產**		
Investments at fair value through profit or loss	按公允價值計入損益之投資	**581,518,836**	653,239,404
Total	總計	**581,518,836**	653,239,404

(a) Investments at fair value through profit or loss

(a) 按公允價值計入損益之投資

		2024 HK$ 港元	2023 HK$ 港元
Listed fixed interest debt securities:	上市固定利息債務證券：		
– In Hong Kong	– 香港境內	**55,873,467**	77,937,431
– Outside Hong Kong	– 香港境外	**445,471,312**	548,350,666
Unlisted but quoted fixed interest debt securities	非上市但有報價固定利息債務證券	**80,174,057**	26,951,307
		581,518,836	653,239,404

18. TRADE RECEIVABLES

18. 應收賬款

		2024 HK$ 港元	2023 HK$ 港元
Trade receivables	應收賬款	**52,710,948**	31,321,571
Impairment	減值	**(8,074,452)**	(3,322,226)
		44,636,496	27,999,345

The credit period given to customers is generally 0 to 30 days. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancement over its trade receivable balances. Trade receivables are non-interest-bearing.

給予客戶之信貸期一般為0至30天。本集團試圖嚴格控制其未收回之應收款項以使信貸風險降至最低。逾期結餘由高級管理層定期審閱。本集團並無就其應收賬款結餘持有任何抵押品或施行其他信貸提升措施。應收賬款為免息。

18. TRADE RECEIVABLES (continued)

18. 應收賬款 (續)

The movements in the loss allowance for impairment of trade receivables are as follows:

應收賬款之減值虧損撥備變動如下：

		2024 HK$ 港元	2023 HK$ 港元
At beginning of year	年初	**3,322,226**	1,322,109
Impairment losses recognised (note 6)	確認減值虧損 (附註6)	**4,752,226**	2,000,117
At end of year	年末	**8,074,452**	3,322,226

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written off if past due for more than one year and are not subject to enforcement activity.

本集團於各報告日期使用撥備矩陣進行減值分析，以計量預期信貸虧損。撥備率乃根據具有類似虧損模式（即按地理位置、產品類型、客戶類型及評級以及信用證及其他形式之信貸保險之覆蓋範圍）之多個客戶分部組別之逾期天數釐定。該計算反映概率加權結果、貨幣時間價值以及於報告日期可獲得有關過往事件、當前狀況及未來經濟狀況預測之合理可靠資料。一般而言，應收賬款如逾期超過一年且不受強制執行影響，則予以撇銷。

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

以下載列有關本集團使用撥備矩陣之應收賬款之信貸風險資料：

As at 31 March 2024 於2024年3月31日

		Current 即期	Past due 逾期 Less than one month 少於一個月	One to three months 一至三個月	Over three months 超過三個月	Total 總計
Expected credit loss rate	預期信貸虧損率	**0%**	**5.48%**	**7.26%**	**38.25%**	**15.32%**
Gross carrying amount (HK$)	賬面總值（港元）	**17,802,437**	**9,265,623**	**7,230,326**	**18,412,562**	**52,710,948**
Expected credit losses (HK$)	預期信貸虧損（港元）	**–**	**507,352**	**524,821**	**7,042,279**	**8,074,452**

As at 31 March 2023 於2023年3月31日

		Current 即期	Past due 逾期 Less than one month 少於一個月	One to three months 一至三個月	Over three months 超過三個月	Total 總計
Expected credit loss rate	預期信貸虧損率	0%	11.07%	15.57%	16.86%	10.61%
Gross carrying amount (HK$)	賬面總值（港元）	9,779,750	4,585,076	3,371,351	13,585,394	31,321,571
Expected credit losses (HK$)	預期信貸虧損（港元）	–	507,352	524,821	2,290,053	3,322,226

19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

19. 預付款項、按金及其他應收款項

		2024 HK$ 港元	2023 HK$ 港元
Prepayments	預付款項	**11,685,626**	10,816,918
Lease incentives	租賃優惠	**39,876**	4,319,968
Deposits paid for premises leasing	就物業租賃支付之按金	**325,620**	–
Other deposits	其他按金	**1,998,732**	1,591,899
Other receivables	其他應收款項	**33,326,858**	25,394,095
		47,376,712	42,122,880
Impairment	減值	**(14,660,785)**	(8,497,518)
		32,715,927	33,625,362
Analysed into:	分析為：		
Non-current portion	非流動部分	**2,758,292**	2,432,671
Current portion	流動部分	**29,957,635**	31,192,691
		32,715,927	33,625,362

Impairment of deposits and other receivables

The carrying amount of deposits and other receivables approximated to their fair value as at 31 March 2024 and 2023. Provision for impairment on deposits and other receivables is measured as either 12-month expected credit losses or lifetime expected credit losses, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since initial recognition, then impairment is measured as lifetime expected credit losses. In assessing the expected credit loss of deposits and other receivables, management considers various factors such as the ageing of the balances, existence of disputes, recent historical payment patterns, any other available information concerning the creditworthiness of counterparties and forward-looking information. Management uses this information to determine whether a provision for impairment is required either for a specific counterparty or for certain counterparties' balances that have similar loss patterns overall. The provision for impairment of other receivables at 31 March 2024 was HK$14,660,785 (2023: HK$8,497,518).

按金及其他應收款項之減值

於2024年及2023年3月31日，按金及其他應收款項之賬面值與其公允價值相若。按金及其他應收款項之減值撥備按12個月預期信貸虧損或全期預期信貸虧損計量，視乎信貸風險自初步確認以來是否大幅增加而定。倘應收款項之信貸風險自初步確認以來大幅增加，則減值按全期預期信貸虧損計量。於評估按金及其他應收款項之預期信貸虧損時，管理層考慮多項因素，例如結餘賬齡、是否存在糾紛、近期過往支付模式、與交易對方的信譽有關的任何其他可得資料以及前瞻性資料。管理層利用這些資料來判定是否須為某一特定交易對方或整體上有類似虧損模式的若干交易對方之結餘作出減值撥備。於2024年3月31日，其他應收款項之減值撥備為14,660,785港元 (2023年：8,497,518港元)。

20. CASH AND CASH EQUIVALENTS

20. 現金及現金等值項目

		2024 HK$ 港元	2023 HK$ 港元
Cash and bank balances	現金及銀行結存	**233,352,244**	114,725,748
Non-pledged time deposit with an original maturity of less than three months when acquired	於獲得時原到期日為少於三個月之無抵押定期存款	**746,539,914**	143,389,589
Non-pledged time deposits with original maturity of more than three months when acquired	於獲得時原到期日為三個月以上之無抵押定期存款	**253,587,993**	68,279,468
		1,233,480,151	326,394,805

Cash at banks earns interest at floating rates based on daily bank deposit rates. Time deposits are made for varying periods of between one month and one year depending on the immediate cash requirements of the Group, and earn interest at the respective time deposit rates. The bank balances and time deposits are deposited with creditworthy banks with no recent history of default.

銀行現金根據每日銀行存款利率以浮動利率賺取利息。定期存款視乎本集團之即時現金需求而定，存款期限介乎一個月至一年不等，並以各自之定期存款利率賺取利息。銀行結存及定期存款存入近期並無違約記錄且信譽良好之銀行。

21. OTHER PAYABLES AND ACCRUALS

21. 其他應付款項及應計費用

		Notes 附註	2024 HK$ 港元	2023 HK$ 港元
Contract liabilities	合約負債	(a)	**3,576,470**	2,040,980
Other payables	其他應付款項	(b)	**10,500,861**	193,436
Accruals	應計費用		**214,775,516**	176,025,519
Receipt in advance	預收款項		**15,874,314**	16,203,413
Government grants	政府補助金		**534,703,531**	50,165,008
Provisions	撥備		**8,163,792**	8,163,792
			787,594,484	252,792,148
Portion classified as current liabilities	分類為流動負債的部分		**(778,562,627)**	(252,792,148)
Non-current portion	非流動部分		**9,031,857**	–

Notes:

(a) Details of contract liabilities are as follows:

附註：

(a) 合約負債詳情如下：

		2024 HK$ 港元	2023 HK$ 港元
Short-term advances received from customers	*向客戶收取之短期墊款*		
Income from hotel operation	酒店營運收入	**3,576,470**	2,040,980

The increase in contract liabilities in 2024 was mainly due to the increase in short-term advances received from customers at the end of the year.

於2024年合約負債增加主要由於向客戶收取之短期墊款於本年度末增加所致。

(b) The other payables are non-interest-bearing and have an average term of three months or not repayable within a year.

(b) 其他應付款項為免息，平均期限為三個月，或非一年內償還。

22. RENTAL AND OTHER DEPOSITS

Included in rental deposits are amounts of HK$47,035,170 (2023: HK$44,755,419) which are not expected to be settled within one year.

22. 租金及其他按金

租金按金包括預期不會於一年內償付之款項47,035,170港元（2023年：44,755,419港元）。

23. INTEREST-BEARING BORROWING

23. 計息借貸

		2024		
		Effective interest rate (%) 實際利率 (%)	Maturity 到期日	HK$ 港元
Other loan – unsecured	其他貸款 – 無抵押	**5.25**	**2026**	**1,263,000,000**

	2024 HK$ 港元
Analysed into: 分析為：	
Other borrowing repayable: 其他應償還借貸：	
In the third year to fifth years, inclusive 第三至五年（含）	**1,263,000,000**
	1,263,000,000

Note:

(a) As at 31 March 2024, the borrowing is denominated in Hong Kong Dollars.

附註：

(a) 於2024年3月31日，借貸以港元計值。

24. DEVELOPMENT MAINTENANCE FUND

It represents a fund received by the Group in accordance with the terms of a project agreement entered into among the Company, the immediate holding company, HKCADL, Pacific Century Cyberworks Limited (now renamed as PCCW Limited) and Cyber-Port Limited on 17 May 2000 (the "Project Agreement"). Pursuant to the Project Agreement, the purpose of the fund is for upkeep and maintenance of the common telecommunications, media and information technology facilities available to the tenants and visitors (the "Shared Cyberport facilities").

Upon acquisition of relevant assets for replacements, the costs of the acquired assets will be transferred from the Development Maintenance Fund (the "DMF") account to the Capital Reserve account in accordance with the Group's accounting policy.

During the year, the Shared Cyberport facilities of HK$1,570,349 (2023: HK$7,403,488) were acquired and funded by the DMF. Accordingly, this amount has been transferred from the DMF to the Capital Reserve account.

24. 發展維修基金

該項基金是本集團根據由本公司、直接控股公司、HKCADL、盈科數碼動力有限公司（現稱電訊盈科有限公司）及資訊港有限公司於2000年5月17日所簽訂之數碼港計劃協議（「計劃協議」）之條款所收取之基金。根據計劃協議，該項基金用作保養及維修供租戶及訪客使用之共用電訊、媒體及資訊科技設施（「數碼港共用設施」）。

根據本集團之會計政策，於購置相關資產以作更換後，已購置資產之成本從發展維修基金（「發展維修基金」）賬戶轉撥至資本儲備賬戶。

年內，金額為1,570,349港元（2023年：7,403,488港元）之數碼港共用設施已由發展維修基金購置並提供資金。因此，該筆款項已從發展維修基金轉撥至資本儲備賬戶。

25. SHARE CAPITAL

25. 股本

		2024 HK$ 港元	2023 HK$ 港元
Issued and fully paid:	已發行及繳足：		
1,998,000,002 (2023: 984,000,002) ordinary shares	1,998,000,002股（2023年：984,000,002股）普通股	**1,998,000,002**	984,000,002

A summary of the movements in the Group's share capital is as follows:

本集團股本變動概述如下：

		Number of shares in issue 已發行股份數目	Share capital 股本 HK$ 港元
At 1 April 2022	於2022年4月1日	538,000,002	538,000,002
New issues (Note)	新發行（附註）	446,000,000	446,000,000
At 31 March 2023 and 1 April 2023	於2023年3月31日及2023年4月1日	984,000,002	984,000,002
New issues (Note)	新發行（附註）	1,014,000,000	1,014,000,000
At 31 March 2024	於2024年3月31日	1,998,000,002	1,998,000,002

Note: On 15 June 2022, 446,000,000 ordinary shares were issued at HK$1 per share to the existing shareholders of the Company, which resulted in proceeds of HK$446,000,000.

On 3 July 2023 and 15 January 2024, 714,000,000 and 300,000,000 of ordinary shares were issued at HK$1 per share respectively, to the existing shareholders of the Company, which resulted in total proceeds of HK$1,014,000,000.

附註：於2022年6月15日，按每股1港元的價格向本公司現有股東發行446,000,000股普通股，獲得所得款項446,000,000港元。

於2023年7月3日及2024年1月15日，分別按每股1港元的價格向本公司現有股東發行714,000,000股及300,000,000股普通股，獲得所得款項總額1,014,000,000港元。

26. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity.

26. 儲備

本集團於本年度及過往年度之儲備金額及其變動呈列於綜合權益變動表。

27. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

27. 綜合現金流量表附註

(a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of HK$9,865,524 (2023: Nil) and HK$9,865,524 (2023: Nil), respectively, in respect of lease arrangements for office premises.

(a) 主要非現金交易

年內，本集團就辦公室物業之租賃安排擁有的使用權資產之非現金添置及租賃負債分別為9,865,524港元（2023年：零）及9,865,524港元（2023年：零）。

(b) Changes in liabilities arising from financing activities

(b) 融資活動所產生負債變動

		Interest-bearing borrowing 計息借貸 HK$ 港元	Government grants included in other payables and accruals 計入其他應付款項及應計費用之政府補助金 HK$ 港元	Lease liabilities 租賃負債 HK$ 港元
At 1 April 2022	於2022年4月1日	–	61,824,524	3,534,463
Changes from financing cash flows	融資現金流量變動	–	71,501,310	(2,254,797)
Realisation of government grants	政府補助金變現	–	(83,160,826)	–
Interest expense	利息支出	–	–	47,963
Interest paid classified as operating cash flows	分類為經營現金流量之已付利息	–	–	(47,963)
At 31 March 2023 and 1 April 2023	於2023年3月31日及於2023年4月1日	–	50,165,008	1,279,666
Changes from financing cash flows	融資現金流量變動	–	524,859,054	(2,223,963)
Realisation of government grants	政府補助金變現	–	(40,320,531)	–
New leases	新租賃	–	–	9,865,524
New other borrowing	其他新借貸	1,263,000,000	–	–
Interest expense	利息支出	–	–	142,257
Interest paid classified as operating cash flows	分類為經營現金流量之已付利息	–	–	(142,257)
At 31 March 2024	於2024年3月31日	1,263,000,000	534,703,531	8,921,227

(c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

(c) 租賃之現金流出總額

計入綜合現金流量表之租賃現金流出總額如下：

		2024 HK$ 港元	2023 HK$ 港元
Within operating activities	在經營活動內	**633,197**	654,261
Within financing activities	在融資活動內	**2,223,963**	2,254,797
		2,857,160	2,909,058

28. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period.

28. 承擔

本集團於報告期末有以下資本承擔。

		2024 HK$ 港元	2023 HK$ 港元
Contracted, but not provided for in respect of:	已訂約但未撥備：		
Property, plant and equipment	物業、機器及設備	**207,881,750**	330,563,164

29. RELATED PARTY TRANSACTIONS

(a) The Company is wholly owned by the Government of the HKSAR via The Financial Secretary Incorporated. In accordance with revised HKAS 24 *Related Party Disclosures* issued by the HKICPA, government-related entities and their subsidiaries, directly or indirectly controlled, jointly controlled or significantly influenced by the Government of the HKSAR are defined as related parties of the Group. On that basis, related parties include the immediate holding company and its subsidiaries (other than the Company), government-related entities and their subsidiaries, other entities and corporations in which the Group is able to control or exercise significant influence and key management personnel of the Group.

During the year ended 31 March 2024, approximately 5% (2023: 6%) of the Group's revenue was rental income, building management income and other facilities income derived from the Government of the HKSAR. All these services are conducted in the normal course of business and in accordance with the Group's pricing policy.

(b) The balances with the immediate holding company and fellow subsidiaries are unsecured, interest-free and repayable on demand.

(c) Details of the compensation of the key management personnel of the Group in respect of their services rendered to the Group are disclosed in notes 8 and 9 to the consolidated financial statements.

29. 關聯方交易

(a) 本公司由香港特區政府透過財政司司長法團全資擁有。根據香港會計師公會頒佈之經修訂香港會計準則第24號關聯方披露之規定，凡由香港特區政府直接或間接控制、共同控制或受其重大影響之政府相關實體及其附屬公司，均界定為本集團之關聯方。根據該基礎，關聯方包括直接控股公司及其附屬公司（本公司除外）、政府相關實體及其附屬公司、本集團能控制或可施加重大影響之其他實體及企業以及本集團之主要管理人員。

截至2024年3月31日止年度，來自香港特區政府之租金收入、樓宇管理收入及其他設施收入約佔本集團收入之5%（2023年：6%）。所有該等服務均在正常業務過程中按本集團之定價政策進行。

(b) 與直接控股公司及同系附屬公司之結餘均為無抵押、免息及按要求償還。

(c) 本集團主要管理人員向本集團提供服務而獲支付之酬金的詳情於綜合財務報表的附註8及9披露。

30. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments at the end of the reporting period are as follows:

30. 按類別劃分的金融工具

各類別金融工具於報告期末之賬面值如下：

31 March 2024
Financial assets

2024年3月31日
金融資產

		Financial assets at fair value through other comprehensive income 按公允價值計入其他全面收益之金融資產	Financial assets at fair value through profit or loss 按公允價值計入損益之金融資產			
		Equity investments 股本投資	Mandatorily designated as such 強制指定為該類別	Debt investments 債務投資	Financial assets at amortised cost 按攤銷成本列賬之金融資產	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Deferred rental receivables	遞延應收租金	-	-	-	**4,243,654**	**4,243,654**
Cyberport Macro Fund investments	數碼港投資創業基金投資	**78,188,704**	-	-	-	**78,188,704**
Investments in securities	證券投資	-	**581,518,836**	-	-	**581,518,836**
Trade receivables	應收賬款	-	-	-	**44,636,496**	**44,636,496**
Financial assets included in prepayments, deposits and other receivables	計入預付款項、按金及其他應收款項之金融資產	-	-	-	**20,990,425**	**20,990,425**
Amounts due from fellow subsidiaries	應收同系附屬公司款項	-	-	-	**991,869**	**991,869**
Cash and cash equivalents	現金及現金等值項目	-	-	-	**1,233,480,151**	**1,233,480,151**
		78,188,704	**581,518,836**	-	**1,304,342,595**	**1,964,050,135**

Financial liabilities

金融負債

		Financial liabilities at amortised cost 按攤銷成本列賬之金融負債 HK$ 港元
Trade payables	應付賬款	**321,409,611**
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用之金融負債	**228,739,594**
Rental and other deposits	租金及其他按金	**113,688,803**
Amount due to the immediate holding company	應付直接控股公司款項	**254,303,568**
Lease liabilities	租賃負債	**8,921,277**
Interest-bearing borrowing	計息借貸	**1,263,000,000**
		2,190,062,803

30. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

30. 按類別劃分的金融工具(續)

31 March 2023
Financial assets

2023年3月31日
金融資產

		Financial assets at fair value through other comprehensive income 按公允價值計入其他全面收益之金融資產	Financial assets at fair value through profit or loss 按公允價值計入損益之金融資產			
		Equity investments 股本投資	Mandatorily designated as such 強制指定為該類別	Debt investments 債務投資	Financial assets at amortised cost 按攤餘成本列賬之金融資產	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Deferred rental receivables	遞延應收租金	–	–	–	6,525,764	6,525,764
Cyberport Macro Fund investments	數碼港投資創業基金投資	119,976,069	–	5,876,221	–	125,852,290
Investments in securities	證券投資	–	653,239,404	–	–	653,239,404
Trade receivables	應收賬款	–	–	–	27,999,345	27,999,345
Financial assets included in prepayments, deposits and other receivables	計入預付賬款、按金及其他應收款項之金融資產	–	–	–	18,488,476	18,488,476
Amounts due from fellow subsidiaries	應收同系附屬公司款項	–	–	–	201,442	201,442
Cash and cash equivalents	現金及現金等值項目	–	–	–	326,394,805	326,394,805
		119,976,069	653,239,404	5,876,221	379,609,832	1,158,701,526

Financial liabilities

金融負債

		Financial liabilities at amortised cost 按攤銷成本列賬之金融負債
		HK$ 港元
Trade payables	應付賬款	72,459,276
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用之金融負債	192,436,064
Rental and other deposits	租金及其他按金	103,973,471
Amount due to the immediate holding company	應付直接控股公司款項	254,303,568
Lease liabilities	租賃負債	1,279,666
		624,452,045

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

31. 金融工具之公允價值及公允價值等級

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

本集團金融工具之賬面值及公允價值(賬面值與公允價值合理相若之金融工具除外)如下:

		Carrying amounts 賬面值		Fair values 公允價值	
		2024	2023	**2024**	2023
		HK$	HK$	**HK$**	HK$
		港元	港元	**港元**	港元
Financial assets	金融資產				
Equity investments designated at fair value through other comprehensive income	指定按公允價值計入其他全面收益之股本投資	**78,188,704**	119,976,069	**78,188,704**	119,976,069
Debt investments at fair value through profit or loss	按公允價值計入損益之債務投資	**–**	5,876,221	**–**	5,876,221
Investments in securities	證券投資	**581,518,836**	653,239,404	**581,518,836**	653,239,404
		659,707,540	779,091,694	**659,707,540**	779,091,694

The Group has assessed that the fair values of deferred rental receivables, trade receivables, financial assets included in prepayments, deposits and other receivables, cash and cash equivalents, balances with fellow subsidiaries and the immediate holding company, trade payables, financial liabilities included in other payables and accruals, and rental and other deposits approximate to their carrying amounts largely due to the short-term maturities of these instruments.

本集團已評估遞延應收租金、應收賬款、計入預付款項、按金及其他應收款項之金融資產、現金及現金等值項目、與同系附屬公司及直接控股公司之結餘、應付賬款、計入其他應付款項及應計費用之金融負債、租金及其他按金之公允價值與其賬面值相若,主要由於該等工具於短期內到期。

The fair values of the financial assets and financial liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following method and assumptions were used to estimate the fair value:

金融資產及金融負債之公允價值以於各方自願(強迫或清盤出售除外)進行之當前交易中交換工具的金額入賬。下列方法及假設用於估計公允價值:

The fair values of the lease liabilities have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair values as a result of the Group's own non-performance risk for lease liabilities as at 31 March 2024 and 31 March 2023 were assessed to be insignificant.

租賃負債之公允價值乃使用現時可得的具類似條款、信貸風險及餘下年期的工具之利率,將預期未來現金流量折現而計算。因本集團本身於2024年3月31日及2023年3月31日就租賃負債承擔的不履約風險而產生的公允價值變動被評定為不重大。

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

The fair values of nine (2023: ten) unlisted equity investments designated at fair value through other comprehensive income as at 31 March 2024 and 31 March 2023 have been estimated using the market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the Directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as enterprise value to sales ("EV/S") multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by sales measure. The Directors believe that the estimated fair values resulting from the valuations carried out by an independent professional valuer, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

The fair values of two (2023: nine) unlisted equity investments designated at fair value through other comprehensive income as at 31 March 2024 and 31 March 2023 have been estimated using the recent market transaction prices.

The fair values of one unlisted debt investment at fair value through profit or loss as at 31 March 2023 has been estimated using the market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the Directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as EV/S multiple, for each comparable company identified. The Directors believe that the estimated fair value resulting from the valuation carried out by an independent professional valuer, which is recorded in the consolidated statement of financial position, and the related changes in fair value, which are recorded in the consolidated statement of profit or loss, is reasonable, and that they were the most appropriate values at the end of the reporting period. During the period, the relevant investment was reclassified to a fair value through other comprehensive income investment with a fair value of approximately HK$3.2 million on the reclassification date. Accordingly, a loss of HK$2,683,632 had been recognized in profit or loss.

31. 金融工具之公允價值及公允價值等級（續）

於2024年3月31日及2023年3月31日，指定按公允價值計入其他全面收益之九項（2023年：十項）非上市股本投資之公允價值已採用以市場為基準估值技巧，根據並非由可觀察市價或費率支持之假設進行估計。進行估值時，董事須要根據行業、規模、槓桿及策略來釐定可比較公眾公司（同業），並就每間識別的可比較公司計算合適的價格倍數（例如企業價值倍數）。該倍數乃按可比較公司的企業價值除以銷售計量數字而計算。董事認為，於報告期末因由獨立專業估值師評估之估計公允價值（計入綜合財務狀況表）及公允價值之相關變動（計入其他全面收益）屬合理，並為最合適的價值。

於2024年3月31日及2023年3月31日，指定按公允價值計入其他全面收益之二項（2023年：九項）非上市股本投資之公允價值已採用近期市場成交價作出估計。

於2023年3月31日，按公允價值計入損益之一項非上市債務投資之公允價值已採用市場估值方法，根據並非由可觀察市價或費率支持之假設進行估計。進行估值時，董事須要根據行業、規模、槓桿及策略來釐定可比較公眾公司（同業），並就每間已識別的可比較公司計算合適價格倍數（例如企業價值倍數）。董事認為，於報告期末因由獨立專業估值師評估之估計公允價值（計入綜合財務狀況表）及公允價值之相關變動（計入綜合損益表）屬合理，並為最合適之價值。期內，相關投資於重新分類日重新分類至按公允價值計入其他全面收益之投資，公允價值約為320萬港元。因此於損益確認虧損2,683,632港元。

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 31 March 2024 and 2023:

As at 31 March 2024

31. 金融工具之公允價值及公允價值等級（續）

以下為於2024年及2023年3月31日對金融工具估值之重大不可觀察輸入數據概要連同定量敏感度分析：

於2024年3月31日

	Valuation technique 估值方法	Significant unobservable input 重大不可觀察輸入數據	Amount 數額	Sensitivity of fair value to the input 公允價值對輸入數據之敏感度
Unlisted equity investments	Valuation multiples	EV/1-year Forward Sales multiple of peers ("Multiple")	2.53x to 6.65x	When Multiple increases/decreases by 0.01, the fair value will be increased/decreased by HK$6,000 and HK$50,000
非上市股本投資	估值倍數	同業企業價值／1年遠期銷售額倍數（「倍數」）	2.53倍至6.65倍	倍數上升／下跌0.01將導致公允價值增加／減少6,000港元及50,000港元
		EV/S multiple of peers and P/B multiple of peers ("Multiple")	1.76x 1.03x	When Multiple increases/decreases by 0.01, the fair value will be increased/decreased by HK$38,000 and HK$38,000
		同業企業價值倍數及同業市淨率倍數（「倍數」）	1.76倍 1.03倍	倍數上升／下跌0.01將導致公允價值增加／減少38,000港元及38,000港元
		EV/S multiple of peers ("Multiple")	1.64x to 4.88x (2023: 1.33x to 7.95x)	When Multiples increases/decreases by 0.01 (2023: 0.01), the fair value will be increased/decreased by HK$13,000 and HK$215,000 (2023: HK$Nil and HK$213,000), respectively
		同業企業價值倍數（「倍數」）	1.64倍至4.88倍（2023年：1.33倍至7.95倍）	倍數上升／下跌0.01（2023年：0.01）將分別導致公允價值增加／減少13,000港元及215,000港元（2023年：零港元及213,000港元）
		Discount for lack of marketability	11.40% to 33.0% (2023: 11.4% to 23.0%)	When discount increases/decreases by 0.01 (2023: 0.01), the fair value will be increased/decreased by HK$1,000 and HK$26,000 (2023: HK$Nil and HK$321,000), respectively
		缺乏市場流通性之折讓	11.40%至33.0%（2023年：11.4%至23.0%）	折讓上升／下跌0.01（2023年：0.01）將分別導致公允價值增加／減少1,000港元及26,000港元（2023年：零港元及321,000港元）
		Volatility	36.1% to 107.64%	When volatility increases/decreases by 0.01, the fair value will be increased/decreased by HK$6,000 and HK$12,000
		波動率	36.1%至107.64%	波動率上升／下跌0.01將導致公允價值增加／減少6,000港元及12,000港元

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

31. 金融工具之公允價值及公允價值等級（續）

	Valuation technique 估值方法	Significant unobservable input 重大不可觀察輸入數據	Amount 數額	Sensitivity of fair value to the input 公允價值對輸入數據之敏感度
		Risk-free Rate	3.37% to 3.63%	When risk-free rate increases/ decreases by 0.01, the fair value will be increased/decreased by HK$Nil and HK$6,000
		無風險利率	3.37%至3.63%	無風險利率上升／下跌0.01將導致公允價值增加／減少零港元及6,000港元
Unlisted equity investments	Adjusted net asset value	N/A	N/A	When adjusted net asset value increases/decreases by 0.01 (2023: 0.01), no impact to the result (2023: no impact to the result)
非上市股本投資	經調整資產淨值	不適用	不適用	經調整資產淨值上升／下跌0.01（2023年：0.01）將不會導致任何影響（2023年：不會導致任何影響）

The discount for lack of marketability represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

缺乏市場流通性之折讓指本集團釐定市場參與者在為投資定價時會考慮的溢價及折讓金額。

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

公允價值等級

下表顯示本集團金融工具之公允價值計量等級：

Assets measured at fair value:

As at 31 March 2024

按公允價值計量之資產：

於2024年3月31日

		Fair value measurement using 公允價值採用以下各項計量			
		Quoted prices in active markets (Level 1) 活躍市場報價（第一級）	Significant observable inputs (Level 2) 重大可觀察輸入數據（第二級）	Significant unobservable inputs (Level 3) 重大不可觀察輸入數據（第三級）	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Equity investments designated at fair value through other comprehensive income	指定按公允價值計入其他全面收益之股本投資	–	23,813,445	54,375,259	78,188,704
Investments in securities	證券投資	501,344,779	80,174,057	–	581,518,836
		501,344,779	103,987,502	54,375,259	659,707,540

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

31. 金融工具之公允價值及公允價值等級（續）

Assets measured at fair value: (Continued)

As at 31 March 2023

按公允價值計量之資產：（續）

於2023年3月31日

		Fair value measurement using 公允價值採用以下各項計量			
		Quoted prices in active markets (Level 1) 活躍市場報價（第一級）	Significant observable inputs (Level 2) 重大可觀察輸入數據（第二級）	Significant unobservable inputs (Level 3) 重大不可觀察輸入數據（第三級）	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Equity investments designated at fair value through other comprehensive income	指定按公允價值計入其他全面收益之股本投資	–	87,397,789	32,578,280	119,976,069
Debt investments at fair value through profit or loss	按公允價值計入損益之債務投資	–	–	5,876,221	5,876,221
Investments in securities	證券投資	626,288,097	26,951,307	–	653,239,404
		626,288,097	114,349,096	38,454,501	779,091,694

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 for financial assets (2023: Nil). The movements in fair value measurements within Level 3 are as follows:

年內，就金融資產而言，第一級與第二級之間並無轉移公允價值計量（2023年：無）。第三級內之公允價值計量變動如下：

		2024 HK$ 港元	2023 HK$ 港元
Financial assets at fair value through other comprehensive income or profit or loss:	按公允價值計入其他全面收益或損益之金融資產：		
At 1 April	於4月1日	**38,454,501**	45,998,791
Transfer from Level 2 during the year	年內轉出第二級	**48,876,823**	135,144,726
Transfer to Level 2 during the year	年內轉入第二級	**(2,516,254)**	–
Total losses recognised in the consolidated statement of profit or loss	於綜合損益表確認之虧損總額	**(2,683,632)**	(3,589,500)
Total losses recognised in other comprehensive income	於其他全面收益確認之虧損總額	**(27,756,179)**	(139,099,516)
At 31 March	於3月31日	**54,375,259**	38,454,501

31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Assets measured at fair value: (Continued)

Liabilities measured at fair value:

As at 31 March 2024

The Group did not have any financial liabilities measured at fair value as at 31 March 2024.

As at 31 March 2023

The Group did not have any financial liabilities measured at fair value as at 31 March 2023.

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for financial liabilities (2023: Nil).

31. 金融工具之公允價值及公允價值等級 (續)

按公允價值計量之資產：(續)

按公允價值計量之負債：

於2024年3月31日

本集團於2024年3月31日並無任何按公允價值計量之金融負債。

於2023年3月31日

本集團於2023年3月31日並無任何按公允價值計量之金融負債。

年內，就金融負債而言，第一級與第二級之間並無轉移公允價值計量，亦無轉入或轉出第三級(2023年：無)。

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

(a) Financial risk factors

The Group's principal financial instruments comprise investments in securities, equity investments at fair value through other comprehensive income, debt investments at fair value through profit or loss and cash and cash equivalents. The main purpose of these financial instruments is to finance for the Group's operations.

The main risks arising from the Group's financial instruments are credit risk, equity price risk, liquidity risk and currency risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below.

Credit risk

All the Group's cash and cash equivalents are held in major financial institutions located in Hong Kong, which management believes are of high credit quality. The Group has policies in place to evaluate credit risk when accepting new business and to limit its credit exposure to individual customers.

Maximum exposure and year-end staging

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 March. For listed debt investments, the Group also monitors them by using external credit ratings. The amounts presented are gross carrying amounts for financial assets.

32. 財務風險管理目標及政策

(a) 財務風險因素

本集團之主要金融工具包括證券投資、按公允價值計入其他全面收益之股本投資、按公允價值計入損益之債務投資以及現金及現金等值項目。該等金融工具之主要目的是為本集團之營運提供資金。

本集團金融工具產生之主要風險為信貸風險、股價風險、流動資金風險及貨幣風險。董事局審查及協定管理各項相關風險之政策，概述如下。

信貸風險

本集團所有現金及現金等值項目均存放於管理層認為信貸質素良好之香港主要金融機構。本集團已制定政策，以評估接納新業務時之信貸風險及限制其所承受來自個別客戶之信貸風險。

最高風險及年末分階段分類

下表顯示基於本集團信貸政策之信貸質素及最高信貸風險(主要根據逾期資料得出，除非其他資料毋須付出過多成本或努力即可獲得)，以及於3月31日之年末分階段分類。就上市債務投資而言，本集團亦使用外部信貸評級進行監控。所呈列數額為金融資產之賬面總值。

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

32. 財務風險管理目標及政策 (續)

(a) Financial risk factors (Continued)

Credit risk (Continued)

Maximum exposure and year-end staging (Continued)

(a) 財務風險因素 (續)

信貸風險 (續)

最高風險及年末分階段分類 (續)

As at 31 March 2024

於2024年3月31日

		12-month ECLs 12個月預期信貸虧損	Lifetime ECLs 全期預期信貸虧損			
		Stage 1 階段一	Stage 2 階段二	Stage 3 階段三	Simplified approach 簡化法	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Trade receivables*	應收賬款*	-	-	-	52,710,948	52,710,948
Deferred rental receivables#	遞延應收租金#	4,243,654	-	-	-	4,243,654
Financial assets included in prepayments, deposits and other receivables#	計入預付款項、按金及其他應收款項之金融資產#	20,990,425	-	14,660,785	-	35,651,210
Amounts due from fellow subsidiaries	應收同系附屬公司款項					
- Not yet past due	- 尚未逾期	991,869	-	-	-	991,869
Cash and cash equivalents	現金及現金等值項目					
- Not yet past due	- 尚未逾期	1,233,480,151	-	-	-	1,233,480,151
		1,259,706,099	-	14,660,785	52,710,948	1,327,077,832

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Financial risk factors (Continued)

Credit risk (Continued)

Maximum exposure and year-end staging (Continued)

As at 31 March 2023

		12-month ECLs 12個月預期信貸虧損	Lifetime ECLs 全期預期信貸虧損			
		Stage 1 階段一	Stage 2 階段二	Stage 3 階段三	Simplified approach 簡化法	Total 總計
		HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元	HK$ 港元
Trade receivables*	應收賬款*	–	–	–	31,321,571	31,321,571
Deferred rental receivables#	遞延應收租金#	6,525,764	–	–	–	6,525,764
Financial assets included in prepayments, deposits and other receivables#	計入預付款項、按金及其他應收款項之金融資產#	18,488,476	8,497,518	–	–	26,985,994
Amounts due from fellow subsidiaries	應收同系附屬公司款項					
– Not yet past due	– 尚未逾期	201,442	–	–	–	201,442
Cash and cash equivalents	現金及現金等值項目					
– Not yet past due	– 尚未逾期	326,394,805	–	–	–	326,394,805
		351,610,487	8,497,518	–	31,321,571	391,429,576

* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 18 to the consolidated financial statements.

\# The credit quality of the financial assets is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".

Details in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 18 to the consolidated financial statements.

32. 財務風險管理目標及政策 (續)

(a) 財務風險因素 (續)

信貸風險 (續)

最高風險及年末分階段分類 (續)

於2023年3月31日

* 就本集團採用簡化減值法之應收賬款而言，根據撥備矩陣計量之資料於綜合財務報表附註18披露。

\# 金融資產之信貸質素在尚未逾期，且並無資料顯示金融資產之信貸風險自初步確認以來大幅增加時被視為「正常」。否則金融資產之信貸質素被視為「可疑」。

有關本集團應收賬款之信貸風險之詳情，於綜合財務報表附註18披露。

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Financial risk factors (Continued)

Equity price risk

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the value of underlying individual securities. The Group is exposed to equity price risk arising from individual equity investments classified as equity investments designated at fair value through other comprehensive income (note 16) as at 31 March 2024.

The following table demonstrates the sensitivity to every 10% change in the fair values of the equity investments to which the Group has significant exposure at the end of the reporting period, with all other variables held constant and before any impact on tax. For the purpose of this analysis, the impact is deemed to be on the fair value reserve.

		Carrying amount of investments 投資賬面值 HK$ 港元	Change in equity* 權益變動* HK$ 港元
As at 31 March 2024	於2024年3月31日		
Unlisted equity investments:	非上市股本投資：		
– Equity investments designated at fair value through other comprehensive income	– 指定按公允價值計入其他全面收益之股本投資	78,188,704	7,818,870
As at 31 March 2023	於2023年3月31日		
Unlisted equity investments:	非上市股本投資：		
– Equity investments designated at fair value through other comprehensive income	– 指定按公允價值計入其他全面收益之股本投資	119,976,069	11,997,607

* Excluding accumulated losses

* 不包括累計虧損

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

32. 財務風險管理目標及政策 (續)

(a) Financial risk factors (Continued)

(a) 財務風險因素 (續)

Liquidity risk

流動資金風險

Liquidity risk is the risk that the Group is unable to meet its current obligations when they fall due. Prudent liquidity risk management includes maintaining sufficient cash and the availability of funding through operating cash flows and advances from the immediate holding company.

流動資金風險指本集團未能償還到期之即期債務之風險。審慎之流動資金風險管理包括透過營運現金流量及直接控股公司之墊款維持充裕現金及可供動用資金。

The Group's policy is to regularly monitor its current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

本集團之政策是定期監察目前及預期之流動資金需求，確保維持足夠現金儲備，以滿足其短期及長期流動資金需求。

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

本集團於報告期末根據合約未折讓付款之金融負債到期情況如下：

		2024			
		Repayable on demand/less than 1 year 按要求償還／一年以下 HK$ 港元	1 to 2 years 一至兩年 HK$ 港元	Over 2 years 兩年以上 HK$ 港元	Total 總計 HK$ 港元
Trade payables	應付賬款	321,409,611	–	–	321,409,611
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用之金融負債	286,015,237	102,640,377	9,031,857	397,687,471
Rental and other deposits	租金及其他按金	66,653,633	26,446,374	20,588,796	113,688,803
Amount due to the immediate holding company	應付直接控股公司款項	254,303,568	–	–	254,303,568
Lease liabilities	租賃負債	2,366,220	6,550,500	2,830,800	11,747,520
Interest-bearing borrowing	計息借貸	–	–	1,263,000,000	1,263,000,000
		930,748,269	135,637,251	1,295,451,453	2,361,836,973

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

32. 財務風險管理目標及政策 (續)

(a) Financial risk factors (Continued)

(a) 財務風險因素 (續)

Liquidity risk (Continued)

流動資金風險 (續)

		2023			
		Repayable on demand/less than 1 year 按要求償還／一年以下 HK$ 港元	1 to 2 years 一至兩年 HK$ 港元	Over 2 years 兩年以上 HK$ 港元	Total 總計 HK$ 港元
Trade payables	應付賬款	72,459,276	–	–	72,459,276
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用之金融負債	192,436,064	–	–	192,436,064
Rental and other deposits	租金及其他按金	57,925,054	26,211,606	19,836,811	103,973,471
Amount due to the immediate holding company	應付直接控股公司款項	254,303,568	–	–	254,303,568
Lease liabilities	租賃負債	1,279,666	–	–	1,279,666
		578,403,628	26,211,606	19,836,811	624,452,045

Currency risk

貨幣風險

The Group's functional currency is HK$. The Group is exposed to currency risk primarily through investments in securities that are denominated in another currency, being primarily United States dollars ("USD"). As the HK$ is pegged to the USD, the Group considers the risk of movements in exchange rates between the HK$ and the USD to be insignificant.

本集團之功能貨幣為港元。本集團承擔之貨幣風險主要來自以其他貨幣（主要為美元（「美元」）計值之證券投資。由於港元與美元掛鈎，本集團認為港元與美元之間的匯率變動風險不大。

(b) Capital management

(b) 資本管理

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. No changes were made in the objectives, policies or processes for managing capital during the year.

本集團資本管理之主要目標為保障本集團持續經營之能力，從而為股東帶來回報及為其他持份者帶來利益，並維持最理想之資本結構，以減少資本成本。年內，資本管理之目標、政策或程序並無任何變動。

Capital of the Group comprises all components of shareholder's equity. Management reviews the capital structure periodically and manages its overall capital structure if necessary. As at 31 March 2024 and 2023, the Group was in a net cash position.

本集團之資本包括股東權益之所有部分。管理層定期檢討資本結構，並在必要時調度其總體資本結構。本集團於2024年及2023年3月31日均處於現金淨額狀況。

33. EVENTS AFTER THE REPORTING PERIOD

33. 報告期後事項

On 18 April 2024, 1,621,000,000 ordinary shares of the Company of HK$1 each were issued and allotted to the immediate holding company of the Company in consideration of the injection of an aggregate sum of HK$1,621,000,000 into the Company.

於2024年4月18日，本公司向其直接控股公司發行並配發1,621,000,000股每股面值1港元的普通股，作為向本公司注入總值1,621,000,000港元的代價。

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

34. 本公司財務狀況表

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

本公司財務狀況表於報告期末之資料如下：

		2024 HK$ 港元	2023 HK$ 港元
NON-CURRENT ASSETS	**非流動資產**		
Property, plant and equipment	物業、機器及設備	**5,250,272,836**	3,225,323,252
Right-of-use assets	使用權資產	**8,696,953**	1,190,514
Deferred rental receivables	遞延應收租金	**4,243,654**	6,525,764
Investment in a subsidiary	附屬公司投資	**1**	1
Prepayments and deposits	預付款項及按金	**758,292**	432,671
Total non-current assets	非流動資產總額	**5,263,971,736**	3,233,472,202
CURRENT ASSETS	**流動資產**		
Inventories	存貨	**466,319**	376,004
Trade receivables	應收賬款	**44,636,496**	27,999,345
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	**29,957,635**	25,029,441
Amounts due from fellow subsidiaries	應收同系附屬公司款項	**991,869**	201,442
Amounts due from subsidiaries	應收附屬公司款項	**180,658,403**	171,844,623
Investments in securities	證券投資	**581,518,836**	653,239,404
Cash and cash equivalents	現金及現金等值項目	**1,233,395,367**	326,309,761
Total current assets	流動資產總額	**2,071,624,925**	1,205,000,020
CURRENT LIABILITIES	**流動負債**		
Trade payables	應付賬款	**321,409,611**	72,459,276
Other payables and accruals	其他應付款項及應計費用	**778,562,627**	252,788,838
Rental and other deposits	租金及其他按金	**113,688,803**	103,973,471
Amount due to the immediate holding company	應付直接控股公司款項	**254,303,568**	254,303,568
Lease liabilities	租賃負債	**2,962,277**	1,279,666
Total current liabilities	流動負債總額	**1,470,926,886**	684,804,819
NET CURRENT ASSETS	**流動資產淨值**	**600,698,039**	520,195,201

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

34. 本公司財務狀況表 (續)

		2024 HK$ 港元	2023 HK$ 港元
TOTAL ASSETS LESS CURRENT LIABILITIES	**資產總額減流動負債**	**5,864,669,775**	3,753,667,403
NON-CURRENT LIABILITIES	**非流動負債**		
Interest-bearing borrowings	計息借貸	**1,263,000,000**	–
Development maintenance fund	發展維修基金	**370,232,570**	371,802,919
Other payables	其他應付款項	**9,031,857**	–
Lease liabilities	租賃負債	**5,958,950**	–
Total non-current liabilities	非流動負債總額	**1,648,223,377**	371,802,919
Net assets	資產淨值	**4,216,446,398**	3,381,864,484
EQUITY	**權益**		
Share capital	股本	**1,998,000,002**	984,000,002
Reserves (Note)	儲備 (附註)	**2,218,446,396**	2,397,864,482
Total equity	權益總額	**4,216,446,398**	3,381,864,484

CHAN Sai-ming
陳細明
Director
董事

CHEUNG Wing-han
張穎嫻
Director
董事

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

34. 本公司財務狀況表(續)

Note:

附註：

Movements of the Company's reserves are as follows:

本公司儲備之變動如下：

		Capital reserve 資本儲備 HK$ 港元	Accumulated losses 累計虧損 HK$ 港元	Total 總計 HK$ 港元
At 1 April 2022	於2022年4月1日	5,386,040,004	(2,753,483,983)	2,632,556,021
Loss and total comprehensive loss for the year	年內虧損及全面虧損總額	–	(242,095,027)	(242,095,027)
Transfer from development maintenance fund to capital reserve	由發展維修基金轉撥至資本儲備	7,403,488	–	7,403,488
At 31 March 2023 and at 1 April 2023	於2023年3月31日及於2023年4月1日	5,393,443,492	(2,995,579,010)	2,397,864,482
Loss and total comprehensive loss for the year	年內虧損及全面虧損總額	–	(180,988,435)	(180,988,435)
Transfer from development maintenance fund to capital reserve	由發展維修基金轉撥至資本儲備	1,570,349	–	1,570,349
At 31 March 2024	於2024年3月31日	**5,395,013,841**	**(3,176,567,445)**	**2,218,446,396**

35. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 25 September 2024.

35. 核准綜合財務報表

綜合財務報表於2024年9月25日獲董事局核准並許可發出。